







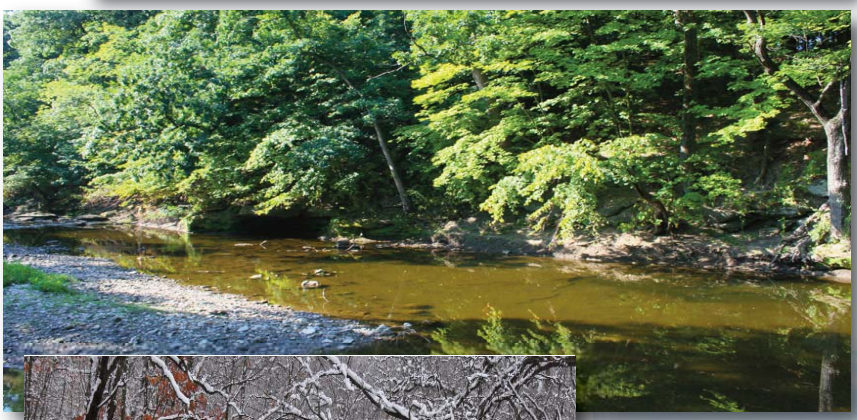
CITY OF BETTENDORF IOWA

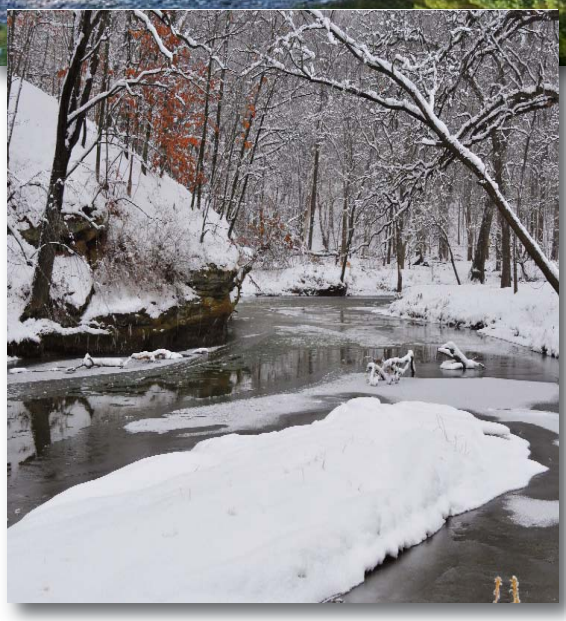
2013/14 Budget

Decker P. Ploehn
City Administrator

Carol A. Barnes
Finance Director

Adopted March 5, 2013







Guide to the Budget Document

The purpose of this section is to provide the reader with a general explanation of the format and content of the fiscal year 2013/14 budget document and to act as an aid in budget review. This document provides all summary and supporting data on the general financial condition of the City and details services, programs, and staffing levels adopted for all departments.

For ease of use, the electronic version of the document includes bookmarks in the navigation pane and a table of contents with links to each page of the document.

The Introductory Section includes the Mayor's Message and the budget message from the City Administrator and the Finance Director, the Vision Statement and listing of priority issues adopted by the Mayor and City Council, and various summary schedules showing revenues and appropriations for all funds. Information regarding the City's taxable valuation base, tax levy rates and tax levy amounts is also included.

Each Fund Type Section is tabbed and presents fund and program performance budget information. The fund types include the General Fund, Special Revenue Funds, Debt Service Fund, Capital Funds and Business-Type Funds. Each tab includes a general description of each fund, five years of history of revenue, expenditures and changes in fund balances, descriptions of revenues and expenditures and other detailed information.

The programs are grouped by type following each fund and include Public Safety, Public Works, Culture and Recreation, Community & Economic Development, General Government, Debt Service and Business-Type Activities. The detail includes a program description, performance objectives, performance indicators (demand, workload, productivity and effectiveness), and a written budget analysis for each program. Budget detail by revenue source, expenditure totals and staffing levels is also included. For comparison purposes, all program budget information includes the actuals from fiscal years 2009/10, 2010/11 and 2011/12, the re-estimated budget for the fiscal year 2012/13 and the adopted budget 2013/14 fiscal year.

The last tab, the Supplemental Information includes a profile of the community, financial management policies and basis of accounting, a description of the budget preparation process, a glossary and the Iowa State Code section on requirements for budgeting.

Distinguished Budget Presentation Award

2013/14



The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Bettendorf, Iowa for fiscal year beginning July 1, 2012. In order to receive this award a governmental agency must publish a budget document that meets program criteria as a policy document, operations guide, financial plan and as a communications device. The Distinguished Budget Presentation Award is presented annually to those governmental agencies meeting and surpassing the strict criteria and guidelines as established by GFOA. The City of Bettendorf continues to improve and surpass the guidelines and will submit this fiscal year 2013/14 Annual Budget book for eligibility for our 17th consecutive award.

Table of Contents

2013/14

Introductory Section:

Mayor's Message 1
Mayor & Council 2
Budget Calendar 3
Budget Preparation & Amendment Process 4-5
Budget Message 6-20
Vision Statement 21
Mission Statement & Core Beliefs 22-23
Key Vision Components 24-25
City Council Targets for Action 26
Goals to Guide Our Future 27-32
Organizational Chart 33
City Council & Department Directors 34
Ward & Precinct Map 35
Fund Structure 36-37
Where the Money Comes From/Where the Money Goes 38
Fund Equity Statement 39
Revenues by Fund 40
Expenditures by Fund 41
Statement of Revenues, Expenditures & Changes in Fund Balance FY 2009/10-2013/14 42
Statement of Revenues, Expenditures & Changes in Fund Balance, Budget 2013/14 43
Personnel Summary 44-45
Revenue by Source 46-47
Expenditures by fund 48-49
Expenditures by Function 50-51
Assessed & Taxable Valuations - All Property Types 52-53
Taxable Valuations by Property Type 54-55
Assessed Valuations vs. Taxable Valuations 56-57
Total Tax Dollars & Tax Rates 58-59
Property Tax Levy by Fund 60-61
Transfers Between Funds 62

General Fund:

Description of General Funds 65
Statement of Revenues, Expenditures & Changes in Fund Balance FY 2009/10-2013/14 66
Statement of Revenues, Expenditures & Changes in Fund Balance, Budget 2013/14 67
General Fund Summary 68-74
Statement of Revenues, Expenditures & Changes in Fund Balance FY 2009/10-2013/14 75
Expenditures by Function & Category 76
Capital Equipment Requests 77
Riverboat Gaming Fund Summary 78
Riverboat Gaming Sources & Uses 79
Downtown Improvements Fund Summary 80

Program Performance Indicators

Public Safety:

Police 82-83
Fire 84-85

Flood Control....86-87
Culture & Recreation:
Library....88-89
Parks....90-91
Community & Economic Development:
Community Development....92-93
Economic Development....94-95
General Government:
Mayor & Council....96-97
City Administration....98-99
Finance....100-101
Legal....102-103
Building Maintenance & Custodial....104-105
Human Resources....106-107
Public Information Distribution....108-109

Special Revenue Funds:
Description of Special Revenue Funds....113
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14....114
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2013/14....115
TIF Funds:
Description of TIF Funds....116
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14....117
TIF Certification 12/01/2012....118-119
TIF Urban Renewal Report, 2012....120-123
Road Use Tax Fund:
Description of Road Use Tax Fund....124
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14....125
Program Performance Indicators
Public Works:
Road Use Public Works Operations....126-127
Road Use Community Development Operations....128-129
Police Funds:
Description of Police Funds....130
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14....131
Program Performance Indicators
Chaplain's Petty Cash....132-133
Drug Forfeiture & Seizure....134-135
Library Funds:
Description of Library Funds....136
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14....137
Program Performance Indicators
Library Special Revenue Funds....138-139
Parks Funds:
Description of Parks Funds....140

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 141

Debt Service Funds:

Description of Debt Service Funds 145-148
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 150
Debt Payment & Fund Balance Analysis.....151
Debt Management Guidelines.....152-153
Debt Margin Analysis & Chart 154-155
Bond Payment Schedule.....156-185
Program Performance Indicators 186-187

Capital Project Funds:

Description of Capital Funds.....191
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 192
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2013/14 193

Capital Project Funds:

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 194
Capital Projects Summary 195-203
5-Year Capital Improvement Program.....204-220

Vehicle Replacement Fund:

Description of Vehicle Fund.....221
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 222
Vehicle Fund Balance Summary.....223
Detail of Vehicle Requests.....224

Electronic Equipment Fund:

Description of Electronic Equipment Fund 225
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 226
5-Year Projected Electronic Equipment Replacement Summary 227-228
Detail of Electronic Equipment Requests 229

Capital Projects/Local Option Sales Tax & Interest:

Description of CIP/LOT & Interest Fund.....230
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 231
Summary of Revenues & Expenditures.....232
Allocation of Sales Tax Revenue.....233

George Thuenen Overpass:

Description of George Thuenen Overpass Fund 234
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 235

Business Type Funds:

Description of Business Type Funds.....241

Enterprise Funds:

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 242
Statement of Revenue, Expenditures & Changes in Fund Balances, 2013/14.....243-244

Sewer Enterprise Fund:

Description of Sewer Enterprise Fund 245-246

Expenditures by Function & Category, FY 2013/14 247
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 248
5-year Statement of Cash Flows 249
Program Performance Indicators 250-253
Solid Waste / Recycling Enterprise Fund:
Description of Sewer Solid Waste / Recycling Enterprise Fund 254
Expenditures by Function & Category, FY 2013/14 255
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 256
5-year Statement of Cash Flows 257
Program Performance Indicators 258-259
Family Museum of Arts & Sciences Enterprise Fund:
Description of Family Museum of Arts & Sciences Enterprise Fund 260
Expenditures by Function & Category, FY 2013/14 261
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 262
5-year Statement of Cash Flows 263
Program Performance Indicators 264-265
Palmer Hills Golf Course Enterprise Fund:
Description of Palmer Hills Golf Course Enterprise Fund 266
Expenditures by Function & Category, FY 2013/14 267
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 268
5-year Statement of Cash Flows 269
Program Performance Indicators 270-271
Life Fitness Center Enterprise Fund:
Description of Life Fitness Center Enterprise Fund 272
Expenditures by Function & Category, FY 2013/14 273
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 274
5-year Statement of Cash Flows 275
Program Performance Indicators 276-277
Splash Landing Enterprise Fund:
Description of Splash Landing Enterprise Fund 278
Expenditures by Function & Category, FY 2013/14 279
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 280
5-year Statement of Cash Flows 281
Program Performance Indicators 282-283
Storm Water Utility Enterprise Fund:
Description of Storm Water Utility Enterprise Fund 285-286
Expenditures by Function & Category, FY 2013/14 287
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 288
5-year Statement of Cash Flows 289
Program Performance Indicators 290-291
Public Transit Enterprise Fund:
Description of Public Transit Enterprise Fund 292
Expenditures by Function & Category, FY 2013/14 293
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 294
5-year Statement of Cash Flows 295

Program Performance Indicators 296-297
QC Waterfront Convention Center Enterprise Fund:
Description of QCWCC Enterprise Fund 298
Expenditures by Function & Category, FY 2013/14 299
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 300
5-year Statement of Cash Flows 301
Internal Service Funds:
Description of Internal Service Funds 303
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 304
Statement of Revenue, Expenditures & Changes in Fund Balances, Budget 2013/14 305
Employee Health Insurance Internal Service Fund:
Description of Employee Health Insurance Internal Service Fund 306
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 307
5-year Statement of Cash Flows 308
Employee Health Insurance Budget Review 309
Program Performance Indicators 310-311
Risk Management Internal Service Fund:
Description of Risk Management Internal Service Fund 312
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 313
5-year Statement of Cash Flows 314
5-Year Property, Casualty, Liability & Workers Compensation Premium History 315
Program Performance Indicators 316-317
Municipal Garage Fund Internal Service Fund:
Description of Municipal Garage Internal Service Fund 318
Expenditures by Function & Category, FY 2013/14 319
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 320
5-year Statement of Cash Flows 321
Program Performance Indicators 322-323
Information Services / GIS Internal Service Fund:
Description of Information Services / GIS Internal Service Fund 324
Expenditures by Function & Category, FY 2013/14 325
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 326
5-year statement of Cash Flows 327
Program Performance Indicators 328-329

Supplemental Information:
Bettendorf Community Profile 333-345
Financial Management Policies 346-351
Investment Policy 352-355
Program Performance Budgeting System 356-358
Basis of Accounting 359-360
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2013/14 Budget 361-371
Budget Summaries by Department & Category 372-373
Salaries & Benefits, 5-year History 374
Operating Expenditures, 5-year History 375

Capital Expenditures, 5-year History 376
Debt Service Expenditures, 5-year History 377
Department Budgets, 5-year History 378
Glossary 379-385
Iowa State Budget Forms 386-393

Message from Mayor Bob Gallagher



I have been the Mayor of Bettendorf for just over a year now and I am proud of the accomplishments that have taken place in that time, due to the hard work and dedication of the City Council and staff. 2012 was a good year for Bettendorf. We finished our budget process in March for the 2013/14 fiscal year. We certified a total budget of $86.9 million and balanced all funds for next fiscal year. Our strategy moving forward is to continue to maintain healthy cash reserves, stable revenue streams, and conservative fiscal planning. The City is taking a conservative approach in anticipation of the proposed property tax reform which could include a commercial property tax rollback and the limitation of valuation growth for residential and other property classes. Bettendorf is experiencing growth of at least 4% per year, the proposed legislation will significantly reduce property tax revenue.

City Council has maintained the current property tax levy rate of $12.55 per $1,000 of valuation. Despite maintaining the tax levy, increases in assessed values and the change in the state rollback formula for residential property will increase many resident's property tax bills. The property tax bill on a median $162,235 home will increase by 4.3% or $42.04. Commercial property owners will not see a property tax increase unless the value of their building has increased. It is our policy to maintain the general fund balance between 20%-25% of expenditures. For the fiscal year 2013/14 we predict that the general fund balance to be 23.94% of expenditures.

City Council has continued an aggressive capital improvement budget, including new roads, sewer extensions, storm water projects and the enhancement of our city's cultural and recreational amenities. It has been 15 years since the Family Museum and Library were renovated. The Family Museum is in the midst of a major reconstruction including all new exhibits at a cost of approximately $1.5 million. The project is largly funded by grants and private donations. The Library is also getting a face lift. When completed, the renovation will cost approximately $655,000. In January the city hosted an open house seeking public review and comment on our new transportation plan, which includes accommodations for cyclists and pedestrians. If you have not had a chance to view those plans, you can find them on the city's webpage at www.bettendorf.org.

Included in the the Capital Improvement Program are two projects on 18th Street. The area in front of the high school from Maplecrest to Echodale will be completely replaced as will the area between Middle Road and Avalon. The project in front of the high school wil begin after school is out for the summer and will be completed before school begins in the fall. The third and final phase of the Tanglefoot reconstruction project, from Greenbrier to Utica Ridge Road, will also be completed this summer. The City Council has added $700,000 per year for five years for the development of Forest Grove Park. The program budget also includes money for downtown improvements, a façade program, and money to help those businesses relocated by the I-74 bridge project.

It is with great pride that I report that Moody's Investors Service has given the City of Bettendorf an Aa1 rating, which is the second highest rating possible. This rating reflects the city's sound financial operations supported by solid and significant revenue flexibility.

One of the tools the city relies upon for future planning is the feedback received from the National Citizen Survey, which we have done since 2006. The results of the most recent survey were pleasing. In fact, the overall quality of life in Bettendorf was rated "excellent" or "good" by 96% of the survey respondents. Almost all respondents reported that they plan on staying in Bettendorf for at least the next five years.

In general, survey respondents demonstrated strong trust in our local government. A majority rated the overall direction of the City as "excellent" or "good." Residents who interacted with an employee of the city in the previous 12 months gave high marks, rating their overall impression of city employees as "excellent" or "good."

Through the years, Bettendorf has experienced steady and prosperous growth. We have been able to create a balance between our business community and residential living, which has been made possible through united efforts of our residents, businesses, and city governemnt. I would like to close by saying how grateful I am to work with a city council and staff that are devoted to our city and go above and beyond their responsibilities. Much of the success our city has experienced is due to their hard work and the incredible citizens and volunteers that help create what we proudly call a "Premier City."



Front row: 1st Ward Alderman Mayne, At-Large Alderman Brown, Mayor Gallagher and 3rd Ward Alderman Lamar. Back row: 4th Ward Alderman Adamson, At-Large Alderman Stecker, 5th Ward Alderman Stewart and 2nd Ward Alderman Naumann.

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October - City Council identifies specific areas to be reviewed by staff during the upcoming budget preparation process at an annual goal setting session with department heads and an outside consultant. Budget planning manuals and other materials are distributed to departments at a budget orientation session.

November - Departments develop and submit budget requests online to the Finance department. Finance updates all budget requests and generates reports for budget review.

December - Budget reviews with City Administrator, Finance Director and department heads begin. Capital improvement projects work sessions with Council begin.

January - Budget reviews with City Administrator, Finance Director and department heads conclude. Capital improvement projects work sessions continue. Presentation of Administration's recommendation on the proposed budget to the City Council.

February - City Council in-depth review of all operating budgets.

March - Public hearing on proposed budgets. Adoption of budget by City Council by resolution. Certification of city budget filed with County Auditor and State Department of Management.

April - Review by Finance Department of possible budget amendment needs.

May - Proposed budget amendments to individual service areas presented to City Council. Public hearing on proposed budget amendments. Adoption of amendments to current year budget by resolution.

June - City Council sets appropriations and authorized position levels for ensuing year.

July - New fiscal year begins.

Budget Preparation

The preparation of the City of Bettendorf's budget involves the interaction of City departments, boards, the Mayor and City Council and the general public. This process begins with the initial distribution of budget materials to departments and is completed with the City Council's certification of a budget for the upcoming fiscal year.

The City's budgetary process begins ten months prior to July 1st, the beginning of the City's fiscal year. In early fall at an annual strategic planning session with an outside facilitator, the Mayor, Council, City Administrator and departments heads reflect on accomplishments during the prior year in an attempt to redefine the City's goals and set out objectives as to how they can be achieved in both the long and short term. The process of developing comprehensive goals and policy agenda priorities for the City is an ongoing process as the needs of the community changes.

The process of incorporating the annual goals and action agenda priorities into the annual budget process is enhanced each year, in early October, by having a budget kick-off meeting involving the Mayor, Council, City Administrator and departments heads to reemphasize the goals and action agenda priorities and identifies additional specific areas to be reviewed during the upcoming budget process. These specific areas of review are used by department heads as they prepare their budget requests for the ensuing year. At the end of October, Budget Planning Manuals and appropriate worksheets are distributed to department heads. The Budget Planning Manuals identify the budgetary process and give specific directions on the process. The City of Bettendorf's system includes the completion of several Program Performance Budget (PPB) forms which are described in detail in the manual.

The City of Bettendorf's budgetary process is on the City's mainframe AS/400 computer system, and consequently, all departments submit their budget requests on-line on the computer directly to the finance department for review. Each individual department's primary responsibility is to review the historical data in respect to services to be provided to the citizens of the City by the department in the upcoming budget year. Personnel and wage information are provided by the Finance Department. The department heads review the information to determine what level of appropriation will be required to provide the current level of services. Any additional services proposed to be provided to the general public at the request of either the department, City Administrator, or City Council, are identified and highlighted during the budget review process.

Additionally, while analyzing expenditure requirements in order to support current service levels, the department is also requested to establish performance objectives for the upcoming fiscal year. These performance objectives relate to the service levels currently provided by the department's programs. Quarterly status reports on the progress being made toward the current year's performance objectives are also required and are forwarded to the City Council throughout the fiscal year for their review and information. The City's Program Performance Budget system is further explained at the end of this budget preparation process discussion.

In regard to goals and objectives, the City Council, during their work sessions in January, discuss and identify target issues for the overall operation of the City. These annual target issues are reviewed mid-term for possible changes or refinements. A complete listing of the target issues appears in the Introductory Section of this document.

Department requests for appropriations are submitted to the Finance Department for initial review by the end of November. The department heads meet with the City Administrator and the Finance Director during the remainder of December and the first part of January regarding the proposed budgets. The Finance Department prepares revenue estimates from input from the respective departments. Each department is required to submit potential revenue estimates for their programs. The Finance Department estimates general revenues such as those from the state and federal government, and lastly determines the City's taxing ability. A preliminary budget is discussed with the City Administrator. This preliminary budget reflects the budget requests as submitted by the departments.

The City Administrator and Finance Director presents to the City Council a balanced budget in late January. The City Council is given a budget review packet which includes the budget message from the City Administrator, various schedules dealing with taxation and property valuations, in addition to the proposed revenue schedules, expenditure schedules, and summary of department programs as they pertain to the proposed budget. Copies of the initial proposed budget as presented to the City Council are available at the City Clerk's office and public library for citizen review.

The summary information of the department programs include a history of financial data in addition to a revised estimate for the current year and the proposed budget for both expenditures and revenues. Additionally, a brief description of the program is presented with other program performance indicator information as it applies to the budget. Any changes from the current year to the proposed year are noted. Of special importance are the inclusion of the performance objectives for the programs within each department.

The month of February is basically devoted to discussions with the City Council. At the Council's first budget work session in February, each program is briefly reviewed and, if appropriate, budget issues are identified and written down for further discussion at subsequent budget work sessions. In addition, each Council member, based on his own review of the budget materials or from budget discussions, identifies other budget issues and policy matters which then are also noted. These budget issues then become subsequent agenda items at future budget sessions until all are resolved. These sessions, as in the case of the goals and objectives sessions of the City Council during January, are open to the general public.

After the general budget meetings with City staff and department heads, the City Council meets to discuss the City's services and items of concern to the operation of the City. These discussions basically entail a balancing of proposed requests and potential revenue sources. The City Council identifies items that they had previously discussed which were to be considered as additions or deletions to the proposed budget. The Council then has the task of weighing certain services or programs within the organization in light of available resources. After the Council agrees upon a proposed level of service, and likewise an appropriation level, the Council sets a public hearing. Notice of such public hearing is made in the local official newspapers and a summary of proposed expenditure and revenue levels is included in that publication. According to state law, the tax rate can not be increased after publication of the proposed expenditure levels for the public hearing. During the public hearing, citizens are given the opportunity to voice their objections or support of the proposed budget as presented. After the public hearing, the City Council considers any comments made and then acts upon the approval of the budget.

The Council officially authorizes by resolution to certify with the County Auditor and the State Office of Management the adopted budget for the upcoming year on or before the state law deadline of March 15th. After certification, the budget is reviewed by staff and detailed information changed in light of City Council discussions. The budget is subsequently printed and available for distribution. The budget document then becomes an instrument and a guide for the Council and departments during the year for achieving the goals and objectives and providing programs and services as described in the budget.

Budget Amendment

The State Code of Iowa provides that "A city budget as finally adopted for the following fiscal year, becomes effective July 1st, and constitutes the city appropriation for each program and purpose specifies therein until amended as provided in this section. A city budget for the current fiscal year may be amended for any of the following purposes:

- To permit the appropriation and expenditure of unexpended, unencumbered cash balances on hand at the end of the preceding fiscal year which had not been anticipated in the budget.
- To permit the appropriation and expenditures of amounts anticipated to be available from sources other than property taxation, and which had not been anticipated in the budget.
- To permit transfers from the Debt Service Fund, the Capital Improvements Reserves funds, the Emergency Fund, or other funds established by state law to any other city fund unless specifically prohibited by state law.
- To permit transfers between programs with the General Fund. The budget amendment must be prepared and adopted in the same manner as the original budget,..."

Consequently, according to state requirements, a public hearing is set for the amendment of the current year's budget. The information supplied to the City Council and general public includes the public hearing notice, a detailed listing of proposed amendments by department. Each proposed amendment is likewise described as to its purpose or need. A budget amendment is to be completed by May 31st of each year in order to allow time for a potential hearing to be held. The decision on the protest hearing needs to be rendered before June 30th, the end of the fiscal year. Any amendment of the budget after May 31st, which is properly appealed and, likewise, without adequate time for hearing and decision before June 30th, is considered void.

Date: June 30, 2013

To: The Citizens of the City of Bettendorf

Subject: Fiscal Year 2013/14 Budget Message

The FY 2013/14 budget is hereby presented as reviewed and adopted by City Council after appropriate public information meetings and required public hearings. The emphasis of the budget process is on planning for anticipated operating expenditures, City services, personnel costs, capital expenditures and other related programs. It is during the City Council's review process that choices are made among competing demands for the City's fiscal resources. The City of Bettendorf's established budgetary process has resulted in a management-oriented budget document providing financial control, management information, planning and policy information and presents the City's goals and policies as an organization whose purpose it is to provide the citizens of Bettendorf, Iowa with the best possible programs and services for the dollars appropriated.

The Government Finance Officers Association of the United States and Canada (GFOA) recently presented the Distinguished Budget Presentation Award to the City of Bettendorf for its annual budget for the fiscal year beginning July 1, 2012. In order to receive this award, a governmental entity must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium. The award is valid for a period of one year (only). We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

For the last twenty one years, the City Council has used an outside facilitator to conduct a formalized goal setting process with the Mayor, Council and City management staff where priorities are identified and established annually. The Mayor and City Council's Top and High Priorities for their 2013 Targets for Action are listed below with a brief description. Additional Targets for Action including the Management Agenda and five Goals to Guide the City's Future into 2016, can be found on pages 26-32.

2013 MAYOR AND CITY COUNCIL: TARGETS for ACTION

TOP PRIORITY:

1. **Labor Negotiations and Contracts.**
   1. The contracts with the four bargaining units expire on June 30, 2014. The City Council will set parameters for negotiations which will begin in September of 2013 to be ratified by March 15, 2014.

2. **WOW Project**.
   1. The Council discussed several opportunities to create a significant project in the City in several geographic areas: specifically I/80 & Middle Road, the Downtown and Center Pointe. Staff will look at opportunities to create such a project.

3. **Comprehensive Plan and Strategy for Economic Development.**
    1. In conjunction with the Council directing the upgrade of the City's Comprehensive Plan the Council also wishes to place particular emphasis on the future strategies for Economic Development in the City.

4. **City Events and Festivals.**
    1. The Council desires to look for opportunities to increase the number and types of events and festivals that the City can host or collaborate with.

5. **Community Center/Recreation and Aquatic Center:**
    1. The Park Board and the Council recognize that the three main recreation facilities – The Life Fitness Center, Community Center, and Splash Landing – are all facilities that are aging and will need significant renovation and/or new facilities entirely. The Council wishes to work with the Park Board to develop a long-term plan for the replacement of these facilities.

HIGH PRIORITY:

1) **Storm water Ordinance and Projects.**
The Council continues to fund the storm water function in the Capital Improvement Budget and wishes to continue an aggressive plan for changing retention rates and managing storm water facilities as appropriate throughout the City to meet NPDES Standards and to attempt to improve the management of storm water to minimize the impacts on all properties within the City.

2) **Comprehensive Plan/Zoning Ordinance Update.**
The Council has placed significant dollars in the budget for a Comprehensive Plan Update and staff is directed to hire consultants and bring an updated plan forward to Plan & Zone and Council for consideration and adoption.

3) **Downtown Vision and Plan: Revision.**
The Council wishes to continue an aggressive plan to find redevelopment opportunities in the Downtown and Riverfront Area and work with the Bettendorf Development Corporation and others to revise the plan and implement it accordingly.

4) **Youth Sports Complex.**
Council wishes to explore, as part of the I/80 & Middle Road Project, the consideration of a complex to attract Youth Sports to the City.

5) **YMCA Future Collaboration.**
The Council is aware of a desire by the YMCA to expand its operations while at the same time the City is considering its options for the replacement of the previously mentioned Parks and Recreation facilities. Council feels collaboration with the YMCA needs to be considered as both entities go about their planning of expansions or new construction.

2013 Management Initiatives

1. Mobile Reporting Technology: Direction, Funding (apps)
2. Stafford Creek Project
3. Cell Tower on City Property
4. Panhandling Ordinance: Development
5. Multi-use Trails Plan and next steps
6. Forest Grove Park Master Plan

2013 Management Projects in Process

1. Enterprise Funds: Annual Budget Review
2. Debt Policy: Annual Review
3. New Meter Reading Software for Public Works
4. Library Space Utilization Plan
5. I-80/Middle Road Development
6. Wastewater Treatment Plant: Rate Adjustment/Progress Reports
7. Property Inventory Report
8. I-74 Bridge Project: City Project
9. Downtown Façade Improvement Program
10. Bus Transfer Point: Relocation

Following the process of identifying annual goals and policy agenda priorities, detailed action plans are developed to address all policy agenda priorities. Specific departments are then identified in the action plans which are responsible to carry out each action step. Under the individual "Administration" Program Performance Budget sections of this document, action steps assigned to departments are listed under their Performance Objectives. The status on these action plans are reviewed quarterly by the Council with input from the City Administrator and Department Heads.

At the annual strategic planning sessions, both the Council members and City management staff reflect on accomplishments during the prior year as we attempt to redefine the City's goals and set out objectives as to how they can be achieved in both the long and short term. The process of developing comprehensive goals and policy agenda priorities for the City is an ongoing process as the needs of the community changes.

The process of incorporating the annual goals and action agenda priorities into the annual budget process is enhanced each year by having a budget kick-off meeting with the Mayor, City Council, City Administrator and all City Department Heads at which time the Council reemphasizes the goals and action agenda priorities and identifies additional specific areas to be reviewed during the upcoming budget process.

A section of the budget planning manual distributed to department heads prior to their start on developing their budget requests includes a listing of all policy agenda priorities, as well as, a listing of the specific budget areas identified by the Council to be reviewed during the upcoming budget sessions. Department heads were directed to keep these policy agenda priorities and specific areas of budget review in mind when they were preparing and reviewing their FY 2013/14 budget submissions, highlighting whenever appropriate in their budget justifications and analysis, how their request

supported and enhanced the Council identified goals and policy agenda priorities and specific budget areas of review.

TAX BASE GROWTH AND LOCAL ECONOMY

Property taxes continue to be the major revenue source for the City of Bettendorf. In FY 2013/14 property taxes will represent 31.76% of total City operating revenues, net of transfers (see pages 46 & 47). The City has seen increased reliance on property tax revenue over the last five years as a result of other revenue streams either decreasing or remaining relatively flat due to the current economy. The City has aggressively been establishing user fees in eight enterprise funds to help offset the cost of the City providing services to citizens when feasible.

The City Council was pleased to be able to maintain the levy rate at $12.55 per $1,000/assessed valuation in FY 13/14, in an effort to continue to keep property taxes low in the current state of the economy. The state mandated rollback on residential property increased from 50.7518% in FY 12/13 to 52.8166% in FY 13/14 and as a result, total taxable valuations increased $69.64 million in FY 13/14. However it should be noted that 45% of that increased taxable valuation came from new construction within the City and expired TIF values coming back on the regular tax rolls.

The FY 13/14 levy rate of $12.55 per $1,000/assessed valuation will generate $22.99 million in property taxes. The City's General Fund Levy rate of $7.55000 per $1,000 assessed valuation reflects the consolidation of the City's previous separate levies for tort liability, employee insurance benefits and pension costs into the general levy. The consolidation of levies was made in FY 12/13 in an effort to minimize the impact on the City of proposed legislation on a Property Tax Limitation bill. Favorably, this consolidation of levies allows management to retain the flexibility to reinstate the separate benefits levies at a future date. The combination of the remaining cushion under the $8.10 cap and the ability to shift the levies results in total flexibility to raise an additional $4.7 million in property tax revenue based on current taxable values. Bettendorf is one of only a handful of Cities in the State of Iowa to be below the State maximum $8.10 General Fund levy cap.

The City expects its tax base to continue to exhibit moderate growth given the ample availability of developable land and strong regional employment opportunities. Bettendorf, one of the Quad Cities of Iowa and Illinois, has experienced steady growth as evidenced by an increase both in population (6.2% since 2000) and full valuation. The City's full valuation, currently valued at $3.1 billion, has grown steadily at an average annual rate of 2.76% over the past five years, though growth has slowed in the last couple years during the recession. The City expects continued growth in residential development, as approximately 35% of the City's land remains available and primarily zoned for housing construction. For FY 2013/14, the City's taxable valuation base (including TIF increment values) totals $1.882 billion and the residential class of property represents 68.96% of that tax base.

The City continues to benefit from a diverse regional employment base, which includes the Rock Island Arsenal, Deere & Company and Genesis Medical Center. Socioeconomic indicators are higher than national medians, with median family income levels at 134% (as a % of the U.S), in the 2010 census. Unemployment levels, at 4.9% in February 2013, compared favorably to the 6.2% rate in Iowa.

Overall, the City anticipates collecting $22,985,618 in property taxes in FY 2013/14 which is 4.03% more than FY 2012/13 taxes of $22,095,377.

FY 2012/13 ACCOMPLISHMENTS IN FINANCIAL MANAGEMENT

As of the close of FY 12/13, we are pleased to make particular note of several accomplishments in the management of the City's financial resources.

- On March 29, 2013, Moody's Investors Service assigned an Aa1 credit rating to the City's $14.4 million G.O. Bonds, Series 2013A. As a result, the City was able to secure a true interest cost (TIC) of 2.6868% on the 2013A bonds being issued this year. Concurrently, Moody's affirmed the Aa1 rating on all of the City's $112.1 million outstanding General Obligation unlimited tax debt. In their published rating report, Moody's notes that the "assignment and affirmation of the Aa1 rating reflects the city's sizeable and growing tax base, sound financial operations indicative of prudent fiscal management, and above average debt profile with future annual borrowing expected."

- The City's financial profile is projected to remain strong due to the existence of solid cash reserves, management's adherence to a formal General Fund balance policy, and significant operating margin within the tax rate limit. Financial operations have consistently remained sound as the city's General Fund balance has posted annual surpluses over the past ten years. The City reports ending fiscal 2012 with a General Fund balance of $5.6 million, or a healthy 24.8% of General Fund revenues, and within its policy of maintaining 20% to 25% of operating expenditures. The City expects balanced operations for fiscal 2013, and currently reports stable revenues. With the implementation of GASB #54, the city's fiscal 2010 fund was restated at $6.1 million due to the transition of some minor funds into the General Fund, including the Gaming Fund. The General Fund balance declined to $5.4 million, or 25.8% of revenues in fiscal 2011. The decline was due entirely to capital spending in the gaming fund that had been separate from the General Fund prior to GASB #54. Aside from this capital spending, general operations were balance. Going forward, management is committed to maintaining balanced operations, which are expected in fiscal 2013 and included in the City's adopted fiscal 2014 budget.

- The City of Bettendorf received the CAFR award (Certificate of Achievement in Financial Reporting) from the Government Finance Officers Association of the United States and Canada. This is the 22nd consecutive year that the City has achieved this distinction.

FY 13/14 BUDGET HIGHLIGHTS

The City of Bettendorf's financial outlook remains stable, despite the recent downturn in our national economy. The City continues to maintain healthy fund balances, has a history of conservative spending and stable revenue streams, and continues strong fiscal planning and adherence to fiscal policies. The FY 2013/14 budget implements "long-term" solutions to offset revenue shortfalls and increased expenditures currently facing the City and includes the following:

Highlights of the FY 2013-14 budget are as follows - $86.9 Million:

- Total FY 2013/14 City budget: $86.9 Million
- Provides funding for all existing City services and maintains stable operating budgets. Continues close monitoring of all overtime.
- Maintains the property tax levy rate at $12.55 per $1,000 of taxable valuation:
    - **Impact on average residential homeowner:** 4.07% increase in property taxes, as a result of the state rollback on residential property increasing from 50.7518% to 52.8166%, even though the City's levy rate remained the same at $12.55.

  - **Impact on average commercial property owner:** NO INCREASE in property taxes, as a result of the City's levy rate remaining the same at $12.55. Commercial Property is currently taxed at 100% assessed valuation with no state rollback.
- Funds the fourth year of four year contracts with all City bargaining units:
  - Funds 3.90% COLA 7/1/13 for Fire.
  - Funds 2.75% COLA and .75% deferred compensation 7/1/13 for Police.
  - Funds 3.50% COLA for all AFSCME (General), AFSCME (Library) and all non-union employees, 7/1/13.
  - All other employee benefits including health insurance, step increases, merit increases and deferred compensation remain at the same level as FY 12/13 or according to union contracts.
- Funds $93,257 in increased Liability & Workers Compensation Insurance costs.
- Funds $3.95 million in Health Care costs. Average 9.68% increase over last eight years.
- Allocates $1,094,750 of gaming funds to subsidize the operating budgets of several Enterprise Funds including: the Life Fitness Center, Splash Landing, Mass Transit and Family Museum of Arts and Science through 6/30/14.
- Recommends balancing revenues and expenditures in the Solid Waste Enterprise Fund by raising user fees 3% effective April 1, 2013. Increased fees will help fund the increased cost of vehicle replacements, increased cost of labor, and increased tipping fees resulting from increased volume at the landfill (largely from bulky waste and e-waste pick-up). The annual increase on a 65 gallon cart will be $4.56. The proposed increase in rates are summarized below:

Cart size	Current Monthly Fee	New Monthly Fee 4/1/12 with 3% increase
32 Gallon/twice per month	6.39	6.58
32 gallon	9.57	9.86
65 gallon	12.75	13.13
95 gallon	15.94	16.42

- Recommends Storm water fees increase from $2.35 to $2.70 per ERU effective April 1, 2013 to balance revenues and expenditures in the Storm water Enterprise Fund. Annual increase per 1.00 ERU is $4.20. Fee increases are project driven and are the first in several years of increases needed to fund projects listed in the current 5-year CIP Plan.
- Recommends $.20 increase in Sanitary Sewer User fees from $1.88 per 100 cu. ft. to $2.08 to balance revenues and expenditures in the Sewer Enterprise Fund. Average annual cost increase per resident $17.64. Fee increases are project driven and are the first in several years of increases needed to fund improvements for Bettendorf's share of the Wastewater Treatment Plant in Davenport, as well as, constructing an interceptor sewer and lift station out to I-80 and Middle Road.
- Funding is provided for new and replacement vehicles in the amount of $1,208,323, electronic equipment in the amount of $147,600, and various other capital equipment in the amount of $278,000.
- The Five-Year Capital Improvement Plan adopts an aggressive capital budget for the fiscal year 2013/14 totaling $18.37 million across all funds, as discussed during the final budget work sessions with Council. It should be noted that all projects identified in the Capital Improvement Program for FY 2013/14 must come before Council individually for formal approval by resolution prior to construction or acquisition.
- Conservatively projects major revenues to remain stable.

Total City Budget: The City's budget as adopted funds all existing City services and secures all of the Mayor and Council's goals for FY 2013/14. The City Council adopted a balanced budget for FY 13/14, with expenditures net of transfers in the amount of $78,579,008. The major changes in the budget are explained in the following sections:

General Government Activities:

The following schedule presents a summary of General Funds, Special Revenue Funds, Debt Service Funds and Capital Project Funds budgeted revenues, net of transfers, for the fiscal year beginning July 1, 2013 and the amount and percentage of increases and decreases in relation to prior year amended revenues.

Revenue Source	FY 2013/14 Budget	Percent of Total	$ Change from FY 2012/13	Percent of Change from FY 2012/13
Net property taxes	22,997,618	44.63%	890,239	4.03%
TIF revenues	2,078,304	4.03%	(27,306)	(1.30%)
Other city taxes	8,370,792	16.25%	202,942	2.48%
Special assessments	18,167	0.04%	(6,500)	(26.35%)
Licenses and permits	605,710	1.18%	(30,200)	(4.75%)
Charges for services	450,900	0.88%	(40,341)	(8.21%)
Intergovernmental	4,907,689	9.52%	(158,179)	(3.12%)
Use of money	449,814	0.87%	98,609	28.08%
Proceeds of long term debt	10,520,000	20.42%	(165,000)	(1.54%)
Other	1,128,778	2.19%	(747,154)	(39.83%)
Total	**51,527,772**	**100.00%**	**17,110**	**0.03%**

A recurring challenge for the City of Bettendorf involves the revenue side of the financial picture. Property taxes represent 44.63% of the total revenue sources available in the City's Governmental Funds. Of the remaining 555.37% of the revenue derived from non-property tax sources, a significant reliance from other city taxes continues (16.25%), which is comprised largely of hotel/motel taxes, local option sales tax and gaming revenue. Intergovernmental revenue also constitutes a significant portion of total revenues for FY 2013/14, due to several large infrastructure CIP projects qualifying for Federal reimbursement. Revenue from Charges for Services is projected to remain relatively unchanged. The City Council maintains an optimistic outlook that the high level of citizen participation/activity in programs that the City has experienced in the past will be continue to be consistent in FY 2013/14. Building permit revenue from new construction is optimistically expected to remain strong. Even though efforts to increase non-property tax revenues continue, the City has been forced to rely more heavily on its major controllable revenue source - property taxes - to cover expenditures.

NET PROPERTY TAXES: Net property taxes are comprised of current taxes levied on property less estimated uncollected taxes on the current levy plus delinquent property taxes from prior years. Net property tax collections increased 4.03% over FY 2012/13 levels, or $890,239. This increase is mainly due to revaluations of existing properties and new residential and commercial construction. The City Council was pleased to be able to maintain the levy rate at $12.55 per $1,000/assessed valuation for FY 13/14, in an effort to keep property taxes stable in the current state of the economy. The net tax impact on the average residential homeowner is an increase of 4.07% resulting from the state rollback on the taxable values of residential property increasing from 50.7518% to 52.8166%. There will be no increase in property taxes for commercial property owners as a result of the City's levy rate remaining the same at $12.55. Commercial property is currently taxed at 100% assessed valuation with no state rollback.

Looking forward, the City currently has 6.8% of the General Fund operating tax rate available for future property tax growth ($7.55 versus $8.10 State cap) which combined with ample unrestricted fund

balance reserves, unused levies for Liability insurance, Police & Fire Retirement and other employee benefits plus a $0.27 emergency levy should provide the City financial flexibility well into the future.

TIF REVENUE: TIF revenues are the proceeds from a tax authorized by ordinance in an urban renewal area. The funds may be used to pay principal and interest on loans, advances, indebtedness or bonds obtained for urban renewal purposes. For FY 2013/14, $2,078,304 will be generated from the following projects: Olympic Steel, Trinity Hospital, Greystone, Home Depot, Daly Group, Eyesurgeons Associates, Quad City Area Realtors, State Street Redevelopment, Windmiller, Fields Development, Rivers Edge, Vizient II, JNB Hometown Harbor, Bowe Machine Co., Plantation Development and Burlington Coat Factory. The Council prefers that the debt structure on TIF projects that are cash flowed by the Capital Projects Fund are limited to a maximum of ten years and preferably between five to seven years if possible.

OTHER CITY TAXES: Other City Taxes are comprised primarily of Excise Taxes, Mobile Home Taxes, Hotel/Motel Tax, Local Option Sales Tax, Cable TV Franchise Tax and Gaming Revenue from riverboat gambling boats. Other City Taxes are expected to increase 16.25% in FY 13/14 largely due to the estimate for Local Option Sales Tax increasing. The City has realized some decline in gaming revenue from the Isle of Capri over the past year, in part due to the economy but also due to a new gaming facility at Jumer's Casino and Hotel in nearby Rock Island, IL which opened in December 2008. The City hopes to realize approximately $1.62 million from gaming revenue for FY 2013/14.

It should be noted that the Mayor and Council have been committed to balancing City operating budgets without the inclusion of gaming revenue, when possible. However, over the last couple of years gaming revenue has been used to supplement the operating budgets of several of the City's Enterprise funds in an effort to keep user fees low during the recent economic downturn. Going forward, the Council intends to use the majority of annual gaming revenue to supplement the capital projects budget and for "one-time" purchases of capital equipment verses "on-going" operating expenses.

SPECIAL ASSESSMENTS: Special Assessment revenue is money paid by the benefited property owner in accordance with the City's Assessment Policy. Special Assessments are projected to total only $18,167 due to fewer projects being assessed. In December 1995, the City completely revised its assessment policy and the outcome has proved to be very beneficial to property owners but will reduce the available revenue stream to the City for future projects.

LICENSES AND PERMITS: Licenses and Permits primarily include general fund receipts from City collected revenue on such items as cigarette licenses and various building permits. For FY 2013/14 this revenue stream is expected to remain reasonably stable resulting largely from revenues generated from new development within the 5th ward.

CHARGES FOR SERVICES: Charges for Services include revenues from the collection of various fees. Charges for Services now comprise a very small portion of total governmental funds revenue. The City now has nine Enterprise Funds and four Internal Service Funds that properly account for the majority of the City's Charges for Services. All charges for services in the governmental funds are expected to remain relatively stable compared to FY 2012/13 levels.

INTERGOVERNMENTAL: Intergovernmental revenue includes Federal Grants and Reimbursements, State Shared Revenues and Local Grants and Reimbursements. For FY 2013/14 intergovernmental revenue is reflecting a decrease of $158,179 from FY 12/13 due largely to the completion of one of the City's major recreational trails last year and less Federal grant dollars available for our current infrastructure projects.

USE OF MONEY: Use of money and property includes interest, rents and gains/losses on investments. For FY 2013/14, although interest rates continue to remain low, this revenue stream is projected to increase due to higher cash balances to invest. Total investment income in the governmental funds is project to total $449,814 for FY 2013/14.

PROCEEDS OF LONG-TERM DEBT: Proceeds of Long-Term Debt include proceeds from bond sales or other long-term obligations. For FY 2013/14, $10.520 million is projected to be issued for essential corporate purpose projects in the Capital Improvement Program. For fiscal years 2014/15 – 2017/18 annual bonding is projected at $9 million per year.

OTHER: Other revenue includes miscellaneous sources of revenue that cannot be properly classified in the other revenue categories listed above. For the City, these sources include the sale of fixed assets, sale of land, local grants, donations, and refunds and reimbursements. Miscellaneous revenue under this category is estimated at $1,128,778 for FY 2013/14.

The following schedule presents a summary of General Funds, Special Revenue Funds, Debt Service Funds and Capital Project Funds budgeted expenditures, net of transfers and TIF Debt for the fiscal year beginning July 1, 2013 and the percentage of increases and decreases in relation to prior year amounts.

Expenditures	FY 2013/14 Budget	Percent of Total	$ Change from FY 2012/13	Percent of Change from FY 2012/13
Public Safety	10,768,394	20.23%	303,597	2.90%
Public Works	3,271,250	6.15%	118,553	3.76%
Culture & Recreation	4,424,778	8.31%	329,064	8.03%
Community & Economic Development	1,829,431	3.44%	(424,361)	(18.83%)
General Government	3,787,301	7.12%	40,582	1.08%
Debt Service	12,619,977	23.71%	(1,326,670)	(9.51%)
Capital Projects	16,523,119	31.04%	1,943,604	13.33%
Total	**53,224,250**	**100.00%**	**984,369**	**1.88%**

Total Governmental Funds expenditures for fiscal year 2013/14 are budgeted to increase only 1.88% or $984,369 above current levels. However, net of Capital Outlay and Debt Service payments the net change between the two years is actually an increase of only 367,435 or about 1.55%. Of that amount, the largest increase in the budget is attributed to wage and benefit increases. Wage and benefit increases negotiated with union contracts averaged 2.75-3.90% across all funds. The budget includes funding for 263.22 full-time equivalent positions and corresponding benefits. Very limited growth was allowed in all remaining operating budgets and the increases that did occur were largely the results of health insurance, liability insurance, professional contracts and fuel costs.

The City of Bettendorf is a growing community and as a result, continues to finance an aggressive capital projects program. The City has allocated over $16.5 million for various capital improvement projects and capital equipment for FY 2013/14. A complete summary of all capital projects and equipment can be found under the Capital Project Funds tab of this document.

Debt Service payments are decreasing $1,326,670 due to a refunding issue that was paid during FY 2012/13, and the City budgeted to maintain the Debt Service levy rate at $5.00 per $1,000 assessed valuation. The City's overall debt is structured with a rapid payout of principal and slightly increasing total annual debt service requirements annually through FY 2017/18. Tax base growth and a rapid payout continue to moderate the City's debt burden. Detailed debt analyses can be found under the Debt Service Fund and Capital Projects Funds section of this document.

Enterprise Funds. Enterprise Funds are used to account for those operations that are financed and operated in a manner similar to private business or where the Council has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

Sewer Utility Fund. The Sewer Utility Fund accounts for the total operation of the City's Sewer Utility including the revenue from usage fees, all operating costs (including depreciation), all capital projects and equipment, and all bond issues. Effective in April 2013 the sewer usage rate was increased from $1.88 to $2.08 per 100 cubic yards to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio. This was the 2nd of 6 projected years of potential increases needed to pay for Bettendorf's proportionate share of capital improvements required under an Administrative Consent Order with the Iowa Department of Natural Resources and the City of Davenport. A detailed list of these required projects can be found under the Capital Projects/Sewer section of this book. The Sewer fund is projected to have an ending cash flow balance of $3,219,898 by June 30, 2014. The City plans to continue to fund future sewer improvements through the use of bonding and excess fund balance as much as possible. The Council plans to issue $3 million in State Revolving Fund Revenue Notes the fall of 2013 to pay for infrastructure projects at I/80 and Middle Road. Additional detail on the Sewer Enterprise Fund can be found beginning on page 245.

Solid Waste Management Fund. The Solid Waste Management Fund accounts for the operations of the City's garbage, recycling, yard waste and bulky waste collection services. Effective in the fall of 2004, the City began an automated garbage collection program that is paid for through user fees.

Through this program the City has offered a higher level of service and increased efficiencies in delivering the service. Residents are charged a fee for the size cart they choose, in addition to a monthly base fee. The City offers a year-round bulky waste collection service that is available to all residents on their scheduled recycling days. The City raised the fees 3% for Solid Waste Collection effective April 15, 2013 and continues to offer its yard waste program for $1.60 per bag. The administrative goal of the fund is simply to break-even, to charge the citizens a user fee that will cover no more than annual expenses, capital equipment replacements and depreciation. The ending cash balance in this fund at 6/30/14 is projected to be $1,034,575 and is accumulating for the future planned replacement of garbage packers and recycling trucks. The City plans to replace one rear load garbage packer in FY 13/14 for $135,000. This fee-based program will demand considerable monitoring in future years to ensure that user fees continue to cover expenses. Additional information on the Solid Waste Management Fund can be found beginning on page 254.

Family Museum of Arts and Science Fund. This fund accounts for the complete operations of a facility that provides for the cultural enrichment for the City and Quad Cities Community through the operations of a family museum and teaching of the performing arts, visual arts and sciences. The facility opened its doors April 1, 1997, and at that time, the Enterprise Fund began to account for the total operations of the new facility. On an on-going basis, revenue generated from user fees is projected to fund a minimum of 45% of the facility's total operating expenses (excluding depreciation and principal and interest on bonds) the remaining 55% is projected to be subsidized through a combination of property taxes and gaming revenue. Operations are currently subsidized by 100% gaming revenues so no significant change in Retained Earnings will occur, since operations will normally just break-even for reporting purposes annually. The Museum completed a $1.3 million renovation of the exhibits hall the spring of 2013 and has experienced record attendance numbers since that time. The funding sources for the project included bonding, fund raising and a State of Iowa CAT grant. Additional information on the FMAS Fund can be found beginning on page 260.

Palmer Hills Golf Course Fund. This fund currently accounts for the total operations of the City's Municipal Golf Course including the revenue from user fees, all operating costs, including depreciation,

and all capital projects and equipment. The fund was established as an Enterprise Fund effective 7/1/95 with the intent to manage the operations of the facility similar to that of a private business. From a reporting stand point, the Enterprise Fund has provided management and the Park Board with improved financial reporting and control. For FY 2013/14, an ending balance in Retained Earnings for the fund is budgeted at $3,556,130, a decrease of $116,454. Cash reserves are estimated to be depleted to $48,248 by the end of FY 2013/14 and will require supplemental funding from gaming on an ongoing basis. Trending on rounds at the golf course is expected to begin increasing after several major projects were completed during FY 11/12, including a new irrigation system and the redesign of several holes. Management staff will be reviewing revenues and expenditures over the next year to maximize efficiencies. Additional detail on the Palmer Hills Golf Course can be found beginning on page 266.

Life Fitness Center Enterprise Fund. This fund was established 7/1/96 with the intent to manage the operations of the Life Fitness Center and Municipal Pool similar to that of a private business. Effective with the opening of Splash Landing Pool in June 2000, the Fitness Center and Pool were split into two funds. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Life Fitness Center facility only. Revenues are generated from user fees. The Fitness Center completed construction of an indoor lap pool during FY 2000/01 and the cardio room was expanded in FY 2003/04. Over the last several fiscal years, the Fitness Center has been deficit spending and drawing down cash reserves. During the FY 2006/07 budget sessions the Council had in depth discussions centering on the future of the Life Fitness Center. The final budget decision by the Council was to assist the Park Board in minimizing the ongoing losses at the Life Fitness Center operation. In so doing, the Council agreed to a two year continued operation with a total capital and operating subsidy of not to exceed $800,000. With the help of operating and capital subsidies the Life Fitness Center was re-branded. The results have been positive but expenditures are expected to continue outpacing revenue going forward. The Life Fitness Center continues to be a topic of discussion. The Park Board, Mayor and Council, and staff will continue to closely monitor operations since cash reserves in this fund are depleted and annual subsidies of $80,000-$105,000 are projected to be needed in the next five years. Additional information on the LFC can be found beginning on page 272.

Splash Landing Enterprise Fund. Splash Landing, the City's public swimming pool, opened the spring of 2003. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Splash Landing Aquatic Center. This fund is expected to break even each year, and the City Council has made a commitment to fund any operating shortfall through transfers in from the Gaming Fund. For FY 2013/14, the amount of projected subsidy totals $104,803. Additional information on Splash Landing can be found beginning on page 278.

Storm Water Utility Fund. The Mayor and Council established a Storm Water Utility August 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System, Phase II. A user fee was implemented to pay for the program based on the amount of impervious area by property type. The fee was increased from $2.35 to $2.70 per ERU per month beginning April 1, 2013. The City plans to issue $2.0 million of State Revolving Fund Revenue Notes the fall of 2013 to pay for various storm water projects over the next several years. These projects are detailed on pages 219-220. Estimated cash reserves at June 30, 2014 total $459,783. Additional information on the Storm Water Fund can be found beginning on page 285.

Public Transit Funds. This fund accounts for the operations and maintenance of the mass transit system. The transit system is funded by Federal Transit Assistance, State of Iowa, and operating and transfers from the General Fund. Estimated cash reserves at June 30, 201 total $5,440. There is also a program called the Quad Cities Metro Riverfront Circulator Project that began July 1, 2009. It represents a

coordinated effort between the three Quad Cities transit systems to seamlessly link four cities in the Iowa-Illinois Bi-State area. It is funded through a three year Federal Transit Assistance grant and other Transit systems donations. Bettendorf Transit will receive and administer the grant monies and will implement and manage daily operations of the route. Additional information on Public Transit can be found beginning on page 292.

QC Waterfront Convention Center. This fund accounts for the, operations and maintenance of the QC Waterfront Convention Center (QCWCC) which is located downtown City of Bettendorf on State Street. The City of Bettendorf has entered into an agreement with the Isle of Capri, a local riverboat casino and hotel operator to manage the facility. Construction costs for the Center were funded primarily by TIF Bonds issued by the City. Construction was completed and the QCWCC opened in February of 2009. The fund is projecting revenues of $2,771,223 and expenditures of $3,030,707 in FY 2013/14. As of July 1, 2013, the City has $11,300,000 of general obligation notes outstanding in the QCWCC Fund. The principal and interest payments of these notes are funded by a combination of TIF revenues, grants from the Scott County Regional Authority and Scott County and contributions by the Isle of Capri. Additional information on QC Waterfront can be found beginning on page 298.

Internal Service Funds.

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund. The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees. Annually the fund undergoes an actuarial certification. The last review stated that "the reserves held at the end of the plan year, February 2013 and the accrual rates established for use in the plan year beginning March 1, 2013 are in accordance with accepted actuarial standards consistently applied, are based on actuarial requirements of the State of Iowa, make good and sufficient provisions for all unpaid claims and other actuarial liabilities under the terms of the plan and include appropriate provision for all actuarial items which ought to be established." Budgeted expenditures for FY 2013/14 are projected to increase 12.69%. The city will continue to work with the independent claims administrator and the Health Committee in hopes of finding ways to save costs in the future. More detail on the Health Insurance Fund can be found beginning on page 306.

Risk Management Fund. The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures. Overall, total insurance premiums are projected to increase only .222% over current levels. Effective with FY 2004/05, the City contracted the Iowa Communities Assurance Pool (ICAP) to provide property and liability insurance coverage for the City and the Iowa Municipalities Workers' Compensation Association (IMWCA) to provide worker's compensation insurance. More detail on the Risk Management Fund can be found beginning on page 312.

Municipal Garage Fund. The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City. This fund is basically budgeted to break even for FY 2013/14, and the goal is to charge back to the other City departments only the amount needed to cover operating expenses, including depreciation and any capital equipment. More detail on the Garage Fund can be found beginning on page 318.

Governmental Fund Balances. All of the City's Governmental Funds balances are budgeted to be maintained at adequate levels (see Fund Equity Statements on pages 361-368).

General Funds: The General Fund is expected to end the year with a $5.51 million fund balance. The ending fund balance as a percent of total expenditures in the fund will represent a level of 23.9% or a level sufficient to fund about three months of the new fiscal year's expenditures prior to the receipt of property tax revenues in October. (In Iowa, property taxes are paid in two installments due September 30th and March 31st). A complete discussion of the General Fund and a ten-year history of the City's General Fund Balances begin on page 68 under the "General Fund" section of this document. Since FY 1991/92, the General Fund balance has been maintained or exceeded the City's fund balance goal, and has been drawn down only for planned, one-time capital expenditures. A complete discussion on the City's General Fund can be found on pages 68-74.

The Riverboat Gaming fund balance will range from $0 into the millions of dollars, depending on whether the Council authorizes the expenditure of funds. This fund accounts for gaming revenue received from the Isle of Capri gambling boat, with expenditures made generally for one-time capital projects or equipment. The fund balance will grow as Council accumulates funds for large capital projects, and will rapidly deplete with the expenditure of funds for those projects.

The Downtown Improvement fund accounts for revenues transferred in from other funds from a variety of sources including property taxes, Local Option Sales Taxes, Gaming taxes, Capital Projects and General Corporate GO Bonds. The funds are being set aside to make improvements to the City's downtown business district. The fund balance will grow as Council accumulates funds for large capital projects, and will rapidly deplete with the expenditure of funds for those projects

Special Revenue Funds: Most Special Revenue Fund Balances for FY 2013/14 have been maintained at stable levels as compared to FY 2012/13. The biggest fluctuations have occurred in the City's TIF Funds. The TIF (Tax Increment Financing) funds will increase ultimately to zero at the end of their scheduled payback period for the debt schedules or cash flowed incentives from the Capital and Economic Development Funds. More detail on the Special Revenue Funds can be found starting on page 113.

Debt Service Funds: The City's Debt Service Fund Balance is projected to total $45,199 at the end of FY 2013/14. The City tries to manage its debt/CIP program to allow for level annual principal and interest payments, without increasing the property tax levy rate. A complete discussion on the City's Debt Service Fund begins on page 145.

Capital Projects Funds: The fund balances throughout all of the City's Capital Project Funds fluctuate from year-to-year depending on the Council's priorities. The City's Capital Projects fund balance will range anywhere from two or three hundred thousand dollars to millions of dollars depending on the timing of receiving bond proceeds and where we are at in the construction season. The largest source of revenue in this fund is bond proceeds, followed by local option sales tax, Federal Grants and interest income. The Capital Projects Fund is discussed in depth under the Capital Projects Funds section of this document beginning on page 191.

The fund balances in the Vehicle Replacement Fund and Electronic Equipment Replacement Fund usually remain the most stable because they account for planned replacement of existing vehicles and equipment. Planned replacements for vehicles average every five to eight years and three years for electronic equipment.

The Capital Projects/Local Option Sales Tax & Interest Fund was established to segregate the 40% of total Local Option sales Tax that by voted referendum must be used for funding capital projects or equipment. See pages 230-233 for the five-year plan for the use of these revenue sources. Listed below are the projected fund balances for the City's Governmental and Proprietary funds as of June 30, 2014 and how they compare to the City's goals of minimum fund balances: Only the funds affected by the goals are included (See policy in Supplemental section of this document page 346).

Fund Type	June 30, 2014 Budgeted Fund/Cash Balance Balance	City Goal/Comment	Projected as of June 30, 2014
General Fund	$5,514,282	20%-25% of annual operating expenses/meets goal	23.94%
Road Use Fund	$728,986	20%-25% of annual operating expenses/meets goal	22.1%
Employee Health Insurance Fund	$984,971	Cash Reserves 20-25% of annual operating expenses/meets goal	24.9%
Risk Management Fund	$663,890	Cash reserves 20-25% of annual operating expenses/meets goal	72.36%
Debt Service Fund	$45,199	$500,000 maximum balance, unless additional cash reserves are needed to subsidize the levy rate for future "peak" years of principal and interest payments/meets goal	$45,199
Splash Landing	$76,001	Cash Reserves 30% of annual operating expenses less depreciation/Currently operating in deficit and supplemented with gaming proceeds	20.2%
Life Fitness Center	$172,753	Cash Reserves 30% of annual operating expenses less depreciation/Currently operating in deficit and supplemented with gaming proceeds	22.6%
Palmer Hills Golf Course	$48,248	Cash Reserves 30% of annual operating expenses less depreciation/Currently operating in deficit and supplemented with gaming proceeds	4.2%
Family Museum of Arts & Science	$97,332	Cash Reserves 30% of annual operating expenses less depreciation/Currently operating in deficit and supplemented with gaming proceeds	5.5%
Recycling/Solid Waste Management	$1,034,575	Cash Reserves 30% of annual operating expenses/meets goal	49.38%
Sewer Enterprise Fund	$3,219,898	Cash Reserves 30% of annual operating expenses/meets goal	88.5%
Stormwater Enterprise Fund	$459,783	Cash Reserves 30% of annual operating expenses/meets goal	46.4%
Transit	$5,440	Cash Reserves 30% of annual operating expenses less depreciation/does not meet goal due to Council adopting budget to just break-even	.37%

SUMMARY

The preparation of the fiscal year 2013/14 budget involved an overall team effort by City staff and City Council. The Mayor and City Council are very pleased to have balanced the FY 2013/14 budget. They thank all department heads for diligently managing their budgets and for their part in maintaining the City's sound financial management practices. They also express their sincere appreciation to Lori Ulloa, the City's Manager of Accounting, her staff, and especially to Jason Schadt the City's Accountant responsible for coordinating the preparation of this document.

Given the financial conditions in the State and in the community, the challenge to continue high levels of service to the community is one that staff and Council must approach together. Decisions on levels of service to be provided throughout the community have and will continue to generate much discussion, especially when financial resources become more limited and demand for services increases.

The City will continue to look toward cooperative efforts between other governmental agencies in order to provide for the best overall level of service to the community as a whole. With strong leadership and a commitment to improve the quality of life in the community, the Mayor and Council are looking forward to working with City staff and the citizens of Bettendorf during the upcoming year to achieve the goals, objectives, programs and services outlined in this budget.

Respectively submitted,

Decker P. Ploehn
City Administrator

Carol A. Barnes
Finance Director

The Vision Statement for the City of Bettendorf outlines what Bettendorf wants in the future. Our preferred future is defined in value-based principles that can guide policies, decisions and operations.

Our Vision is…

The City of Bettendorf is a premier city in which to live.

The City of Bettendorf is the most livable community for families with rich educational, cultural and recreational opportunities where we enjoy a vibrant riverfront and a growing, competitive business environment.

We take pride in our great community.

The Mission for the City of Bettendorf defines the purpose of the organization.

Our Mission is…

Bettendorf citizens value safety, education, families and cultural and recreational opportunities.

They expect good communication, quick response,

and quality services.

They want wise planning and effective use of resources.

The City of Bettendorf responds to these diverse community expectations by delivering the finest services

making Bettendorf a

Premier Place to Live.

Core beliefs are value based principles which define specific performance standards and guide behavior and actions. Core beliefs tell how the city conducts business

Our Core Beliefs are…

Teamwork, Professionalism Responsibilty & Pride

Our belief in teamwork means we…

Encourage cooperation
Communicate effectively
Practice open-mindedness
Support city decisions
Acknowledge the contributions of all

Our belief in professionalism means we…

Treat others with honesty and respect
Inspire creativity and innovation in ourselves and others
Take a thoughtful approach to planning and problem solving
Engage in continual skill development and personal development.
Encourage leadership development

Our belief in responsibility means we…

Always consider organizational and community impact
Always seek opportunities for improvement
Accept accountability for results
Take responsibility/seek solutions/solve the problem
Know the city vision, mission, core beliefs and their connection to our job duties

Our belief in pride means we…

Recognize and celebrate each other's efforts, contributions and quality results
Maintain a positive attitude
Exhibit a positive approach to citizens, customers, and co-workers
Promote the city to the community
Strive to be known and recognized for our quality services

Premier City

- Pacesetting
- Progressive
- Cutting edge
- Service excellence
- Uses best management practices

Most livable community for families

- People feel safe and secure
- All generations of the family feel welcome
- People have convenient access to services, shopping and leisure amenities
- Residents enjoy great parks, connected bike and hike trails, and green areas

Rich educational. Cultural and recreational opportunities

- Every family member has a choice of leisure time activity
- Citizens have the use of top quality library that offers a variety of programs and services
- Residents and visitors have opportunities for life-long learning from the programs and services offered at our Family Museum
- Everyone finds convenient opportunities through programs and services offered at recreational facilities
- Students attend schools that are among the best in Iowa and the nation

Vibrant Riverfront

- The Mississippi River provides a beautiful gateway to Bettendorf residents have access to the river for active and passive leisure activities
- Tourists are drawn to the riverfront to enjoy anything from walking to gaming
- The riverfront has a charming, quaint feeling and character
- Healthy businesses exist along the river
- People enjoy unmatched vistas and views of the river

Growing, competitive business environment

- High technology businesses locate here and build their companies here
- The I-80/Middle Road area is a successful high technology business park
- Multiple business and commercial centers exist within Bettendorf at downtown, Duck Creek, I-80/Middle Road and along major corridors
- Medical businesses provide the best local healthcare
- Quality retail businesses provide convenient shopping opportunities
- City government is friendly to small business by being responsive and supportive

Pride in our great community

- Citizens trust city government and community leaders
- Residents businesses, schools and the city work together as partners sharing resources for the benefit of the community
- Residents and businesses give to the community by contributing time and resources
- Community and neighborhood events pull residents together, building a strong sense of community
- Citizens are well informed and are involved in shaping Bettendorf's future
- People are friendly, welcome new ideas and respect others
- Citizens are proud to say, "We are from Bettendorf, Iowa."

City Council Targets for Action

Top Priority	High Priority
Labor Negotiations	Storm Water Ordinance & Projects
WOW Project	Comprehensive Plan/Zoning Ordinance Update
Comprehensive Plan & Strategy for Economic Development	Downtown Vision and Plan Revision
City Events & Festivals	Youth Sports Complex
Community Center/Recreation & Aquatic Center	YMCA Future Collaboration

Management Agenda

New Initiatives	Projects in Process
Mobile Reporting Technology	Enterprise Funds Annual Budget Review
Stafford Creek Project	Debt Policy Annual Review
Cell Tower on City Property	New Meter Reading Software
Panhandling Ordinance Development	Library Space Utilization Plan
Multi-Use Trails Plan and Next Steps	I-80/Middle Road Development
Forest Grove Park Master Plan	Wastewater Treatment Plant – Rate Adjustment/Progress Reports
	Property Inventory Report
	I-74 Bridge Project: City Project
	Downtown Façade Improvement Program
	Bus Transfer Point: Relocation



- Financially Sound City Providing Quality City Services
- Growing Current Businesses & Attracting New Businesses
- Orderly Growth & Quality Development
- Riverfront/Downtown Development – Destination for Entertainment & Living
- Premier Place to Live in the Quad Cities

Objectives

- Provide services in a customer-friendly manner
- Have a premier workforce that is well-trained and competitively compensated
- Have a balanced budget with adequate resources for services and reserves
- Provide services in an efficient manner with convenient access to users
- Align the organization with Vision, Mission & Core Beliefs

Challenges & Opportunities

- Managing operational expenditures of enterprise funds
- State legislative actions: tax reforms, impacts on city revenue
- Rising costs of doing business: healthcare, raw materials, etc.
- Future of gaming revenue and use of those revenues for city operations and capital
- Adequate revenues to support services
- Growing anti-government and anti-tax sentiment vs. the need to raise taxes or fees
- Mature workforce with potential of a significant number of retirements over the next five years
- Unfunded mandates, regulations and grant requirements
- Increasing services demands: no other provider or aging community
- Community perception of availability of grants and outside funding sources

Objectives

- Retain and grow quality businesses
- Attract quality new businesses
- Expand retail opportunities – places to shop and dine for residents and guests
- More diverse businesses and tax base that are insulated from economic changes
- Get business leaders (who reside in Bettendorf) involved and providing leadership
- Participate in regional Quad Cities economic development

Challenges & Opportunities

- Business retention & growth
- City's relationship to and performance of Quad Cities First/Quad Cities Chamber of Commerce
- Tax structure in Iowa
- Aging commercial strip centers
- Potential business development at I-80/Middle Road
- National economy and uncertain future
- Competition from other cities and states
- Renewable energy business attraction and development
- Expansion of the Rock Island Arsenal and 1st Army



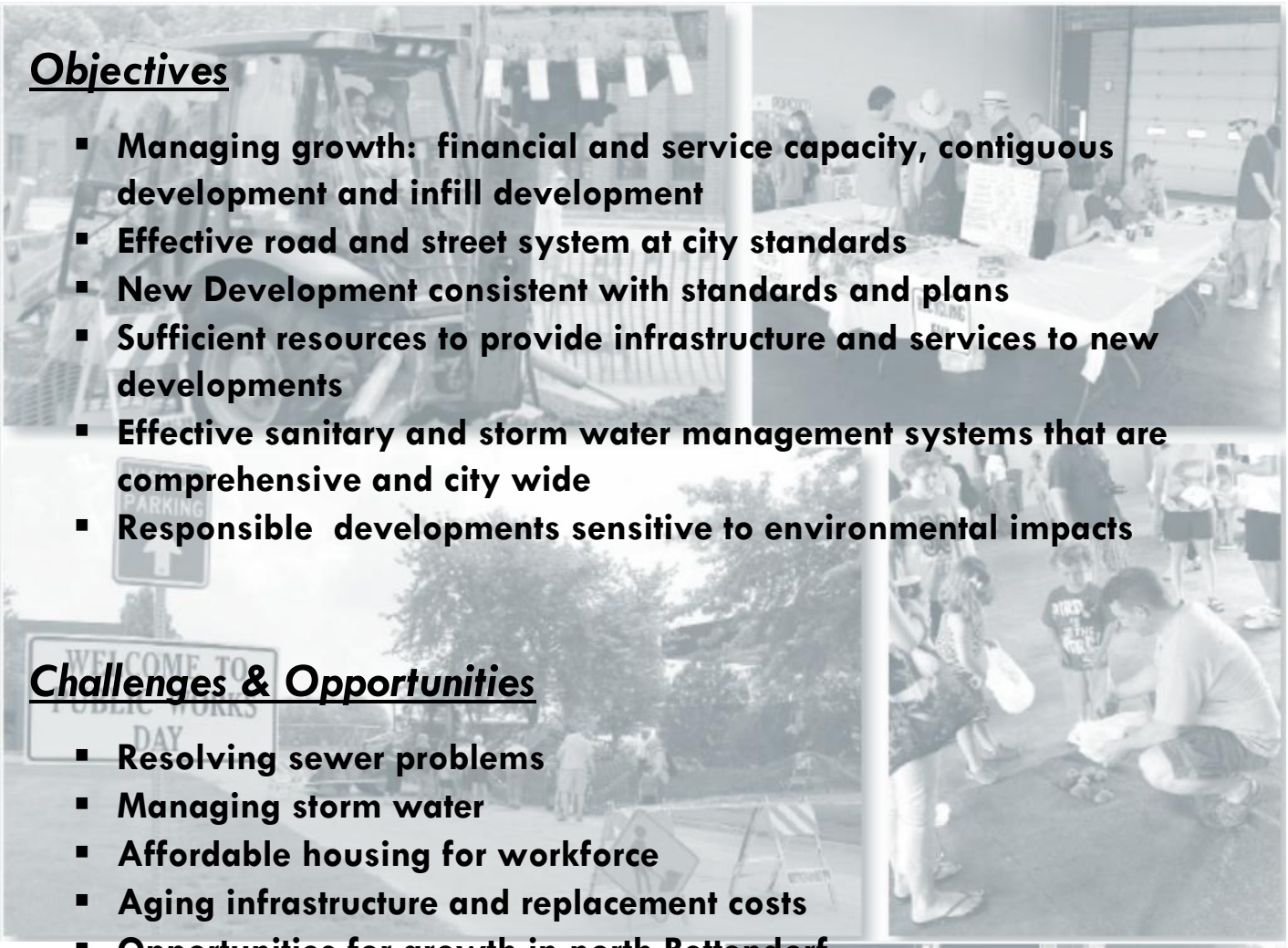


Objectives

- Managing growth: financial and service capacity, contiguous development and infill development
- Effective road and street system at city standards
- New Development consistent with standards and plans
- Sufficient resources to provide infrastructure and services to new developments
- Effective sanitary and storm water management systems that are comprehensive and city wide
- Responsible developments sensitive to environmental impacts

Challenges & Opportunities

- Resolving sewer problems
- Managing storm water
- Affordable housing for workforce
- Aging infrastructure and replacement costs
- Opportunities for growth in north Bettendorf
- Funding for infrastructure projects to support growth
- Developers access to capital market
- Aging housing stock






Objectives

- Encourage mixed-use development in downtown and along riverfront
- Have numerous reasons for our citizens to go downtown
- Increase businesses in downtown with an expanded tax base
- Develop destination point for business and tourism
- Have adequate consumer services in the downtown area for individuals who choose to live here
- Increase access to the river in the downtown area

Challenges & Opportunities

- Helping businesses who are affected by I-74 bridges
- Developing a land-based casino
- Attracting new, appropriate businesses to downtown
- Expanding residential opportunities in downtown and along riverfront
- Enhancing appearance of entrances and corridors
- Working with property owners and businesses
- Funding and time frame for I-74 bridge
- Continuing success of the Waterfront Convention Center
- Increasing public access and use of the riverfront

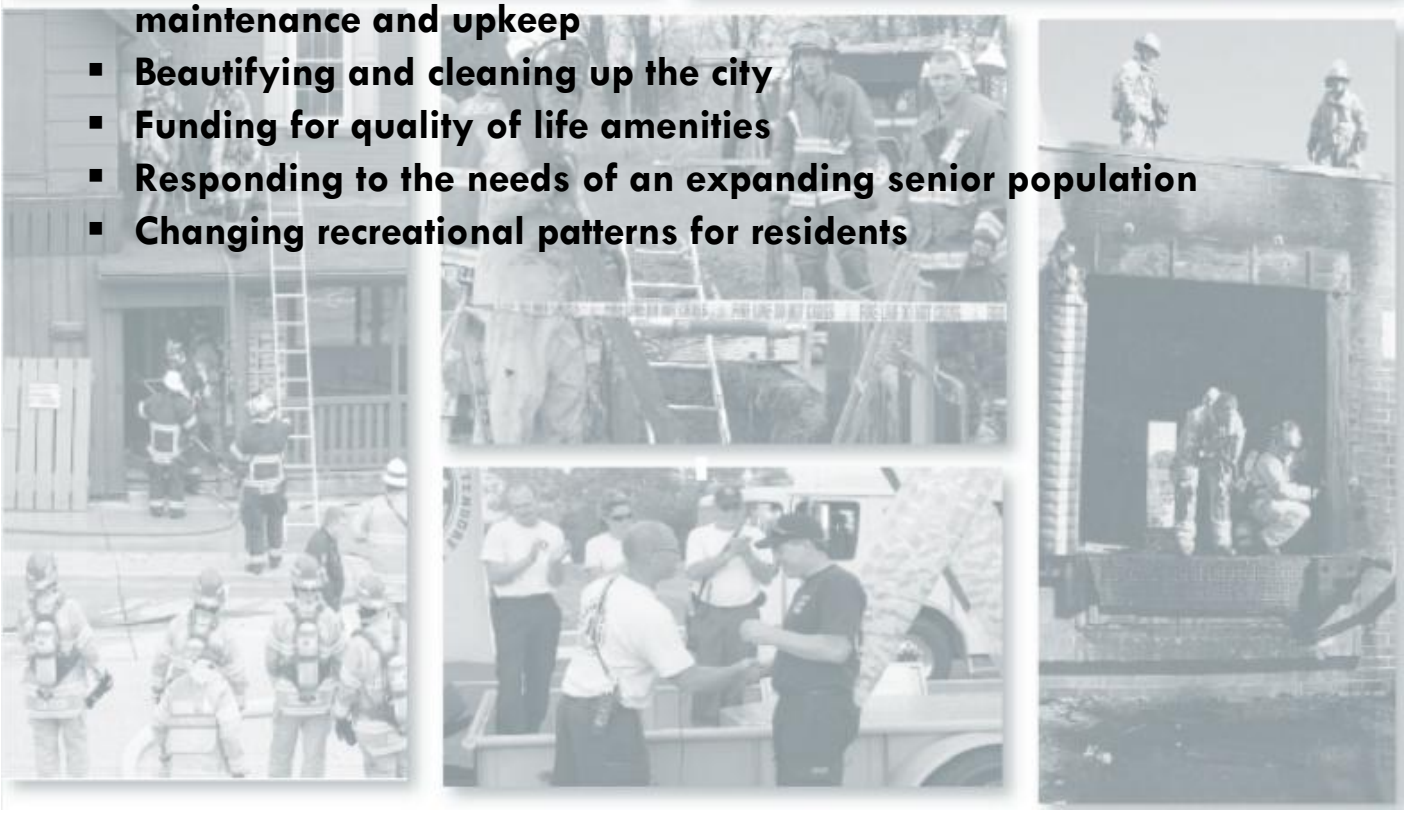


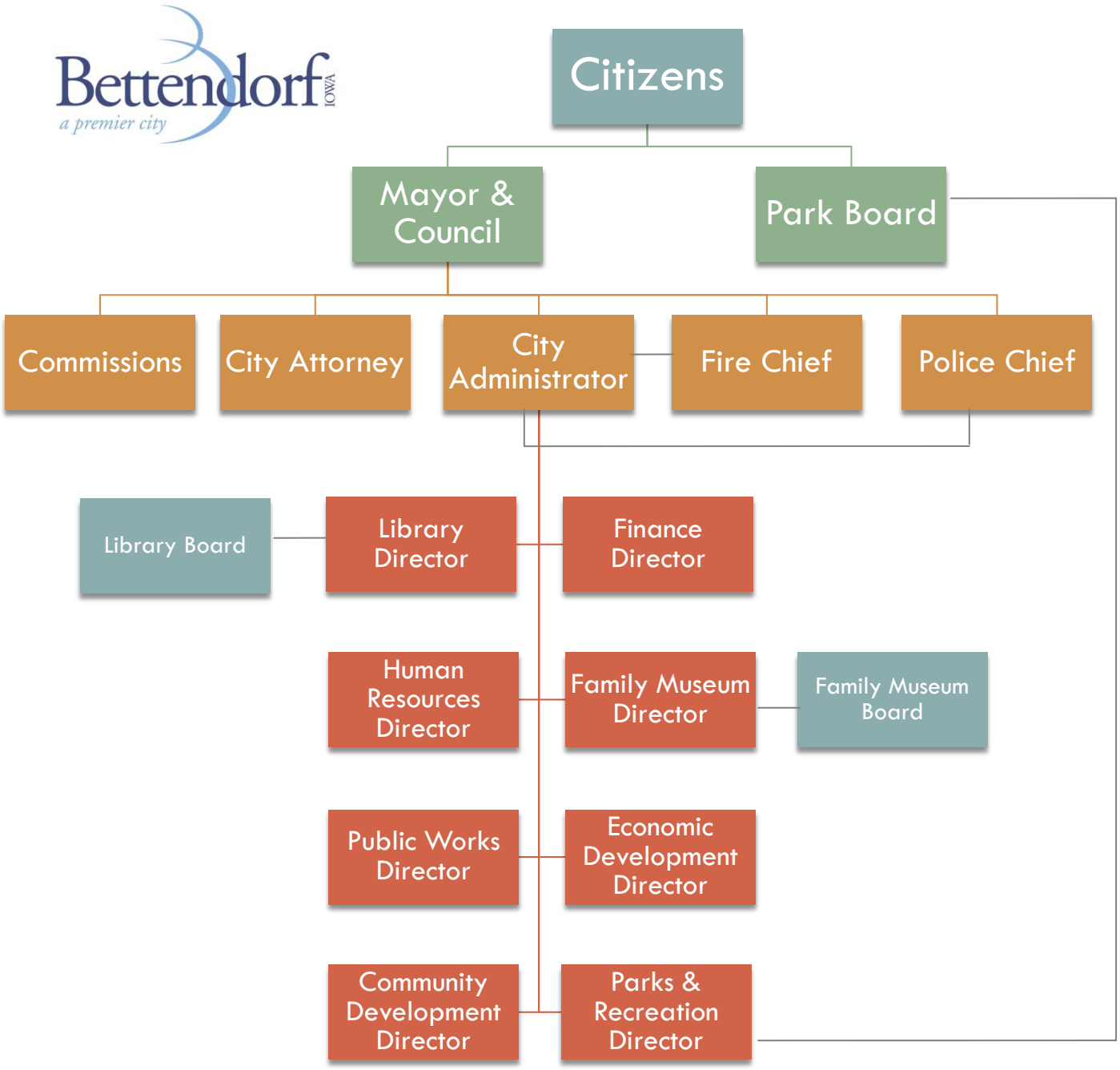
Objectives

- Residents and property owners recognizing and carrying out their responsibility with city property codes
- Recognized as the "Safest City"
- Livable homes that are well-maintained and attractive
- More attractive streetscapes and gateways
- Top-quality facilities and programs for you leisure time
- Greater sense of community and participation

Challenges & Opportunities

- Availability of affordable, attractive housing
- Becoming a walkable, bikeable community
- Activities for youth
- Maintaining a low crime rate and sense of personal security and safety
- Residents and property owners taking responsibility for property maintenance and upkeep
- Beautifying and cleaning up the city
- Funding for quality of life amenities
- Responding to the needs of an expanding senior population
- Changing recreational patterns for residents




Bettendorf
IOWA
a premier city
Citizens
Mayor & Council
Park Board
Commissions
City Attorney
City Administrator
Fire Chief
Police Chief
Library Board
Library Director
Finance Director
Human Resources Director
Family Museum Director
Family Museum Board
Public Works Director
Economic Development Director
Community Development Director
Parks & Recreation Director

Fiscal year 2013/2014 Budget

ROBERT S. GALLAGHER, **MAYOR**

Lisa M. Brown
ALDERMAN AT LARGE

Timothy A. Stecker
ALDERMAN AT LARGE

Dean Mayne
FIRST WARD ALDERMAN

Scott R. Naumann
SECOND WARD ALDERMAN

Debe L. LaMar
THIRD WARD ALDERMAN

Gregory P. Adamson
FOURTH WARD ALDERMAN

James A. Stewart
FIFTH WARD ALDERMAN

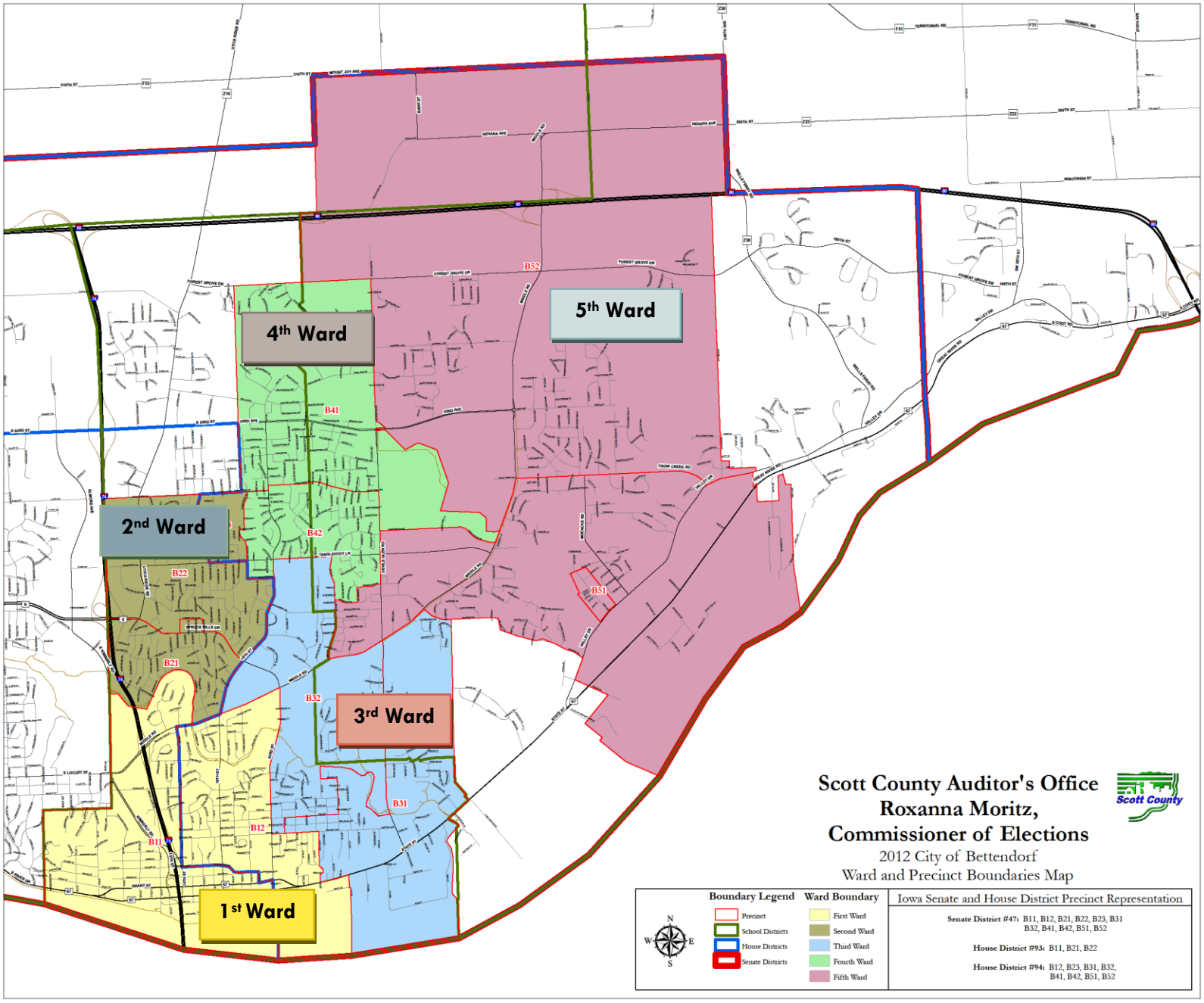
DECKER P. PLOEHN, CITY ADMINISTRATOR

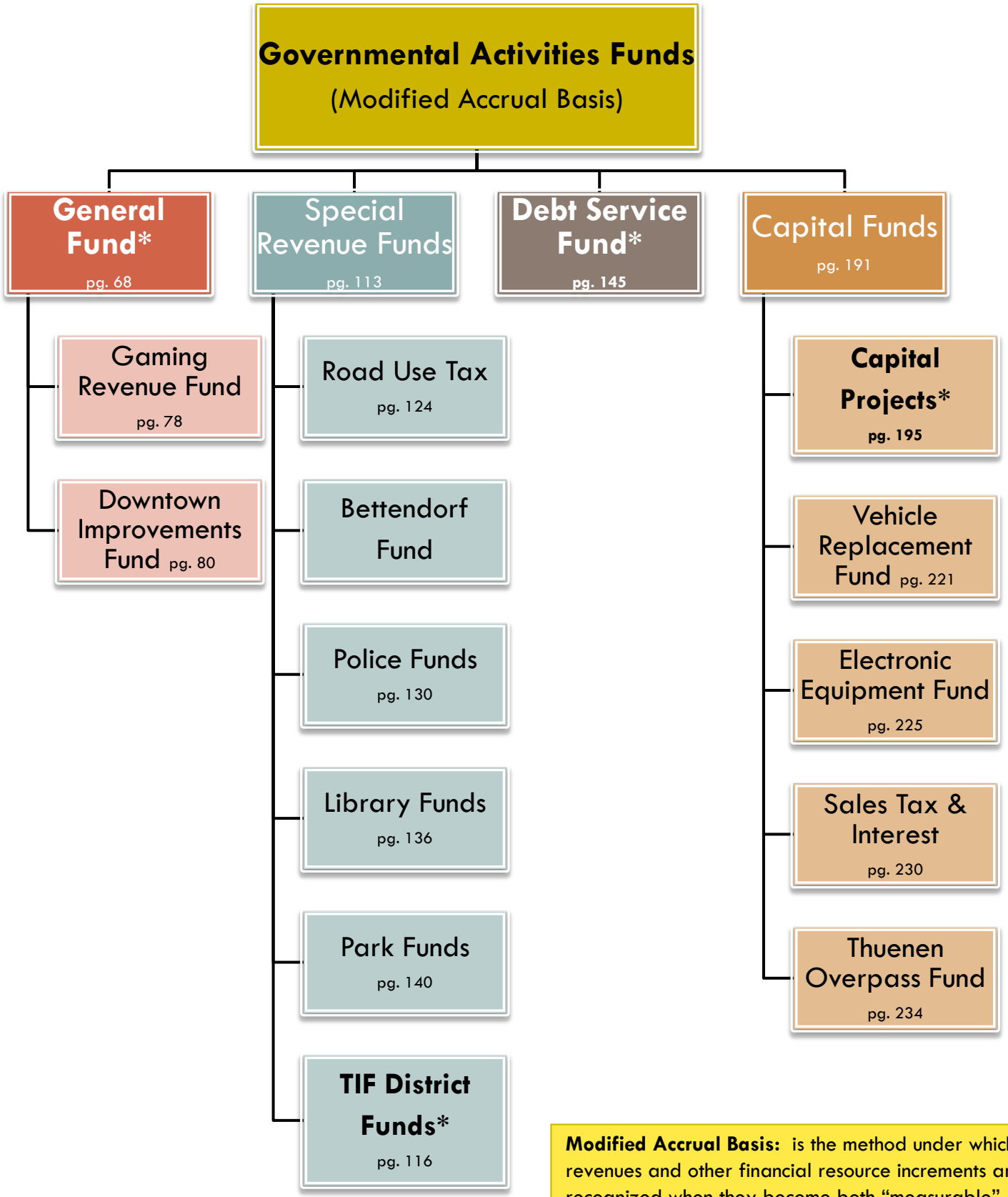
DEPARTMENT HEADS

Carol A. Barnes ..... Finance Director
William M. Connors ..... Community Development Director
Steven M. Grimes ..... Parks & Recreation Director
Kristine R. Stone ..... City Attorney
Margaret L. Kuhl ..... Family Museum Director
Philip J. Redington ..... Police Chief
Kathleen M. Richlen ..... Human Resources Director
Brian R. Schmidt ..... Public Works Director
Steven J. Van Dyke ..... Economic Development Director
Gerald A. Voelliger, Jr. ..... Fire Chief

Bettendorf Ward & Precinct Map

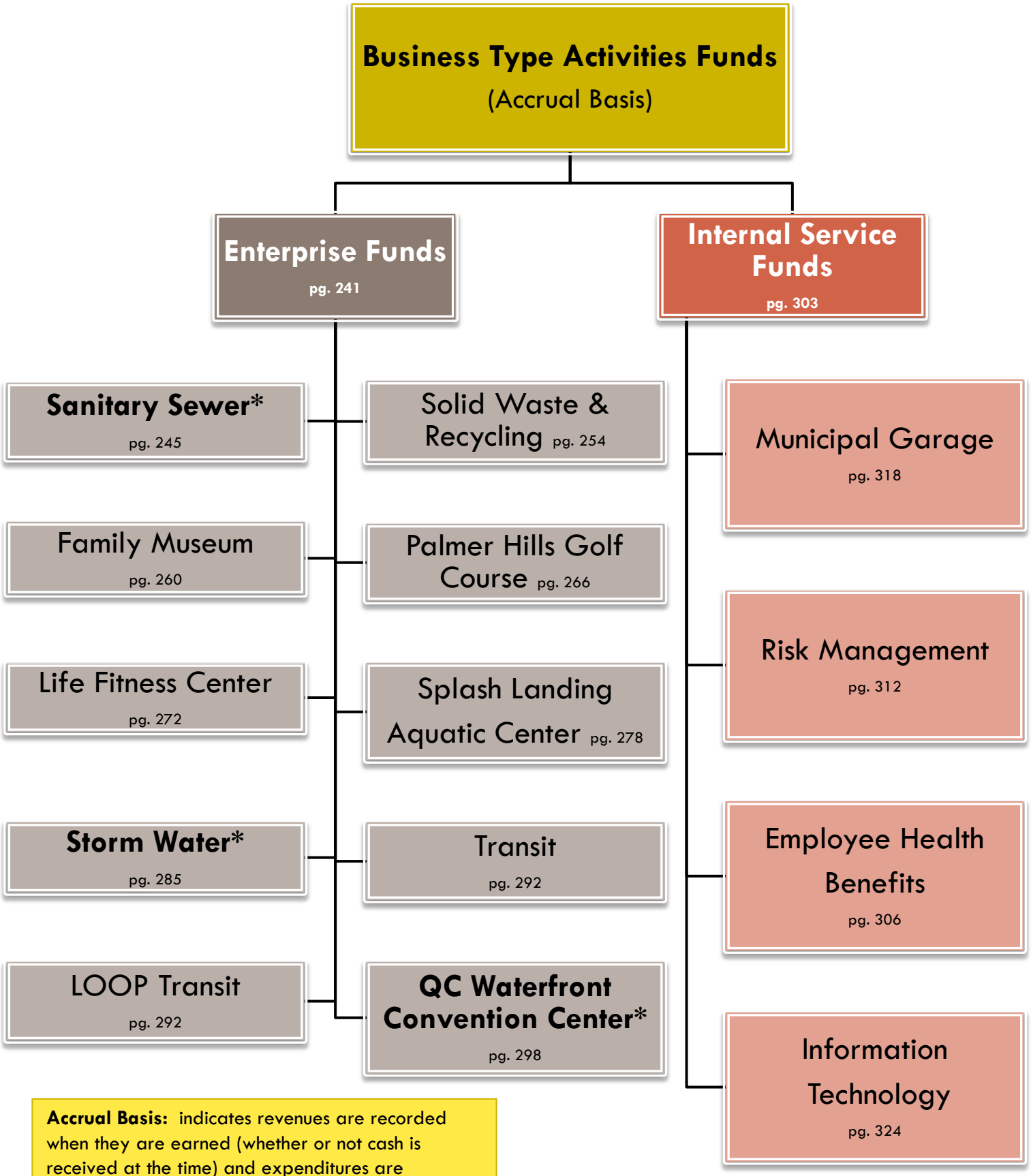
2013/14





***Denotes Major Funds as reported in the city's annual financial statements.**

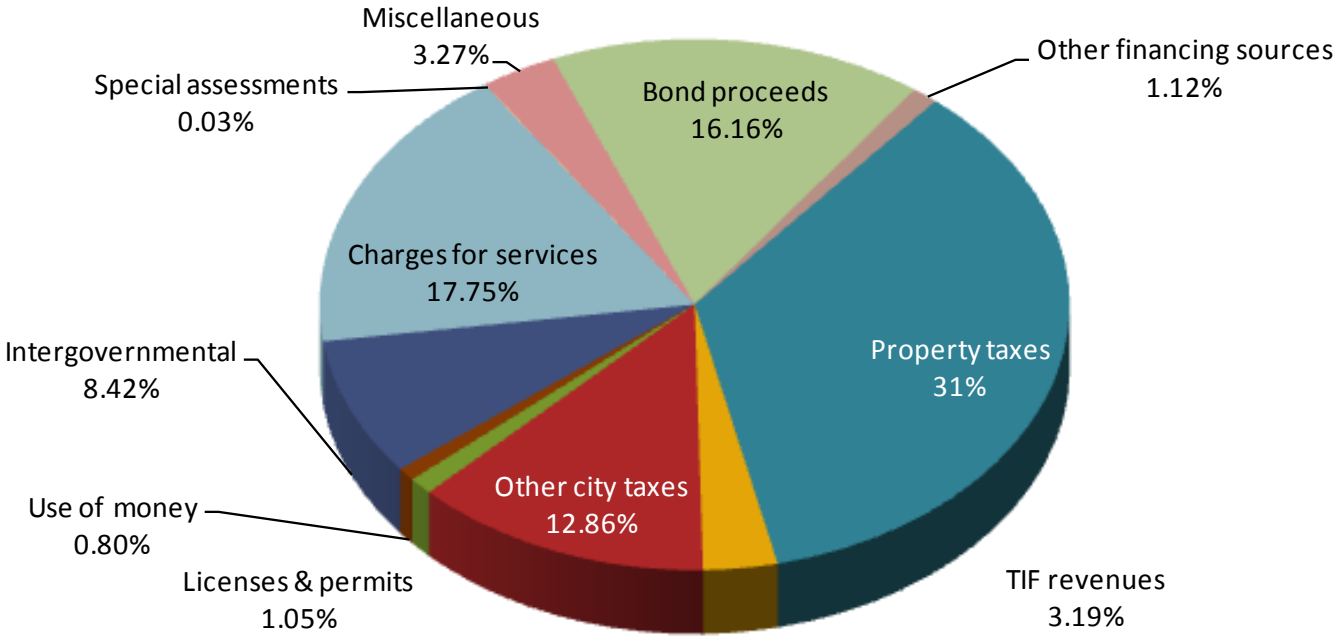
Modified Accrual Basis: is the method under which revenues and other financial resource increments are recognized when they become both "measurable" and "available to finance expenditures in the current period." "Available" means collectable in the current period or soon enough thereafter to be used to pay the liabilities of the current period.



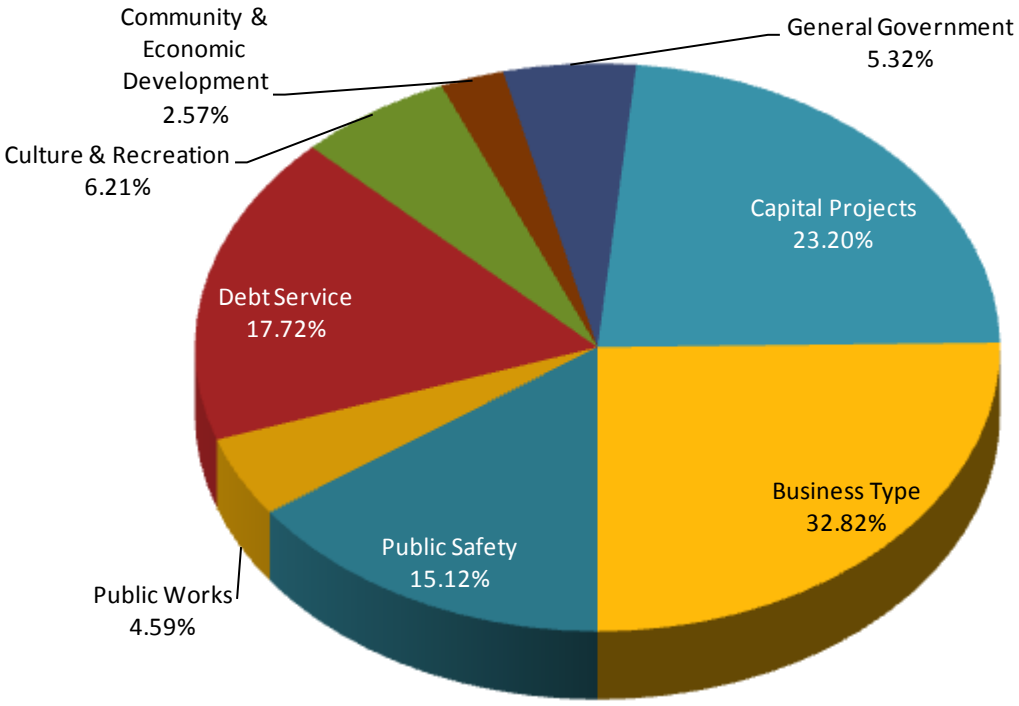
Accrual Basis: indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not).

***Denotes Major Funds as reported in the city's annual financial statements.**

Where the Money Comes From



Where the Money Goes



City of Bettendorf, Iowa

Fund Equity Statement, Fiscal Year 2013/14 Budget

Fund	Estimated Fund Equity Balance 7/1/2013	FY 13/14 Revenues*	FY 13/14 Expenditures*	Estimated Fund Equity Balance 6/30/2014	Inc. (Dec.) Fund Equity
General Fund	5,514,282	23,032,386	23,032,386	5,514,282	**0**
Riverboat Gaming	60,287	1,629,000	1,565,368	123,919	**63,632**
Downtown Improvements	77,000	951,000	850,000	178,000	**101,000**
Total General Funds	**5,651,569**	**25,612,386**	**25,447,754**	**5,816,201**	**164,632**
Special Revenue Funds:					
Road Use Tax	674,091	3,349,619	3,294,724	**728,986**	**54,895**
HUD Section 8	0	0	0	**0**	**0**
Bettendorf Fund	38,606	300	0	**38,906**	**300**
Chaplain's Petty Cash	31,488	8,300	7,500	**32,288**	**800**
Drug/Seizure	100,411	7,800	8,500	**99,711**	**(700)**
Library Open Access	246,838	4,000	4,000	**246,838**	**0**
Interlibrary Loan/Enrich Iowa	94,781	1,400	1,000	**95,181**	**400**
Kakert Estate/Library Gift Funds	314,731	59,500	59,500	**314,731**	**0**
Park Donations/Hendricks/Peterson	131,014	6,200	3,000	**134,214**	**3,200**
TIF Districts	(157,717)	2,089,504	2,068,462	**(136,675)**	**21,042**
Total Special Revenue Funds	**1,374,245**	**5,526,623**	**5,446,686**	**1,454,182**	**79,937**
Debt Service Fund	**2,933,852**	**9,752,901**	**12,641,554**	**45,199**	**(2,888,653)**
Capital Projects Funds:					
Capital Projects Reserve	5,980,885	11,993,623	15,082,752	**2,891,756**	**(3,089,129)**
Vehicle Replacement	1,332,937	798,500	703,246	**1,428,191**	**95,254**
Electronic Equipment	416,801	105,155	139,200	**382,756**	**(34,045)**
CIP/LOT & Interest	421,951	1,933,770	2,083,998	**271,723**	**(150,228)**
Geo Thuenen overpass/Future Projects	929,991	65,000	0	**994,991**	**65,000**
Total Capital Projects Funds	**9,082,565**	**14,896,048**	**18,009,196**	**5,969,417**	**(3,113,148)**
Enterprise Funds:					
Sewer Utility Enterprise	15,955,048	3,567,781	4,019,107	**15,503,722**	**(451,326)**
Solid Waste Mgmt./Recycling Enterprise	1,974,549	2,130,100	2,104,067	**2,000,582**	**26,033**
Family Museum for Arts & Science Enterpris	4,457,004	1,854,563	1,978,668	**4,332,899**	**(124,105)**
Palmer Hills Golf Course Enterprise	3,737,842	1,170,700	1,352,412	**3,556,130**	**(181,712)**
Recreation Enterprise	2,481,334	852,338	869,138	**2,464,534**	**(16,800)**
Aquatic Enterprise	2,364,885	376,303	530,378	**2,210,810**	**(154,075)**
Stormwater Utility	3,397,508	1,961,041	1,268,533	**4,090,016**	**692,508**
Transit & Transit Riverfront Circulator	1,248,276	1,492,201	1,651,161	**1,089,316**	**(158,960)**
QC Waterfront Convention Center	7,969,131	4,175,629	4,209,042	**7,935,718**	**(33,413)**
Total Enterprise Funds	**43,585,577**	**17,580,656**	**17,982,506**	**43,183,727**	**(401,850)**
Internal Service Funds:					
Employee Health Insurance	984,971	3,949,703	3,949,703	**984,971**	**0**
Risk Management	663,890	917,375	917,375	**663,890**	**0**
Information Services	323,491	740,456	741,392	**322,555**	**(936)**
Municipal Garage	545,876	1,763,849	1,763,782	**545,943**	**67**
Total Internal Service Funds	**2,518,228**	**7,371,383**	**7,372,252**	**2,517,359**	**(869)**
Total All Funds	***65,146,036***	***80,739,997***	***86,899,948***	***58,986,085***	***(6,159,951)***

* Includes interfund transfers.

City of Bettendorf
Revenues by Fund
FY 2013/14 Budget

Fund	Actual 09/10	Actual 10/11	Actual 11/12	Amended 12/13	Budget 13/14	$ change from 12/13	% change from 12/13
Major Governmental Funds:							
General Fund	20,218,046	21,118,963	22,898,288	24,348,634	25,612,386	1,263,752	5.19%
Tax Increment Financing Districts	3,544,897	3,951,826	2,329,650	2,116,860	2,089,504	(27,356)	-1.29%
Debt Service	14,814,221	8,517,114	16,222,641	9,397,157	9,752,901	355,744	3.79%
Capital Projects Reserve	20,340,982	18,520,521	14,592,682	13,461,459	11,993,623	(1,467,836)	-10.90%
Total Major Governmental Funds	**58,918,146**	**52,108,424**	**56,043,261**	**49,324,110**	**49,448,414**	**124,304**	**0.25%**
Non-major Governmental Funds:							
Road Use Tax	3,443,004	3,542,268	3,448,380	3,415,975	3,349,619	(66,356)	-1.94%
HUD Section 8	413,181	499,078	263,745	352,804	-	(352,804)	-100.00%
Economic Development	285,931	112,409	35,446	3,100	300	(2,800)	-90.32%
Police	18,955	23,320	68,379	18,900	16,100	(2,800)	-14.81%
Library	184,820	187,576	83,565	68,675	64,900	(3,775)	-5.50%
Parks	40,802	6,625	2,589	63,717	6,200	(57,517)	-90.27%
4th of July (Part of General Fund in 10/11)	60,832	-	-	-	-	-	
Employee Benefits	2,275,393	2,449,489	2,992,554	-	-	-	
Flood	69,900	3,359	-	-	-	-	
Subdivision Deposits	26,673	-	-	-	-	-	
Vehicle Replacement	571,770	741,118	280,886	1,168,000	798,500	(369,500)	-31.64%
Electronic Equipment	37,625	18,713	120,056	108,000	105,155	(2,845)	-2.63%
Riverboat Gaming (Part of General Fund in 10/11)	1,746,094	-	-	-	-	-	
CIP/LOT & Interest	1,687,905	1,764,906	1,847,375	1,854,787	1,933,770	78,983	4.26%
Other Capital funds	68,476	210,347	63,534	60,000	65,000	5,000	8.33%
Total Non-major Governmental Funds	**10,931,361**	**9,559,208**	**9,206,509**	**7,113,958**	**6,339,544**	**(774,414)**	**-10.89%**
Business-Type Activities Funds:							
Sewer Utility Enterprise	2,870,329	2,853,888	3,488,418	3,474,940	3,567,781	92,841	2.67%
Family Museum for Arts & Science Enterprise	2,092,114	2,077,516	2,489,232	2,456,338	1,854,563	(601,775)	-24.50%
Stormwater Utility	1,189,180	1,201,042	1,494,660	1,408,377	1,961,041	552,664	39.24%
Solid Waste Mgmt./Recycling Enterprise	1,778,093	1,826,323	1,881,725	1,946,000	2,130,100	184,100	9.46%
Palmer Hills Golf Course Enterprise	1,236,032	1,533,562	2,622,309	1,136,432	1,170,700	34,268	3.02%
Life Fitness Center Enterprise	810,197	753,893	816,001	788,186	852,338	64,152	8.14%
Aquatic Enterprise	345,915	337,143	425,930	402,771	376,303	(26,468)	-6.57%
Transit	2,114,601	1,813,716	1,510,194	1,470,664	1,492,201	21,537	1.46%
Transit - Riverfront Circulator	964,044	300,806	346,968	341,984	-	(341,984)	-100.00%
QC Waterfront Convention Center	3,617,381	4,396,517	4,168,278	4,362,751	4,175,629	(187,122)	-4.29%
Employee Health Insurance	2,833,861	2,742,894	3,374,651	3,347,491	3,949,703	602,212	17.99%
Risk Management	858,743	760,126	831,755	877,767	917,375	39,608	4.51%
Information Services	594,921	629,474	688,086	685,518	740,456	54,938	8.01%
Municipal Garage	1,311,860	1,579,583	1,641,852	1,770,073	1,763,849	(6,224)	-0.35%
Total Business-Type Activities Funds	**22,617,271**	**22,806,483**	**25,780,059**	**24,469,292**	**24,952,039**	**482,747**	**1.97%**
Total All Funds*	**92,466,778**	**84,474,115**	**91,029,829**	**80,907,360**	**80,739,997**	**(167,363)**	**-0.21%**

* Includes interfund transfers.

City of Bettendorf
Expenditures by Fund
FY 2013/14 Budget

Fund	Actual 09/10	Actual 10/11	Actual 11/12	Amended 12/13	Budget 13/14	$ change from 12/13	% change from 12/13
Major Governmental Funds:							
General Fund	20,191,751	21,776,343	22,730,362	24,309,561	25,447,754	1,138,193	4.68%
Tax Increment Financing Districts	3,304,199	4,251,607	2,188,076	2,132,952	2,068,462	(64,490)	-3.02%
Debt Service	7,515,171	16,015,067	11,959,725	13,769,441	12,641,554	(1,127,887)	-8.19%
Capital Projects Reserve	22,234,243	17,328,623	17,106,788	13,412,089	15,082,752	1,670,663	12.46%
Total Major Governmental Funds	**53,245,364**	**59,371,640**	**53,984,951**	**53,624,043**	**55,240,522**	**1,616,479**	**3.01%**
Non-major Governmental Funds:							
Road Use Tax	3,367,143	3,537,823	3,255,602	3,317,056	3,294,724	(22,332)	-0.67%
HUD Section 8	450,410	421,320	456,615	461,543	-	(461,543)	-100.00%
Economic Development	176,898	456,738	1,564	500	-	(500)	-100.00%
Police	11,825	8,154	59,047	33,000	16,000	(17,000)	-51.52%
Library	149,913	137,780	158,538	282,500	64,500	(218,000)	-77.17%
Parks	89,654	4,170	2,780	52,530	3,000	(49,530)	-94.29%
Fourth of July (Part of General Fund in 10/11)	65,763	-	-	-	-	-	
Employee Benefits	2,275,393	2,449,489	2,992,554	-	-	-	
Flood	69,900	3,359	-	100,000	-	(100,000)	-100.00%
Subdivision Deposits	16,253	15,000	-	-	-	-	
Vehicle Replacement	776,704	581,998	432,338	566,667	703,246	136,579	24.10%
Electronic Equipment	93,234	112,930	281,308	194,043	139,200	(54,843)	-28.26%
Riverboat Gaming (Part of General Fund in 10/1	3,316,745	-	-	-	-	-	
CIP/LOT & Interest	3,477,945	1,480,397	2,473,126	1,939,434	2,083,998	144,564	7.45%
Other Capital funds	165,000	44,818	45,130	60,358	-	(60,358)	-100.00%
Total Non-major Governmental Funds	**14,502,780**	**9,253,976**	**10,158,602**	**7,007,631**	**6,304,668**	**(702,963)**	**-10.03%**
Business-Type Activities Funds:							
Sewer Utility Enterprise	3,192,293	3,365,191	3,487,542	3,769,642	4,019,107	249,465	6.62%
Family Museum for Arts & Science Enterpris	1,968,583	2,010,997	1,993,918	1,990,049	1,978,668	(11,381)	-0.57%
Stormwater Utility	762,826	1,056,067	1,069,444	1,080,128	1,268,533	188,405	17.44%
Solid Waste Mgmt./Recycling Enterprise	1,783,049	1,896,668	1,966,272	1,995,101	2,104,067	108,966	5.46%
Palmer Hills Golf Course Enterprise	1,240,256	1,178,793	1,198,284	1,252,886	1,352,412	99,526	7.94%
Life Fitness Center Enterprise	834,539	871,768	900,345	903,745	869,138	(34,607)	-3.83%
Aquatic Enterprise	477,550	498,547	582,353	545,544	530,378	(15,166)	-2.78%
Transit	1,308,457	1,517,652	1,575,434	1,665,258	1,651,161	(14,097)	-0.85%
Transit - Riverfront Circulator	183,068	420,310	448,337	464,832	-	(464,832)	-100.00%
QC Waterfront Convention Center	3,469,379	4,025,949	4,514,880	4,069,344	4,209,042	139,698	3.43%
Employee Health Insurance	2,826,770	2,781,560	2,986,207	3,347,491	3,949,703	602,212	17.99%
Risk Management	843,179	757,176	813,031	861,082	917,375	56,293	6.54%
Information Services	586,409	622,332	710,228	683,304	741,392	58,088	8.50%
Municipal Garage	1,359,178	1,626,138	1,646,849	1,744,160	1,763,782	19,622	1.13%
Total Business-Type Activities Funds	**20,835,536**	**22,629,148**	**23,893,124**	**24,372,566**	**25,354,758**	**982,192**	**4.03%**
Total All Funds*	**88,583,680**	**91,254,764**	**88,036,677**	**85,004,240**	**86,899,948**	**1,895,708**	**2.23%**

* Includes interfund transfers.

CITY OF BETTENDORF
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
ALL FUNDS
FY 2009/10 - FY 2013/14

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	$ Inc(Dec) From 12/13	% Inc(Dec) From 12/13
Revenues & Other Financing Sources:							
Property taxes	19,267,371	19,829,519	20,786,732	22,107,379	22,997,618	890,239	4.03%
TIF Revenues	3,499,290	3,097,551	2,318,400	2,105,610	2,078,304	(27,306)	-1.30%
Other city taxes	7,732,033	7,936,429	8,062,631	8,167,850	8,370,792	202,942	2.48%
Licenses and permits	701,073	646,148	659,084	708,910	684,310	(24,600)	-3.47%
Use of Money & Property	935,572	583,858	604,853	480,460	559,819	79,359	16.52%
Intergovernmental	5,976,283	6,529,080	6,091,341	5,836,814	5,478,289	(358,525)	-6.14%
Charges for services	14,461,099	15,469,430	16,526,113	17,916,546	18,808,207	891,661	4.98%
Special Assessments	15,577	28,273	17,128	24,667	18,167	(6,500)	-26.35%
Miscellaneous	2,163,593	2,335,127	2,072,778	2,138,922	2,172,551	33,629	1.57%
Bond Proceeds	21,859,613	16,585,193	20,097,246	10,685,000	10,520,000	(165,000)	-1.54%
Other financing sources	2,234,551	1,222,374	1,478,203	2,303,409	731,000	(1,572,409)	-68.26%
Transfers In	13,620,723	10,211,138	11,977,633	8,431,793	8,320,940	(110,853)	-1.31%
Total Revenues & Other Sources	**92,466,778**	**84,474,120**	**90,692,142**	**80,907,360**	**80,739,997**	**(167,363)**	**-0.21%**
Expenditures & Other Financing Uses:							
Public Safety	9,804,915	9,472,492	9,555,788	10,464,797	10,768,394	303,597	2.90%
Public Works	3,387,878	3,506,350	3,136,111	3,152,697	3,271,250	118,553	3.76%
Culture & Recreation	3,759,768	3,825,678	4,035,446	4,095,714	4,424,778	329,064	8.03%
Community & Economic Development	2,153,192	2,691,227	2,273,367	2,253,792	1,829,431	(424,361)	-18.83%
General Government	3,435,015	3,336,470	3,503,278	3,746,719	3,787,301	40,582	1.08%
Debt service	8,462,849	17,810,719	10,552,412	13,946,647	12,619,977	(1,326,670)	-9.51%
Capital Projects	23,208,988	18,140,150	13,854,684	14,579,515	16,523,119	1,943,604	13.33%
Total Governmental Activities Exp.	**54,212,605**	**58,783,086**	**46,911,086**	**52,239,881**	**53,224,250**	**984,369**	**1.88%**
Business Type/Enterprises	20,750,352	22,249,552	21,917,015	24,332,566	25,354,758	1,022,192	4.20%
Total Gov. Activities & Business Exp.	**74,962,957**	**81,032,638**	**68,828,101**	**76,572,447**	**78,579,008**	**2,006,561**	**2.62%**
Transfers Out	13,620,723	10,211,138	11,977,633	8,431,793	8,320,940	(110,853)	-1.31%
Total all Expenditures/Transfers out	**88,583,680**	**91,243,776**	**80,805,734**	**85,004,240**	**86,899,948**	**1,895,708**	**2.23%**
Excess of Revenues & Other Sources over (under)Expenditures & Other Uses	3,883,098	(6,769,656)	9,886,408	(4,096,880)	(6,159,951)	(2,063,071)	50.36%
Fund balance, beginning	62,243,066	66,126,164	59,356,508	69,242,916	65,146,036	(4,096,880)	-5.92%
Adjustments to retained earnings							
Fund balance, ending	**66,126,164**	**59,356,508**	**69,242,916**	**65,146,036**	**58,986,085**	**(6,159,951)**	**-9.46%**

Statement of Revenues, Expenditures & Changes in Fund Balances 2013/14

	Total General Fund	Total Spec. Rev.	Debt Service	Total Capital Funds	Total Enterprise	Total Internal Serv.	Total All Funds
Revenues & Other Financing Sources:							
Property Taxes	13,603,464	0	9,394,154	0	0		22,997,618
TIF Revenues	0	2,078,304		0	0		2,078,304
Other City Taxes	8,073,891	0	296,901	0	0		8,370,792
Licenses & Permits	605,710	0		0	78,600		684,310
Use of Money & Property	226,100	19,000	57,814	146,900	70,605	39,400	559,819
Intergovernmental	408,036	3,318,819	4,032	1,176,802	570,600	0	5,478,289
Charges for Services	450,900	0		0	11,103,324	7,253,983	18,808,207
Special Assessments	18,167	0		0	0	0	18,167
Miscellaneous	598,900	107,500		382,378	1,037,773	46,000	2,172,551
Bond Proceeds	700,000	0		9,820,000	0	0	10,520,000
Other financing sources	0	0		40,000	691,000		731,000
Transfers In	927,218	3,000		3,329,968	4,028,754	32,000	8,320,940
Total Revenues & Other Sources	**25,612,386**	**5,526,623**	**9,752,901**	**14,896,048**	**17,580,656**	**7,371,383**	**80,739,997**
Expenditures & Other Financing Uses:		0					0
Public Safety	10,757,394	11,000		0	0	0	10,768,394
Public Works	21,626	3,249,624		0	0	0	3,271,250
Culture & Recreation	4,390,278	34,500		0	0	0	4,424,778
Community & Economic Development	930,195	899,236		0	0	0	1,829,431
General Government	3,787,301	0		0	0	0	3,787,301
Debt Service	100,000	124,325	12,235,652	160,000	0	0	12,619,977
Capital Projects	1,283,721	35,000		15,204,398	0	0	16,523,119
Total Government Activities Exp.	**21,270,515**	**4,353,685**	**12,235,652**	**15,364,398**	**0**	**0**	**53,224,250**
Business Type/Enterprises	0	0		0	17,982,506	7,372,252	25,354,758
Total Gov Activities & Business Exp.	**21,270,515**	**4,353,685**	**12,235,652**	**15,364,398**	**17,982,506**	**7,372,252**	**78,579,008**
Transfers Out	4,177,239	1,093,001	405,902	2,644,798	0	0	8,320,940
Total ALL Expenditures/Transfers Out	**25,447,754**	**5,446,686**	**12,641,554**	**18,009,196**	**17,982,506**	**7,372,252**	**86,899,948**
Excess of Revenues & Other Sources over		0					0
(under) Expenditures & Other Uses	164,632	79,937	(2,888,653)	(3,113,148)	(401,850)	(869)	(6,159,951)
Estimated Beginning Fund Balance	**5,651,569**	**1,374,245**	**2,933,852**	**9,082,565**	**43,585,577**	**2,518,228**	**65,146,036**
Ending Fund Balance June 30	**5,816,201**	**1,454,182**	**45,199**	**5,969,417**	**43,183,727**	**2,517,359**	**58,986,085**

CITY OF BETTENDORF

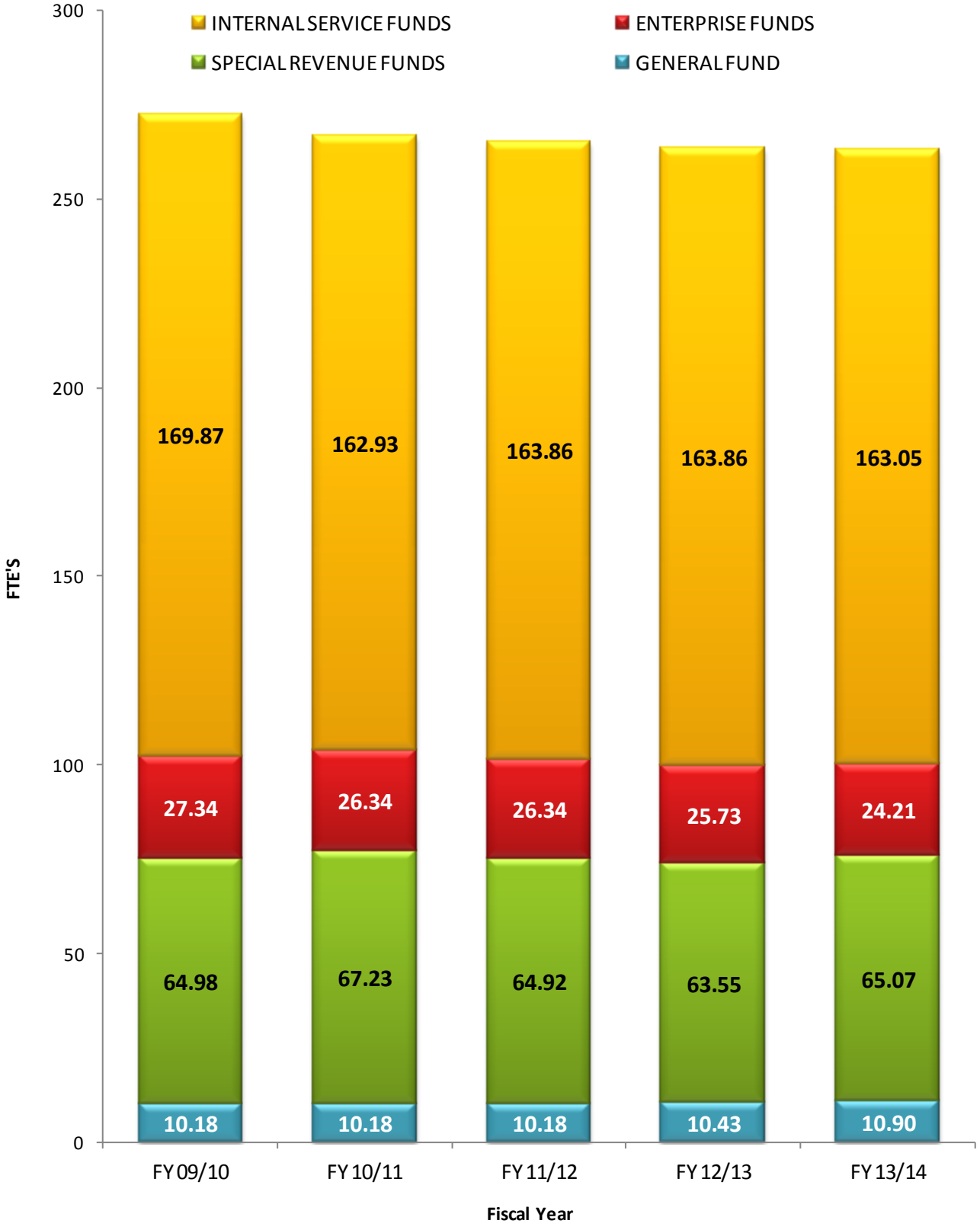
PERSONNEL SUMMARY - FULL TIME EQUIVALENTS BY FUND

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	Inc(Dec)
GENERAL FUND						
Administration	1.83	1.84	1.84	1.84	1.94	0.10
Community Development	9.50	9.50	9.50	9.00	9.50	0.50
Economic Development	0.00	0.00	1.00	1.00	1.00	0.00
Elected Officials	13.00	13.00	13.00	13.00	13.00	0.00
Fire	26.50	26.50	26.50	27.50	27.50	0.00
Finance	6.21	6.22	6.22	6.22	6.24	0.02
Human Resources	1.80	1.88	1.88	1.88	1.88	0.00
Library	31.67	32.02	32.15	32.04	30.91	-1.13
Legal	1.08	1.11	1.11	1.11	1.11	0.00
Police	63.06	55.64	55.74	55.33	55.14	-0.19
Parks & Recreation	8.80	8.80	8.80	8.60	8.50	-0.10
Public Works	6.42	6.42	6.12	6.34	6.34	0.00
TOTAL	**169.87**	**162.93**	**163.86**	**163.86**	**163.05**	**-0.80**
SPECIAL REVENUE FUNDS						
Administration	0.15	0.15	0.15	0.15	0.05	-0.10
Community Development	2.50	2.50	2.50	2.00	1.50	-0.50
Economic Development	1.00	1.00	0.00	0.00	0.00	0.00
Finance	0.34	0.34	0.34	0.33	0.33	0.00
Human Resources	0.10	0.10	0.10	0.10	0.10	0.00
Legal	0.01	0.01	0.01	0.01	0.01	0.00
Public Works	23.24	22.24	23.24	23.14	22.22	-0.92
TOTAL	**27.34**	**26.34**	**26.34**	**25.73**	**24.21**	**-1.52**
ENTERPRISE FUNDS						
Administration	0.03	0.01	0.01	0.01	0.01	0.00
Finance	1.44	1.42	1.42	1.42	1.43	0.01
Human Resources	0.10	0.02	0.02	0.02	0.02	0.00
Legal	0.06	0.03	0.03	0.03	0.03	0.00
Museum	17.60	17.70	17.33	17.81	19.28	1.47
Parks & Recreation	10.67	10.53	8.53	7.77	8.63	0.86
Public Works	35.08	37.52	37.58	36.49	35.67	-0.82
TOTAL	**64.98**	**67.23**	**64.92**	**63.55**	**65.07**	**1.52**
INTERNAL SERVICE FUNDS						
Finance	4.02	4.02	4.02	4.02	4.02	0.00
Public Works	6.16	6.16	6.16	6.41	6.89	0.48
TOTAL	**10.18**	**10.18**	**10.18**	**10.43**	**10.90**	**0.48**
TOTAL FTE'S	***272.35***	***266.68***	***265.30***	***263.56***	***263.22***	***-0.33***

TOTAL FTE'S BY DEPARTMENT	**FY 09/10**	**FY 10/11**	**FY 11/12**	**FY 12/13**	**FY 13/14**	**Inc(Dec)**	
Administration	2.00	2.00	2.00	2.00	2.00	0.00	
Community Development	12.00	12.00	12.00	11.00	11.00	0.00	
Economic Development	1.00	1.00	1.00	1.00	1.00	0.00	
Elected Officials	13.00	13.00	13.00	13.00	13.00	0.00	
Fire	26.50	26.50	26.50	27.50	27.50	0.00	
Finance	12.00	12.00	12.00	12.00	12.00	0.00	
Human Resources	2.00	2.00	2.00	2.00	2.00	0.00	
Library	31.67	32.02	32.15	32.04	30.91	-1.13	(1)
Legal	1.15	1.15	1.15	1.15	1.15	0.00	
Museum	17.60	17.70	18.33	17.81	19.28	1.47	(2)
Police	63.06	55.64	55.74	55.34	55.14	-0.20	(3)
Parks & Recreation	19.47	19.33	17.33	16.37	17.13	0.76	(4)
Public Works	69.90	72.34	72.10	72.35	71.11	-1.24	(5)
TOTAL FTE'S	***271.35***	***266.68***	***265.30***	***263.56***	***263.22***	**-0.34**	

1) Library: Normal reallocation of page and clerk duties.
2) Museum: Addition of Play Pals and FT Museum Educator
3) Police: Realignment of crossing guards
4) Parks: Early addition of Golf Course Manager replacement, realignment of LFC Clerk
5) Public Works: Retirement of Operations Coordinator, realignment of transit drivers

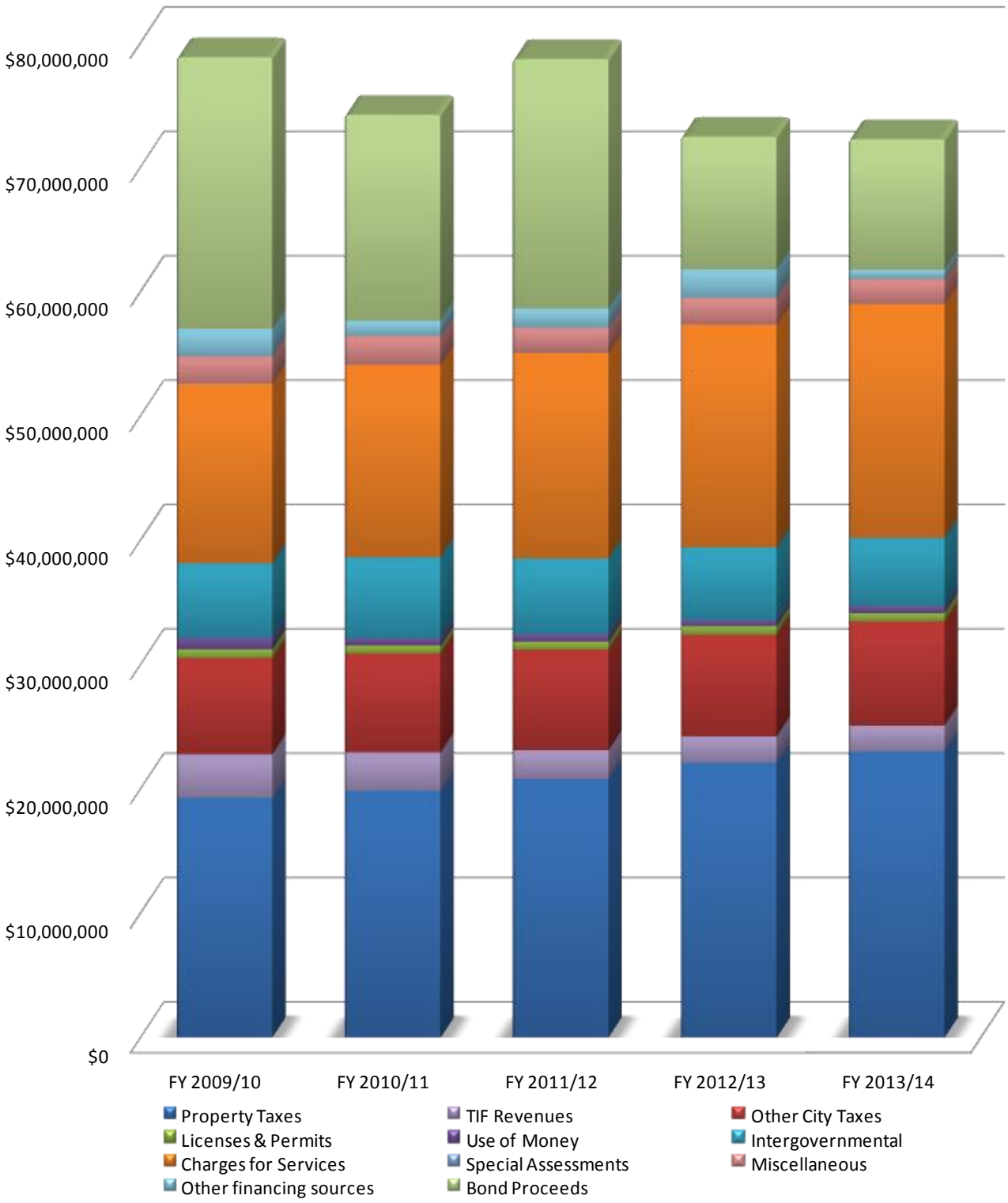
City of Bettendorf
Personnel Summary:
Full Time Equivalents by Fund Type



City of Bettendorf
Total Revenue by Source
All Funds, net of Transfers
FY 2013/14 Budget

Source	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Percent of total
Property Taxes	19,267,371	19,829,519	20,786,732	22,107,379	22,997,618	31.76%
TIF Revenues	3,499,290	3,097,551	2,318,400	2,105,610	2,078,304	2.87%
Other City Taxes	7,732,033	7,936,429	8,062,632	8,167,850	8,370,792	11.56%
Licenses & Permits	701,073	646,148	659,084	708,910	684,310	0.94%
Use of Money	935,570	586,350	604,865	480,460	559,819	0.77%
Intergovernmental	5,976,283	6,529,080	6,091,347	5,836,814	5,478,289	7.56%
Charges for Services	14,460,857	15,468,962	16,525,874	17,916,546	18,808,207	25.97%
Special Assessments	15,578	28,273	17,129	24,667	18,167	0.03%
Miscellaneous	2,161,805	2,326,889	2,049,729	2,138,922	2,172,551	3.00%
Other financing sources	2,234,551	1,230,068	1,505,162	2,303,409	731,000	1.01%
Bond Proceeds	21,859,613	16,568,909	20,097,246	10,685,000	10,520,000	14.53%
Total Revenues	78,844,024	74,248,178	78,718,200	72,475,567	72,419,057	100.00%
Total Net of Bond Proceeds	56,984,411	57,679,269	58,620,954	61,790,567	61,899,057	
Bond Proceeds	21,859,613	16,568,909	20,097,246	10,685,000	10,520,000	

City of Bettendorf, Iowa
Revenue by Source Net of Transfers
FY 2013/2014 Budget



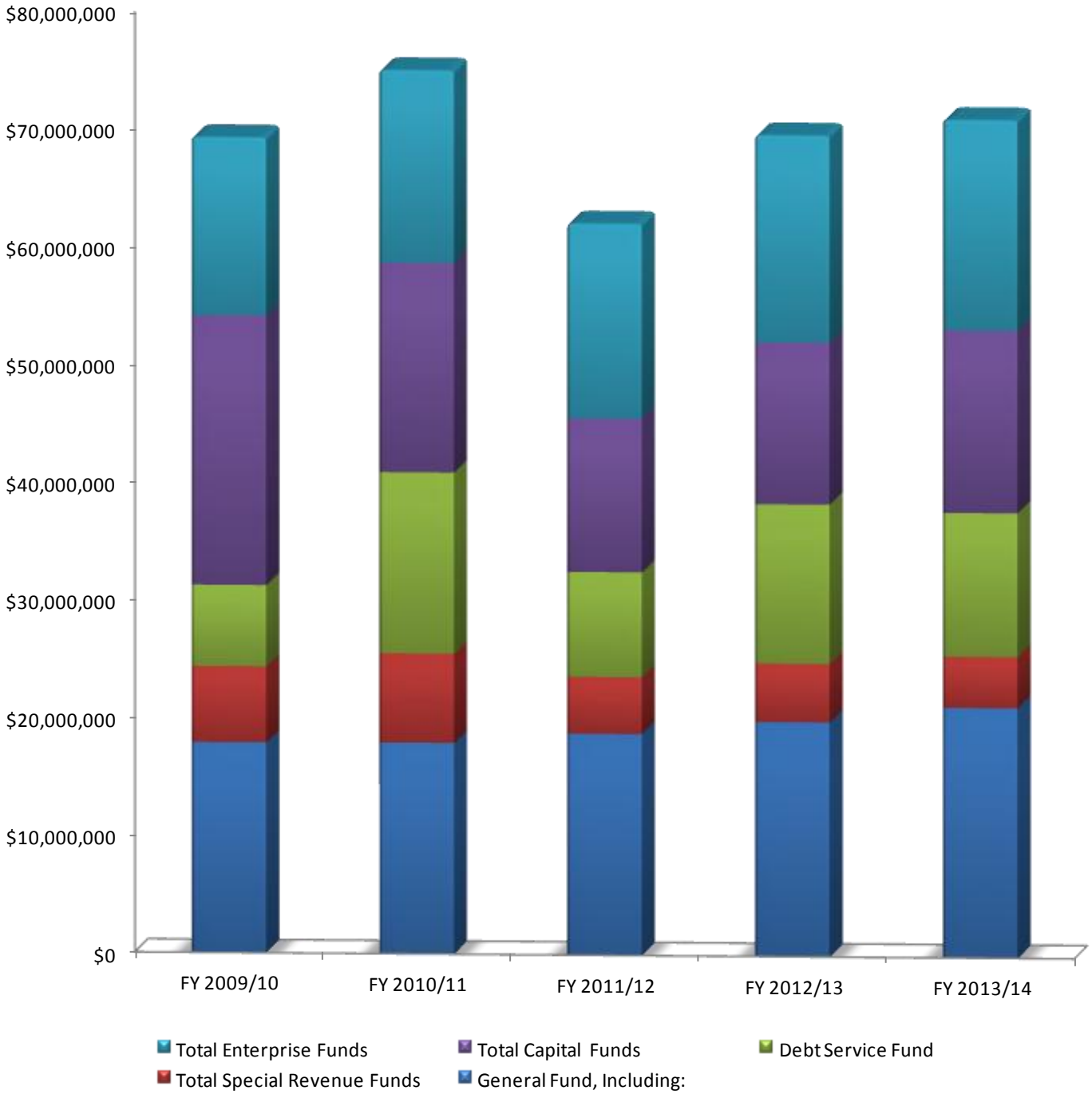
This graph, which excludes transfers & non-budgeted funds, shows that the major source of revenue for the City of Bettendorf continues to be property taxes, followed by charges for services, intergovernmental revenue and other city taxes. For FY 13/14, the city projects to receive $18.8 million in charges for services from sources like garbage/sewer/storm water fees, recreation fees and Family museum classes. The city aggressively reviews charges for services to aid in reducing property taxes where appropriate.

City of Bettendorf, Iowa
Expenditures by Fund, net of Transfers & Internal Service Funds
FY 2013/14 Budget

Fund	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	From 12/13 Estimate % Change	From 12/13 Estimate $ Change
General Fund, Including:	**17,890,655**	**17,966,065**	**18,834,476**	**19,943,853**	**21,270,515**	**6.65%**	**1,326,662**
--Economic Development*	0	185,446	190,583	196,999	215,618	9.45%	18,619
--City Beautification*	0	80,578	91,863	94,875	95,000	0.13%	125
--4th of July Celebration*	0	67,549	70,983	72,000	72,000	0.00%	0
Road Use Tax, Including:	3,359,143	3,498,577	3,255,602	3,317,056	3,294,724	(0.67%)	(22,332)
--City Tree Planting*	0	11,937	24,871	87,793	117,533	33.88%	29,740
HUD Section 8	450,410	421,320	485,108	461,543	0	(100.00%)	(461,543)
Economic Development*	174,205	0	0	0	0		0
Bettendorf Fund	2,691	456,738	1,564	500	0	(100.00%)	(500)
Subdivision deposits	16,253	0	0	0	0		0
Chaplain's Petty Cash	5,633	322	3,845	6,000	7,500	25.00%	1,500
City Drug/Seizure	0	8,772	300	7,000	3,500	(50.00%)	(3,500)
Federal Drug/Seizure	6,192	6,072	37,019	5,000	5,000	0.00%	0
Library Open Access	21,029	45,156	17,542	15,000	4,000	(73.33%)	(11,000)
Interlibrary Loan	2,254	1,164	110	0	0		0
Enrich Iowa	27,405	14,332	6,000	4,000	1,000	(75.00%)	(3,000)
Kakert Estate	14,288	668	14,962	1,500	1,000	(33.33%)	(500)
Library Gift Fund	84,937	76,460	61,511	57,000	58,500	2.63%	1,500
City Tree Planting Program*	9,247	0	0	0	0		0
City Beautification*	76,909	0	0	0	0		0
4th of July Celebration*	65,763	0	0	0	0		0
TIF Districts	2,109,702	3,049,226	952,803	990,193	978,461	(1.18%)	(11,732)
Mississippi River Flood*/Jump St	43,525	3,359	0	100,000	0		(100,000)
Total Special Revenue Funds	**6,469,586**	**7,582,166**	**4,836,366**	**4,964,792**	**4,353,685**	**(12.31%)**	**(611,107)**
Debt Service Fund	**6,921,818**	**15,418,231**	**8,926,493**	**13,570,122**	**12,235,652**	**(9.83%)**	**(1,334,470)**
Capital Projects	22,115,302	17,231,833	12,472,301	12,992,089	14,582,752	12.24%	1,590,663
Vehicle Replacement	776,210	490,284	434,677	566,667	703,246	24.10%	136,579
Electronic Equipment	39,034	49,689	170,811	142,000	78,400	(44.79%)	(63,600)
Geo Thuenen Dr. Overpass	0	44,818	1,529	60,358	0		(60,358)
Total Capital Funds	**22,930,546**	**17,816,624**	**13,079,318**	**13,761,114**	**15,364,398**	**11.65%**	**1,603,284**
Sewer Utility	3,192,293	3,325,945	3,428,140	3,769,642	4,019,107	6.62%	249,465
Recycling/Solid Waste Managemen	1,783,049	1,880,968	1,888,001	1,995,101	2,104,067	5.46%	108,966
Family Museum for Arts & Science	1,968,583	2,010,997	1,921,759	1,950,049	1,978,668	1.47%	28,619
Palmer Hills Golf Course	1,240,257	1,175,793	1,154,105	1,252,886	1,352,412	7.94%	99,526
Life Fitness Center	834,539	871,768	864,267	903,745	869,138	(3.83%)	(34,607)
Aquatic Center	477,550	498,547	572,326	545,544	530,378	(2.78%)	(15,166)
Stormwater Utility	760,076	734,417	861,630	1,080,128	1,268,533	17.44%	188,405
Transit	1,491,525	1,937,962	2,148,303	2,130,090	1,651,161	(22.48%)	(478,929)
QC Watefront Convention Center	3,469,379	4,025,949	3,790,100	4,069,344	4,209,042	3.43%	139,698
Total Enterprise Funds	**15,217,251**	**16,462,346**	**16,628,631**	**17,696,529**	**17,982,506**	1.62%	**285,977**
Total net of Transfers	**69,429,856**	**75,245,432**	**62,305,284**	**69,936,410**	**71,206,756**	**1.82%**	**1,270,346**
Total net of Transfers, Economic Development, Debt Service, Capital Funds and QCWCC	**35,933,908**	**37,799,182**	**36,318,790**	**38,338,831**	**39,182,046**	**2.20%**	**843,215**

***In order to comply with GASB 54 beginning July 1, 2010 some special revenue funds have been reclassified and incorporated into other funds. Economic Development, City Beautification, 4th of July and Mississippi Flood funds were incorporated into the General Fund. The City Trees Fund is now included in the Road Use Fund.**

City of Bettendorf, Iowa
Expenditures by Fund, net of Transfers & Internal Service Funds
FY 2013/14 Budget

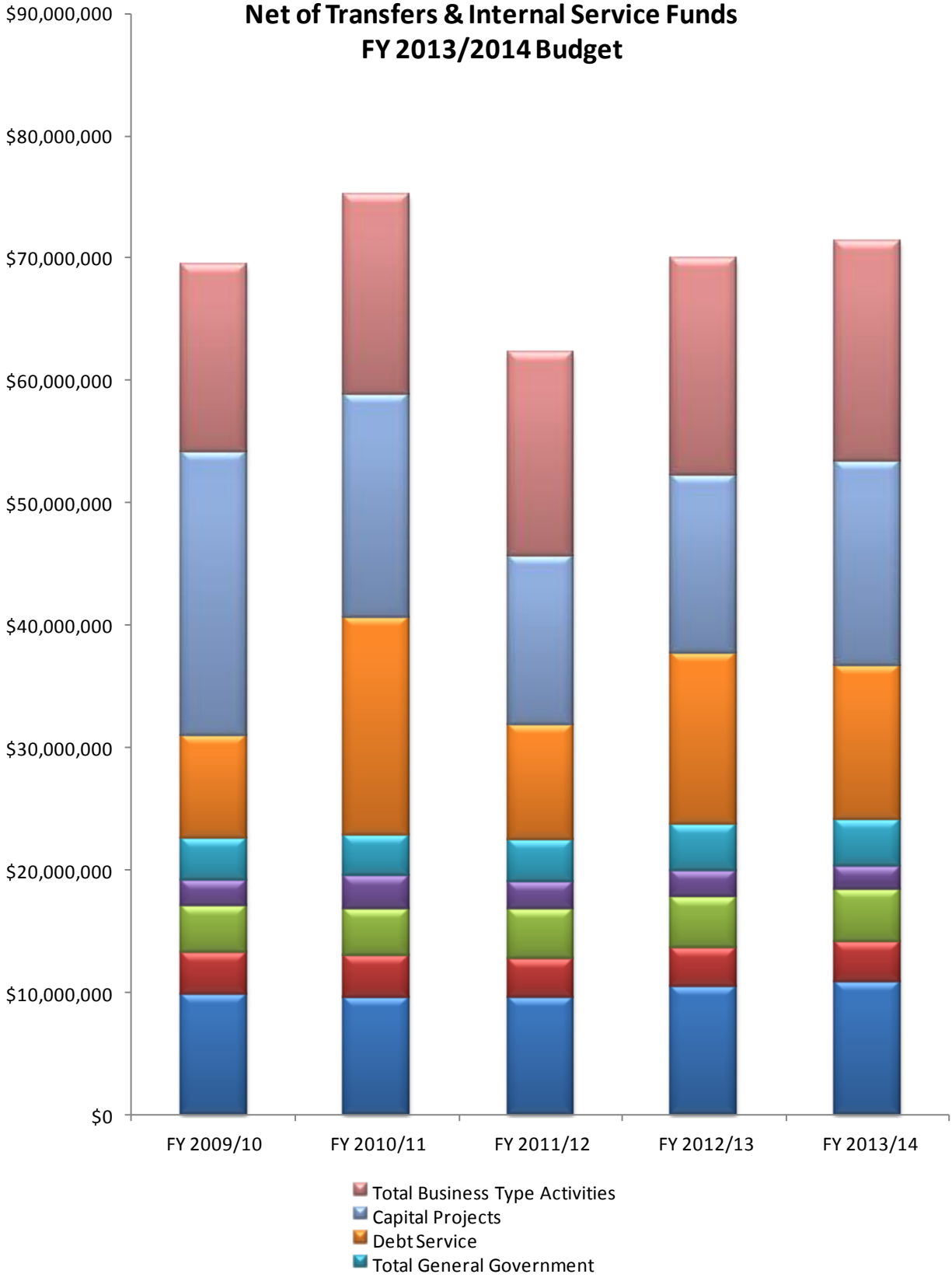


This chart, which excludes transfers, shows that the majority of expenditures are in the General Fund, the City's main operating fund and in the Capital Projects Funds. The City Council has established Enterprise Funds for programs that operate similar to a private business including the Golf Course, Family Museum, Life Fitness Center, Recycling/Solid Waste, Stormwater, Sewer ,Aquatic Center, Transit and Events Center funds.

City of Bettendorf

Expenditures by Function, Net of Transfers & Internal Service Funds, FY 2013/14 Budget

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	From 2012/2013 Budget % Change	From 2012/2013 Budget $ Change
Government Activities:							
Police Department	6,441,849	5,941,803	6,126,435	6,560,928	6,774,089	3.25%	213,161
Flood Control	63,843	231,556	45,070	186,325	51,527	(72.35%)	(134,798)
Fire Department	2,936,952	2,955,956	3,056,779	3,363,069	3,518,718	4.63%	155,649
Department of Inspections	362,271	343,177	327,500	354,475	429,060	21.04%	74,585
Other Public Safety	0	0	0	0	0		0
Total Public Safety	**9,804,915**	**9,472,492**	**9,555,784**	**10,464,797**	**10,773,394**	**2.95%**	**308,597**
Roads, Bridges & Sidewalks	723,767	692,907	915,370	862,677	1,040,729	20.64%	178,052
Street Lighting	228,290	228,265	229,807	235,000	235,000	0.00%	0
Traffic Control & Safety	418,778	367,205	359,123	493,305	489,992	(0.67%)	(3,313)
Snow Removal	1,321,044	1,595,115	862,806	771,912	860,037	11.42%	88,125
Highway Engineering	268,646	202,885	237,036	244,745	185,655	(24.14%)	(59,090)
Street Cleaning	73,769	69,333	110,729	87,400	30,005	(65.67%)	(57,395)
Other Public Works	353,584	350,640	421,083	457,658	429,832	(6.08%)	(27,826)
Total Public Works	**3,387,878**	**3,506,350**	**3,135,954**	**3,152,697**	**3,271,250**	**3.76%**	**118,553**
Library Services	2,143,354	2,180,437	2,297,016	2,297,649	2,526,987	9.98%	229,338
Parks	1,118,304	1,116,793	1,216,526	1,246,836	1,341,909	7.63%	95,073
Recreation	350,126	371,335	358,608	373,815	382,200	2.24%	8,385
Community Center	82,221	89,563	92,318	105,414	101,682	(3.54%)	(3,732)
Other Culture & Recreation	65,763	67,550	70,983	72,000	72,000	0.00%	0
Total Culture & Recreation	**3,759,768**	**3,825,678**	**4,035,451**	**4,095,714**	**4,424,778**	**8.03%**	**329,064**
Community Beautification	86,163	92,515	145,530	115,210	140,100	21.60%	24,890
Economic Development	980,001	1,473,098	1,019,775	1,061,167	1,069,754	0.81%	8,587
Housing & Urban Renewal	450,412	421,320	485,108	461,543	0	(100.00%)	(461,543)
Planning & Zoning	304,110	303,975	325,231	341,408	335,642	(1.69%)	(5,766)
Other Community & Economic Development	332,506	400,317	297,726	274,464	283,935	3.45%	9,471
Total Community & Economic Development	**2,153,192**	**2,691,225**	**2,273,370**	**2,253,792**	**1,829,431**	**(18.83%)**	**(424,361)**
Mayor, Council & City Administration	729,697	717,701	734,901	791,305	785,019	(0.79%)	(6,286)
Clerk & Finance Administration	765,227	782,704	816,708	873,960	901,263	3.12%	27,303
Elections	12,270	0	19,484	270	10,000	100.00%	9,730
Legal services/City Attorney	237,715	258,565	243,359	286,925	235,232	(18.02%)	(51,693)
City Hall & General Buildings	872,173	890,490	927,713	936,810	972,521	3.81%	35,711
Tort Liability	463,004	416,216	446,848	498,830	511,718	2.58%	12,888
Other General Government	354,929	270,793	314,267	358,619	371,548	3.61%	12,929
Total General Government	**3,435,015**	**3,336,469**	**3,503,280**	**3,746,719**	**3,787,301**	**1.08%**	**40,582**
Debt Service	**8,462,849**	**17,810,723**	**9,318,130**	**13,946,647**	**12,619,977**	**(9.51%)**	**(1,326,670)**
Capital Projects	**23,208,988**	**18,140,150**	**13,854,684**	**14,579,515**	**16,518,119**	**13.30%**	**1,938,604**
Total Government Activities	**54,212,605**	**58,783,087**	**45,676,653**	**52,239,881**	**53,224,250**	**1.88%**	**984,369**
Business Type Activities/Enterprises:							
Sewer Utility	3,192,293	3,325,946	3,428,140	3,769,642	4,019,107	6.62%	249,465
Recycling/Solid Waste Management	1,783,049	1,880,968	1,888,001	1,995,101	2,104,067	5.46%	108,966
Family Museum	1,968,583	2,010,997	1,921,759	1,950,049	1,978,668	1.47%	28,619
Palmer Hills Golf Course	1,240,257	1,175,793	1,154,105	1,252,886	1,352,412	7.94%	99,526
Life Fitness Center	834,539	871,768	864,267	903,745	869,138	(3.83%)	(34,607)
Splash Landing Aquatic Center	477,550	498,547	572,326	545,544	530,378	(2.78%)	(15,166)
Stormwater Utility	760,076	734,416	861,630	1,080,128	1,268,533	17.44%	188,405
Transit	1,491,525	1,937,960	2,148,303	2,130,090	1,651,161	(22.48%)	(478,929)
QC Waterfront Convention Center	3,469,379	4,025,949	3,790,100	4,069,344	4,209,042	3.43%	139,698
Total Business Type Activities	**15,217,251**	**16,462,344**	**16,628,631**	**17,696,529**	**17,982,506**	**1.62%**	**285,977**
Total All Expenditures, net of transfers	**69,429,856**	**75,245,431**	**62,305,284**	**69,936,410**	**71,206,756**	**1.82%**	**1,270,346**
Total Net of Transfers, Economic Development, Debt Service, Capital projects, Educational Center and Event Center	35,933,908	37,799,182	36,318,790	38,338,831	39,182,046	**2.20%**	**843,215**

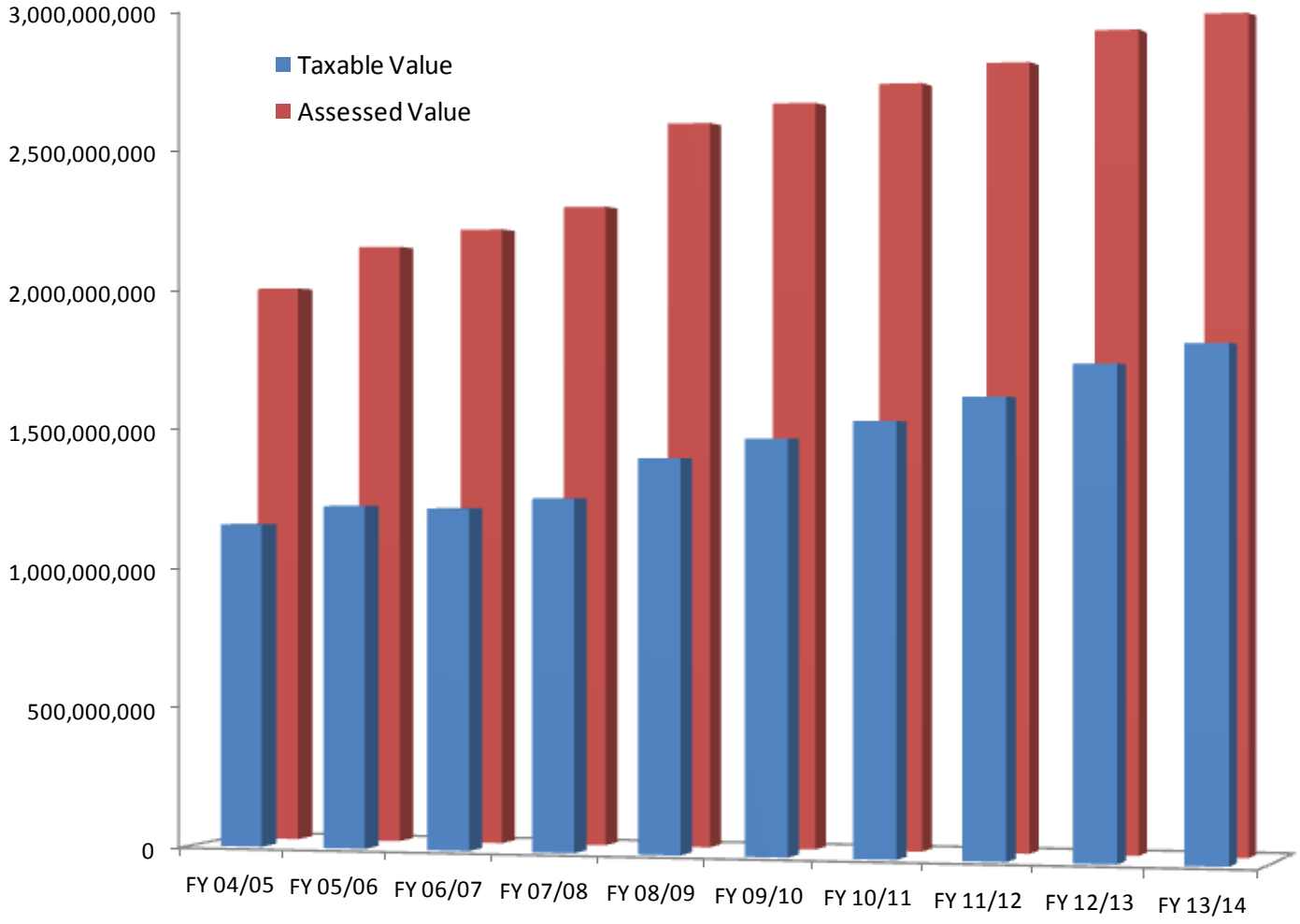


This graph, which excludes transfers, shows that the majority of City expenditures are for Business Type Activities, Capital Projects and Debt Service. The capital budget FY 2013/14 is $16.6 million, consisting largely of infrastructure projects.

City of Bettendorf, Iowa
Assessed and Taxable Valuations, All Property Types
Fiscal Years 2004/05 through 2013/14

Property Type	Assessed Value	Taxable Value	Percent of Assessed	Assessed Value	Taxable Value	Percent of Assessed
	FY 2004/05			FY 2005/06		
Residential	1,652,161,490	799,053,188	48.36%	1,798,988,393	861,119,222	47.87%
Commercial	338,690,940	335,897,927	99.18%	341,209,113	341,209,113	100.00%
Industrial	13,400,078	13,400,078	100.00%	13,455,769	13,455,769	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	15,445,981	15,445,981	100.00%	15,613,994	15,613,994	100.00%
Less Military Exemptions	0	(4,517,028)	N/A	0	(4,457,764)	N/A
Total	**2,019,698,489**	**1,159,280,146**	**57.40%**	**2,169,267,269**	**1,226,940,334**	**56.56%**
Agricultural	4,700,968	4,700,968	100.00%	4,529,273	4,529,273	100.00%
	FY 2006/07			FY 2007/08		
Residential	1,851,303,035	849,673,860	45.8960%	1,921,741,462	875,453,849	45.5552%
Commercial	347,801,087	344,386,888	99.02%	351,218,507	351,218,507	100.00%
Industrial	14,809,173	14,809,173	100.00%	20,010,233	20,010,233	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	15,077,966	15,076,278	99.99%	14,536,012	14,536,012	100.00%
Less Military Exemptions	0	(4,397,469)	N/A	0	(4,389,236)	N/A
Total	**2,228,991,261**	**1,219,548,730**	**54.71%**	**2,307,506,214**	**1,256,829,365**	**54.47%**
Agricultural	4,459,440	4,459,440	100.00%	4,437,370	4,437,370	100.00%
	FY 2008/09			FY 2009/10		
Residential	2,138,636,766	940,544,456	43.9787%	2,199,236,152	1,002,526,162	45.5852%
Commercial	430,585,395	429,146,718	99.67%	441,241,852	441,241,852	100.00%
Industrial	20,661,813	20,661,813	100.00%	16,391,700	16,391,700	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	14,365,946	14,364,871	99.99%	14,034,322	14,034,322	100.00%
Less Military Exemptions	0	(4,280,894)	N/A	0	(4,245,706)	N/A
Total	**2,604,249,920**	**1,400,436,964**	**53.78%**	**2,670,904,026**	**1,469,948,330**	**55.04%**
Agricultural	4,692,920	4,228,430	90.10%	4,727,390	4,436,980	93.86%
	FY 2010/11			FY 2011/12		
Residential	2,255,170,983	1,055,936,169	46.8229%	2,295,440,702	1,112,718,414	48.4752%
Commercial	443,808,680	443,808,680	100.00%	466,519,335	466,519,335	100.00%
Industrial	21,782,851	21,782,851	100.00%	26,141,962	26,141,962	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	14,232,920	14,232,920	100.00%	14,671,227	14,671,227	100.00%
Less Military Exemptions	0	(4,197,554)	N/A	0	(4,197,554)	N/A
Total	**2,734,995,434**	**1,531,563,066**	**56.00%**	**2,802,773,226**	**1,615,853,384**	**57.65%**
Agricultural	6,407,620	4,246,425	66.27%	6,382,570	4,404,936	69.02%
	FY 2012/13			FY 2013/14		
Residential	2,388,725,104	1,211,221,801	50.7058%	2,454,761,423	1,295,464,974	52.7736%
Commercial	474,596,546	474,596,546	100.00%	459,073,798	459,073,798	100.00%
Industrial	32,025,838	32,025,838	100.00%	34,047,133	34,047,133	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	15,976,961	15,976,961	100.00%	14,660,242	14,660,242	100.00%
Less Military Exemptions	0	(4,063,286)	N/A	0	(3,959,644)	N/A
Total	**2,911,324,449**	**1,729,757,860**	**59.41%**	**2,962,542,596**	**1,799,286,503**	**60.73%**
Agricultural	7,248,670	4,170,963	57.54%	7,138,250	4,278,200	59.93%

City of Bettendorf, Iowa
Assessed and Taxable Valuations
All Property Types
FY 2004/05 thru FY 2013/14



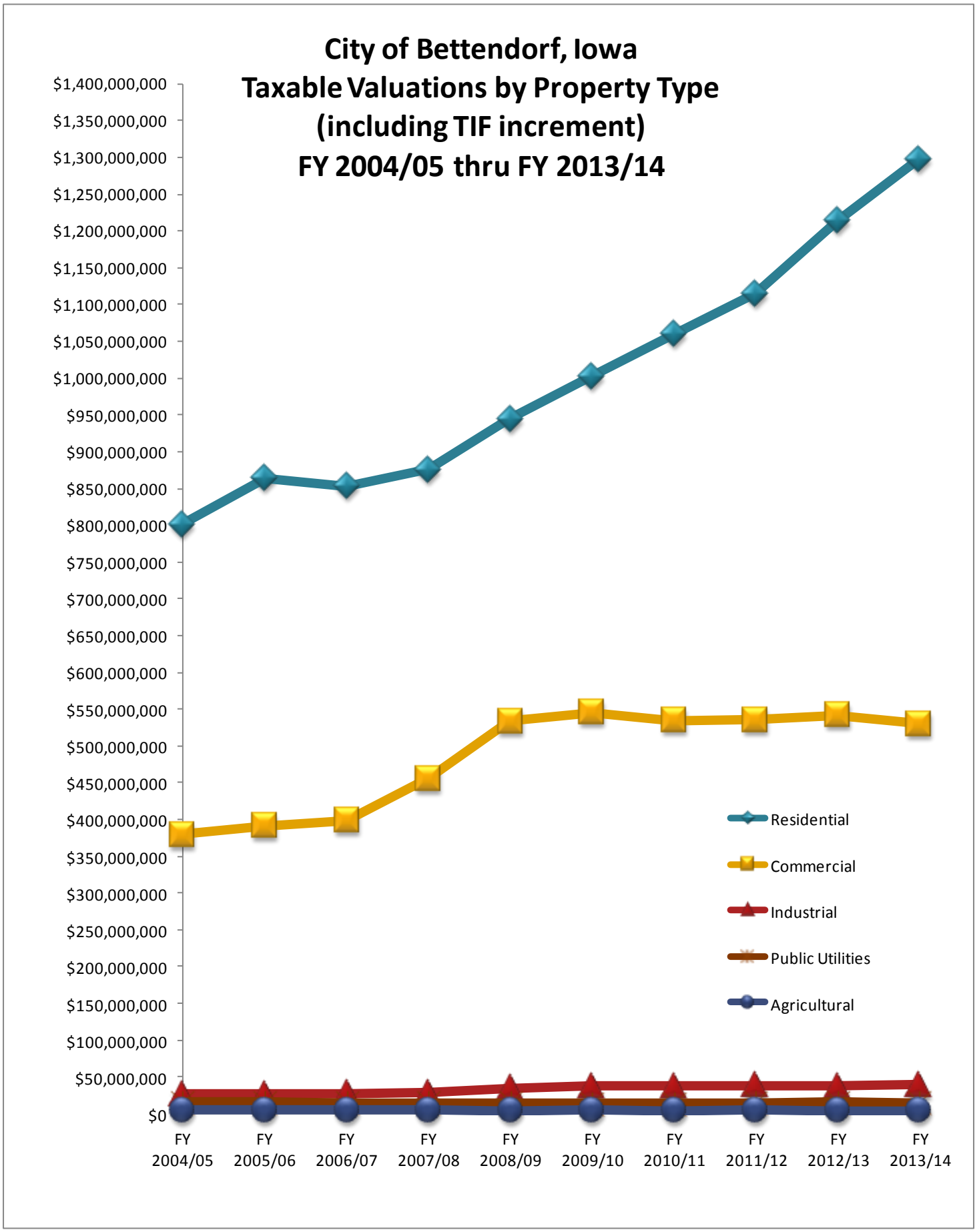
Historically assessed values have grown at a faster rate than taxable value due to the state mandated rollback on residential property. However, with the recent increases in the residential rollback percentage, taxable values have increased by 55% over the last ten years, while assessed values have increased by 47%.

City of Bettendorf, Iowa
Taxable Valuations by Property Type
(including TIF increment values)
FY 2004/05 through FY 2013/14

Fiscal Year	Residential Property	Commercial Property (2)	Industrial Property	Public Utility (1)	Less Military Exemptions	Agricultural Land & Bldgs.	Total	$ Change Prior Year	% Change Prior Year
FY 2004/05	801,991,975	379,879,217	26,663,640	15,528,075	(4,517,028)	4,700,968	1,224,246,847	61,334,986	5.27%
FY 2005/06	864,484,439	391,126,833	26,839,000	15,613,994	(4,457,764)	4,529,273	1,298,135,775	73,888,928	6.04%
FY 2006/07	853,102,375	398,679,601	27,043,950	15,076,278	(4,397,572)	4,459,440	1,293,964,072	(4,171,703)	(0.32%)
FY 2007/08	875,607,777	456,010,880	28,076,180	14,536,012	(4,389,236)	4,437,370	1,374,278,983	76,143,208	5.88%
FY 2008/09	944,430,250	533,781,993	34,550,570	14,364,871	(4,306,822)	4,228,430	1,527,049,292	152,770,309	11.12%
FY 2009/10	1,002,692,030	545,421,460	37,419,570	14,034,322	(4,245,706)	4,436,980	1,599,758,656	72,709,364	4.76%
FY 2010/11	1,059,611,136	534,473,860	37,419,570	14,232,920	(4,197,554)	4,246,425	1,645,786,357	46,027,701	2.88%
FY 2011/12	1,115,159,642	535,078,920	37,892,680	14,671,227	(4,148,478)	4,404,936	1,703,058,927	57,272,570	3.48%
FY 2012/13	1,213,453,727	541,471,470	37,796,760	15,976,961	(4,063,286)	4,170,963	1,808,806,595	105,747,668	6.21%
FY 2013/14	1,297,705,750	530,196,140	39,028,220	14,660,242	(3,959,644)	4,278,200	1,881,908,908	73,102,313	4.04%

(1) Taxable values for gas & electric utilities total $59,058,894 for FY 03/04, $59,302,866 for FY 04/05, $55,391,133 for FY 05/06, $55,434,338 for FY 06/07, $54,120,189 for FY 07/08, $59,261,980 for FY 08/09, $59,931,841 in FY 09/10, $56,364,492 in FY 10/11, $59,733,883 in FY 11/12, 58,991,967 in FY 12/13 & $58,770,340 for FY 13/14

(2) FY 2013/14 includes $78,344,205 of taxable TIF valuations including $40 million minimum assessment for the Isle's hotel that pays the debt for the QC Waterfront Convention Center.

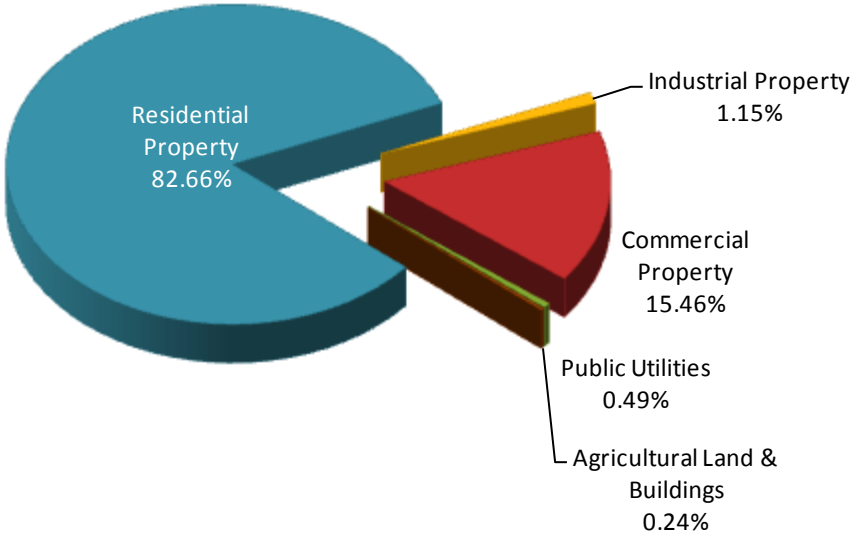

City of Bettendorf, Iowa
Taxable Valuations by Property Type
(including TIF increment)
FY 2004/05 thru FY 2013/14
$1,400,000,000
$1,350,000,000
$1,300,000,000
$1,250,000,000
$1,200,000,000
$1,150,000,000
$1,100,000,000
$1,050,000,000
$1,000,000,000
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$900,000,000
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$800,000,000
$750,000,000
$700,000,000
$650,000,000
$600,000,000
$550,000,000
$500,000,000
$450,000,000
$400,000,000
$350,000,000
$300,000,000
$250,000,000
$200,000,000
$150,000,000
$100,000,000
$50,000,000
$0
FY 2004/05
FY 2005/06
FY 2006/07
FY 2007/08
FY 2008/09
FY 2009/10
FY 2010/11
FY 2011/12
FY 2012/13
FY 2013/14
Residential
Commercial
Industrial
Public Utilities
Agricultural

City of Bettendorf, Iowa
FY 2013/14 Assessed Valuations
vs.
Taxable Valuations
by Property Type

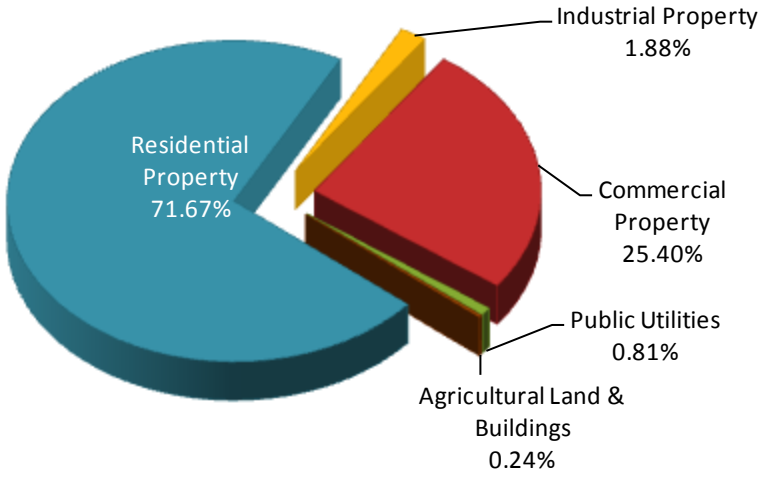
	100% Assessed Valuation	Percent of Total	Taxable Valuation	Percent of Total
Residential Property	$2,454,761,423	82.66%	$1,295,464,974	71.67%
Industrial Property	34,047,133	1.15%	34,047,133	1.88%
Commercial Property	459,073,798	15.46%	459,073,798	25.40%
Public Utilities	14,660,242	0.49%	14,660,242	0.81%
Agricultural Land & Buildings	7,138,250	0.24%	4,278,200	0.24%
Total Valuations	$2,969,680,846	100.00%	$1,807,524,347	100.00%
Less Military Exemptions	0		3,959,644	
Total Net Valuation	**$2,969,680,846**		**$1,803,564,703**	

TIF Increment Values(for Debt Service levy only):	
Downtown TIF	$48,178,129
Duck Creek	$21,038,695
Fields Development	$2,474,972
GRAFCO	$0
Greystone	$454,880
L3 Properties	$0
NEPCO District	$0
Olympic Steel	$1,601,967
Spruce Hills(Trinity)	$4,595,562
Total TIF	**$78,344,205**

City of Bettendorf, Iowa
100 % Assessed Valuations
by Property Type for FY 2013/14



City of Bettendorf, Iowa
Taxable Valuations
by Property Type for FY 2013/14



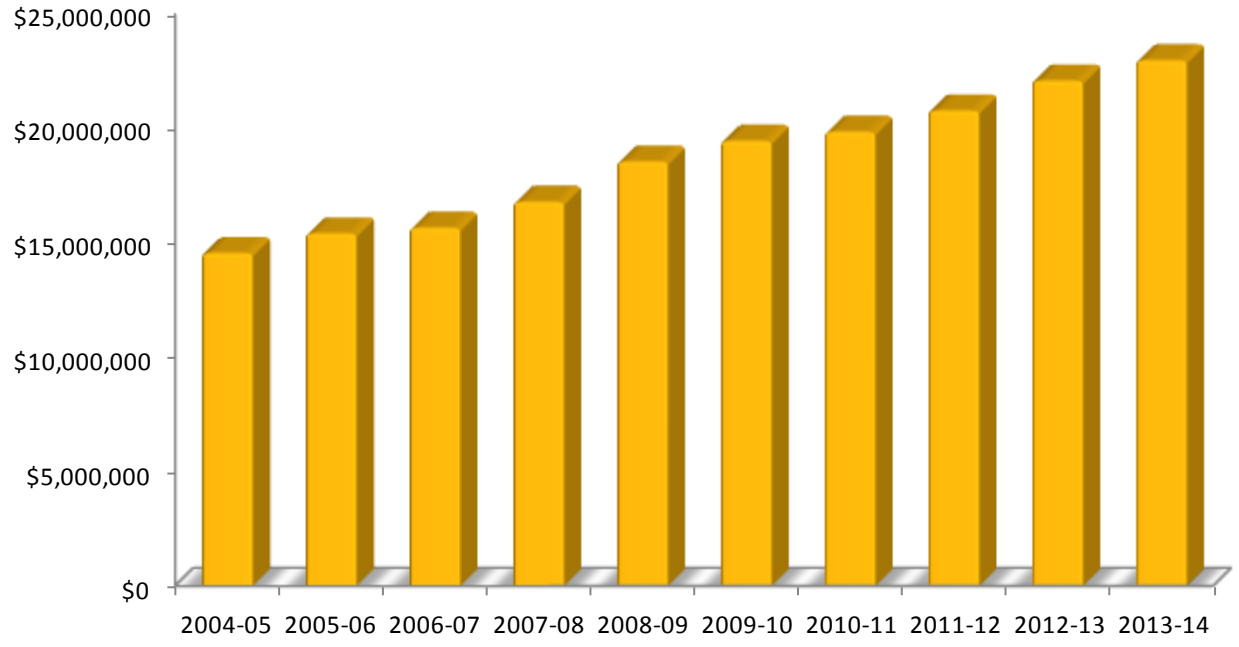
Total Tax Dollars and Tax Rates
FY 2004/05 through FY 2013/14

Fiscal Year	Gross Tax Levy(1)	City Levy Rate(2)	Ag Land Levy Rate(2)	$ Inc(Dec)) from Prior Year	% Inc(Dec)) from Prior Year
2004-05	14,559,407	12.34932	3.00375	1,420,769	10.81%
2005-06	15,419,061	12.34952	3.00375	859,654	5.90%
2006-07	15,663,030	12.60000	3.00375	243,969	1.58%
2007-08	16,797,824	12.95000	3.00375	1,134,794	7.25%
2008-09	18,559,043	12.85000	3.00375	1,761,219	10.48%
2009-10	19,466,344	12.85000	3.00375	907,301	4.89%
2010-11	19,860,328	12.60000	3.00375	393,984	2.02%
2011-12	20,787,356	12.60000	3.00375	927,028	4.67%
2012-13	22,095,377	12.55000	3.00375	1,308,021	6.29%
2013-14	22,985,618	12.55000	3.00375	890,241	4.03%

(1) Includes state replacement credits against levied taxes.

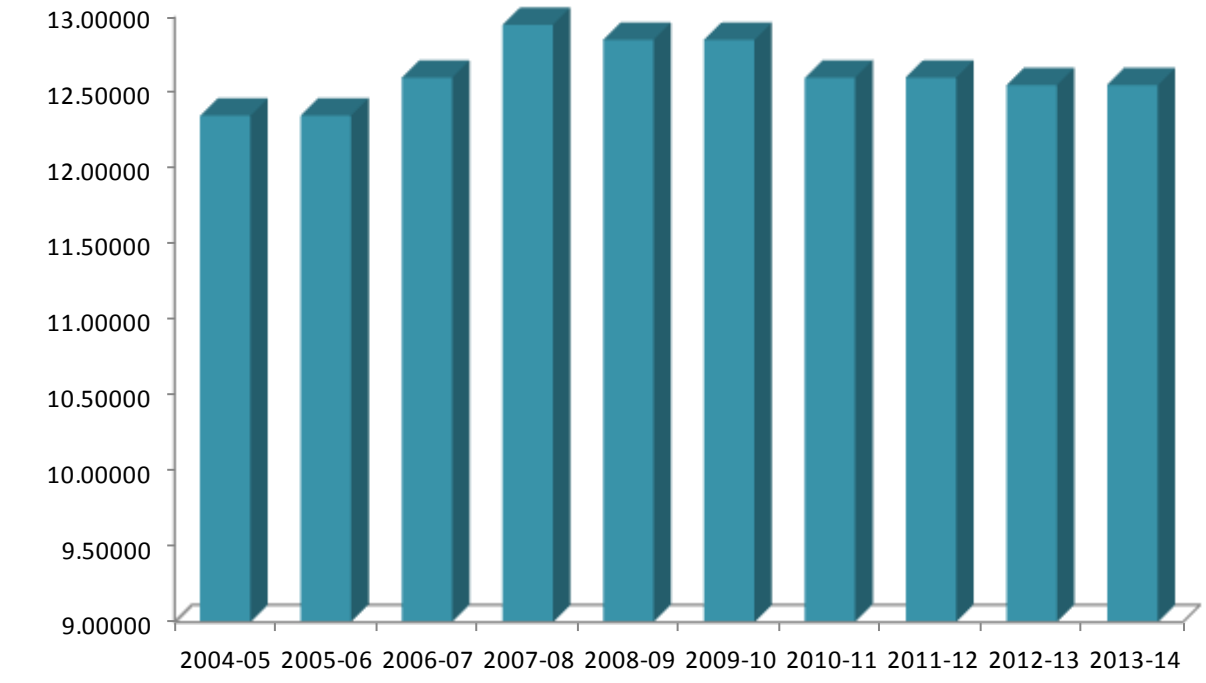
(2) Levy rate per $ 1,000 taxable valuation.

City of Bettendorf, Iowa
Total Tax Dollars
FY 2004/05 thru FY 2013/14



City of Bettendorf, Iowa
Levy Rates
FY 2004/05 thru FY 2013/14

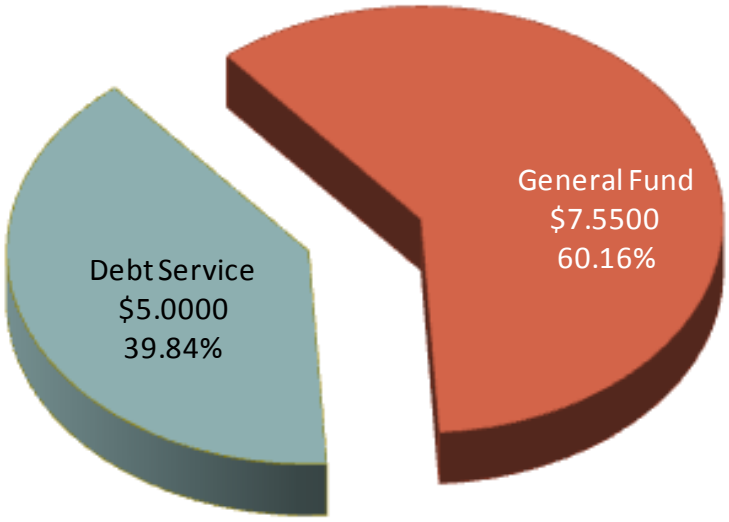
Total dollars collected from property taxes have increased 58% over the last ten years due to significant growth in taxable valuations. The city increased its levy rate just 1.6% over the same time period.



City of Bettendorf, Iowa
Property Tax Levy by Fund
FY 2013/14 Budget

	2012/13 Budget Consolidated		2013/14 Budget Consolidated		
Fund	Collections	Levy per $1,000 of Assessed Valuation	Collections	Levy per $1,000 of Assessed Valuation	Change in Collection $
General Fund*	$13,059,672	$7.55000	$13,584,613	$7.55000	$524,941
Tort Liability	$0	$0.00000	$0	$0.00000	$0
Trust & Agency:					
Employee Health Ins.	$0	$0.00000	$0	$0.00000	$0
Police & Fire Pension	$0	$0.00000	$0	$0.00000	$0
Total Trust & Agency	$0	$0.00000	$0	$0.00000	$0
Debt Service	$9,023,178	$5.00000	$9,388,154	$5.00000	$364,976
Total Levy Rate	$22,082,850	**$12.55000**	$22,972,767	**$12.55000**	$0.00000
Agricultural Land Levy Rate	$12,529	**$3.00375**	$12,851	**$3.00375**	$322
Grand Total	**$22,095,379**		**$22,985,618**		$890,239

City of Bettendorf, Iowa
Property Tax Levy by Fund
Fiscal Year 2013/14 Budget
$12.55 per $1,000 Valuation



Although the General Fund levy accounts for 60.16% of the total levy rate, the City still has levying capacity of 7% before the General fund rate reaches the state mandated maximum limit of $8.10 per $1,000 of taxable valuation. If the City were to utilize the full extent of its General Fund levy, we would realize an additional $989,608 annually.

Transfers between Funds

2013/14

	From General	From Park Donations	From Rivers Edge	From Debt Service	From Capital Projects	From Electronic	From Gaming	From CIP/LOT	Total Transfers In
To General Fund		3,000			100,000	21,600	370,618	182,000	**677,218**
To Downtown Improvements							100,000	150,000	**250,000**
To Road Use						3,000			**3,000**
To Capital Projects								551,198	**551,198**
To Vehicle Replacement								750,000	**750,000**
To Electronic								100,000	**100,000**
To CIP/LOT & Interest	1,928,770								**1,928,770**
To Recycling/Solid Waste				139,100					**139,100**
To Family Museum	38,000			66,333		4,200	825,000	20,800	**954,333**
To Palmer Hills Golf								31,000	**31,000**
To Life Fitness Center							79,947	90,000	**169,947**
To Aquatic Center							104,803		**104,803**
To Storm Water				200,469	400,000			100,000	**700,469**
To Transit	645,101						85,000	9,000	**739,101**
QC Waterfront			1,090,001					100,000	**1,190,001**
To Information Services						32,000			**32,000**
Total Transfers Out	**2,611,871**	**3,000**	**1,090,001**	**405,902**	**500,000**	**60,800**	**1,565,368**	**2,083,998**	**8,320,940**

Bettendorf IOWA
a premier city

FY 2013/14 GENERAL FUND

General Fund:

Description of General Funds 65
Statement of Revenues, Expenditures & Changes in Fund Balance FY 2009/10-2013/14 66
Statement of Revenues, Expenditures & Changes in Fund Balance, Budget 2013/14 67
General Fund Summary 68-74
Statement of Revenues, Expenditures & Changes in Fund Balance FY 2009/10-2013/14 75
Expenditures by Function & Category 76
Capital Equipment Requests 77
Riverboat Gaming Fund Summary 78
Riverboat Gaming Sources & Uses 79
Downtown Improvements Fund Summary 80

Program Performance Indicators

Public Safety:

Police 82-83
Fire 84-85
Flood Control 86-87

Culture & Recreation:

Library 88-89
Parks 90-91

Community & Economic Development:

Community Development 92-93
Economic Development 94-95

General Government:

Mayor & Council 96-97
City Administration 98-99
Finance 100-101
Legal 102-103
Building Maintenance & Custodial 104-105
Human Resources 106-107
Public Information Distribution 108-109

The General Funds are used to account for and report all financial resources not accounted for and reported in other funds.

The City of Bettendorf has three General Funds, as follows:

General Fund- The main operating fund, accounts for all transactions of the City which pertain to general administration and services traditionally provided to citizens, except those specifically accounted for elsewhere.

Riverboat Gaming – To account for the gaming revenue received by the City, and the expenditures approved by the City Council.

Downtown Improvements – To account for the monies set aside from various sources for the purpose of improvements in the City's downtown business district.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
GENERAL FUNDS - Including Gaming & Downtown Improvements
FY 2009/10 THROUGH FY 2013/14

	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Inc (Dec) over FY 2012/13	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes	9,974,340	9,273,566	9,410,210	13,078,201	13,603,464	525,263	4.02%
Other city taxes	5,688,648	7,564,602	7,655,218	7,869,548	8,073,891	204,343	2.60%
Special assessments	15,557	28,273	17,128	24,667	18,167	(6,500)	-26.35%
Licenses and permits	583,057	527,768	585,562	625,910	605,710	(20,200)	-3.23%
Intergovernmental	314,193	339,513	383,393	671,950	408,036	(263,914)	-39.28%
Charges for services	328,038	361,850	397,219	491,241	450,900	(40,341)	-8.21%
Interest	236,592	254,213	260,361	220,850	226,100	5,250	2.38%
Other	300,567	342,460	411,542	479,227	598,900	119,673	24.97%
Total revenue	**17,440,992**	**18,692,245**	**19,120,633**	**23,461,594**	**23,985,168**	**523,574**	**2.23%**
Expenditures:							
Public Safety	9,799,282	9,471,196	9,514,624	10,351,797	10,757,394	405,597	3.92%
Public Works	28,735	19,710	22,648	22,824	21,626	(1,198)	-5.25%
Culture & Recreation	3,584,304	3,753,915	3,956,395	4,048,214	4,390,278	342,064	8.45%
Community & Economic Devleopment	576,836	966,959	905,402	907,746	930,195	22,449	2.47%
General Government	3,435,015	3,336,470	3,503,278	3,746,719	3,787,301	40,582	1.08%
Debt service	116,941	11,314	98,735	75,000	100,000	25,000	33.33%
Capital Projects	349,542	406,501	833,388	791,553	1,283,721	492,168	62.18%
Total expenditures	**17,890,655**	**17,966,065**	**18,834,470**	**19,943,853**	**21,270,515**	**1,326,662**	**6.65%**
Revenue over(under) expenditures	(449,663)	726,180	286,163	3,517,741	2,714,653	(803,088)	-22.83%
Financing sources (uses):							
Operating transfers in	2,777,054	2,426,718	3,465,617	887,040	927,218	40,178	4.53%
Operating transfers out	(2,301,096)	(3,810,278)	(3,583,607)	(4,365,708)	(4,177,239)	188,469	-4.32%
Other financing sources					700,000	700,000	-
Financing sources (uses), net	475,958	(1,383,560)	(117,990)	(3,478,668)	(2,550,021)	928,647	-26.70%
(under) expenditures and other financing	**26,295**	**(657,380)**	**168,173**	**39,073**	**164,632**	**125,559**	**321.34%**
Fund balance, beginning	5,240,760	5,267,055	5,444,323	5,612,496	5,651,569	39,073	0.70%
Adjustment for restatement		834,648					
Fund balance, ending	5,267,055	5,444,323	5,612,496	5,651,569	5,816,201	164,632	2.91%
Fund balance as a % of expenditures	26.09%	25.00%	25.04%	23.25%	22.86%		

	General	Riverboat Gaming	Downtown Improvements	Total General Fund
Revenues & Other Financing Sources:				
Property Taxes	13,603,464			13,603,464
TIF Revenues				0
Other City Taxes	6,449,891	1,624,000		8,073,891
Licenses & Permits	605,710			605,710
Use of Money & Property	220,100	5,000	1,000	226,100
Intergovernmental	408,036			408,036
Charges for Services	450,900			450,900
Special Assessments	18,167			18,167
Miscellaneous	598,900			598,900
Bond Proceeds			700,000	700,000
Other financing sources				0
Transfers In	677,218		250,000	927,218
Total Revenues & Other Sources	**23,032,386**	**1,629,000**	**951,000**	**25,612,386**
Expenditures & Other Financing Uses:				
Public Safety	10,757,394			10,757,394
Public Works	21,626			21,626
Culture & Recreation	4,390,278			4,390,278
Community & Economic Development	930,195			930,195
General Government	3,787,301			3,787,301
Debt Service	100,000			100,000
Capital Projects	433,721		850,000	1,283,721
Total Government Activities Exp.	**20,420,515**	**0**	**850,000**	**21,270,515**
Business Type/Enterprises				0
Total Gov Activities & Business Exp.	**20,420,515**	**0**	**850,000**	**21,270,515**
Transfers Out	2,611,871	1,565,368	0	4,177,239
Total ALL Expenditures/Transfers Out	**23,032,386**	**1,565,368**	**850,000**	**25,447,754**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	63,632	101,000	164,632
Estimated Beginning Fund Balance	**5,514,282**	**60,287**	**77,000**	**5,651,569**
Ending Fund Balance June 30	**5,514,282**	**123,919**	**178,000**	**5,816,201**
Fund Balance as a % of expenditures & transfers out	23.94%			

General Fund

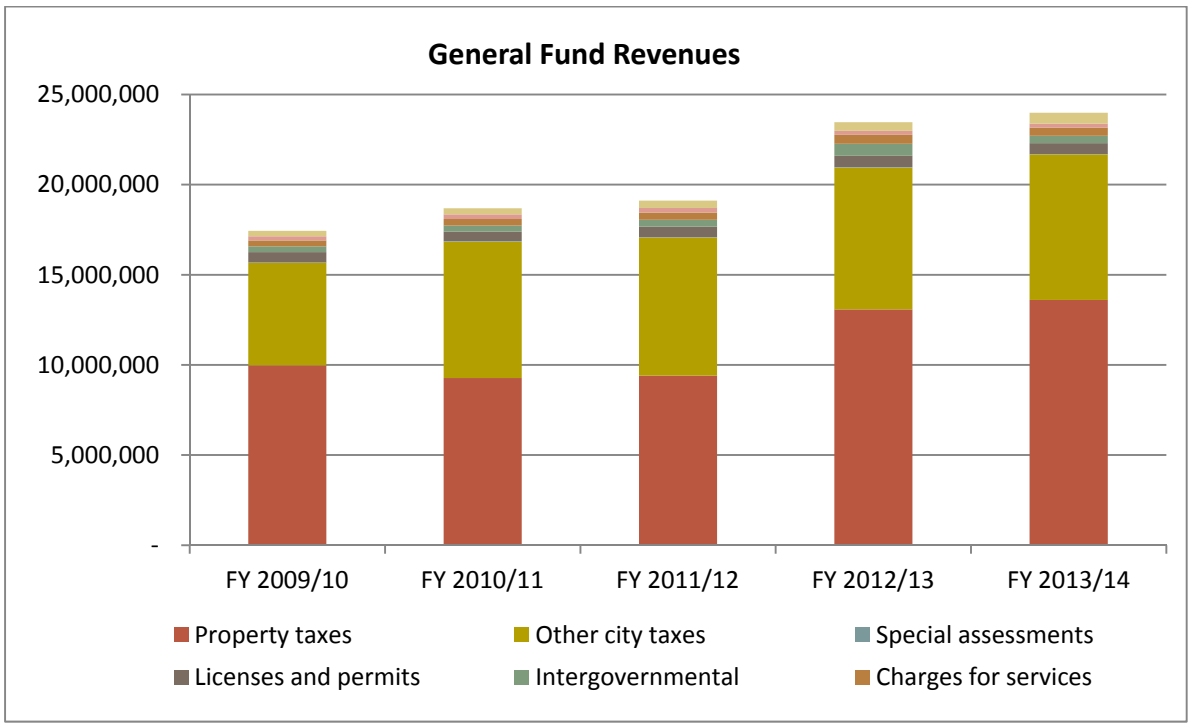
Services within the main General Fund include police and fire protection, library, parks and recreation, engineering, community development, and general administration. The General Fund is the primary source of appropriations to fund costs of providing these services. Consequently, considerable importance is placed upon the fund's financial condition. The City Council and staff's objective is to maintain an acceptable level of service for its citizens within the limitations of revenue sources that are available to support these activities.

To attain the objective of maintaining the General Fund as a self-funding entity, revenues and/or available balances must be provided to support expenditures during the entire fiscal year. Consequently, the City Council adopted a fund balance policy in May of 1992 that establishes a minimum General Fund Balance of 20%-25% of net annual operating expenses. The following is a ten-year history of General Fund balances:

Fiscal Year	June 30 Fund Balance	Operating Expenditures	Fund Balance as a Percent of Operating Expenditures
04/05	4,814,328	17,596,955	27.36%
05/06	4,828,961	18,593,843	25.97%
06/07	4,977,530	19,499,741	25.53%
07/08	5,100,358	19,429,374	26.25%
08/09	5,240,760	19,448,803	26.95%
09/10	5,335,347	20,191,751	26.42%
10/11	5,358,631	20,228,711	26.49%
11/12	5,514,282	22,152,634	24.89%
12/13	5,514,282	22,512,634	24.49%
13/14 Budget	5,514,282	23,032,386	23.94%

Major Revenue Sources

The fiscal year 2013/14 budget projects an increase in general fund operating revenue (excluding transfers) of approximately 2.31% over fiscal year 2012/13, mainly due to a 4.02% increase in property taxes. The City has seen some growth in property valuations, which funds property taxes, the major revenue for the General Fund. However, some of the new growth is located in Tax Increment Financing (TIF) districts. The growth in these districts does not contribute to general fund property taxes until after the district expires; generally three to twenty years following inception. The following sections discuss the sources of general fund revenue, along with assumptions behind the budget projections.



Property Taxes

The general fund directly finances the majority of the City's day to day operations. Property tax revenue constitutes 60.9% of all general fund revenue and has a major influence on City operations. The General Fund levy includes Tort Liability, Employee Benefits and Police and Fire Pension which were separate levies two years ago). The General Fund levy is the City's primary operating levy and is limited by State of Iowa to a maximum of $8.10 per $1,000 of assessed valuation. The City's levy in the General Fund remains the same as FY 12/13 and is $7.55 per $1,000 of taxable property valuation for fiscal year 2013/14.

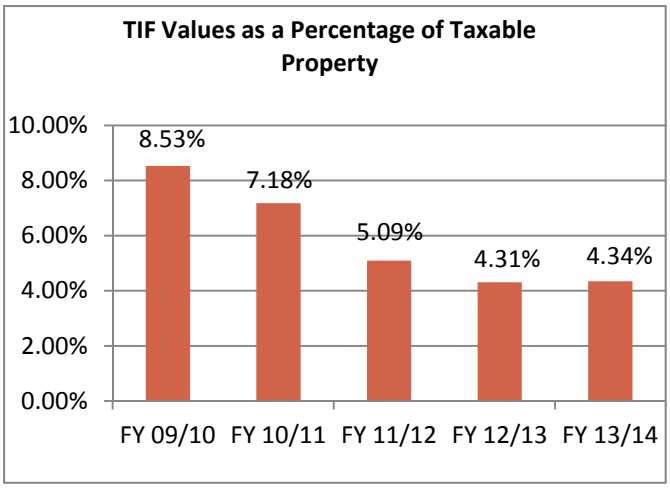
Tax levy analysis

Property tax revenues are projected to increase in the General Fund by 4.02%, or $525,263 mainly due to the following reasons:

- Property values have increased 4% mainly due to revaluation of existing property and new construction of approximately $51.5 million in taxable value.
- In fiscal year 2013/14 the residential rollback percentage increased the amount of property tax valuations that are taxable in comparison to the fiscal year 2012/13 state rollback percentage. The following list shows the history of the state rollback percentages, or the percentage of a property's value that is taxable.

Fiscal Year	Residential property	Commercial property
2004/05	48.46%	99.26%
2005/06	47.96%	100.00%
2006/07	45.996%	99.1509%
2007/08	45.5596%	100.00%
2008/09	44.0803%	100.00%
2009/10	45.5893%	100.00%
2010/11	46.9094%	100.00%
2011/12	48.5299%	100.00%
2012/13	50.7518%	100.00%
2013/14	52.8166%	100%

The portion of the City included in TIF districts totals $78.34 million in valuation primarily due to the improvement district in Downtown Bettendorf where the QC Waterfront Convention Center has been built by the City and managed with a development agreement by the Isle of Capri. The ability to tax the incremental property valuation in these districts is lost by the general fund until the TIF debt expires. Taxes generated by the incremental valuations in these districts are captured in a special revenue fund for the financing of public improvements or economic development within the district. For fiscal year 2013/14, based on the values, the dollar amount lost to the General Fund is estimated at $591,499. The chart is a five year history of TIF valuations as a percentage of taxable property.



Other City Taxes

Effective April 1, 1989, voters approved 1% Local Option Sales Tax. The purpose of the tax is to use it for capital projects (40%) and for property tax relief (60%). Therefore, the City transfers 40% of the tax to the Capital Projects Fund. The City estimates approximately $4.8 million in Local Option Sales Tax collections in fiscal year 2013/14 with an estimated increase of $185,000 from FY 2012/13. $1.93 million will be transferred to the Capital Projects Fund.

The City also has a voted hotel/motel tax of 7% on the rental of hotel rooms. The annual estimate for this tax is $805,000. There is an agreement to forward 25% of this tax to the Quad City Convention and Visitors Bureau. This year that amount will be $201,250.

All utilities providing service in the State of Iowa pay an excise tax based on profits. The City's share of the tax for FY 13/14 is estimated at $443,716.

Franchise taxes include Cable Television Franchise tax which is remitted on a quarterly basis from Mediacom, the local cable provider. It continues to stay fairly stable.

The City also collects a small amount of mobile home taxes; the estimate for FY 13/14 is $4,250

Most revenues in this category are being conservatively budgeted.

Other City Taxes	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Budget	FY 13/14 Budget	$ Inc (Dec) from 12	% Inc (Dec) from 13
Local Option Sales Tax	4,123,193	4,379,062	4,584,685	4,636,467	4,821,925	185,458	4.00%
Hotel/Motel Tax	781,543	803,119	738,376	805,000	805,000	-	0.00%
Utility Excise Tax	402,773	340,189	345,357	445,831	443,716	(2,115)	-0.47%
Franchise Tax	374,172	379,885	374,108	370,000	375,000	5,000	1.35%
Mobile Home Tax	6,967	3,947	3,847	4,250	4,250	-	0.00%
Total Other City Taxes	**5,688,648**	**5,906,202**	**6,046,373**	**6,261,548**	**6,449,891**	**188,343**	**3.01%**

Special Assessments

Special assessments are for sidewalk repair, weed cutting and snow removal if a homeowner does not comply with City Code. These collections are estimated at $18,167 for FY 12/13.

Licenses and Permits

Licenses and permits revenues are expected to be slightly lower at $605,710 in FY 13/14.

Licenses & Permits	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Budget	FY 13/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
Liquor, Beer & Cigarette permits	2,425	225	-	200	-	(200)	-100.00%
Building permits	356,708	379,221	339,793	375,000	400,000	25,000	6.67%
Electrical permits	47,271	24,862	40,536	93,000	40,000	(53,000)	-56.99%
Mechanical permits	69,513	52,941	92,178	65,000	65,000	-	0.00%
Plumbing permits	67,728	39,754	78,610	50,000	65,000	15,000	30.00%
Right of way permits	3,187	4,215	3,486	12,000	5,000	(7,000)	-58.33%
Business licenses	34,545	24,888	29,364	29,000	29,000	-	0.00%
Miscellaneous licenses	1,680	1,662	1,595	1,710	1,710	-	0.00%
Total licenses & permits	**583,057**	**527,768**	**585,562**	**625,910**	**605,710**	**(20,200)**	**-3.23%**

Intergovernmental

State replacement credits include monies & credits, military exemption revenues and machinery & equipment replacement that have been phased out.

State shared revenues include Liquor licenses and usually stay fairly steady throughout the years.

State, Federal and Local grants include a number of federal grants related to the Police Department, local funding for covering additional fire districts and a Police Liaison Officer at the local schools, and a state grant for enforcing traffic safety. This can vary widely from year to year depending upon the grants being approved. This year the amount is reduced by approximately $250,000 due to the grant for a rescue boat being closed out during FY 12/13.

Intergovernmental	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Budget	FY 13/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
State replacement credits	17,926	16,875	16,607	23,659	23,600	(59)	-0.25%
State shared revenues	39,830	39,022	38,366	40,000	40,000	-	0.00%
State grants	3,022	-	39,676	65,234	65,234	-	0.00%
Federal grants	78,324	125,861	132,908	376,355	120,500	(255,855)	-67.98%
Other governments revenue	175,091	157,755	155,836	166,702	158,702	(8,000)	-4.80%
Total Intergovernmental	**314,193**	**339,513**	**383,393**	**671,950**	**408,036**	**(263,914)**	**-39.28%**

Charges for Services

Several city departments charge fees for various services and programs offered. There are filing and application fees such as rental and subdivision inspections. There are recreation fees offered through the parks department with programs including tennis lessons, t-ball, soccer, volleyball and day camp. The Community Center offers room and park shelter rentals as well as gymnastics. There are also miscellaneous charges for police & fire report copies, hazardous materials clean-up charges, and other special event fees. The major change for FY 13/14 is a reduction in subdivision inspection fees.

Charges for Services	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Budget	FY 13/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
Filing & application fees	30,955	71,592	74,142	147,700	104,700	(43,000)	-29.11%
Recreation fees	192,106	194,271	208,614	220,141	222,100	1,959	0.89%
Community Center	73,642	78,775	95,290	88,500	88,500	-	0.00%
Miscellaneous	31,335	16,745	18,933	34,900	35,600	700	2.01%
Total Charges for Services	**328,038**	**361,383**	**396,979**	**491,241**	**450,900**	**(40,341)**	**-8.21%**

Use of Money

Interest is earned on invested idle public funds. Interest revenue can fluctuate due to variable interest rates and the amount of cash balances available to invest. Estimated interest revenue is conservatively budgeted in FY 12/13 due to decreased interest rates, and is budgeted approximately the same for FY 13/14

Other use of money is for rental of buildings. The Spruce Hills Fire Station rents a portion of their building to Medic Ambulance Service and the City collects rent from the small business that runs the coffee and snack shop inside the Library. The City also rents towers to mobile phone providers.

Penalty and interest is charged to property owners who fail to pay their special assessments timely.

Use of Money	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Budget	FY 13/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
Interest	125,797	69,508	115,260	62,700	70,700	8,000	12.76%
Rents and leases	109,550	182,282	142,865	153,650	147,900	(5,750)	-3.74%
Penalty and interest	1,245	1,697	1,547	1,500	1,500	-	0.00%
Total Use of Money	**236,592**	**253,487**	**259,672**	**217,850**	**220,100**	**2,250**	**1.03%**

Miscellaneous Revenues

All other types of revenues that do not fit into the categories above are considered miscellaneous. The FY 2013/14 budget is estimated at $598,900, up from the current year due to the unpredictability of some of these types of revenues. These include:

- Fines and forfeitures such as traffic violations, library late book fines and violations of cigarette permit fines.
- Donations of any kind other than intergovernmental are included here.
- Other grants from local agencies, such as from the riverboat agencies for various departmental needs.
- Refunds and reimbursements of any kind to any department are included.
- Miscellaneous one-time categories not included in any of the above categories.

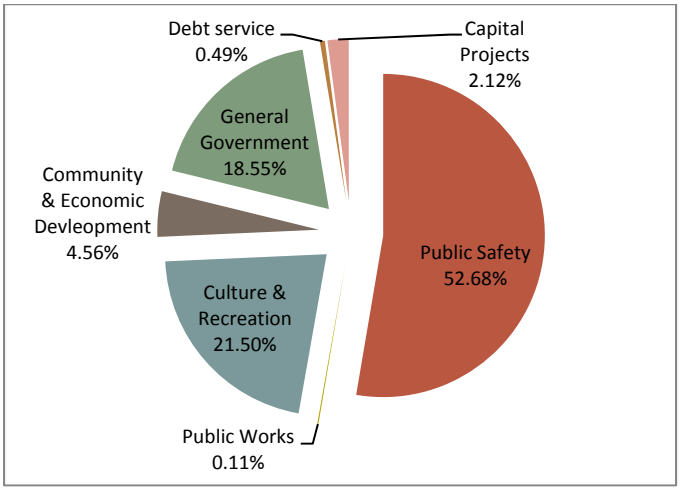
Miscellaneous Revenues	FY 09/10 Actual	FY 10/11 Actual	FY 11/12 Actual	FY 12/13 Budget	FY 13/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
Fines and forfeitures	129,394	177,400	184,075	233,700	233,700	-	0.00%
Donations	14,565	20,774	39,058	22,154	13,500	(8,654)	-39.06%
Other grants	-	-	2,296	107,163	236,650	129,487	0.00%
Refunds and reimbursements	40,955	68,385	158,031	73,350	73,350	-	0.00%
Miscellaneous	1,826	73,927	28,081	42,860	41,700	(1,160)	-2.71%
Total Miscellaneous Revenues	**186,740**	**340,486**	**411,541**	**479,227**	**598,900**	**119,673**	**24.97%**

Transfers In

Other funds transfer in to the General Fund on a regular basis. The following is the budget for FY 2008/09 and the purpose for the transfer.

Transfer in from	Amount	Purpose
Parks Special Revenue Fund	$ 3,000	Special projects in the Parks department.
Electronic Equipment Fund	$ 21,600	Scheduled replacements of computer equipment and copiers with individual costs below the fixed asset capitalization limit of $5,000.
Capital Improvement Fund	$ 100,000	To reimburse the General Fund for bonding costs.
Local Option Sales Tax & Interest Fund	$ 182,000	To fund capital equipment and library materials purchases.
Gaming Fund	$ 95,000 $ 30,000 $ 215,618 $ 30,000	To fund City Beautification, plantings around the City. To fund the City's annual Old Fashioned 4th of July To fund the City's Economic Development program. To fund Emerald Ash Borer treatments for trees on City property.
Total Transfers In	$ 677,218	

Expenditure Highlights:



General Fund expenditures (excluding transfers out) for FY 2013/14 are projected to increase 1.37% from FY 2012/13. Projected increases are in employee's salaries and benefits including 2.75% to 3.9% cost of living increases for existing staff. Operating expenditures are increased by 2.11%. Capital funding decreased $213,832 due to the one time expenditure in FY 12/13 for a new fire rescue boat (which was funded through a federal grant).

Public Safety

One of the main services the City provides is police and fire protection. Public safety represents the largest expenditure budget category, accounting for 53% of the General Fund budget. Also included in Public safety are the building inspections division and flood control.

Public Works

In the General Fund, the Public Works department provides Engineering services such as design and construction of new roads and sewers, review and inspection of new subdivisions, traffic engineering and oversees the construction and contract administration for all public improvements within the City. The engineering budget in the General Fund has remained steady compared to FY 12/13.

Culture and Recreation

Bettendorf citizens value the cultural and recreational opportunities provided by the City. The Library provides access to informational, educational and recreational resources to the community, and encourages people of all ages to develop and sustain a lifelong appreciation for the rewards of self-directed reading and learning. The budget in this function includes $351,721 in library materials.

The Parks and Recreation department provides long term planning of park facilities as well as the maintenance of the City's parklands, the recreation programs provided at various parks throughout the City, the Community Center facility operations and the Old Fashioned 4th of July celebration. The Parks and Recreation budget includes treatment for the Emerald Ash Borer of trees in City right of way but otherwise remains stable compared to FY 12/13.

Community and Economic Development

This function provides for City planning and Community Development administration services which includes processing development related applications and providing assistance to developers and the general public in explaining code requirements and development expectations/standards, establishing a basis to support staff recommendations and subsequent City Council actions and preparing standards, policies, and ordinances and conducting special studies. It also includes the City's Economic Development program which is funded through a transfer in from the Gaming Fund.

General Government

General Government includes the following:

- The Mayor and City Council provide policy direction and leadership on behalf of the citizens. City Administration serves as the principal advisor to the Mayor and City Council on matters relating to the overall operations of the City.
- Finance Administration coordinates and administers all City financial services including accounting, payroll, budgeting, purchasing, information processing and customer service billing and collection. Finance also provides financial advice to the Mayor, City Council, City Administrator and other department heads.
- The City Clerk maintains records as required by state law.
- Legal represents the City in litigation, regulatory, or union matters and provides advice, reviews resolutions, ordinances, contracts and other documents.
- City Hall & General Buildings provides for the utilities, maintenance and repair of all city buildings.
- Tort Liability provides for administration of the risk management and liability insurance functions of the City
- Other General Government includes the Human Resources Department which provides personnel support to all City departments in employee related matters, including recruitment, selection, orientation, employee benefits, union issues and discipline.

General government expenditures are expected to increase by 1% from FY 12/13 mainly due to an increase in the City's liability insurance premiums being budgeted for FY 2013/14.

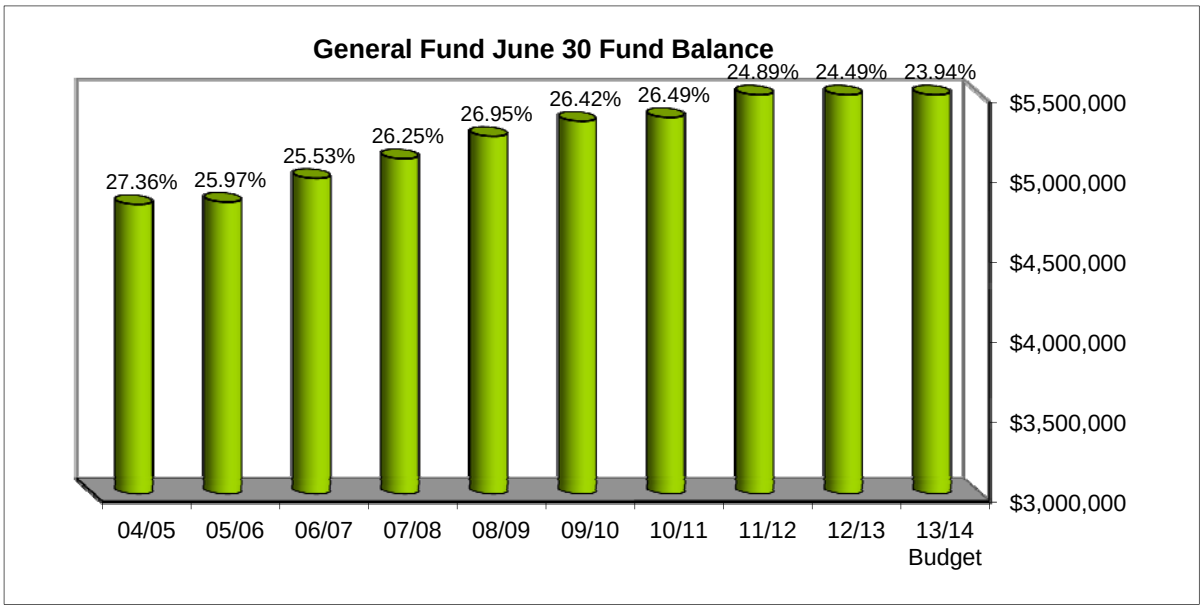
Transfers Out

The General Fund transfers out to several other funds on a regular basis. The following schedule shows the budgeted transfers out for FY 2012/13:

Transfer out to:	Amount	Reason
CIP/Local Option Tax Fund	$ 1,928,770	Funds the community improvement plan with 40% of the local option tax collected.
Family Museum of Arts & Science	$ 38,000	Funds a portion of the operating expenditures of the Family Museum.
Transit Fund	$ 645,101	Funds the portion of the operating expenditures of the City's mass transit system not covered by earned revenue and state or federal grants.
Total Transfers out	$ 2,611,871	

Ending Fund Balance

One measure of a City's financial strength is the level of fund balance. Fund balance is the accumulated revenues in excess of expenditures. In order for the City to operate from July 1 through October 10th, when the first substantial property tax payment is received, 20-25% of annual operating expenses in the fund balance is necessary. The 20-25% range has been adopted as a policy to follow by the City Council. The City's bond rating agency, Moody's Investors Service, also strongly recommends a fund balance close to that level. The budgeted fund balance at June 30, 2014 is projected to be $5,514,282 which is approximately 24% of fiscal year 2013/14 operating expenditures.



CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
GENERAL FUND
FY 2009/10 THROUGH FY 2013/14

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Revenue:							
Property taxes	9,974,340	9,273,566	9,410,210	13,078,201	13,603,464	525,263	4.02%
Other city taxes	5,688,648	5,906,202	6,046,373	6,261,548	6,449,891	188,343	3.01%
Special assessments	15,557	28,273	17,128	24,667	18,167	(6,500)	-26.35%
Licenses and permits	583,057	527,768	585,562	625,910	605,710	(20,200)	-3.23%
Intergovernmental	314,193	339,513	383,393	671,950	408,036	(263,914)	-39.28%
Charges for services	328,038	361,850	397,219	491,241	450,900	(40,341)	-8.21%
Interest	236,592	253,485	259,672	217,850	220,100	2,250	1.03%
Other	300,567	342,460	411,542	479,227	598,900	119,673	24.97%
Total revenue	**17,440,992**	**17,033,117**	**17,511,099**	**21,850,594**	**22,355,168**	**504,574**	**2.31%**
Expenditures:							
Public Safety	9,799,282	9,471,196	9,514,624	10,351,797	10,757,394	405,597	4.28%
Public Works	28,735	19,710	22,648	22,824	21,626	(1,198)	-6.08%
Culture & Recreation	3,584,304	3,753,915	3,956,395	4,048,214	4,390,278	342,064	9.11%
Community & Economic Devleopment	576,836	966,959	905,402	907,746	930,195	22,449	2.32%
General Government	3,435,015	3,336,470	3,503,278	3,746,719	3,787,301	40,582	1.22%
Debt service	116,941	11,314	98,735	75,000	100,000	25,000	220.97%
Capital Projects	349,542	406,501	339,830	641,553	433,721	(207,832)	-51.13%
Total expenditures	**17,890,655**	**17,966,065**	**18,340,912**	**19,793,853**	**20,420,515**	**626,662**	**3.49%**
Revenue over(under) expenditures	(449,663)	(932,948)	(829,813)	2,056,741	1,934,653	(122,088)	13.09%
Financing sources (uses):						-	
Operating transfers in	2,777,054	3,134,066	3,284,338	662,040	677,218	15,178	0.48%
Operating transfers out	(2,301,096)	(2,262,646)	(2,298,874)	(2,718,781)	(2,611,871)	106,910	-4.72%
Other financing sources						-	
Financing sources (uses), net	475,958	871,420	985,464	(2,056,741)	(1,934,653)	122,088	14.01%
(under) expenditures and other financing	**26,295**	**(61,528)**	**155,651**	**-**	**-**	**-**	**0.00%**
Fund balance, beginning	5,240,760	5,267,055	5,358,631	5,514,282	5,514,282	-	0.00%
Adjustment for restatement		153,104				-	0.00%
Fund balance, ending	5,267,055	5,358,631	5,514,282	5,514,282	5,514,282	-	0.00%
Fund balance as a % of expenditures	26.09%	26.49%	26.72%	24.49%	23.94%		

Expenditures by Function & Category

2013/14

Expenditures by Function	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
Public Safety:							
Police Department	6,436,216	5,940,507	6,085,271	6,547,928	6,758,089	210,161	3.21%
Flood Control	63,843	231,556	45,070	86,325	51,527	(34,798)	-40.31%
Fire Department	2,936,955	2,955,956	3,056,779	3,357,069	3,518,718	161,649	4.82%
Department of Inspections	362,271	343,177	327,500	354,475	429,060	74,585	21.04%
Public Safety	**9,799,285**	**9,471,196**	**9,514,620**	**10,345,797**	**10,757,394**	**411,597**	**3.98%**
Public Works:							
Highway Engineering	28,735	19,710	22,649	22,824	21,626	(1,198)	-5.25%
Public Works	**28,735**	**19,710**	**22,649**	**22,824**	**21,626**	**(1,198)**	**-5.25%**
Culture & Recreation:							
Library Services	2,033,655	2,108,674	2,217,964	2,250,149	2,492,487	242,338	10.77%
Parks	1,118,304	1,116,793	1,216,526	1,246,836	1,341,909	95,073	7.63%
Recreation	350,124	371,335	358,608	373,815	382,200	8,385	2.24%
Community Center	82,221	89,563	92,318	105,414	101,682	(3,732)	-3.54%
Other Culture & Recreation	-	67,550	70,983	72,000	72,000	-	0.00%
Culture & Recreation	**3,584,304**	**3,753,915**	**3,956,399**	**4,048,214**	**4,390,278**	**342,064**	**8.45%**
Community & Economic Development:							
Economic Development	-	185,448	190,585	196,999	215,618	18,619	9.45%
Planning & Zoning	304,110	303,975	325,231	341,408	335,642	(5,766)	-1.69%
Other Community & Economic Development	272,728	477,536	389,589	369,339	378,935	9,596	2.60%
Community & Economic Development	**576,838**	**966,959**	**905,405**	**907,746**	**930,195**	**22,449**	**2.47%**
General Government:							
Mayor, Council & City Administration	729,697	717,701	734,901	791,305	785,019	(6,286)	-0.79%
Finance Administration	765,227	782,704	816,708	873,960	901,263	27,303	3.12%
Elections	12,270	-	19,484	270	10,000	9,730	
Legal services/City Attorney	237,715	258,565	243,359	286,925	235,232	(51,693)	-18.02%
City Hall & General Buildings	872,173	890,490	927,713	936,810	972,521	35,711	3.81%
Tort Liability	463,004	416,216	446,848	498,830	511,718	12,888	2.58%
Other General Government	272,498	270,793	314,267	358,619	371,548	12,929	3.61%
General Government	**3,352,584**	**3,336,469**	**3,503,280**	**3,746,719**	**3,787,301**	**40,582**	**1.08%**
Debt Service	**116,941**	**11,314**	**98,735**	**75,000**	**100,000**	**25,000**	**33.33%**
Capital Outlay	**342,255**	**406,501**	**339,831**	**647,553**	**433,721**	**(213,832)**	**-33.02%**
Total Expenditures by Function	**17,800,942**	**17,966,064**	**18,340,919**	**19,793,853**	**20,420,515**	**626,662**	**3.17%**

Expenditures by Category							
Salaries & Benefits							
Full-time Employees	8,341,990	8,207,206	8,305,935	8,657,098	8,997,109	340,011	3.93%
Part-time/Temporary Employees	600,053	618,617	655,963	701,770	705,810	4,040	0.58%
Contract help	517,952	495,935	483,755	516,333	471,266	(45,067)	-8.73%
Overtime	446,587	452,345	397,373	477,354	381,545	(95,809)	-20.07%
Holiday pay	123,844	115,064	113,386	129,012	115,000	(14,012)	-10.86%
Retirement contributions	1,636,359	1,813,082	2,097,586	2,317,369	2,610,163	292,794	12.63%
Health, Dental, Life Insurance	1,595,168	1,496,400	1,788,885	1,795,956	2,058,345	262,389	14.61%
Other pay	228,951	244,826	217,760	241,671	223,261	(18,410)	-7.62%
Total Salaries & Benefits	**13,490,904**	**13,443,475**	**14,060,643**	**14,836,563**	**15,562,499**	**725,936**	**4.89%**
Operating expenditures							
Staff development (Conferences, travel & trair	193,633	147,825	167,500	215,866	215,846	(20)	-0.01%
Repair, maintenance & utilities	1,003,087	1,089,336	1,046,042	1,067,996	1,095,531	27,535	2.58%
Risk Management	463,004	416,216	446,848	498,830	511,718	12,888	2.58%
Payment to other agencies	420,306	389,594	371,902	399,898	401,734	1,836	0.46%
Contractual services	1,124,008	1,321,823	1,237,934	1,354,799	1,389,846	35,047	2.59%
Operating expenditures	493,254	563,879	439,327	535,629	515,991	(19,638)	-3.67%
Minor equipment	153,550	176,101	132,157	161,719	193,629	31,910	19.73%
Total Operating expenditures	**3,850,842**	**4,104,774**	**3,841,710**	**4,234,737**	**4,324,295**	**89,558**	**2.11%**
Debt Service	**116,941**	**11,314**	**98,735**	**75,000**	**100,000**	**25,000**	**33.33%**
Capital Outlay							
Library materials	296,834	312,312	319,022	350,975	351,721	746	0.21%
Miscellaneous equipment	45,421	94,189	20,809	296,578	82,000	(214,578)	-72.35%
Total Capital Outlay	**342,255**	**406,501**	**339,831**	**647,553**	**433,721**	**(213,832)**	**-33.02%**
Total Expenditures by Category	**17,800,942**	**17,966,064**	**18,340,919**	**19,793,853**	**20,420,515**	**626,662**	**3.17%**

CAPITAL EQUIPMENT
FISCAL YEAR 2013/14

Department/Description	$ Requested	Admin Recommendation
General Fund:		
Parks:		
Replace Brushbandit Chipper #9614	50,000	50,000
Material Handler / Topdresser	32,000	32,000
Total General Fund	**82,000**	**82,000**

Riverboat Gaming Fund

This fund accounts for revenues generated from gaming taxes imposed on riverboat gaming operations and the corresponding expenditure of funds authorized by the City Council. The City has used the revenues from gaming taxes for a variety of purposes since its inception in 19xx, from expenditures for City Beautification, the City's Old Fashioned 4th of July celebration, Economic Development, capital projects and/or equipment and assisting the operations of some of the enterprise funds.

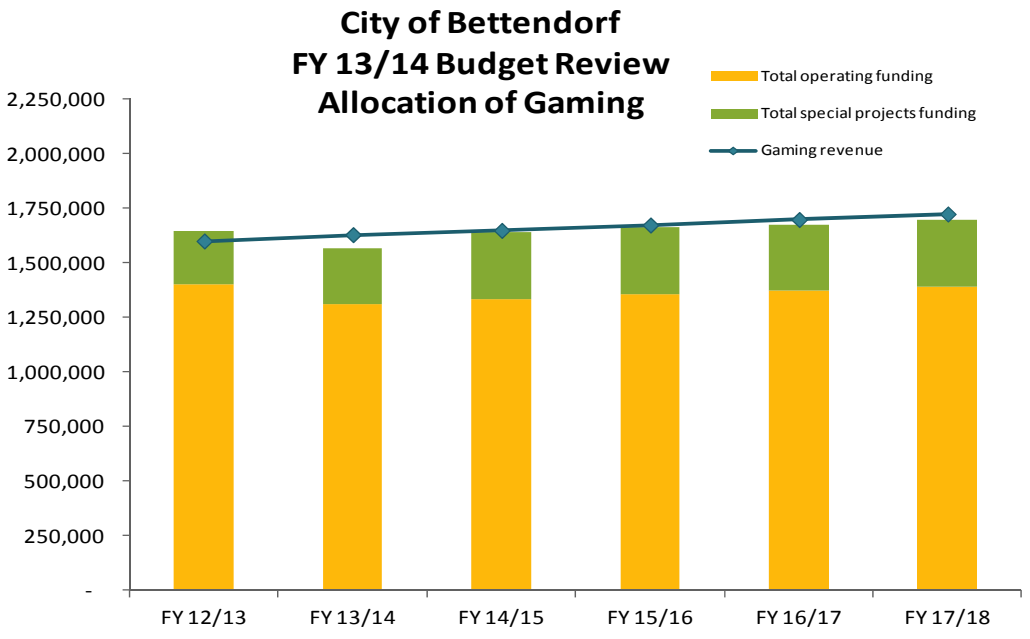
Major Revenue Sources

The City projects to receive $1,629,000 in gaming taxes during FY 13/14, as well as $5,000 in interest earnings.

Expenditures

In FY 13/14, the City projects to fund operating costs in several enterprise funds, city beautification, July 4th celebration, economic development and downtown improvements. The following two charts show the details of the budget, the projected revenues and expenditures over the next five years and the allocation of expenditures between special projects, operating funding and capital funding.

	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18
Gaming revenue	**1,600,000**	**1,629,000**	**1,648,360**	**1,673,085**	**1,698,182**	**1,723,654**
Interest	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**	**5,000**
Total Revenues	**1,605,000**	**1,634,000**	**1,653,360**	**1,678,085**	**1,703,182**	**1,728,654**
General Fund						
Downtown Improvements	100,000	100,000	150,000	150,000	150,000	150,000
Emerald Ash Borer Treatments	20,000	30,000	30,000	30,000	30,000	30,000
City Beautification (General)	94,875	95,000	95,000	95,000	95,000	95,000
July 4th (General)	30,000	30,000	30,000	30,000	30,000	30,000
Total special projects funding	**244,875**	**255,000**	**305,000**	**305,000**	**305,000**	**305,000**
Recycling/Solid Waste	-	-	-	-	-	-
Family Museum	745,145	825,000	825,000	825,000	825,000	825,000
Life Fitness Center	106,827	79,947	90,486	99,860	100,088	103,063
Splash Landing	116,176	104,803	111,884	119,202	126,765	134,579
Transit	75,000	85,000	85,000	85,000	85,000	85,000
Economic Development (General)	207,715	215,618	222,087	228,749	235,612	242,680
Section 8	-	-	-	-	-	-
Road Use Fund	150,000	-	-	-	-	-
Total operating funding	**1,400,863**	**1,310,368**	**1,334,457**	**1,357,811**	**1,372,465**	**1,390,322**
Total Capital funding	**-**	**-**	**-**	**-**	**-**	**-**
Total Funding	**1,645,738**	**1,565,368**	**1,639,457**	**1,662,811**	**1,677,465**	**1,695,322**



Riverboat Gaming Sources & Uses

2013/14

Riverboat Gaming	FY 2012/13 Projected	FY 2013/14 Projected	FY 2014/15 Projected	FY 2015/16 Projected	FY 2016/17 Projected	FY 2017/18 Projected
Fund Balance July 1	98,214	60,287	123,919	137,823	153,097	178,814
Revenues:						
Gaming Revenue, % change from previous year	-0.05%	1.00%	1.50%	1.50%	1.50%	1.50%
Gaming Revenue	1,608,000	1,624,000	1,648,360	1,673,085	1,698,182	1,723,654
Revenues: Interest Income	1,000	5,000	5,000	5,000	5,000	5,000
Transfer in from General Fund						
Total Revenue	**1,609,000**	**1,629,000**	**1,653,360**	**1,678,085**	**1,703,182**	**1,728,654**
Expenditures:						
Transfer to General for City Beautification	94,875	95,000	95,000	95,000	95,000	95,000
Transfer to General for July 4th Celebration	30,000	30,000	30,000	30,000	30,000	30,000
Transfer to Park Maintenance for Emerald Ash Bore Treament - Public Property	20,000	30,000	30,000	30,000	30,000	30,000
Transfer to General for Economic Dev - supplement operating	207,715	215,618	222,087	228,749	235,612	242,680
Transfer to General for	25,000					
Total Transfer to General	**377,590**	**370,618**	**377,087**	**383,749**	**390,612**	**397,680**
Transfer to Downtown Improvements	75,000	100,000	150,000	150,000	150,000	150,000
Transfer to Road Use (salt)	150,000	-	-	-	-	-
Transfer to FMAS to supplement operating budget	700,000	825,000	825,000	825,000	825,000	825,000
Transfer to Life Fitness Center operating budget	138,014	79,947	90,486	99,860	100,088	103,063
Transfer to Splash Landing - Supplement Operating	116,921	104,803	111,884	119,202	126,765	134,579
Transfer to Transit - supplement operating	89,402	85,000	85,000	85,000	85,000	85,000
Subtotal All funds non-CIP	**1,646,927**	**1,565,368**	**1,639,457**	**1,662,811**	**1,677,465**	**1,695,322**
Total ALL Expenditures	**1,646,927**	**1,565,368**	**1,639,457**	**1,662,811**	**1,677,465**	**1,695,322**
Fund Balance June 30	**60,287**	**123,919**	**137,823**	**153,097**	**178,814**	**212,146**

Downtown Improvements Fund

This fund accounts for revenues transferred in from other funds from a variety of sources including property taxes, Local Option Sales Taxes, Gaming taxes, Capital Projects and General Corporate GO Bonds. The funds are being set aside to make improvements to the City's downtown business district

Major Revenue Sources

The City projects to receive $700,000 in GO Bonds, $250,000 in transfers in and $1,000 in interest earnings during FY 13/14.

Expenditures

In FY 13/14, the City projects to fund several projects in the downtown area, budgeted at $850,000. See the chart below for more details and estimates of the revenues and expenditures over the next five years.

Downtown Improvements	**FY 12/13**	**FY 2013/14**	**FY 2014/15**	**FY 2015/16**	**FY 2016/17**	**FY 2017/18**
	Projected	**Projected**	**Projected**	**Projected**	**Projected**	**Projected**
Fund Balance July 1	-	77,000	178,000	338,000	498,000	658,000
Revenues:						
Transfer from General Fund						
Transfer from Sales Tax Fund	125,000	150,000	150,000	150,000	150,000	150,000
Transfer from Gaming	100,000	100,000	150,000	150,000	150,000	150,000
Transfer in from Capital projects Fund	-	-	-	-	-	-
General Corporate GO Bonds	-	700,000	700,000	-	700,000	700,000
Interest	2,000	1,000	10,000	10,000	10,000	10,000
Total Revenue	**227,000**	**951,000**	**1,010,000**	**310,000**	**1,010,000**	**1,010,000**
Expenditures:						
Land Purchases & Improvements	-	700,000	700,000	-	700,000	700,000
Façade Program & I-74 bridge fund	50,000	50,000	50,000	50,000	50,000	50,000
Relocation assistance I74	100,000	100,000	100,000	100,000	100,000	100,000
Other unidentified projects	-	-	-	-	-	-
Total ALL Expenditures	**150,000**	**850,000**	**850,000**	**150,000**	**850,000**	**850,000**
Fund Balance June 30	**77,000**	**178,000**	**338,000**	**498,000**	**658,000**	**818,000**















Public Works Day

The Public Works Department, in conjunction with National Public Works Week and the Bettendorf Recycling Commission hosted its annual Public Works Day Open House & Recycling Fair on Saturday, May 18.

DEPARTMENT: POLICE **SERVICE AREA: PUBLIC SAFETY**

FUND: GENERAL

PROGRAM DESCRIPTION:

The enforcement of laws and ordinances, prevention of crime and protection of life and property.

ANALYSIS:

Provide for the safety and welfare of the community through response to calls for service, enforcement and preventative patrol, taking into consideration a constantly changing environment.

Conduct follow-up investigations, when appropriate, on crime, and maintain liaison with other law enforcement agencies.

Provide training to ensure professional personnel, enhancing skills of the individuals while meeting the needs of the community.

Provide crime prevention information to the community to assist in decreasing crime.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Donations	1,391	5,786	5,000	5,000
Court Fines/Surcharges	146,081	149,990	200,000	200,000
Miscellaneous Fees & Charges	9,466	11,641	27,500	9,500
Reimbursements	4,075	10,835	5,000	5,000
Grants	125,861	128,339	117,196	120,500
Intergovernmental Revenue	96,110	99,206	100,000	100,000
General Fund	5,585,565	5,679,474	6,093,232	6,318,089
TOTAL REVENUES	**5,968,549**	**6,085,271**	**6,547,928**	**6,758,089**
APPROPRIATION SUMMARY:				
Salaries & Wages	3,781,412	3,834,638	4,104,977	4,048,981
Employee Benefits & Costs	1,403,745	1,645,453	1,760,251	1,987,425
Staff Development	33,373	41,498	58,855	41,850
Services & Commodities	721,977	563,682	623,845	679,833
Capital Expenditures	28,042	0	0	0
TOTAL APPROPRIATIONS	**5,968,549**	**6,085,271**	**6,547,928**	**6,758,089**
AUTHORIZED POSITIONS:				
Chief of Police	1.00	1.00	1.00	1.00
Assistant Chief	1.00	1.00	1.00	1.00
Captain	1.00	2.00	2.00	2.00
Lieutenant	5.00	5.00	5.00	5.00
Sergeant	7.00	7.00	7.00	7.00
Police Officer	30.00	30.00	30.00	30.00
Executive Secretary	0.50	0.50	0.50	0.50
Secretary	1.00	1.00	1.00	1.00
Social Worker	1.00	1.00	1.00	1.00
Crossing Guard	4.84	4.84	5.24	5.24
Data Entry Clerk	2.50	2.50	2.40	2.40
Community Service	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**55.84**	**56.84**	**57.14**	**57.14**
ICMA CPM 101 Sworn Officer FTE's (Total hours/2080)		58.30	57.00	55.00

DEPARTMENT: POLICE **SERVICE AREA: PUBLIC SAFETY**

FUND: GENERAL

PERFORMANCE OBJECTIVES:

1. Respond to all emergency calls within 3 minutes.
2. Respond to all non-emergency calls within 20 minutes.
3. Enforce laws.
4. Meet the state mandated training requirements.
5. Maintain and enhance the levels fo expertise within the department.
6. Respond to all record requests from the public within 48 hours according to open records law.
7. Educate the public on crime prevention measures.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. City of Bettendorf population	*33,217*	*33,217*	*33,217*	*33,217*
2. Total Police Responses		*25,643*	*26,000*	*26,000*
3. UCR Part 1 Violent Crimes Reported		*94*	*100*	*100*
4. UCR Part 1 Property Crimes Reported		*594*	*600*	*600*
WORKLOAD:				
1. Overtime expenditures for sworn police officers		*$212,729*	*$210,200*	*$195,200*
2. UCR Part 1 Violent Crimes cleared		*79*	*100*	*100*
3. UCR Part 1 Property Crimes cleared		*376*	*500*	*500*
4. Traffic accidents involvig injury		*124*	*125*	*125*
5. Traffic accidents involving fatalities		*1*	*0*	*0*
6. DUI arrests		*81*	*80*	*80*
PRODUCTIVITY:				
1. Departmental cost per capita	*$179.68*	*$183.20*	*$197.13*	*$203.45*
5. Departmental cost per response		*$237.31*	*$251.84*	*$259.93*
2. Police responses per 1000 population		*772*	*783*	*783*
3. % of all UCR Part 1 Crimes cleared		*66%*	*86%*	*86%*
4. All UCR Part 1 Crimes cleared per sworn FTE		*7.8*	*10.5*	*10.9*
EFFECTIVENESS:				
1. Traffic accidents involving injury per 1000 population		*3.73*	*3.76*	*3.76*
2. DUI arrests per 1000 population		*2.44*	*2.41*	*2.41*
3. % of citizens surveyed rating Bettendorf's police services as "good" or "excellent" (93% in 2010)	*NA*	*93%*	*95%*	*95%*
4. % of citizens surveyed who feel "somewhat" or "very" safe from violent crime (95% in 2010)	*NA*	*94%*	*95%*	*95%*

DEPARTMENT: FIRE **SERVICE AREA: PUBLIC SAFETY**

FUND: GENERAL

PROGRAM DESCRIPTION:

Manage, coordinate, and enhance the performance and quality of services provided by the Prevention, Suppression, EMS, Hazardous Materials, and Training Divisions through planning, writing, and evaluating policies and operational guidelines, allocating resources, budget

ANALYSIS:

Provide an efficient, effective emergency medical service and firefighting force while accomplishing all services essential to a professional, progressive, and innovative department; rental, business, and State mandated inspections, preplans, public education, technical training.

All department operations shall be conducted safely and in compliance with OSHA rules and regulations.

Management agenda items include staffing direction and funding, International Fire/Building Code compliance, as well as succession planning.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	2,883,128	2,985,543	3,314,829	3,441,416
Fire District #1	42,684	44,390	44,500	44,500
Panorama Park Fire District	1,951	2,073	2,202	2,202
MABAS	17,010	10,167	20,000	12,000
Spruce Hills Fire Station Rent	4,800	4,400	4,800	4,800
Donations	16,783	10,297	5,000	7,500
Burn permits	440	400	500	500
Report Copies	40	5	100	100
Medic Attendant Charges	3,675	3,500	3,500	3,700
Fire NFA Training Funds	1,033	573	2,000	2,000
FEMA Port Security Grant			235,638	
TOTAL REVENUES	**2,971,544**	**3,061,348**	**3,633,069**	**3,518,718**
APPROPRIATION SUMMARY:				
Salaries & Wages	1,795,707	1,793,356	1,945,525	1,978,681
Employee Benefits & Costs	723,984	863,143	949,881	1,080,637
Staff Development	25,180	27,690	37,890	38,750
Services & Commodities	411,085	372,590	423,773	420,650
Capital Expenditures	15,588	4,569	276,000	0
TOTAL APPROPRIATIONS	**2,971,544**	**3,061,348**	**3,633,069**	**3,518,718**
AUTHORIZED POSITIONS:				
Fire Chief	1.00	1.00	1.00	1.00
Administrative Assistant	0.50	0.50	0.50	0.50
Captain	1.00	1.00	1.00	1.00
Lieutenant	3.00	3.00	3.00	3.00
Firefighter	21.00	21.00	22.00	22.00
TOTAL POSITIONS	**26.50**	**26.50**	**27.50**	**27.50**

DEPARTMENT: FIRE **SERVICE AREA: PUBLIC SAFETY**

FUND: GENERAL

PERFORMANCE OBJECTIVES:

1. Provide immediate emergency response with minimum staffing of six on-duty paid personnel.
2. Recruit and maintain qualified volunteer personnel.
3. Fire staffing options evaluation; opening of State Street Fire Station.
4. Conduct three in-house training sessions per month emphasizing progressive recognized fire suppression, technical rescue, emergency medical services, and haz mat operations.
5. Provide Firefighter I and Haz Mat certification. Offer outside speciality trainings and recertifications through MABAS 43, IFSI, Iowa State Fire School, and other fire and EMS service providers.
6. Conduct annual fire/life safety inspections on assembly, business, educational, hotel/apartment, hazardous and City owned occupancies, and all occupancies licensed by State Fire Marshal (i.e., preschools, schools, nursing homes, health care facilities).
7. Residential rental unit inspections.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. Service Population (Fire suppression & EMS)	***34,650***	***34,650***	***34,650***	***34,650***
2. Total assessed valuation	$2,734,995,434	$2,805,007,318	$2,914,509,833	$2,965,721,202
3. Minimum staffing per in-service pumper/engine	***3***	***3***	***3***	***3***
4. Total residential structures & housing units		***12,349***	***12,500***	***12,750***
5. Total number of commercial & industrial structures		***1,004***	***1,025***	***1,050***
WORKLOAD:				
1. Total hours paid to fire & EMS staff		***86,166***	***90,000***	***90,000***
2. Total fire & EMS FTE's (ICMA CPM 101 Calculation Total hours/2080)		***41.4***	***43.3***	***43.3***
3. Number of active volunteers		***38***	***38***	***38***
4. Number of structure fire incidents		***33***	***30***	***30***
5. Fire incidents involving non-structures		***34***	***35***	***35***
6. False alarm & good intent calls		***196***	***200***	***200***
7. Number of EMS Responses		***1,973***	***2,000***	***2,000***
8. Commercial/Industrial properties inspected		***108***	***110***	***110***
9. # of regularly scheduled training hours annually	1,280	1,280	1,280	1,280
PRODUCTIVITY:				
1. Fire & EMS FTE's per 1000 population		***1.20***	***1.25***	***1.25***
2. Total personnel & operating expenditures for fire & EMS per capita	***$85.31***	***$88.22***	***$96.89***	***$101.55***
3. % of fire calls dispatch to scene in 5 minutes or less		***24%***	***30%***	***30%***
4. % of EMS calls dispatch to scene in 8 minutes or less		***80%***	***80%***	***80%***
5. Departmental cost per capita (net of revenue)	$86.80	$89.88	$99.79	$103.60
6. % of paid and volunteer membership certified as Firefighter I or II	100%	100%	100%	100%
7. % of paid and volunteer membership certified as EMT	90%	84%	84%	85%
EFFECTIVENESS:				
1. % of incidents where flamespread was confined to room of origin		***63%***	***65%***	***65%***
2. % of incidents where flamespread was confined to floor or structure of origin		***13%***	***15%***	***15%***
3. Total fire incidents per 1000 population		***1.93***	***1.88***	***1.88***
4. Total value of fire loss	$1,314,530	$927,990	$650,000	$650,000
5. Insurance Service Office rating	3	3	3	3
6. % of citizens surveyed rating fire services as "good" or "excellent" (96% in 2010)	***NA***	***95%***	***96%***	***96%***
7. % of citizens surveyed rating EMS services as "good" or "excellent" (96% in 2010)	***NA***	***97%***	***97%***	***97%***

PROGRAM NAME: FLOOD CONTROL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL**

PROGRAM DESCRIPTION:

Maintain thejoint Bettendorf/Corps of Engineers flood control levee and provide assistance to Bettendorf residents outside the levee confines.

ANALYSIS:

Repairs and maintenance to the levee floodwalls and equipment are completed in accordance to the annual levee inspection with City staff and the Corps of Engineers. The difference in actual expenses and the budget depends on the threat of flooding along the Mississippi River.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	125,215	45,070	86,325	51,527
TOTAL REVENUES	**125,215**	**45,070**	**86,325**	**51,527**
APPROPRIATION SUMMARY:				
Salaries & Wages	26,271	11,271	3,493	15,124
Employee Benefits & Costs	7,311	5,271	803	6,635
Staff Development	0	0	0	0
Services & Commodities	41,074	28,528	82,029	29,768
Capital Expenditures	50,559	0	0	0
TOTAL APPROPRIATIONS	**125,215**	**45,070**	**86,325**	**51,527**
AUTHORIZED POSITIONS:				
Lead Equipment Operator	0.50	0.50	0.50	0.50
TOTAL POSITIONS	**0.50**	**0.50**	**0.50**	**0.50**

PROGRAM NAME: FLOOD CONTROL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Maintain all facilities at a level required by the Corps of Engineers, as a result of the required semi-annual inspections.
2. Contract chemical spraying for vegetation control on the Rip Rap Levee.
3. Contract "Animal Control" trapping, to prevent damage to the levee from the result of burrowing animals.
4. Maintenance records to be documented periodically by staff on all mechanical pumps, 21st and 35th street pumping stations.
5. React in a timely manner in the event of a flood.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. Miles of Mississippi River levee to maintain	3.5	3.5	3.5	3.5
2. # of flood control stations to maintain	2	2	2	2
3. # sections folding floodwall to maintain	12	12	12	12
4. Feet of Duck Creek floodwall to maintain	1,300	1,300	1,300	1,300
WORKLOAD:				
1. # hours spent maintaining Mississippi River levee	300	300	300	300
2. Hours spent maintaining flood control stations	200	200	200	200
3. Hours spent maintaining folding floodwall including removable wall	200	200	200	200
4. Hours spent maintaining Duck Creek floodwall	10	10	10	10
PRODUCTIVITY:				
1. Program cost per capita	$3.77	$1.36	$2.60	$1.55
EFFECTIVENESS:				
1. Semi-annual review from Corps of Engineers completed	Yes	Yes	Yes	Yes
2. Condition of levy - rating from Corps of Engineers	Minimally acceptable	Minimally acceptable	Minimally acceptable	Minimally acceptable

DEPARTMENT: LIBRARY **SERVICE AREA: CULTURE & RECREATION**

FUND: GENERAL

PROGRAM DESCRIPTION:

Manage the library's human, physical and financial resources in accordance with the Board of Trustees policy.

ANALYSIS:

The Library offers materials for checkout in various formats, programs and events for all ages. Library staff provide for efficient lending and retrieval of materials, as well as acquiring and preparing materials for patron use. Major initiatives for FY14 will be to continue working with other area libraries in the new library consortium (RiverShare) and the completion of a major renovation to the Public Service areas on the first floor.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Refunds & Reimbursements	387	2,500	2,500	2,501
Library Fines	30,019	32,000	32,000	32,001
General Fund	2,390,580	2,502,486	2,566,624	2,809,706
TOTAL REVENUES	**2,420,986**	**2,536,986**	**2,601,124**	**2,844,208**
APPROPRIATION SUMMARY:				
Salaries & Wages	1,402,346	1,429,878	1,438,342	1,582,113
Employee Benefits & Costs	448,698	519,062	526,558	622,891
Staff Development	15,395	14,108	24,360	24,360
Services & Commodities	242,235	254,916	260,889	263,123
Capital Expenditures	312,312	319,022	350,975	351,721
TOTAL APPROPRIATIONS	**2,420,986**	**2,536,986**	**2,601,124**	**2,844,208**
AUTHORIZED POSITIONS:				
Administrative Assistant	1.00	1.00	1.00	1.00
Adult IS Manager	1.00	1.00	1.00	1.00
Children's Aide	1.90	1.90	1.52	1.52
Circulation Manager	1.00	1.00	1.00	1.00
Director	1.00	1.00	1.00	1.00
Lead Library Assisstant	1.00	1.00	1.00	1.00
Lead Library Clerk	1.00	1.00	1.00	1.00
Librarian	5.00	5.00	6.00	6.00
Library Assistant	1.00	1.00	1.00	1.00
Library Clerk	10.22	10.22	10.22	10.22
Maintenance Page	0.76	0.76	0.76	0.76
Manager	2.00	2.00	2.00	2.00
Page	3.87	3.87	4.26	4.26
Receptionist	0.00	0.00	0.00	0.00
Special Projects Librarian	0.10	0.10	0.10	0.10
Substitute Information Librarian	0.30	0.30	0.30	0.30
Youth Services Assistant	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**32.15**	**32.15**	**33.16**	**33.16**

DEPARTMENT: LIBRARY **SERVICE AREA: CULTURE & RECREATION**

FUND: GENERAL

PERFORMANCE OBJECTIVES:

Increase event attendance by increased marketing.
Train staff and the public on changes to the integrated library system after upgrade is completed.
Work with designer and Betterndorf Library Foundation to begin planning on space redesign.
Continue expanding use of online Library resources
Expand our role as leaders in the consortium as a way to save money and work more efficiently.
Continue to maintain the Library collection for optimum use
Investigate new event/meeting room registration software.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ESTIMATE	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. Bettendorf population	***33,217***	***33,217***	***33,217***	***33,217***
2. Bettendorf / Pleasant Valley school enrollment	8,722	8,470	8,100	8,100
3. Total patrons entering the Library	***374,024***	***352,256***	***355,000***	***358,000***
WORKLOAD:				
1. # of registered borrowers	22,608	22,936	23,500	24,000
2. # of materials circulated	***602,521***	***620,206***	***620,000***	***620,000***
3. Number of terminals with internet access	***25***	***25***	***25***	***25***
4. Number of users who access internet through library terminals		***11,907***	***12,000***	***12,000***
PRODUCTIVITY:				
1. Circulation per capita	***18.14***	***18.67***	***18.67***	***18.67***
2. $ raised through Friends, Library Fund, Grants	$75,592	$150,000	$150,000	$150,000
3. Total program attendance	19,950	19,194	20,000	20,000
4. Operating & maintenance expenditures per capita	***$63.48***	***$66.77***	***$67.74***	***$75.04***
5. Operating & maintenance expenditures per circulated item	***$3.50***	***$3.58***	***$3.63***	***$4.02***
EFFECTIVENESS:				
1. % of population as registered borrower	68%	69%	71%	72%
2. Patrons entering the Library per capita	***11.26***	***10.60***	***10.69***	***10.78***
3. % of citizens surveyed who have used the Library in the last 12 months (84% in 2010)	***NA***	***86%***	***88%***	***88%***
4. % of citizens surveyed who rate Library services as "excellent" or "good" (96% in 2010)	***NA***	***95%***	***96%***	***96%***

DEPARTMENT: PARKS & RECREATION | **SERVICE AREA: CULTURE & RECREATION**

FUND: GENERAL FUND

PROGRAM DESCRIPTION:

Under the direction of the Park Board, City Council and city administration, staff implements and reviews goals and policies, performs accounting and budget preparation, monitors functions and coordinates with outside agencies and departments to provide the Bettendorf community with parks and recreation programs and facilities of the highest quality.

ANALYSIS:

Efforts to secure alternative funds through grants and foundations will continue in FY 13/14.

Significant time will be spent coordinating Community Improvement Program projects including: Riverfront Trail to Harbor Drive, Crow Creek Recreation Trail from Crow Creek Park to Middle Road and the first phase of Forest Grove Park development.

Council Targets for Action requiring attention include: City Events and Festivals, Community/Recreation & Aquatic center plan & funding, YMCA Collaboration, and Youth Sports Complex plan & funding.

The Parks Maintenance division continues to seek efficiencies in the maintenance schedule. Additional oversight and orientation will be necessary due to the retirement of the Park Maintenance Manager this past year.

Demand for athletic programming remains strong and summer recreation programs continue to grow. Staff will seek sponsorship opportunities and consider fee changes in an effort to reduce tax based support for the programming.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund & Transfers-in	1,399,456	1,492,517	1,557,477	1,712,791
Recreation Program Fees	201,623	222,534	227,641	229,600
Community Center Fees	71,423	81,371	81,000	81,000
4th of July	40,402	40,089	41,400	41,400
Grants, donations, etc.	12,915	10,027	6,000	10,000
TOTAL REVENUES	**1,725,819**	**1,846,538**	**1,913,518**	**2,074,791**
APPROPRIATION SUMMARY:				
Salaries & Wages	887,706	894,624	928,837	948,157
Employee Benefits & Costs	185,751	206,834	200,907	233,307
Staff Development	12,510	10,039	15,550	15,550
Services & Commodities	639,852	718,801	747,646	795,777
Capital Expenditures	0	16,240	20,578	82,000
TOTAL APPROPRIATIONS	**1,725,819**	**1,846,538**	**1,913,518**	**2,074,791**
AUTHORIZED POSITIONS:				
Park Board Officials (Elected)	5.00	5.00	5.00	5.00
Parks & Recreation Director	0.68	0.68	0.68	0.68
Assistant Parks & Recreation Director	0.25	0.00	0.00	0.00
Administrative Assistant	0.70	0.70	0.70	0.70
Clerk	0.50	0.50	0.50	0.50
Parks Manager	1.00	1.00	1.00	1.00
Construction Technician	1.00	1.00	1.00	1.00
Lead Equipment Operator	1.00	1.00	1.00	1.00
Equipment Operator	2.00	2.00	2.00	2.00
Park Ambassador	0.35	0.35	0.35	0.35
Recreation Supervisor	0.55	0.55	0.55	0.55
Building Supervisor	1.00	1.00	1.00	1.00
Band Director	0.12	0.12	0.12	0.12
Accountant (Finance)	0.20	0.20	0.20	0.20
TOTAL POSITIONS	**14.03**	**13.78**	**13.78**	**13.78**
Contracted Part time FTE	15.00	15.00	15.00	15.00

DEPARTMENT: PARKS & RECREATION **SERVICE AREA: CULTURE & RECREATION**

FUND: GENERAL FUND

PERFORMANCE OBJECTIVES:

1. To provide an annual review and implementation of the master plan and CIP.
2. To seek alternative funding sources that will enhance program and facility development.
3. To complete the Forest Grove park site master plan and begin implementation.
4. To maintain an effective maintenance schedule of all parks and recreation facilities and other city properties that meet the demands of the community.
5. To provide recreation and leisure activities for all ages and abilities.
6. To provide parks and recreation opportunities of the highest quality while holding the per capita tax based support at or under $1.00
7. To utilize various methods to better communicate recreation and leisure time opportunities to the community.
8. To oversee completion of Crow Creek Recreation Trail Phases 2 and 3, Middle Park Lagoon dredging, Veteran's Memorial Park playground, and various other projects.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. Bettendorf Population (US Census)	***33,217***	***33,217***	***33,217***	***33,217***
2. Total attendance in Recreation programs, special events, and Community Center rentals	219,033	203,130	230,000	230,000
3. Total park acreage	***762***	***762***	***762***	***762***
WORKLOAD:				
1. # of grant applications submitted	8	8	8	8
2. # of CIP projects coordinated	23	12	15	12
3. Developed acres of park land and City property maintaine	585	585	585	585
4. # of recreation programs offered	24	24	24	24
5. # of athletic league teams	353	353	353	353
6. # of special events	17	17	17	17
7. Total hours paid to full-time staff		***29,767***	***29,000***	***29,000***
PRODUCTIVITY:				
1. Parks Maintenance costs per acre maintained	$1,584	$1,687	$1,865	$2,009
2. Recreation program and special events cost (net of revenue) per participant attendance	$0.98	$0.96	$0.85	$0.89
3. Tax based support per capita	$42.13	$44.93	$46.89	$51.56
5. % of tax based support for recreation program	45.70%	37.95%	38.49%	39.93%
6. Expenditures per 1000 population	***128,475***	***133,583***	***138,956***	***145,309***
EFFECTIVENESS:				
1. Park acreage per 1000 population	***23***	***23***	***23***	***23***
2. % of citizens surveyed rating Bettendorf parks as "good" or "excellent" (94% in 2006)	***96%***	***NA***	***NA***	***NA***
3. % of citizens surveyed rating Bettendorf recreation programs as "good" or "excellent' (86% in 2006)	***90%***	***NA***	***NA***	***NA***
4. % of citizens surveyed who have visited a park in the last 12 months	***95%***	***95%***	***95%***	***95%***
5. % of citizens surveyed who have participated in a recreation program or activity in the last 12 months.	***55%***	***55%***	***55%***	***55%***

DEPARTMENT: COMMUNITY DEVELOPMENT **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

FUND: GENERAL

PROGRAM DESCRIPTION:

To manage and provide administrative direction and support to the Comunity Development Department, including Building Inspection, Code Enforcement, and Traffic Control Divisions. Provide support to the Board of Adjustment, Planning and Zoning Commission, and City Council on long- and short-range planning issues.

ANALYSIS:

The department continues to process large volumes of work. Our residential and light commercial development remain steady or slightly ahead of last year. We remain dedicated to providing superior customer service by staying focused on the core belie fs which includes a prompt and accurate response to all issues. Several new residential subdivisions are currently being developed, we have preliminarily platted 399 new residential lots. Four new additions to the Hopewell Elementary is adding 20 new classrooms. Th e City Wide Trail/Corridor Study is complete as well as the Transportation Plan. We are issuing RFP's for the city's Comprehensive P lan. The city continues it's focus on redevelopment with plans for a replacement hotel and a replacement financal institution. A cont inuing challange is the changes to the downtown in conjnction with the I-74 bridge project.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	543,865	396,296	375,847	471,137
Building Permits	378,473	339,793	375,000	400,000
Electrical Permits	24,862	40,536	93,000	43,000
Mechanical Permits	52,941	92,178	65,000	65,000
Plumbing Permits	39,754	78,610	50,000	65,000
Other Permits	4,215	3,044	11,500	4,500
TOTAL REVENUES	**1,044,110**	**950,457**	**970,347**	**1,048,637**
APPROPRIATION SUMMARY:				
Salaries & Wages	654,652	637,052	640,818	687,964
Employee Benefits & Costs	198,612	220,450	232,719	263,992
Staff Development	4,042	4,575	9,800	11,850
Services & Commodities	186,804	88,380	87,010	84,831
Capital Expenditures				
TOTAL APPROPRIATIONS	**1,044,110**	**950,457**	**970,347**	**1,048,637**
AUTHORIZED POSITIONS:				
Community Development Director	1.00	1.00	1.00	1.00
Secretary	2.00	2.00	2.00	2.00
City Planner	2.00	2.00	2.00	2.00
Senior Building Inspector	1.00	1.00	1.00	1.00
Building Inspector	1.00	1.00	1.00	1.00
Plumbing/Heating Inspector	1.00	1.00	1.00	1.00
City Electrician	0.50	0.00	0.50	0.50
Building Permit Technician	1.00	1.00	1.00	1.00
Contracted Code Enforcement Officer	2.00	2.00	1.50	1.00
TOTAL POSITIONS	**11.50**	**11.00**	**11.00**	**10.50**

DEPARTMENT: COMMUNITY DEVELOPMENT | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT** | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Continue implementation of the code enforcement program.
2. Zoning ordinance changes.
3. To provide staff support, assistance, and coordination among the three divisions.
4. To process payroll accounts, requisitions, employee evaluations for 12 employees.
5. To provide direction to move projects and work forward through weekly meetings.
6. To prepare council agenda material by established deadline.
7. To develop annual budget, staffing needs, and programs.
8. To provide coordination of long-range planning.
9. More retail, services, and quality jobs in Bettendorf.
10. Orderly growth and quality development.
11. Devils Glen Road and 53rd Avenue development .
12. 18th Street and 53rd Avenue development.
13. Kimberly Road corridor redevelopment.
14. U S 67 industrial development .
15. Comprehensive Plan update

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. Bettendorf Population	***33,217***	***33,217***	***33,217***	***33,217***
2. Bettendorf Households (approx.)	13,000	13,000	13,000	13,000
3. Authorized personnel (FTEs)	11.50	11.00	11.00	10.50
4. # of organizations requiring liaison and coordination	15	15	15	15
5. Code Enforcement Expenditures	***110,857***	***102,550***	***83,977***	***62,017***
WORKLOAD:				
1. # of agenda items prepared for Council action	Avg. 6/meeting	Avg. 6/meeting	Avg. 6/meeting	Avg. 6/meeting
2. Requests for planning information	36/day	36/day	36/day	36/day
3. Development applications	105	105	106	106
4. Requests for inspections	6,200	6,200	6,201	6,201
5. Permit applications	3,200	3,200	3,201	3,201
6. Code enforcement cases initiated		***698***	***700***	***700***
PRODUCTIVITY:				
2. Cost per plan review	$551	$551	$552	$553
3. Code enforcement actions resolved	725	1044	1045	1045
4. Inspections completed	6,200	6,200	6,330	6,330
5. Permits Issued	3,200	3,200	3,201	3,201
6. Code enforcement cases resolved by any means		***698***	***700***	***700***
7. Expenditures per Code Enforcement cases resolved		***$146.92***	***$119.97***	***$88.60***
EFFECTIVENESS:				
1. % of Code Enforcement cases resolved by any means		***100%***	***100%***	***100%***
3. Average time from plan submission to completion of review	32 days	33 days	33 days	34 days
4. % of commercial/industrial permits issued within 10 days of application	90%	90%	90%	90%
5. % of residential building permits isssued within 72 hours of application	98%	98%	98%	98%
6. % of citizens surveyed who rate the overall appearance of Bettendorf as "excellent" or "good" (91% in 2010)	***NA***	***88%***	***91%***	***91%***
7. % of citizens surveyed who rate land use, planning & zoning services as "excellent" or "good" (66% in 2010)	***NA***	***67%***	***70%***	***70%***
8. % of citizens surveyed who rate code enforcement services as "excellent" of "good" (70% in 2010)	***NA***	***69%***	***70%***	***70%***

DEPARTMENT: ECONOMIC DEVELOPMENT | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**
FUND: ECONOMIC DEVELOPMENT

PROGRAM DESCRIPTION:

Develop and implement marketing and sales programs and work with prospective and existing firms to encourage their location or expansion within the City of Bettendorf. To give special emphasis to the Riverfront-Downtown, Kimberly Road and the I-80 and Middle Road Corridors.

ANALYSIS:

Targets for action include a comprehensive plan and strategy for economic development, downtown vision and plan revision and the potential for a youth sports complex. The continued infrastructure extension and other preparatory development and sale of I-80 and Middle Road and the rejuvenation of the downtown/riverfront corridor continue to be priorities of the Mayor and City Council. The Economic Development Department has partial or full responsibilities in these initiatives along with the overall marketing of Bettendorf, the location/landing of prospects, assemblage of properties to market and business sector liaison for the Bettendorf Development Corporation.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Intergovernmental	0	0	0	0
Interest/Use of Money	100	0	0	0
Miscellaneous Revenue	0	0	0	0
Sale of Ground	0	0	0	0
Loan Repayments	0	0	0	0
Transfers-In from Gaming Revenue	192,440	190,585	207,715	215,618
TOTAL REVENUES	**192,540**	**190,585**	**207,715**	**215,618**
APPROPRIATION SUMMARY:				
Salaries & Wages	127,908	132,266	132,085	139,313
Employee Benefits & Costs	32,686	37,072	37,724	41,516
Staff Development	1,314	5,875	5,400	5,400
Services & Commodities	23,540	15,372	21,790	29,389
Capital Expenditures/Land Acquisition				
Loans (RLF Origination)/Other				
Transfers Out				
TOTAL APPROPRIATIONS	**185,448**	**190,585**	**196,999**	**215,618**
AUTHORIZED POSITIONS:				
Economic Development Director	1.00	1.00	1.00	1.00
Executive Secretary	0.10	0.10	0.10	0.10
TOTAL POSITIONS	**1.10**	**1.10**	**1.10**	**1.10**

PROGRAM NAME: ECONOMIC DEVELOPMENT | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**
DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: ECONOMIC DEVELOPMENT**

PERFORMANCE OBJECTIVES:

1. To implement the Economic Development Strategy and Policy Direction.
2. Business Retention: Participate in the Quad City Chamber Business Connection Program
3. Participate in the QC First & State of Iowa Sales Trips
4. Determine, then begin the next major development/redevelopment project for the Downtown Riverfront Corridor.
5. Work with the QC First, IEDA and the BDC to attract prospects to Bettendorf through the Bettendorf Marketing Plan.
6. Bring 10 new businesses and 300 new jobs to Bettendorf over the next 5 years.
7. Develop 10 assistance package proposals per year that hopefully attract prospects to the City.
8. Provide "one stop" shopping for firms wishing to locate or expand in Bettendorf.
9. Market the city-owned property within the I-80 and Middle Road Corridor.
10. Undertake Bett. Dvlp. Corp. long range planning process.
11. Assist with an Annexation Study including developing a strategy and action plan.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. # of industrial prospect inquiries received	5	5	5	5
2. # of commercial prospect inquiries received	10	10	10	10
3. # of requests for economic development loans and grants received	10	10	10	10
4. # of economic development urban renewal districts	6	6	7	7
5. Total # of acres of land owned by the City - available for development	22	22	22	22
6. Store fronts in commercial corridor needing improvement	12	12	12	12
WORKLOAD:				
1. # of economic development meetings attended	50	50	50	50
2. # of presentations made	50	50	50	50
3. # of prospects sent proposals	35	35	35	35
4. # of grant and loan applications prepared	2	2	2	2
5. # new economic development loans and grants approved	3	3	3	3
6. Total # of economic development loans outstanding	0	0	0	0
PRODUCTIVITY:				
1. Program cost per capita (Operating)	$5.58	$5.74	$5.93	$6.49
EFFECTIVENESS:				
1. # of new jobs created in Bettendorf	100	100	100	100
2. Commercial/Industrial property tax base increase over last year	$8M	$28M	$14M	($13M)*
3. Total $ of economic development loans outstanding	$0	$0	$0	$0
5. Total of Economic Development Accounts Receivable	$0	$0	$0	$0

* Drop in commercial and industrial value is due to three factors:
1) the State law allowing the conversion of apartment complexes to coops
2) State acquisition and demolition of existing businesses in preparation for the upcoming I-74 Bridge
3) the increasing number of property owners contesting their assessed values

PROGRAM NAME: MAYOR & COUNCIL | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide policy direction and leadership, on behalf of the citizens, to the City government function. To serve as a City liaison between a variety of committees, boards, commissions and citizen groups on community issues.

ANALYSIS:

FY 2013/2014 expenditures are budgeted to increase about 2-3%.

Targets for Action - Top Priority Labor Negotiations & Contracts "WOW" Project Comprehensive Plan & Strategy for Economic Development City Events & Festivals Community Center/Recreation & Aquatic Center

Targets for Action - High Priority Stormwater Ordinance and Projects Comprehensive Plan/Zoning Ordinance Update Downtown Vision and Plan: Revision Youth Sports Complex YMCA Future Collaboration

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	469,049	477,896	520,817	518,855
TOTAL REVENUES	**469,049**	**477,896**	**520,817**	**518,855**
APPROPRIATION SUMMARY:				
Salaries & Wages	69,341	71,233	77,549	72,723
Employee Benefits & Costs	9,027	10,418	13,639	11,021
Staff Development	21,162	20,134	17,500	23,500
Services & Commodities	369,519	376,111	412,129	411,611
Capital Expenditures				
TOTAL APPROPRIATIONS	**469,049**	**477,896**	**520,817**	**518,855**
AUTHORIZED POSITIONS:				
Mayor	1.00	1.00	1.00	1.00
Ward Aldermen	5.00	5.00	5.00	5.00
At-Large Aldermen	2.00	2.00	2.00	2.00
Administrative Assistant	0.20	0.20	0.20	0.20
TOTAL POSITIONS	**8.20**	**8.20**	**8.20**	**8.20**

PROGRAM NAME: MAYOR & COUNCIL **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

Labor Negotiations & Contracts: The contracts with the four bargaining units expire on June 30, 2014. The City Council will set parameters for negotiations which will occur in September of 2013 to be ratified by March 15, 2014.

WOW Project: the Council discussed several opportunities to create a siginificant project in the City in several geographic areas; i.e., I-80 & ad, Downtown and Center Pointe. Staff will look at opportunities to create such a project.

Comprehensive Plan & Strategy for Economic Development: At the same time the Council is directing the upgrade of the City's Comprehensive Plan and also wishes to place particular emphasis on the future strategies for Economic Development in the City.

City Events & Festivals: The Council desires to look for opportunities to increase the number and types of events and festivals that the City can host or collaborate with.

Community Center/Recreation & Aquatic Center: The Park Board and the Council recognize that the three main recr ities ie the Life Fitness Center, Community Center, and Splash Landing are all facilities that are aging and will need significant rennovation and/or new facilities entirely. The Council wishes to work with the Park Board to develop a long-term plan for the replacement of these facilities.

Stormwater Ordinance & Projects: The Council continues to fund the stormwater function in the Capital Improvement Budget and wishes to continue an aggressive plan for changing retention rates and managing stormwater facilities as appropriate throughout the City to meet NPDES Standards and to attempt to improve the management of stormwater to minimize the impacts on all properties within the City.

Comprehensive/Zoning Ordinance Update: The Council has placed significant dollars in the budget for a Comprehensive Plan Update and staff is directed to hire consultants and bring an updated plan forward to Plan & Zone and Council for consideration and adoption.

Downtown Vision and Plan Revision: The Council wishes to continue an aggressive plan to find redevelopment opportunities in the Downtown and Riverfront Area and work with the Bettendorf Development Corporation and others to revise the plan and implement it accordingly.

Youth Sports Complex: Council wishes to explore, as part of the I-80 & Middle Road Project, the consideration of a complex to attract Youth Sports to the City.

YMCA Future Collaboration: The Council is aware of a desire by the YMCA to expand its operations and at the same time it is considering its options for the replacement of the previously mentioned Parks and Recreation facilities. It feels a collaboration with the YMCA needs to be considered as both entities go about their planning of expansions or new construction.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. Population served	33,217	33,217	33,217	33,217
2. # of registered voters	21,621	21,621	21,621	21,621
3. Council meetings scheduled	60	60	48	48
4. Requests for liaison: boards, commissions, committees	10	10	10	10
5. # of adopted target issues	10	10	10	10
6. # of outside agencies requesting financial support from	9	9	9	9
WORKLOAD:				
1. # of Council meetings, excluding special Council meeting	60	60	48	48
2. # of resolutions deliberated	299	299	139	139
3. # of ordinances deliberated	32	32	12	15
4. Total hours spent on boards, commissions, committees	120	120	120	120
5. Formal agenda items considered	700	700	500	500
6. # of annual budget issues discussed	20	20	22	22
7. # of budget programs reviewed	79	79	79	79
8. # of outside agencies obtaining financial support from C	9	9	9	9
PRODUCTIVITY:				
1. Program cost per citizen	$14.12	$14.39	$15.68	$15.62
2. Program expenditures as a % of total City expenditures	0.62%	0.77%	0.72%	0.73%
3. # of CIP projects adopted	153	92	92	92
EFFECTIVENESS:				
1. # of resolutions adopted	294	294	139	175
2. # of ordinances adopted	30	30	12	25
3. Average # of citizens attending Council meetings	30	30	20	20
4. CIP projects completed/work in progress	60%	60%	60%	60%
5. # of targets assigned/completed	6	7	5	8
6. % of citizens surveyed rating the overall quality of life in Bettendorf as "excellent" or "good" (95% in 2010)	***NA***	***96%***	***96%***	***96%***
7. % of citizens surveyed rating the value of services for the taxes paid to Bettendorf as "excellent" or "good"	***NA***	***77%***	***80%***	***80%***
8. % of citizens surveyed rating the overall direction of Bettendorf as "excellent" or "good" (76% in 2010)	***NA***	***84%***	***84%***	***84%***

DEPARTMENT: CITY ADMINISTRATION & CITY CLERK **SERVICE AREA: GENERAL GOVERNMENT**

FUND: GENERAL

PROGRAM DESCRIPTION:

Principal advisor to the Mayor/City Council in matters relating to overall City government operations. To provide professional leadership in the administration and execution of policies and objectives formulated by City Council. Develop and recommend alternative solutions to community problems for Council consideration. To develop employees potential to solve problems and enable them to make informed decisions that result in improved services that will enhance the quality of life for our citizens.
Clerk's Office reponsible for all legally required record keeping, recording, council packet preparation, publishing public notices, ordinances and resolutions. Also responsible for efficient retrieval of all documents and historical informatior Handles city licenses and responds to citizen inquiries, including interpretation of the code, on all of the above items.

ANALYSIS: Administration - Conduct the leadership retreat with City Council to create the work plan described as the *Targets for Action.* Assign the various targets to Department Heads for implementation. Quaterly reports will be made to Council on progress. Conduct by-weekly Department Head meetings to review management agendas as well as Council Meeting Packet Preparation. Assist in leadership development of Department Head and Division Head Staff and lead succession planning efforts through quar terly meetings where we are attempting to implement principles based upon the book, "Good to Great". City Clerk - Took over issuing of Rental License Permits. Recovered revenue from back years for total receipts of $86,265, a substantial increase from prior years. Also collected delinquent licenses in the amount of $37,711 for 2012. Total number of rental licenses processed for 2013 was 1,007 for a revenue total of $48,553. Increased data base for rental activity by at least 100 new rental licenses through referral s by the Finance Department's Sewer Lien Exemption Program and the Fire Departments new Rental Inspection Program; made sure all local rental complexes were included. Continue handling retail licenses and state tobacco permits for a combined total of 555 (new and renewal) licenses with a revenue of $28,025 for the City. Processing of these licenses also involves phone calls, letters, and walk-in communication with business owners and landlords. New licenses come in almost daily. Also Processed new and renewal state liquor licenses resulting in a total of $114,290.00 revenue for the city. In addition to these activities, all resolutions, ordinances, council packets, agreements and other documents have been prepared, executed, recorded and filed as legally required by the C ity Clerk's Office. Continue to handle calls for interpretation of code as well as insuring all records are current and question s can be answered efficiently and other daily tasks and assignments.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	260,280	285,765	283,159	284,364
Cigarette Permits	225	0	200	0
Beer & Liquor Licenses	39,022	38,366	40,000	40,000
Business Licenses	24,888	29,364	29,000	29,000
TOTAL REVENUES	**324,415**	**353,495**	**352,359**	**353,364**
APPROPRIATION SUMMARY:				
Salaries & Wages	196,438	206,609	218,813	213,098
Employee Benefits & Costs	58,946	66,319	66,512	65,702
Staff Development	16,392	16,809	12,650	18,650
Services & Commodities	52,639	63,758	54,384	59,454
Capital Expenditures				
TOTAL APPROPRIATIONS	**324,415**	**353,495**	**352,359**	**356,904**
AUTHORIZED POSITIONS:				
City Administrator	0.94	0.94	0.94	0.94
Administrative Assistant	0.70	0.70	0.70	0.70
TOTAL POSITIONS	**1.64**	**1.64**	**1.64**	**1.64**

DEPARTMENT: CITY ADMINISTRATION & CITY CLERK **SERVICE AREA: GENERAL GOVERNMENT**

FUND: GENERAL

PERFORMANCE OBJECTIVES:

As explained previously, in the Mayor and Council Program, the targets have now been assigned and will be worked throughout the year relative to performance objectives. It is anticipated that significant work will occur to complete all council targets.

Management in Progress Items: 1) Enterprise Fund:Annual Budget Review; 2) Debt Policy: Annual Review; 3) Succession Planning & Direction; 4) New Meter Reading Software for Public Works; 5) Library Space Utilization Plan; 6) I-80/Middle Road Development; 7) Wastewater Treatment: Rate Adjustment/Progress Reports; 8) Property Inventory Report; 9) I- ; 10) Downtown Façade Improvement Program; 11) Bus Transfer Point: Relocation; 13) Mobile Reporting Technology, Direction & Funding (Apps); 12) Stafford Creek Project; 13) Cell Tower on City Property; 14) Panhandling Ordinance: Development; 15) Multi-Use Trails Plan & Next Steps; 16) Forest Grove Park Master Plan

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. City of Bettendorf Population	33,217	33,217	33,217	33,217
2. # of City departments	11	11	11	11
3. # Value of City Budget, net of transfers & internal service	$ 75,245,432	$ 62,305,284	$ 71,844,141	$ 71,362,379
4. # of Council meetings requiring roll call	49	49	45	43
WORKLOAD:				
1. # of Target Agenda issues	20	13	22	23
2. # Individual contacts with Mayor and Council	1,000	1,000	1,001	1,002
3. # Cigarette, beer, liqour permit, license requests	150	150	1,562	1.600.
4. # Information requests	1,200	1,200	2,500	2,500
PRODUCTIVITY:				
1. # of formal agenda items compiled for Council	800	800	400	400
2. # of Public Hearings held	68	68	55	55
3. # of new and/or revised ordinances published	19	19	15	15
4. # of beer, liqour & cigarette licenses processed	52	52	193	200
5. # of business licenses issued	200	200	1,537	1,575
EFFECTIVENESS:				
1. % of target issues accomplished	70%	70%	50%	80%
2. City's Bond Rating	Aa1	Aa1	Aa1	Aa1
3. % of citizens surveyed rating the overall quality of life in Bettendorf as good or excellent (95% in 2010)	***NA***	***96%***	***NA***	***96%***
4. % of citizens surveyed rating the value of services for the taxes paid to Bettendorf as good or excellent (77% in 2010)	***NA***	***76%***	***NA***	***77%***
5. % of citizens surveyed rating their overall impression of city employees as good or excellent (86% in 2010)	***NA***	***83%***	***NA***	***86%***

DEPARTMENT: FINANCE **SERVICE AREA: GENERAL GOVERNMENT**

FUND: GENERAL

PROGRAM DESCRIPTION:

To coordinate and administer all City financial services including accounting and payroll, budgeting, purchasing and fixed assets, information processing, and customer service billing and collection. To provide sound financial advice to the City Administrator, Mayor, City Council and all department heads; to establish and implement financial policies and procedures; to issue and monitor the City's debt, to demonstrate sound cash management skills while prudently investing idle City funds; to coordinate special projects with the City's financial advisors and bond council; to provide "hands-on" management support to finance divisions. The office is directly responsible for budget preparation, financial reporting, and analysis. Responsible for the recording, auditing, processing and reporting of all financial transactions for the City including receipts, disbursements, payables, payroll, purchase orders and journal entries. To monitor compliance with internal accounting and budgeting controls while meeting fiduciary responsibilities. To oversee the City's annual audit. To provide competititve and timely purchase of quality goods, materials and equipment and services from responsive and responsible vendors. To effectively manage all additions an deletions to the City's capital assets and maintain a comprehensive capital asset listing for insurance and audit purposes.

ANALYSIS:

The continuing objective of the Finance Department is to maximize the use of technology to improve the effectiveness and efficiency of accounting procedures city wide. We will be implementing several various finance on adopting a plan for purchasing cards for specific employees throughout the City. This process will require a commitment from staff throughout the organization and also add additional training city wide.

The primary objectives of the department will be to continue to provide accurate and timely financial statements and assistance to all city departments and city management; enhanced training to all of our computer users; maximizing the City's GIS system capabilities; and strengthening our internal control procedures. Continuing compliance with new pronouncements from GASB will be another major objective for the department.

The department will continue to prudently invest idle City funds and will strive to maximize interest revenue as interest rates fluctuate in the current market.

The department is very proud to have received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association for the nineteenth year in a row and the Distinguished Budget Award since FY 1994/95. We were also very pleased to have our bond rating increased in May 2010 from Aa2 to Aa1 and confirmed again in 2013.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	718,257	838,437	867,359	920,523
TOTAL REVENUES	**718,257**	**838,437**	**867,359**	**920,523**
APPROPRIATION SUMMARY:				
Salaries & Wages	417,758	434,579	459,492	472,748
Employee Benefits & Costs	131,589	151,998	158,120	168,390
Staff Development	7,006	10,492	13,025	15,100
Services & Commodities	150,590	142,633	161,722	164,285
Debt Service	11,314	98,735	75,000	100,000
TOTAL APPROPRIATIONS	**718,257**	**838,437**	**867,359**	**920,523**
AUTHORIZED POSITIONS:				
Finance Director	0.85	0.85	0.85	0.85
Manager of Accounting	0.83	0.83	0.83	0.83
Accountant	1.53	1.53	1.53	1.53
Account Clerk	1.83	1.83	1.83	1.83
Clerk	0.50	0.50	0.50	0.50
Secretary	0.15	0.15	0.15	0.15
TOTAL POSITIONS	**5.685**	**5.685**	**5.685**	**5.685**

DEPARTMENT: FINANCE **SERVICE AREA: GENERAL GOVERNMENT**

FUND: GENERAL

PERFORMANCE OBJECTIVES:

1. To submit and receive the Certificate of Achievement Award for Excellence in Financial Reporting from GFOA for FY ended 6/30/13.
2. To submit and receive the Distinguished Budget Award from GFOA for the FY 2013/14 Budget Book.
3. To distribute monthyly financial reports within 60 days of month end.
4. To maintain departmental cost per capita below $28.00.
5. To budget total City expenditures within 3% +/- of actual, and to budget total City revenues withing 3% +/- of actual.
6. Compile a comprehensive purchasing policy and procedure man ual for Council's review and adoption.
7. Coordinate the asset disposal policy & procedure.
8. implement the issuance of purchase orders through e-mail whenever possible.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. Authorized personnel (FTE's), including IT division	12.00	12.00	12.00	12.00
2. Departmental budget - general fund only	$718,257	$838,437	$867,359	$920,523
3. City of Bettendorf population	33,217	33,217	33,217	33,217
4. Total City budget including transfers: revenues	$85,069,964	$90,705,962	$80,068,382	$80,739,997
5. Total City budget including transfers: expenditures	$91,884,365	$89,003,552	$87,071,620	$86,899,948
6. # of funds budgeted and monitored	55	53	53	53
7. $ value of Adopted CIP Plan - all funds	$24,633,800	$10,072,889	$18,847,330	$18,489,485
8. City of Bettendorf taxable valuation	$1,531,563,066	$1,615,853,384	$1,729,757,860	$1,799,286,503
WORKLOAD:				
1. # of cash receipts issued	3,991	4,239	4,400	4,500
2. Accounts payable checks written	9,022	7,373	6,984	7,000
3. Payroll checks/direct deposits	1849/6706	1686/6650	1200/6651	250/6652
4. # of wire transfers/ACH payments made	521	563	605	610
5. # of funds with minimum fund balance goal	12	12	12	12
6. # of projects on current 5-year CIP Plan	162	91	127	82
7. Volume of budget document produced	514	424	412	412
8. # Purchase orders issued	384	424	306	350
9. $ of additions and deletions to general fixed asset list	$13,840,853	$19,594,454	$20,000,000	$20,000,000
10. $ of additions and deletions to proprietary fixed asset l	$3,549,989	$9,583,298	$10,000,000	$10,000,000
PRODUCTIVITY:				
1. Departmental cost per capita	$21.62	$25.24	$26.11	$27.71
2. Total dollar amount of purchase orders issued	21,795,667	15,363,262	19,513,304	20,000,000
3. Date of annual auditor's report	15-Dec	26-Nov	30-Nov	30-Nov
4. # of findings & questioned costs from audit report	0	0	0	0
EFFECTIVENESS:				
1. Total use of money revenues - all funds	$572,207	$604,853	$576,924	$559,819
2. # of funds meeting minimum fund balance goals	12	12	12	12
3. % of budgeted General Fund revenue received, net of trar	99%	99%	99%	99%
4. % of budgeted General Fund expenditures spent, net of t	98%	98%	98%	98%
5. % of actual expenditures to budget, all funds, excluding t	95.00%	90.00%	95.00%	95.00%
6. % of actual revenue to budget-all funds, excluding transf	93.00%	98.00%	98.00%	98.00%
7. Levy rate/$1,000 assessed valuation	$12.60000	$12.60000	$12.55000	$12.55000
8. $ value of City's capital assets, governmental activities	$180,986,948	$190,983,206	$210,983,206	$230,983,206
9. $ value of City's capital assets, business type activities	$91,412,400	$97,719,361	$107,719,361	$117,719,361

PROGRAM NAME: LEGAL AND HUMAN RIGHTS | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: LEGAL | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Administration of legal services encompasses the representation of the City in litigation/regulatory/union matters, updating staff and elected officials on changes in the law, drafting and review of resolutions, ordinances, contracts and other documents, and providing advice on an as requested basis. In January 2003, the City reestablished the Human Rights Commission. The Legal Department provides staffing for this function, except for initial investigation, which is contracted out.

ANALYSIS:

Council has provided financial assistance for contract work as necessary. Contract expenses are anticipated to increase with condemnation actions that are currently pending. The municipal code is scheduled for recodification this year and proposals have been received for an entire reorganization of the code. Council Targets for Action requiring legal attention include labor negotiations and the new comprehensive plan and zoning ordinance update.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	258,565	243,359	286,925	235,232
TOTAL REVENUES	**258,565**	**243,359**	**286,925**	**235,232**
APPROPRIATION SUMMARY:				
Salaries & Wages	169,370	178,653	211,270	151,531
Employee Benefits & Costs	41,831	46,791	47,519	46,274
Staff Development	5,295	3,998	6,500	6,500
Services & Commodities	42,069	13,917	21,636	30,927
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**258,565**	**243,359**	**286,925**	**235,232**
AUTHORIZED POSITIONS:				
City Attorney	0.96	0.96	0.96	0.96
Assistant City Attorney	0.15	0.15	0.15	0.15
TOTAL POSITIONS	**1.11**	**1.11**	**1.11**	**1.11**

PROGRAM NAME: LEGAL AND HUMAN RIGHTS — **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: LEGAL — **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Keeping staff, Council and self informed on changes in the law and the appropriate response thereto.
2. To draft and review the drafts of contracts, ordinances, resolutions and other documents.
3. To administer the department - watch the budget, prepare invoices, update the law library, answer citizen concerns.
4. To confer with elected officials and respond to their requests for services.
5. To confer with staff and respond to their requests for services.
6. To attend Council, Park Board and Commission meetings.
7. To prosecute misdemeanors/municipal infractions.
8. Miscellaneous/Projects

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ESTIMATE	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. Departmental budget	$258,565	$243,359	$286,925	$235,232
2. Authorized personnel (FTE's)	1.11	1.11	1.11	1.11
3. # of boards, commissions, public service organizations requesting periodic service	21	21	21	21
4. City of Bettendorf population	33,217	33,217	33,217	33,217
5. Human Rights inquiries	18	18	18	18
WORKLOAD:				
1. Time spent on performance objective #1 above	2%	2%	2%	2%
2. Time spent on performance objective #2 above	15%	15%	15%	15%
3. Time spent on performance objective #3 above	7%	7%	7%	7%
4. Time spent on performance objective #4 above	9%	9%	9%	9%
5. Time spent on performance objective #5 above	35%	35%	35%	35%
6. Time spent on performance objective #6 above	17%	17%	17%	17%
7. Time spent on performance objective #7 above	10%	10%	10%	10%
8. Time spent on performance objective #8 above	3%	3%	5%	5%
9. Time spent on other items	2%	2%	0%	0%
PRODUCTIVITY:				
1. Program cost per capita	$7.78	$7.33	$8.64	$7.08
EFFECTIVENESS:				
1. Program cost calculated on hourly basis (2,392 hours)	$108.10	$101.74	$119.95	$98.34
2. Average private legal service hourly rate	$180.00	$181.00	$200.00	$200.00
3. Full departmental cost as a % of private legal rates	60.05%	56.21%	59.98%	49.17%

PROGRAM NAME: BUILDING MAINTENANCE & CUSTODIAL **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS

PROGRAM DESCRIPTION:

To provide in-house maintenance and custodial service to the following buildings: City hall/Police/Fire building, Maintenance Center/ Annex, Library, Family Museum, Community Cener, Life Fitness Center, and Splash Landing. In-house-maintenance without custodial services is provided to Surrey Heights Fire Station, Spruce Hills Fire Station and Pleasant Valley Fire Station, Palmer Hills Golf Course Club House and Maintenance Buildng, two salt domes, sewage lift stations, Public Works South and other small outbuildings. The staff also maintains all the building flags, poles and banners. In addition, we also maintain the flags and poles at the two downtown points, Bill Glen Park and the State Street banners.

ANALYSIS:

As per the City's vision and core beliefs, it is the goal of Building Maintenance to provide all the city buildings with the most timely and professional response possible to the internal requests made by the occupants of any city building. Building Maintenance is called upon to repair, modify, add to or upgrade all aspect of the city buildings. When doing any upgrades to the buildings, we always look at the most energy efficient types of equipment. Building Maintenance oversees contractors when a project is too large to handle in-house. Some of the larger projects for this fiscal year are: The Maintenance Center will have doors installed on the salt domes to keep out the weather, all the garage door seals will be replaced and the garage doors painted. The City Hall/PD complex will have the tile floors recoated, an every 4 year task. The Museum will have all the great hall lighting replaced with LED. The north outside wall of the Fitness Center's 3rd gym will undergo needed repairs due to rust. The Nightwatch security systems will be modified to unlock all of the man doors when the fire panel goes into alarm. Throughout the year we will do many electrical, plumbing and HVAC upgrades and repairs. Building Maintenance has on-call personnel to respond to after hours problems year round.
As per the City's vision and core beliefs, it is the goal of our custodial staff to provide a clean and sanitary building for its staff and the public. The custodians take care of the floors, restroom light bulbs and trash. The restrooms are kept stocked and the fixtures cleaned. All this is done mostly after hours so the building's staff and the public are not disrupted. In some of the buildings, the custodian deals with an after hours cleaning servcie, checking with them and making sure they are doing what is required. This year new toilet paper dispensers will be installed at City Hall and the Maintenance Center. These dispensers will cut the time needed for refilling.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	890,490	927,713	936,810	972,521
Family Museum Fund	177,052	190,279	209,206	201,841
Palmer Hills Enterprise Fund	35,114	34,082	44,200	39,600
Recreation Enterprise Fund	178,092	179,701	186,848	169,998
Municipal Garage Fund	2,141	0	3,000	2,500
Aquatic Center	60,138	66,926	75,950	74,600
Quad City Waterfront Convention Center	0	0	0	0
TOTAL REVENUES	**1,343,027**	**1,398,701**	**1,456,014**	**1,461,060**
APPROPRIATION SUMMARY:				
Salaries & Wages	403,141	422,405	436,054	444,325
Employee Benefits & Costs	145,277	168,370	178,767	201,088
Staff Development	0	0	0	0
Services & Commodities	794,609	807,926	841,193	815,647
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**1,343,027**	**1,398,701**	**1,456,014**	**1,461,060**
AUTHORIZED POSITIONS:				
Building Maintenance Manager	1.00	1.00	1.00	1.00
Maintenance Worker	0.30	0.30	0.30	0.30
Lead Maintenance Worker	0.90	0.90	0.90	0.90
Public Works Coordinator	0.10	0.10	0.10	0.10
Deputy Director Public Works, Operations	0.06	0.06	0.06	0.06
Maintenance Worker	0.70	0.70	0.70	0.70
Custodian	5.00	5.00	5.00	5.00
Lead Maintenance Worker	0.10	0.10	0.10	0.10
TOTAL POSITIONS	**8.16**	**8.16**	**8.16**	**8.16**

PROGRAM NAME: BUILDING MAINTENANCE AND CUSTODIAL **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS

PERFORMANCE OBJECTIVES:

1. To repair a majority of building maintenance problems in-house.
2. Assure all buildings provide a safe and comfortable working environment.
3. Find ways to make buildings more energy efficient.
4. Provide 24 hours/7 days-a-week emergency service.
5. Maintain all building systems.
6. Acceptably clean buildings with in-house personnel at lower cost per square foot than a service contract.
7. Develop ways to more efficiently use custodial work time through scheduling and the purchase of time saving equipment.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. # of buildings to be maintained	15	17	17	17
2. # of buildings that are staffed		13	13	13
3. # of buildings to be cleaned	6	6	6	6
4. Approximate requests received based on 9 requests per day	2,300	2,300	2,300	2,300
WORKLOAD:				
1. Square footage of buildings to be maintained	***355,881***	***355,881***	***355,881***	***355,881***
2. Square footage of buildings to be cleaned	315,000	315,000	315,000	315,000
3. # of projects per year (approximate)	20	20	20	20
4. # of special service requests (approximate)	6	6	6	6
5. Building Maintenance expenditures	884,729	904,604	948,928	944,908
6. Custodial expenditures	458,298	494,097	493,407	516,152
PRODUCTIVITY:				
1. Service requests completed (6-7 requests per day)	2,300	2,300	2,300	2,300
2. Building maintenance costs per square foot	$2.49	$2.54	$2.67	$2.66
3. Custodial costs per square foot	$1.29	$1.39	$1.39	$1.45
EFFECTIVENESS:				
1. % of service requests completed	100%	100%	100%	100%
2. % of service requests completed in less than 10 days	90%	90%	90%	90%

PROGRAM NAME: HUMAN RESOURCES | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: HUMAN RESOURCES | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide personnel support to all City departments in employee related matters, including recruitment, selection, orientation, employee benefits, union issues, training and discipline.

ANALYSIS:

The Human Resources Department provides support to each department in a day to day operational role and a more strategic global role. The day to day functions include 1) recruitment and selection; 2) orientation of new employees; 3) administrating all benefits; 4) processing and managing all work compl claims; 5) administrating the performance appraisal system; 6) investigating and solving employee grievances and 7) administrating four union contracts.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	154,260	189,010	221,269	229,381
TOTAL REVENUES	**154,260**	**189,010**	**221,269**	**229,381**
APPROPRIATION SUMMARY:				
Salaries & Wages	80,181	88,597	92,430	100,072
Employee Benefits & Costs	22,636	26,362	28,238	30,897
Staff Development	5,257	11,364	10,000	10,000
Services & Commodities	46,186	62,687	90,601	88,412
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**154,260**	**189,010**	**221,269**	**229,381**
AUTHORIZED POSITIONS:				
Human Resources Director	0.88	0.88	0.88	0.88
TOTAL POSITIONS	**0.88**	**0.88**	**0.88**	**0.88**

PROGRAM NAME: HUMAN RESOURCES | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide support on employee related matters including recruitment, testing, selection, screening, benefits, discipline, etc.
2. Administer the performance management, position classification and pay systems.
3. Provide two employee training session per year.
4. Provide one employee picnic per year.
5. Labor Negotiations.
6. Health Insurance: plan design and cost containment
7. Work Comp claims management, accident prevention and cost containment
8. Mission, Vision, Core Beliefs implementation
9. Implement Suggestion Box Program
10. Establish internal and external communications plan

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. Total hours paid to all City staff		***589,485***	***585,000***	***585,000***
2. City Staff FTE's (ICMA CPM 101 Calculation Total hours/2080)		***283***	***281***	***281***
3. Average number of full-time regular employees		***211***	***211***	***211***
4. Number of employees allowed to file grievances		***195***	***195***	***195***
5. Employee bargaining units	4	4	4	4
WORKLOAD:				
1. Number of full-time employees who left the City		***4***	***4***	***4***
2. Number of employee grievances filed		***2***	***0***	***0***
3. Number of positions requiring external recruitment		***30***	***30***	***30***
PRODUCTIVITY:				
1. City Staff FTE's per 1000 population		***8.5***	***8.5***	***8.5***
2. Average number of working days from position requisition to list of qualified applicants - no test required		***75***	***60***	***60***
3. Average number of working days from position requisition to list of qualified applicants - test required		***90***	***75***	***75***
EFFECTIVENESS:				
1. Grievances per 100 employees allowed to file a grievance		***1.03***	***0.00***	***0.00***
2. Turnover rate - all employees		***2%***	***2%***	***2%***
3. Citizens surveyed who rated their overall impression of City employees as "excellent" or "good" (86% in 2010)	***NA***	***83%***	***86%***	***86%***

PROGRAM NAME: PUBLIC INFORMATION DISTRIBUTION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

A liaison between the City and the community. Duties include operating the City's cable access channel, managing video production of monthly show, informational videos and special projects, providing public information materials to citizens, assisting in the promotion of special events and maintaining open communications with area news media in order to promote City programs and services. Provide support to administration via printed materials including press releases, newsletters, etc. Provide support to all City departments by preparation of marketing materials including flyers, posters, etc. Assist with updating City's webpage with text and videos. Producing promotional videos to air on Channel 9 to promote special events in the City. Liaison for police and fire during emergency situations. Record and schedule council meetings and park board meetings that air on Channel 9 and the City webpage.
Oversee the Bettendorf 101: City Citizen Academy, which is offer twice a year. Assist Human Resources with ID badges and employee picnic. Document flooding, storm damage, etc. with photos and video.

ANALYSIS:

The Public Information Officer serves the community by producing, writing, and hosting Bettendorf Now, writing, videotaping, and scheduling council meetings and other meetings for Channel 9 and the City's webpage. The Public Information Officer is also in charge of Bettendorf's government Channel 9 programming, coordinating events for the community and City staff and reporting public information through Channel 9, media, print materials, City's webpage, and mail. The Public Information Officer serves the City departments by taping and editing department and city-wide workshops, producing brochures, newsletters, posters, flyers, map books, and other written materials and assisting in special events, which includes making arrangements taking pictures, etc. Other duties include archiving video and photos of City events, handling the media for police and fire, producing editing and writing scripts for promotional videos for City events to air on Channel 9 and/or webpage. The Public Information Officer services on several committees including 4th of July, Ill/IA QC Communication Network, Tis the Season, etc. Oversees the Bettendorf 101: City Citizen Academy. Public Information Officer has many other duties as assigned.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	116,533	132,896	137,350	135,176
TOTAL REVENUES	**116,533**	**132,896**	**137,350**	**135,176**
APPROPRIATION SUMMARY:				
Salaries & Wages	58,297	59,800	62,203	62,203
Employee Benefits & Costs	21,104	23,016	25,193	22,733
Staff Development	115	3,150	3,150	3,150
Services & Commodities	37,017	46,930	46,804	47,090
Capital Expenditures				
TOTAL APPROPRIATIONS	**116,533**	**132,896**	**137,350**	**135,176**
AUTHORIZED POSITIONS:				
Public Information Officer	1.00	1.00	1.00	2.00
TOTAL POSITIONS	**1.00**	**1.00**	**1.00**	**2.00**

PROGRAM NAME: PUBLIC INFORMATION DISTRIBUTION — **SERVICE AREA: GENERAL GOVERNMENT**

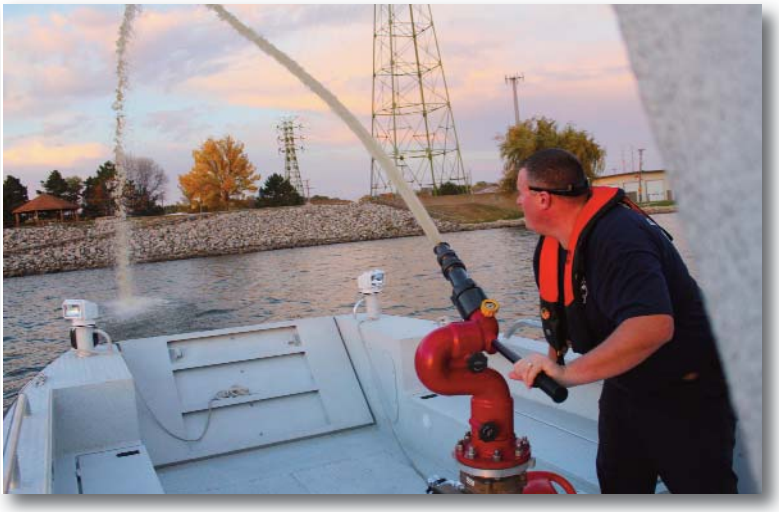
DEPARTMENT: CITY ADMINISTRATION — **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Produce 6-12 Bettendorf Now programs that air on cable channel 9 and the city's webpage.
   communicate to the community events, job openings, programs and services the City offers the community.
2. Produce 6 video to promote city events or projects.
3. Print and distribute 12 Employee Newsletters.
4. Maintain and add information and video to Channel 9 and webpage..
5. Produce print materials for departments including brochures, programs and flyers.
6. Oversee taping of approximately 52 City Council meetings and/or live broadcast.
7. Oversee the video production equipment in the Council Chambers.
8. Archive video and photographs of special events or projects involving City departments.
9. Handle media for police and fire. Work with City Administrator, City Attorney, Mayor and City Council on sensitive issues.
10. Plan or assist in City or in-house events.
11. Produce plaques, shirts, mugs, etc. for events and give-a-ways.
12. Produce and distribute Resident's Guide.
13. Oversee approximately 26 Park Board Meetings
14. Produce and distribute 2 city newsletters and 1 4th of July newsletter.
15. Send citizens information through city info email and twitter posts.
16. Handle other duties as assigned such as surveys, awards entrys, work with production companies, special videos, employee blood drive
17 Oversee Bettendorf 101: City Citizen Academy, twice a year
18. Assist HR with I.D. Badges

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. City of Bettendorf population	33,217	33,217	33,217	33,217
2. Public inquiries for information	160	160	160	160
3. Public presentation requests	2	2	2	2
4. Council meetings scheduled for Channel 9 coverage	52	52	52	52
5. Special events scheduled for Channel 9 coverage	6	6	6	6
6. Channel 9 information graphic request from depts.	80	80	80	80
7. Request to tape department training	6	6	6	6
WORKLOAD:				
1. # of special events photographed/videotaped	50	50	50	50
2. # of employee trainings videotaped	8	8	8	8
3. # of Bettendorf Now Programs produced	6	6	6	6
4. # of annual employee newsletters produced	12	12	12	12
5. # of Council/special meetings aired on Channel 9	52	52	52	52
6. # of Board of Adjustment/Planning & Zoning Meetings ai	24	24	24	24
7. # of special events sponsored or promoted	5	5	5	5
8. # of special programs or promotional videos produced	12	12	12	12
9. # of requests for information graphics on Channel 9	150	150	150	150
10. # of press releases sent	75	75	75	75
11. # of special community projects (not related to Channel	10	10	10	10
12. # of major print projects	8	8	8	8
13. # of minor requests from employees (scanning, letter-head, dubbing tapes, etc.)	85	85	85	85
14. # of Park Board Meeting aired on Channel 9	26	26	26	26
15. Other duties as assigned	50	50	50	50
PRODUCTIVITY:				
1. Program cost per citizen	$3.51	$4.00	$4.13	$4.07
2. Average cost of special program production	$2,800	$2,800	$2,800	$2,800
3. Average # of times special programs aired	50x per month	50x per month	50x per month	50x per month
EFFECTIVENESS:				
1. % of performance objectives accomplished	100%	100%	100%	100%
2. % of citizens surveyed rating public information services as "excellent" or "good" (80% in 2010)	***NA***	***85%***	***85%***	***85%***





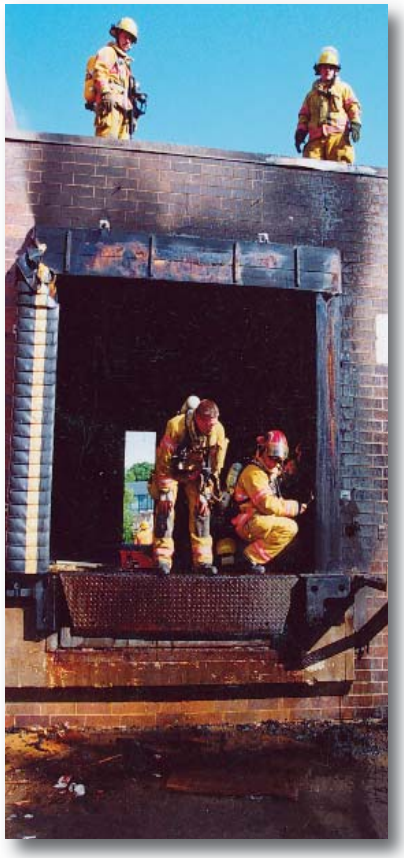












Bettendorf Fire Department

Bettendorf IOWA
a premier city

FY 2013/14 SPECIAL REVENUE FUNDS

Special Revenue Funds:
Description of Special Revenue Funds....113
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14....114
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2013/14....115
TIF Funds:
Description of TIF Funds....116
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14....117
TIF Certification 12/01/2012....118-119
TIF Urban Renewal Report, 2012....120-123
Road Use Tax Fund:
Description of Road Use Tax Fund....124
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14....125
Program Performance Indicators
Public Works:
Road Use Public Works Operations....126-127
Road Use Community Development Operations....128-129
Police Funds:
Description of Police Funds....130
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14....131
Program Performance Indicators
Chaplain's Petty Cash....132-133
Drug Forfeiture & Seizure....134-135
Library Funds:
Description of Library Funds....136
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14....137
Program Performance Indicators
Library Special Revenue Funds....138-139
Parks Funds:
Description of Parks Funds....140
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14....141

The Special Revenue Funds account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects. The funds in this category and their purpose are as follows:

Tax Increment Financing (TIF) Funds - These funds account for revenues generated by the City's TIF districts, which are used for urban renewal and development. Tax increment financing is a means of financing public improvement projects or economic development incentives for cities, counties and community colleges. Cities may utilize TIF for commercial, industrial and residential development. Local government investment in TIF areas enhances development and ultimately reaps additional property tax revenue for all local taxing jurisdictions. How does TIF work? A base year for the purpose of assessing taxable valuation is established in the year prior to issuing bonds for debt associated with the district. Any taxes imposed on this base valuation are still directed to the local taxing jurisdictions. In other words if the property in the pre-development is assessed at $10,000, the local jurisdictions may continue to collect taxes based on the $10,000 assessment. If improvements to the development add an additional $10,000 in value, taxes are still collected on the added value but the taxes are directed towards the project rather than going to jurisdictions.
TIF development districts within Bettendorf include:

-RiversEdge District
-Bowe Machine Co. District
-Greystone Plastics District
-The Daly Group District
-Burlington Coat Factory District
-Fields Development District
-Trinity Hospital District
-Olympic Steel District
-State St/Windmiller District
-Home Depot District
-Vizient II District
-JNB Hometown Harbor District

Road Use Tax Fund - This fund accounts for all revenues received from the State of Iowa from gasoline taxes, license fees and weight taxes. These funds are distributed to cities on a per capita basis as Road Use Taxes.

Police Funds - These funds account for the Police Department's share of federal and state forfeited/seized assets; and donations to the Police Department. They include: Chaplain's Petty Cash, Drug/Seizure and Federal Drug/Seizure funds.

Library Funds - These funds account for the gift trust donations and fund raising efforts by the Library. They include: Library Open Access, Enrich Iowa, Inter-library Loan, Kakert Estate and Library Gift funds.

Park Funds - These funds account for revenues received from park donations and funding of special projects. They include: Park Donations, and the Hendrick's Gift funds.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
SPECIAL REVENUE FUNDS
FY 2009/10 THROUGH FY 2013/14

	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14	Inc (Dec) over FY 2012/13	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes	2,184,160	2,360,427	2,883,845	-	-	-	
TIF revenue	3,499,290	3,097,551	2,318,400	2,105,610	2,078,304	(27,306)	-1.30%
Other city taxes	89,844	87,715	107,167	-	-	-	
Special assessments	-	-	-	-	-	-	0.00%
Licenses and permits	-	-	-	-	-	-	0.00%
Intergovernmental	3,270,453	3,466,004	3,413,659	3,565,327	3,318,819	(246,508)	-6.91%
Charges for services	-	-	-	-	-	-	
Interest	102,451	61,799	33,032	23,266	19,000	(4,266)	-18.34%
Fines & forfeitures	-	-	-	-	-	-	0.00%
Other	328,471	275,814	161,891	195,828	107,500	(88,328)	-45.10%
Total Revenue	**9,474,669**	**9,349,310**	**8,917,994**	**5,890,031**	**5,523,623**	**(366,408)**	**-6.22%**
Expenditures:							
Public Safety	5,633	1,296	41,164	113,000	11,000	(102,000)	-90.27%
Public Works	3,359,143	3,486,642	3,113,463	3,129,873	3,249,624	119,751	3.83%
Culture & Recreation	175,464	71,763	79,051	47,500	34,500	(13,000)	-27.37%
Community & Economic Development	1,576,361	1,720,908	1,367,966	1,346,046	899,236	(446,810)	-33.19%
General Government	-	-	-	-	-	-	0.00%
Debt service	1,306,586	2,209,449	125,177	126,525	124,325	(2,200)	-1.74%
Capital Projects	46,404	88,753	109,703	201,848	35,000	(166,848)	-82.66%
Total Expenditures	**6,469,591**	**7,578,811**	**4,836,524**	**4,964,792**	**4,353,685**	**(611,107)**	**-12.31%**
Revenue over(under) expenditures	3,005,078	1,770,499	4,081,470	925,239	1,169,938	244,699	26.45%
Financing sources (uses):							
Operating transfers in	889,727	612,000	284,586	150,000	3,000	(147,000)	-98.00%
Operating transfers out	(3,507,765)	(3,695,285)	(4,202,906)	(1,415,289)	(1,093,001)	322,288	-22.77%
Other financing sources	-	16,284	-	-	-	-	0.00%
Proceeds from bonds	-	795,000	-	-	-	-	0.00%
Financing sources (uses) net	(2,618,038)	(2,272,001)	(3,918,320)	(1,265,289)	(1,090,001)	175,288	-13.85%
(under) expenditures and other financing	**387,040**	**(501,502)**	**163,150**	**(340,050)**	**79,937**	**419,987**	**-123.51%**
Fund balances, beginning	1,818,710	2,205,750	1,551,145	1,714,295	1,374,245	(340,050)	-19.84%
Residual equity transfer in (out)	-	-	-	-	-	-	0.00%
Adjustment for restatement	-	(153,103)		-	-	-	0.00%
Fund balances, ending	2,205,750	1,551,145	1,714,295	1,374,245	1,454,182	79,937	5.82%
Fund Balance % of Expenditures	34.09%	20.47%	35.44%	27.68%	33.40%		

Statement of Revenue, Expenditures & Changes in Fund Balance

2013/14

	TIF Funds	Road Use Tax	Bettendorf Fund/Bechtel	Police Funds	Library Funds	Parks Funds	Employee Benefits	Total Spec. Rev.
Revenues & Other Financing Sources:								
Property Taxes								0
TIF Revenues	2,078,304							2,078,304
Other City Taxes	0							0
Licenses & Permits	0							0
Use of Money & Property	0	8,000	300	1,100	8,400	1,200		19,000
Intergovernmental	11,200	3,307,619			0			3,318,819
Charges for Services	0							0
Special Assessments	0							0
Miscellaneous	0	31,000		15,000	56,500	5,000		107,500
Bond Proceeds	0							0
Other financing sources	0							0
Transfers In	0	3,000				0		3,000
Total Revenues & Other Sources	**2,089,504**	**3,349,619**	**300**	**16,100**	**64,900**	**6,200**	**0**	**5,526,623**
Expenditures & Other Financing Uses:								0
Public Safety	0			11,000				11,000
Public Works	0	3,249,624						3,249,624
Culture & Recreation	0				34,500			34,500
Community & Economic Development	854,136	45,100				0		899,236
General Government	0							0
Debt Service	124,325							124,325
Capital Projects	0			5,000	30,000			35,000
Total Government Activities Exp.	**978,461**	**3,294,724**	**0**	**16,000**	**64,500**	**0**	**0**	**4,353,685**
Business Type/Enterprises	0							0
Total Gov Activities & Business Exp.	**978,461**	**3,294,724**	**0**	**16,000**	**64,500**	**0**	**0**	**4,353,685**
Transfers Out	1,090,001			0		3,000		1,093,001
Total ALL Expenditures/Transfers Out	**2,068,462**	**3,294,724**	**0**	**16,000**	**64,500**	**3,000**	**0**	**5,446,686**
Excess of Revenues & Other Sources over								0
(under) Expenditures & Other Uses	21,042	54,895	300	100	400	3,200	0	79,937
Estimated Beginning Fund Balance	**(157,717)**	**674,091**	**38,606**	**131,899**	**656,350**	**131,014**	**(99,998)**	**1,374,245**
Ending Fund Balance June 30	**(136,675)**	**728,986**	**38,906**	**131,999**	**656,750**	**134,214**	**(99,998)**	**1,454,182**

Tax Increment Financing Funds:

These funds have been established for the receipt of tax revenues from the City's TIF districts. A brief description of each of the districts follows:

Olympic Steel TIF District
The Olympic Steel TIF was created in 1997 to fund economic development in the Riverside Industrial Park area. Phase II of the project is a rebate of the taxes for five years or $358,625. FY 2013/14 is the final year. TIF receipts are projected to generate $39,208 in FY 2013/14.

Trinity Hospital TIF District
The Trinity Hospital TIF District was established to fund the road, sewer and traffic signal improvements in the district to increase capacity after the Trinity Hospital was built. TIF Bonds were issued to fund a portion of the improvements on 6/1/2002. The TIF taxes fund the payments on the bond issue and the budget is projected to generate $122,125 in TIF receipts in FY 2013/14. The final payment on the bonds is scheduled for 6/1/2018.

Home Depot TIF District
The TIF for this project was established to rebate the taxes paid by the Home Depot at Duck Creek Plaza shopping center for eleven years beginning in FY 2005/06. FY 2013/14 is year nine. $150,352 in TIF receipts are expected in FY 2013/14.

Greystone Plastics TIF District
The TIF for this project was established to rebate the taxes paid by the Greystone Plasitcs on the improvements made to their building up to a maximum of $250,000 beginning in FY 2005/06. $23,242 in TIF receipts are projected in FY 2013/14 from this district.

The Daly Group TIF District
The TIF for this project was established to rebate the taxes paid by the Duck Creek Plaza shopping center for eleven years beginning in FY 2005/06. FY 2013/14 is year nine. $289,824 in TIF receipts are projected in FY 2013/14 from this district.

State Street Redevelopment/Windmiller TIF District
Phase I of the TIF for this project was established to rebate the taxes paid by State Street Redevelopment for the building at 1717 State St. for ten years beginning in FY 2006/07. FY 2013/14 is year eight. $37,966 in TIF receipts are projected in FY 2013/14 from this district.
Phase II of the TIF for this project was established to rebate the taxes paid by Windmiller Design & Development Co. for the buildings at 1725, 1727, 1733, and 1737 State St. for ten years beginning in FY 2006/07. FY 2013/14 is year eight. $55,958 in TIF receipts are projected in FY 2013/14 from this district. Phase III of the TIF for this project was established to rebate the taxes paid by State Street Redevelopment for the building at 1805 State St. for ten years beginning in FY 2006/07. FY 2013/14 is year eight. $62,010 in TIF receipts are projected in FY 2013/14 from this district.

Rivers Edge TIF District
The TIF for this project was established to fund the City's share of bonding and development of an Event Center located in downtown Bettendorf. $1,090,001 in TIF receipts are projected in FY 2013/14.

Fields Development TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the Fields Development. For each lot in the development, the rebate is 10 years. $65,522 in TIF receipts are projected for FY 2013/14.

Vizient TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the Vizient properties for four years up to $50,000 beginning in FY 2011/12. This is the second year. $21,878 in TIF receipts are projected for FY 2013/14.

JNB Hometown Harbor TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the JNB Hometown Harbor property for 11 years beginning with FY 2011/12. $59,680 in TIF receipts are projected for FY 2013/14.

Burlington Coat Factory TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the Burlington Coat Factory area for 11 years beginning with FY 2011/12 up to a total of $2,475,000. $59,238 in TIF receipts are projected for FY 2013/14.

Bowe Machine Co. TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the Bowe Machine Co. Property for 10 years beginning with FY 2012/13 up to a total of $62,500. $12,500 in TIF receipts are projected for FY 2013/14.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
TIF FUNDS
FY 2009/10 THROUGH FY 2013/14

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Revenue:							
Property taxes							
TIF revenue	3,499,290	3,097,551	2,318,400	2,105,610	2,078,304	(27,306)	-1.30%
Special assessments						-	0.00%
Licenses and permits						-	0.00%
Intergovernmental	11,250	11,200	11,250	11,250	11,200	(50)	-0.44%
Charges for services						-	0.00%
Interest	34,357	31,791	-	-	-	-	0.00%
Fines & forfeitures						-	0.00%
Other						-	0.00%
Total Revenue	**3,544,897**	**3,140,542**	**2,329,650**	**2,116,860**	**2,089,504**	**(27,356)**	**-1.29%**
Expenditures:							
Public Safety						-	0.00%
Public Works						-	0.00%
Culture & Recreation						-	0.00%
Community & Economic Development	803,118	830,914	827,626	863,668	854,136	(9,532)	-1.10%
General Government						-	0.00%
Debt service	1,306,586	2,209,449	125,177	126,525	124,325	(2,200)	-1.74%
Capital Projects		8,863				-	0.00%
Total Expenditures	**2,109,704**	**3,049,226**	**952,803**	**990,193**	**978,461**	**(11,732)**	**-1.18%**
Revenue over(under) expenditures	1,435,193	91,316	1,376,847	1,126,667	1,111,043	(15,624)	-1.39%
Financing sources (uses):							
Operating transfers in							
Operating transfers out	(1,194,497)	(1,202,380)	(1,207,573)	(1,142,759)	(1,090,001)	52,758	-4.62%
Other Financing Sources		16,284					
Proceeds from bonds		795,000					
Financing sources (uses), net	(1,194,497)	(391,096)	(1,207,573)	(1,142,759)	(1,090,001)	52,758	-4.62%
over (under) expenditures and other	**240,696**	**(299,780)**	**169,274**	**(16,092)**	**21,042**	**37,134**	**-230.76%**
Fund balances, beginning	(251,815)	(11,119)	(310,899)	(141,625)	(157,717)	(16,092)	11.36%
Residual equity transfer in (out)						-	0.00%
Adjustment for restatement						-	0.00%
Fund balances, ending	(11,119)	(310,899)	(141,625)	(157,717)	(136,675)	21,042	-13.34%
Fund Balance % of Expenditures	-0.53%	-10.20%	-14.86%	-15.93%	-13.97%		

City of Bettendorf
TIF Certification
Due 12/1/12

	Fund #	Parcel #	1/1/10 total valuation	1/1/11 total valuation	1/1/12 total valuation	Minimum assessment (or base)	Amount of valuation for TIF	Bal 7/1/12	Estimated Tax collections, FY 12/13	add bond payments, FY 13/14	add & adj	interest 5% thru 06/30/13	est bal 6/30/13	FY 13/14 certified 12/1/12	Notes	Percent of TIF District
Olympic Steel rebate	266	8424052011	9,159,260	9,159,260	9,159,260	6,290,260	2,869,000	79,833.00	(79,833.00)	-	39,208	-	39,208.00	39,208	Begins with 1/1/08 valuation, FY 09/10 max of 5 years or $358,625 Year 5 of 5. MAXED IN 13/14	
Greystone to City	258	842405302	2,050,900	2,050,900	2,191,610	1,580,842	610,768	51,911.00	(12,658.00)	-	-	-	39,253.00	39,253		100.00%
Urban Renewal Area 2A:																
Trinity	271	various						86,525.00	(86,525.00)	122,125.00	-	-	122,125.00	122,125	Pay off bonds in 17/18	100.00%
Eyesurgeons Assoc	252	841737110	3,620,000			445,760		41,279.00	(41,279.00)	-	-	-	-	-	This TIF pays the City back for Tanglefoot Lane improvements up to $496,724.45. Year 6 of 6. Base is 1/1/04 value. FINAL in 12/13	0.00%
Total Urban Renewal Area 2A						**445,760**	**-**	**127,804.00**	**(127,804.00)**	**122,125**	**-**	**-**	**122,125.00**	**122,125**		**100.00%**
Isle of Capri Events Cent	259			85,002,320	85,002,320	-	40,000,000	1,137,850.58	(1,137,850.58)	1,090,001.00	-	-	1,090,001.00	1,090,001		
Total Lady luck							-	**1,137,850.58**	**(1,137,850.58)**	**1,090,001.00**	**-**	**-**	**1,090,001.00**	**1,090,001**		**85.14%**
QC Realtor Assoc.	255	8428521102	1,501,180	1,230,040	1,230,040	266,510	963,530	27,657.19	(27,657.19)	-	-	-	-	-		
Total QC Realtor Assoc	255					**266,510.00**	**963,530.00**	**27,657.19**	**(27,657.19)**	**-**	**-**	**-**	**-**	**-**	**year 7 of 6+1, Final in 12/13**	**0.00%**
State Street Redev	254	842862401	1,511,570	1,511,570	1,511,570	155,050	1,356,520	40,777.55	(40,777.55)	-	37,966		37,966.00	37,966	year 8 of 10	
Windmiller	254	84286280F	208,120	208,120	208,120	25,320	182,800	5,135.00	(5,135.00)	-	5,116		5,116.00	5,116	year 8 of 10	
		84286280E2	249,740	249,740	249,740	30,980	218,760	6,145.00	(6,145.00)	-	6,123		6,123.00	6,123		
		84286280E1	243,720	243,720	243,720	30,180	213,540	5,998.00	(5,998.00)	-	5,976		5,976.00	5,976		
		84286280D	399,860	399,860	399,860	53,240	346,620	9,737.00	(9,737.00)	-	9,701		9,701.00	9,701		
		84286280C	203,080	203,080	203,080	23,920	179,160	5,033.00	(5,033.00)	-	5,014		5,014.00	5,014		
		84286280B	331,180	331,180	331,180	43,940	287,240	8,069.00	(8,069.00)	-	8,039		8,039.00	8,039		
		84286280A	669,520	669,520	669,520	98,230	571,290	16,048.00	(16,048.00)	-	15,989		15,989.00	15,989		
Total Windmiller						**305,810**	**1,999,410**	**56,165.00**	**(56,165.00)**	**-**	**55,958**	**-**	**55,958.00**	**55,958**		
State Street Redev	254	842862501	2,450,420	2,450,420	2,450,420	234,790	2,215,630	62,238.00	(62,238.00)	-	62,010	-	62,010.00	62,010	year 8 of 10	12.18%
Vizient II, LLC	249	842751007	188,560	284,480	344,480	161,670	182,810	757.00	(757.00)	-	5,116	-	5,116	5,116		
Vizient II, LLC	249	842751105	1,401,140	1,305,220	1,881,180	928,030	953,150	13,524.92	(13,524.92)	-	16,762	-	16,762	16,762		
Vizient II, LLC TOTAL			**1,589,700**			**1,089,700**	**1,135,960**	**14,281.92**	**(14,281.92)**	**-**	**21,878**	**-**	**21,878**	**21,878**	**Begins 11/12, year 3 of 4 up to $50,000, MAXED IN FY 13/14**	**1.71%**
Bowe Machine Co.	247	842858009 8428580091		719,980	1,121,580	621,590	499,990	2,764.00	(2,764.00)	-	12,500		12,500	12,500	Begins 12/13, maximum $62,500 total, max $12,500 per year, year 2 of 10	0.98%
Total Downtown TIF			**5,551,690**	**4,681,970**	**5,083,570**	**2,673,450**	**8,171,040**	**1,341,734.24**	**(1,341,734.24)**	**1,090,001**	**190,312**	**-**	**1,280,313**	**1,280,313**		100.00%
Walgreens		842053401	2,203,790	2,203,790	2,203,790	806,124	1,397,666	39,261.00	(39,261.00)	-	39,117	-	39,117.00	39,117		
McDonalds		842053402	1,142,720	1,142,720	1,142,720	249,872	892,848	25,080.00	(25,080.00)	-	24,989	-	24,989.00	24,989		
New main shopping center - Schnucks and Chinese Rest		842053403	11,053,880	11,053,880	11,053,880	4,235,718	6,818,162	193,278.22	(193,278.22)	-	190,823	-	190,823.00	190,823		
Daly Group - US cellular		842053406	1,589,290	1,589,290	1,589,290	634,080	955,210	26,832.00	(26,832.00)	-	26,734	-	26,734.00	26,734		
Brueggers		842905101	745,940	745,940	745,940	454,340	291,600	8,191.00	(8,191.00)	-	8,161	-	8,161.00	8,161		
Total Daly Group	253		**16,735,620**			**6,380,134**	**10,355,486**	**292,642.22**	**(292,642.22)**	**-**	**289,824**	**-**	**289,824.00**	**289,824**	Year 8 of 11 years, add $158,677.00 check #17659 advanced 7/19/07 to be reimbursed to City in year 12.	**51.84%**
Home Depot	257	842053405	6,765,910	6,765,910	6,765,910	1,393,787	5,372,123	150,905.00	(150,905.00)	-	150,352	-	150,352.00	150,352	Year 9 of 11 years	26.89%
JNB Hometown Harbor	248	Original parcel for base=842037 101 8420371011	736,860	2,600,000	2,600,000	467,630	2,132,370	59,899.00	(59,899.00)	-	59,680	-	**59,680.00**	59,680	Year 3 of 11	10.67%

City of Bettendorf
TIF Certification
Due 12/1/12

	Fund #	Parcel #	1/1/10 total valuation	1/1/11 total valuation	1/1/12 total valuation	Minimum assessment (or base)	Amount of valuation for TIF	Bal 7/1/12	Estimated Tax collections, FY 12/13	add bond payments, FY 13/14	add & adj	interest 5%thru 06/30/13	est bal 6/30/13	FY 13/14 certified 12/1/12	Notes	Percent of TIF District
Burlington Coat Factory	246	842905201	3,345,960	3,345,960	3,345,960	3,345,960	-	-	-	-	-	-	-	-	Maximum of 11 years or $2,450,000. Certify 12/1/2011 to begin 12/13, year 2 of 11	
		842905202	829,200	1,463,660	1,577,430	829,200	748,230	17,822.00	(17,822.00)	-	20,941	-	20,941	20,941		
		842905203	323,700	323,700	572,800	323,700	249,100	-	-	-	6,972	-	6,972	6,972		
inactive		842905204	691,800	-	-	-	-	-	-	-	-	-	-	-		
		842905301		340,800	1,112,240	340,800	771,440	-	-	-	21,591	-	21,591	21,591		
		842905302		351,000	698,810	351,000	347,810	-	-	-	9,734	-	9,734	9,734		
Total Shopko/Burlington Coat			**5,190,660**	**5,825,120**	**7,307,240**	**5,190,660**	**2,116,580**	**17,822.00**	**(17,822.00)**	**-**	**59,238**	**-**	59,238	**59,238**		**10.60%**
Total Duck Creek Plaza(Urba renewal area #6)			**29,429,050**	**15,191,030**	**16,673,150**	**13,432,211**	**19,976,559**	**521,268.22**	**(521,268.22)**	**-**	**559,094**	**-**	**559,094**	**559,094**		**100.00%**
Fields Development/Urban Renewal Area #7						**land value:**										
1st add lot 1		842403701	307,290	307,290	307,290	26,400	280,890	7,816.00	(7,816.00)	-	7,760.00	-	7,760.00	7,760	year 6 of 10	
1st add lot 2		841351702	319,850	320,700	320,700	15,290	305,410	8,498.00	(8,498.00)	-	8,437.00	-	8,437.00	8,437	year 6 of 10	
1st add lot 3		841351703	266,760	268,340	268,340	14,990	253,350	7,050.00	(7,050.00)	-	6,999.00	-	6,999.00	6,999	year 6 of 10	
1st add lot 4		841351704	262,480	297,020	316,520	14,870	301,650	7,851.00	(7,851.00)	-	8,333.00	-	8,333.00	8,333	year 4 of 10	
1st add lot 7		841351707	29,240	29,240	10,750	26,150	-	-	-	-	-	-	-	-		
1st add lot 8		841351708	34,000	34,000	12,500	30,310	-	-	-	-	-	-	-	-		
1st add lot 11		841351711	36,660	36,660	6,190	15,020	-	-	-	-	-	-	-	-		
1st add lot 12		841351712	37,300	37,300	6,300	15,290	-	-	-	-	-	-	-	-		
1st add lot 13		842403713	37,220	37,220	6,290	15,260	-	-	-	-	-	-	-	-		
1st add lot 14		842403714	277,630	277,630	277,630	13,930	263,700	7,338.00	(7,338.00)	-	7,285.00	-	7,285.00	7,285	Year 5 of 10	
1st add outlot b		8424037OLB	12,500	12,500	28,930	12,500	-	-	-	-	-	-	-	-		
3rd add lot 1		841351901	202,690	211,750	211,750	-	211,750	5,892.00	(5,892.00)	-	5,850.00	-	5,850.00	5,850	Year 5 of 10	
3rd add lot 2		841351902	27,560	233,260	349,070	-	349,070	6,491.00	(6,491.00)	-	9,643.00	-	9,643.00	9,643	year 2 of 10	
3rd add lot 3		841351903	20,560	198,120	255,630	-	255,630	5,513.00	(5,513.00)	-	7,062.00	-	7,062.00	7,062	year 2 of 10	
3rd add lot 4		841351904	269,100	289,060	289,060	-	289,060	7,488.00	(7,488.00)	-	7,985.00	-	7,985.00	7,985	year 5 of 10	
3rd add outlotA		8413519OLA	8,030	8,030	8,030	-	-	-	-	-	-	-	-	-		
Total Fields Development			**2,148,870**	**2,598,120**	**2,674,980**	**200,010**	**2,510,510**	**63,937.00**	**(63,937.00)**	**-**	**69,354**	**-**	**69,354.00**	**69,354.00**		
Plantation Development:															**Min assessmet 1/1/13, starts in FY 14/15**	
I74 Tech Pk 1st add Lot 3		841721403			33,900											
Total Plantation Development					**33,900**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**		
JJZ, LLC:															**No projects active yet, 11/27/12**	
JJZ Add lot 1		8413511001			16,670	16,670	-	-								
JJZ Add lot 2		8413511002			16,670	16,670	-	-								
JJZ Add lot 3		8413511003			16,670	16,670	-	-								
JJZ Add lot 4		8413511004			16,670	16,670	-	-								
JJZ Add lot 5		8413511005			16,670	16,670	-	-								
JJZ Add lot 6		8413511006			16,670	16,670	-	-								
JJZ Add lot 7		8413511007			16,670	16,670	-	-								
JJZ Add lot 9		8413511009			16,670	16,670	-	-								
JJZ Add lot 10		8413511010			16,670	16,670	-	-								
JJZ Add lot 11		8413511011			16,670	16,670	-	-								
JJZ Add lot 12		8413511012			16,670	16,670	-	-								
JJZ Add lot 13		8413511013			16,670	16,670	-	-								
Total JJZ, LLC					**200,040**	**200,040**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**		
Total all TIFs			**48,339,770**	**33,681,280**	**35,782,570**	**24,622,533**	**34,137,877**	**2,186,487.46**	**(2,147,234.46)**	**1,212,126**	**857,968**	**-**	**2,109,347**	**2,109,347**		

District	Type	2012	2013	2014	2015
Spruce Hills:					
Trinity	Bonds	125,177	126,525	124,325	122,125
Eyesurgeons	Reimbursement	90,039	41,279		
Total Spruce hills		**215,216**	**167,804**	**124,325**	**122,125**
Downtown:					
QCWCC	Cap Loan Note	197,134	200,318	282,635	281,009
QCWCC	Cap Loan Note	1,254,125	1,259,496	1,165,700	1,840,275
QC Area Realtor	Rebate, 6 yrs	34,682	27,068	-	
State St/Windmiller	Rebate, 10 years	156,506	156,508	155,934	155,934
Vizient	Rebate, 4 years	14,046	14,046	21,908	-
Bowe	Rebate, 10 years	-	2,764	12,500	12,500
Total Downtown		**1,656,493**	**1,660,200**	**1,638,677**	**2,289,718**
Olympic	Rebate, 10 years	79,833	79,833	39,208	-
Olympic	Reimbursement	149,092	-		
Total Olympic		**228,925**	**79,833**	**39,208**	**-**
Grafco	Rebate	13,758	-	-	-
Greystone	Reimbursement	12,658	12,494	12,658	12,658
Urban Renewal Area #6:					
JNB	Rebate	7,562	59,899	59,680	59,680
Home Depot	Rebate	150,904	150,904	150,352	150,352
Daly Group	Rebate	290,888	290,888	289,824	289,824
Burlington Coat	Rebate	-	17,822	59,238	300,000
Total UR #6		**449,354**	**519,513**	**559,094**	**799,856**
Fields	Rebate	54,598	63,936	65,522	65,522
L3	Rebate	24,849	-		
Total		**2,655,851**	**2,503,780**	**2,439,484**	**3,289,879**

District	Type	2016	2017	2018	2019
Spruce Hills:					
Trinity	Bonds	124,925	127,050	128,750	
Eyesurgeons	Reimbursement				
Total Spruce hills		**124,925**	**127,050**	**128,750**	**-**
Downtown:					
QCWCC	Cap Loan Note	288,100	284,550	255,359	339,200
QCWCC	Cap Loan Note	1,833,525	1,830,500	1,335,100	753,475
QC Area Realtor	Rebate, 6 yrs				
State St/Windmiller	Rebate, 10 years	155,934	-		
Vizient	Rebate, 4 years				
Bowe	Rebate, 10 years	12,500	12,500	9,736	
Total Downtown		**2,290,059**	**2,127,550**	**1,600,195**	**1,092,675**
Olympic	Rebate, 10 years				
Olympic	Reimbursement				
Total Olympic		**-**	**-**	**-**	**-**
Grafco	Rebate	-			
Greystone	Reimbursement	13,937			
Urban Renewal Area #6:					
JNB	Rebate	59,680	59,680	59,680	59,680
Home Depot	Rebate	150,352			
Daly Group	Rebate	289,824	289,824	158,677	
Burlington Coat	Rebate	300,000	300,000	300,000	300,000
Total UR #6		**799,856**	**649,504**	**518,357**	**359,680**
Fields	Rebate	65,522	65,522	65,522	65,522
L3	Rebate				
Total		**3,294,299**	**2,969,626**	**2,312,824**	**1,517,877**

District	Type	2020	2021	2022	2023
Spruce Hills:					
Trinity	Bonds				
Eyesurgeons	Reimbursement				
Total Spruce hills		-	-	-	-
Downtown:					
QCWCC	Cap Loan Note	379,200	378,800	341,000	307,100
QCWCC	Cap Loan Note	714,850	714,850	1,507,300	1,536,875
QC Area Realtor	Rebate, 6 yrs				
State St/Windmiller	Rebate, 10 years				
Vizient	Rebate, 4 years				
Bowe	Rebate, 10 years				
Total Downtown		**1,094,050**	**1,093,650**	**1,848,300**	**1,843,975**
Olympic	Rebate, 10 years				
Olympic	Reimbursement				
Total Olympic		-	-	-	-
Grafco	Rebate				
Greystone	Reimbursement				
Urban Renewal Area #6:					
JNB	Rebate	59,680	59,680	59,680	59,680
Home Depot	Rebate				
Daly Group	Rebate				
Burlington Coat	Rebate	300,000	300,000	272,940	
Total UR #6		**359,680**	**359,680**	**332,620**	**59,680**
Fields	Rebate	65,522	65,522	65,522	65,522
L3	Rebate				
Total		**1,519,252**	**1,518,852**	**2,246,442**	**1,969,177**

District	Type	2024	2025	2026	
Spruce Hills:					
Trinity	Bonds				878,877
Eyesurgeons	Reimbursement				131,318
Total Spruce hills		-	-	-	**1,010,195**
Downtown:					-
QCWCC	Cap Loan Note	293,500	415,200	755,400	4,998,505
QCWCC	Cap Loan Note	1,554,375	1,427,750	920,875	19,649,071
QC Area Realtor	Rebate, 6 yrs				61,750
State St/Windmiller	Rebate, 10 years				780,816
Vizient	Rebate, 4 years				50,000
Bowe	Rebate, 10 years				62,500
Total Downtown		**1,847,875**	**1,842,950**	**1,676,275**	**25,602,642**
Olympic	Rebate, 10 years				198,874
Olympic	Reimbursement				149,092
Total Olympic		-	-	-	**347,966**
Grafco	Rebate				13,758
Greystone	Reimbursement				64,405
Urban Renewal Area #6:					-
JNB	Rebate				664,261
Home Depot	Rebate				752,864
Daly Group	Rebate				1,899,749
Burlington Coat	Rebate				2,450,000
Total UR #6		-	-	-	**5,766,874**
Fields	Rebate	65,522	65,522	65,522	970,320
L3	Rebate				24,849
Total		**1,913,397**	**1,908,472**	**1,741,797**	**33,801,009**

Road Use Tax Fund

This fund accounts for all revenues received from the State of Iowa who shares revenues accumulated through motor vehicle registration fees, motor vehicle fuel taxes, and exise tax imposed on the rental of automobiles and a use tax on trailers. These funds are distributed to cities on a per capita basis as Road Use Taxes. Economic instability and fluctuating fuel costs can result in immediate fluctuations in revenues. Cities are only entitled to receive their share of the amount actually collected. Road use funds are available to finance City operations dealing with street maintenance, snow removal, construction, as well as providing funding for capital improvements dealing with streets.

Major Revenue Sources

The City projects it will receive $3,307,619 in State shared revenues. These include the Road Use Tax and the Iowa Department of Transportation Bridge Maintenance Agreement. The Road Use Tax portion is allocated at a rate of $96.50 per capita. Census 2010 places the population of Bettendorf at 33,217. Current estimates from the IDOT project the per capita rate increasing to approximately $100.50 by FY 2016/17. The increasing RUT receipts is part of a trend that was established by the state in 1989, when key legislation made numerous changes in the distribution and allocation of Road Use Taxes to cities, counties and the state. The most significant change was the percentage allocated to cities, which increased from 18 percent to 20 percent. This increase was gradually phased in, with full implementation occuring in FY 1991/92.

Expenditures

As in past years, in FY 2013/14 the City will continue to dedicate Road Use Tax receipts to improvement projects within the Road Use Fund. In FY 2013/14 budgeted expenditures are $3,294,724 and are broken out in the chart below.

Estimated Ending Fund Balance

The City estimates an ending fund balance of the Road Use Tax Fund to be $728,986 or 22% of operating expenditures.

Expenditures by Function	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
Public Works:							
Public Works Administration	317,695	321,932	396,863	425,413	398,604	(26,809)	-6.30%
Engineering	268,646	202,885	237,036	244,745	185,655	(59,090)	-24.14%
Sidewalk Operations	-	-	-	-	-	-	
Street Maintenance	661,773	630,088	873,622	795,219	968,296	173,077	21.76%
Snow Removal	1,321,044	1,595,115	862,806	771,912	860,037	88,125	11.42%
Street Cleaning	73,769	69,333	110,729	87,400	30,005	(57,395)	-65.67%
Traffic Signs & Markings	214,021	202,607	207,412	292,068	263,937	(28,131)	-9.63%
Street Drainage & Storm Sewers	-	-	-	-	-	-	
Trees & Plantings	7,154	8,998	1,571	9,421	9,602	181	1.92%
City Trees Program	-	11,937	53,667	20,335	45,100	24,765	121.79%
Trees & Roadway Maintenance	61,994	62,819	41,748	67,458	72,433	4,975	7.37%
Traffic Signals	433,043	392,863	381,518	436,237	461,055	24,818	5.69%
Public Works	**3,359,139**	**3,498,577**	**3,166,972**	**3,150,208**	**3,294,724**	**144,516**	**4.59%**
Capital Outlay	**-**	**-**	**88,630**	**166,848**	**-**	**(166,848)**	
Total Expenditures by Function	**3,359,139**	**3,498,577**	**3,255,602**	**3,317,056**	**3,294,724**	**(22,332)**	**-0.67%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	869,646	808,833	868,688	973,427	891,026	(82,401)	-8.47%
Part-time/Temporary Employees	-	-	40	187	-	(187)	
Contract help	84,141	54,298	55,172	43,073	59,000	15,927	36.98%
Overtime	86,252	122,907	36,502	48,479	62,135	13,656	28.17%
Retirement contributions	169,018	165,022	184,355	194,444	191,738	(2,706)	-1.39%
Health, Dental, Life Insurance	198,522	181,490	297,890	252,613	229,013	(23,600)	-9.34%
Other pay	83,318	82,748	104,376	86,564	85,786	(778)	-0.90%
Total Salaries & Benefits	**1,490,897**	**1,415,298**	**1,547,023**	**1,598,787**	**1,518,698**	**(80,089)**	**-5.01%**
Operating expenditures							
Staff development (Conferences, travel & training)	10,577	14,427	14,442	20,589	20,589	-	0.00%
Repair, maintenance & utilities	520,933	617,892	610,255	653,048	620,423	(32,625)	-5.00%
Risk Management	49,322	54,818	55,876	60,090	67,774	7,684	12.79%
Contractual services	162,105	165,230	152,382	257,221	284,030	26,809	10.42%
Operating expenditures	1,123,446	1,229,684	768,617	544,017	775,146	231,129	42.49%
Minor equipment	1,859	1,228	18,377	16,456	8,064	(8,392)	-51.00%
Total Operating expenditures	**1,868,242**	**2,083,279**	**1,619,949**	**1,551,421**	**1,776,026**	**224,605**	**14.48%**
Capital Outlay						-	
Miscellaneous equipment	-	-	88,630	166,848	-	(166,848)	
Total Capital Outlay	**-**	**-**	**88,630**	**166,848**	**-**	**(166,848)**	
Total Expenditures by Category	**3,359,139**	**3,498,577**	**3,255,602**	**3,317,056**	**3,294,724**	**(22,332)**	**-0.67%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ROAD USE FUND
FY 2008/09 THROUGH FY 2012/13

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	2,742,103	2,999,494	3,142,544	3,226,619	3,307,619	81,000	2.51%
Charges for services						-	0.00%
Interest	11,901	9,638	6,877	7,000	8,000	1,000	14.29%
Fines & forfeitures						-	0.00%
Other	16,500	21,136	18,022	32,356	31,000	(1,356)	-4.19%
Total Revenue	**2,770,504**	**3,030,268**	**3,167,443**	**3,265,975**	**3,346,619**	**80,644**	**2.47%**
Expenditures:							
Public Works	3,359,143	3,486,640	3,113,463	3,129,873	3,249,624	119,751	3.83%
Culture & Recreation						-	0.00%
Community & Economic Development		11,937	53,667	20,335	45,100	24,765	121.79%
General Government						-	0.00%
Debt service						-	0.00%
Capital Projects			88,630	166,848	-	(166,848)	0.00%
Total Expenditures	**3,359,143**	**3,498,577**	**3,255,760**	**3,317,056**	**3,294,724**	**(22,332)**	**-0.67%**
Revenue over(under) expenditures	(588,639)	(468,309)	(88,317)	(51,081)	51,895	102,976	-201.59%
Financing sources (uses):							
Operating transfers in	672,500	512,000	280,936	150,000	3,000	(147,000)	-98.00%
Operating transfers out	(8,000)	(39,246)	-	-	-	-	0.00%
Other financing sources	-	-	-	-	-	-	0.00%
Financing sources (uses), net	664,500	472,754	280,936	150,000	3,000	(147,000)	-98.00%
over (under) expenditures and other	**75,861**	**4,445**	**192,619**	**98,919**	**54,895**	**(44,024)**	**-44.51%**
Fund balances, beginning	290,135	365,996	382,553	575,172	674,091	98,919	17.20%
Residual equity transfer in (out)						-	0.00%
Adjustment for restatement		12,112				-	0.00%
Fund balances, ending	365,996	382,553	575,172	674,091	728,986	54,895	8.14%
Fund Balance % of Expenditures	10.90%	10.93%	17.67%	20.32%	22.13%		

DEPARTMENT: PUBLIC WORKS ROAD USE OPERATIONS | **SERVICE AREA: PUBLIC WORKS**
FUND: ROAD USE

PROGRAM DESCRIPTION:

Provide general supervision, management and planning of all of the functions of the department to ensure that services are provided effectively, efficiently, uniformly and courteously and that the infrastructure is properly maintained. Serve as principal advisor to the City Administrator and Council on Public Works issues. To perform administrative and engineering service and provide technical assistance for the Department of Public Works and other departments of the City as may be required by code and policy. Keep in good repair, the surface, curbs and shoulders of 443.95 lanes miles of concrete, asphalt, and sealcoat roadways. City policy is no crushed rock driving surfaces - all sealcoat or better. Remove snow and ice in a timely manner to minimize hazardous driving conditions. Removal of dirt, litter and leaves from paved streets and alleys. Provide a program of preventive maintenance. Install, paint and maintain traffic signs, preventive maintenance. Install, paint and maintain traffic signs, street name signs and pavement markings to ensure that the city's streets meet the accepted standards of the MUTCD. Remove dead trees from City right-of-way and cut brush from City-owned creek banks, ditches and near public buildings.

ANALYSIS:

Policy issues for 2013/14 include transportation planning, street improvements, trails and sidewalks, sanitary sewer inflow and infiltration identification and removal, and "green initiatives". Management issues include I-80/Middle Road, bus transfer point relocation, traffic signal preemption and separated trails. The Engineering Division's long term objectives include GIS Development, Pavement and Storm Water Management, which are extremely important to the City's overall development. An Assistant City Engineer has been hired to provide site plan reviews and enforcement of storm water ordinances in the field. In addition, Engineering's duties includes CIP project design, project management for consultant design projects, inspection services for subdivisions and CIP projects along with providing technical assistance for most city departments in the form of project designs, construction administration, planning, code changes, maps, record information, etc. Street program will utilize the hot asphalt patching box for pothole repairs. Mudjacking of residential streets will be a time and material contract. Street program will complete approximately $25,000 of patching funded out of CIP street repair. The Snow and Ice Control Policy is bare pavement within 18 hours of an average snowfall event of 4-6". During the winter of 12/13 Public Works crews will continue to perform anti-ice procedures before snow removal events when possible. The Public Works Department provides snow and ice control on all City streets including US 67 within city limits. The City receives reimbursement from IDOT for this effort. Public Works has a goal of sweeping the residential areas 4 times a year and the downtown (State and Grant Streets) 11 times a year. The Signs and Markings section will continue to use electronic software to inventory all city signs. The painting of white and yellow lines will contracted as in the past. The process of changing over the old street names with the new high intensity street names will continue one section at a time. Two parallel line crosswalks are being changed with paint to a continental crosswalk. Trees that are on City right-of-ways are the responsibility of Public Works for removal and disposal. Smaller trees will be removed by staff. Larger diameter trees will be removed more cost efficiently and safely by a contractor.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Road Use Fund	3,030,268	3,167,443	3,265,975	3,346,619
Transfers-in	512,000	280,936	150,000	3,000
TOTAL REVENUES	**3,542,268**	**3,448,379**	**3,415,975**	**3,349,619**
APPROPRIATION SUMMARY:				
Salaries & Wages	943,228	929,662	1,018,821	948,008
Employee Benefits & Costs	321,830	477,748	412,622	380,546
Staff Development	14,427	14,442	17,589	17,589
Services & Commodities	1,751,473	1,268,187	1,177,146	1,369,993
Capital Expenditures	0	88,630	166,848	0
TOTAL APPROPRIATIONS	**3,030,958**	**2,778,669**	**2,793,026**	**2,716,136**
AUTHORIZED POSITIONS:				
Admin./Finance	0.49	0.49	0.49	0.49
Administrative Secretary	0.85	0.85	0.85	0.85
City Engineer	1.00	1.00	1.00	1.00
Civil Engineer	1.00	1.00	1.00	1.00
Assistant City Engineer	0.00	0.00	1.00	0.00
Deputy Public Works Director	0.21	0.21	0.21	0.24
Draftsperson	0.93	0.93	0.93	0.93
Engineering Tech	1.00	1.00	1.00	1.00
Heavy Equipment Operator	2.00	2.00	2.00	2.00
Inspector	4.00	4.00	4.00	4.00
Lead Equipment Operator	1.00	1.00	1.00	1.00
Light Equipment Operator	6.00	6.00	6.00	6.00
Operations Coordinator	0.50	0.50	0.50	0.50
Public Works Construction Supervisor	1.00	1.00	1.00	1.00
Public Works Coordinator	0.35	0.35	0.25	0.25
Public Works Director	0.40	0.40	0.40	0.45
Sign Technician	1.00	1.00	1.00	1.00
Surveyor	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**22.73**	**22.73**	**23.63**	**22.71**

DEPARTMENT: PUBLIC WORKS ROAD USE OPERATIONS | **SERVICE AREA: PUBLIC WORKS** | **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Conduct a major street improvements program for the next 17 years to reconstruct all arterial and major collector streets.
2. Prepare construction plans, open bids and provide construction project inspection.
3. Inspect all city-owned highway bridges and dams bi-annually
4. Plan review of new developments.
5. Inspection if all paving, sanitary sewer and storm sewer improvements in new developments.
6. Review traffic operations and maintain records.
7. Infrastructure accounting for GASB34 compliance.
8. Respond to documented requests for street repair in a prompt and efficient manner.
9. Remove snow accumulations up to six inches on all streets within 18 hours after snowfall stops.
10. Sweep 443 lane miles of streets: State and Grant - 11 times per year. Residential streets - 4 times per year.
11. Continue replacing signs on main roads: Devils Glen, 23rd Street, Tanglewood and changing posts to Telspar posts.
12. Continue replacing street signs at residential streets with 9" signs in accordance with Federal guidelines.
13. Paint all crosswalks at least once a year; some twice a year.
14. Recover data from the field to continue a computerized inventory of signs.
15. Remove dead and dangerous trees from City right-of-way.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. City of Bettendorf population	***33,217***	***33,217***	***33,217***	***33,217***
2. Lane miles to maintain	***443***	***443***	***443***	***443***
3. Potholes in need of repair	***NA***	***1,750***	***1,600***	***1,500***
4. Stop signs to maintain	1,645	1,645	1,645	1,645
5. Number of highway bridges and culverts	21	22	22	22
6. Number of city parking lots to maintain	40	40	40	40
WORKLOAD:				
1. Potholes repaired	***NA***	***1,750***	***1,600***	***1,500***
2. Number of lane miles for which condition was assessed	***443***	***443***	***443***	***443***
3. Number of lane miles swept	***443***	***443***	***443***	***443***
4. Expenditures for streetsweeping	***$69,333***	***$110,730***	***$29,488***	***$30,005***
5. Number of snow removal crew call out events	19	16	16	16
6. Tons of salt applied	9,814	4,135	5,000	5,000
7. Expenditures for snow removal	$1,595,115	$862,806	$854,310	$860,037
8. Lane miles painted	95	96	96	96
PRODUCTIVITY:				
1. Potholes repaired as % of potholes needing repair		***100%***	***100%***	***100%***
2. Sweeping expenditures per lane mile swept	***$156.51***	***$249.95***	***$66.56***	***$67.73***
3. Snow removal cost per lane mile	$3,600.71	$1,947.64	$1,928.47	$1,941.39
EFFECTIVENESS:				
1. Average response time, in working days, to complete pothole repairs		***1***	***1***	***1***
2. Paved lane miles assessed as satisfactory or better		***288***	***310***	***310***
3. % of paved lane miles assessed as satisfactory				
4. Citizens surveyed rating street repair as "excellent" or "good" (62% in 2010)	***NA***	***64%***	***65%***	***65%***
5. Citizens surveyed rating snow removal as "excellent" or "good" (89% in 2010)	***NA***	***88%***	***89%***	***89%***
6. Citizens surveyed rating street cleaning as "excellent" or "good" (77% in 2010)	***NA***	***77%***	***77%***	***77%***
7. Citizens surveyed rating sidewalk maintenance as "excellent" or "good" (81% in 2010)	***NA***	***76%***	***81%***	***81%***

PROGRAM NAME: TRAFFIC SIGNALS **SERVICE AREA: PUBLIC WORKS**
DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Install and maintain City owned traffic signals, street lighting and fiber optic communications.
Provide a program of preventive maintenance.

ANALYSIS:

The continued installation and usage of cameras in conjunction with traffic signals will be ongoing. We will be replacing deteriorated traffic mast arms and poles over a 7-year period. The relamping of LED colors for our traffic signal lights continues to save a substantial amount on energy costs.

Budget year projects include: Traffic signal at 18th and Grant Streets.

Continue to install fiber where needed.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Road Use Fund	392,863	381,518	436,237	461,055
TOTAL REVENUES	**392,863**	**381,518**	**436,237**	**461,055**
APPROPRIATION SUMMARY:				
Salaries & Wages	91,204	74,605	96,723	111,153
Employee Benefits & Costs	27,968	30,213	37,621	42,991
Staff Development	0	0	3,000	3,000
Services & Commodities	273,691	276,700	298,893	303,911
Capital Expenditures				
TOTAL APPROPRIATIONS	**392,863**	**381,518**	**436,237**	**461,055**
AUTHORIZED POSITIONS:				
City Electrician	0.50	0.00	1.50	1.50
	1.00	1.00		
TOTAL POSITIONS	**1.50**	**1.00**	**1.50**	**1.50**

PROGRAM NAME: TRAFFIC SIGNALS — **SERVICE AREA: PUBLIC WORKS**
DEPARTMENT: COMMUNITY DEVELOPMENT — **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Upgrade poles and mast arms and replace signal heads because of age.
   a. 23rd Street
   b. Rewire 23rd Street and Grant Street, 18th Street and State Street
2. Maintain signals and street lights to assure proper operation.
3. Continue to install walk/don't walk count down signal heads and replace LED, reds, greens as we
4. Replace all street light fixtures on State Street with LEDs
5. Update Tomar Prompt System
6. Upgrade software for Traffic Responsive Control.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. # of traffic signals/street lights	354	354	355	355
2. # of traffic controllers	54	54	55	55
3. # of traffic boxes, poles and arms	296	296	297	297
4. # of signal maintenance requests annually	205	205	206	206
5. # of hours traffic signals inoperative	10	10	11	11
6. # of Opticom signals	54	54	55	55
7. # of street lights power company owned	1,810	1,810	1,811	1,811
8. # of street lights city-owned	296	296	297	297
WORKLOAD:				
1. # of signals/street lights repaired	640	640	641	641
2. # of traffic controllers replaced	2	2	3	3
3. # of traffic boxes, poles and arms painted	0	0	1	1
4. # of hours spent on signal maintenance	4,430	4,430	4,431	4,431
5. # of new opticom signals installed	0	0	1	1
6. Opticom signals maintained	54	54	55	55
7. # of city-owned street lights repaired	225	225	226	226
8. # of hours spend repairing city-owned street lights	390	390	391	391
PRODUCTIVITY:				
1. Program cost per capita	$11.83	$11.49	$13.13	$13.88
2. Cost per traffic controller replaced	$6.00	$6.00	$6.00	$6.00
3. Cost per traffic box, pole, arm painted	$0.00	$0.00	$0.00	$0.00
4. # of hours spent on emergency maintenance	188	189	190	191
EFFECTIVENESS:				
1. $ cost of overtime (excluding benefits)	$6,277	$3,279	$5,000	$5,001
2. % of time signals on-line and operating as programmed	99.7%	99.7%	99.7%	199.7%
3. % of citizens surveyed rating traffic flow on major streets as "excellent" or "good" (76% in 2010)	***NA***	***75%***	***75%***	***75%***
4. % of citizens surveyed rating traffic signal timing as "excellent" or "good" (66% in 2010)	***NA***	***69%***	***70%***	***70%***

Police Funds

These funds account for the Police Department's federal and state forfeiture program and miscellaneous donations to the Police Department. The primary purpose of the federal and state forfeiture program is to deter crime by depriving criminals of the profits and proceeds of their illegal activities and to weaken criminal enterprises by removing the mechanisms of crime. An ancillary purpose is to enhance cooperation among federal, state and local law enforcement agencies through the equitable sharing of forfeiture proceeds.

Financial Summary

Revenues in the Police Funds are projected to be $16,100 in FY 2013/14. Operational expenditures are budgeted to be $16,000.

Estimated Ending Fund Balance

By the end of FY 2013/14 the funds are estimated to have a balance of $131,999.

Expenditures by Function	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
Public Safety							
D.A.R.E.	-	-	-			-	
Drug Seizure	-	-	300	7,000	3,500	(3,500)	-50.00%
Federal Drug Seizure	-	-	37,019	-	-	-	
Chaplain's Petty Cash	5,633	1,296	3,845	6,000	7,500	1,500	25.00%
Public Safety	**5,633**	**1,296**	**41,164**	**13,000**	**11,000**	**(2,000)**	**-15.38%**
Capital Outlay	**6,192**	**13,870**	**-**	**5,000**	**5,000**	**-**	**0.00%**
Total Expenditures by Function	**11,825**	**15,166**	**41,164**	**18,000**	**16,000**	**(2,000)**	**-11.11%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees							
Part-time/Temporary Employees							
Contract help							
Overtime							
Retirement contributions							
Health, Dental, Life Insurance							
Other pay							
Total Salaries & Benefits	**-**	**-**	**-**	**-**		**-**	
Operating expenditures							
Staff development (Conferences, travel & training)							
Repair, maintenance & utilities							
Risk Management							
Contractual services							
Operating expenditures	5,633	1,296	3,845	6,000	7,500	1,500	25.00%
Minor equipment	-	-	37,319	7,000	3,500	(3,500)	-50.00%
Total Operating expenditures	**5,633**	**1,296**	**41,164**	**13,000**	**11,000**	**(2,000)**	**-15.38%**
Capital Outlay							
Miscellaneous equipment	6,192	13,870		5,000	5,000	-	0.00%
Total Capital Outlay	**6,192**	**13,870**	**-**	**5,000**	**5,000**	**-**	**0.00%**
Total Expenditures by Category	**11,825**	**15,166**	**41,164**	**18,000**	**16,000**	**(2,000)**	**-11.11%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
POLICE FUNDS
FY 2009/10 THROUGH FY 2013/14

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	5,526	2,263	2,785	1,900	1,100	(800)	-42.11%
Fines & forfeitures						-	0.00%
Other	13,429	21,057	43,866	17,000	15,000	(2,000)	-11.76%
Total Revenue	**18,955**	**23,320**	**46,651**	**18,900**	**16,100**	**(2,800)**	**-14.81%**
Expenditures:							
Public Safety	5,633	1,296	41,164	13,000	11,000	(2,000)	-15.38%
Public Works						-	0.00%
Culture & Recreation						-	0.00%
Community & Economic Development						-	0.00%
General Government						-	0.00%
Debt service						-	0.00%
Capital Projects	6,192	13,871	-	5,000	5,000	-	0.00%
Total Expenditures	**11,825**	**15,167**	**41,164**	**18,000**	**16,000**	**(2,000)**	**-11.11%**
Revenue over(under) expenditures	7,130	8,153	5,487	900	100	(800)	-88.89%
Financing sources (uses):							
Operating transfers in						-	0.00%
Operating transfers out				(15,000)	-	15,000	-100.00%
Proceeds from bonds						-	0.00%
Financing sources (uses), net	-	-	-	(15,000)	-	15,000	-100.00%
over (under) expenditures and other	**7,130**	**8,153**	**5,487**	**(14,100)**	**100**	**14,200**	**-100.71%**
Fund balances, beginning	125,229	132,359	140,512	145,999	131,899	(14,100)	-9.66%
Residual equity transfer in (out)						-	0.00%
Adjustment for restatement						-	0.00%
Fund balances, ending	132,359	140,512	145,999	131,899	131,999	100	0.08%
Fund Balance % of Expenditure	1119.32%	926.43%	354.68%	732.77%	824.99%		

PROGRAM NAME: CHAPLAIN'S PETTY CASH | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: CHAPLAIN'S PETTY CASH**

PROGRAM DESCRIPTION:

Provide short term assistance to needy individuals and families to deal with crisis situations.

ANALYSIS:

The Police Chaplain's fund is a vital fund to provide financial support to our chaplain program. This fund is used to provide financial assistance to individuals and families that need help during a crisis situation. A crisis situation could range from a family needing lodging due to a house fire or other family problem, to a citizen needing fuel to get them to another location for an emergency. Cash is never given to a person in need. A voucher is signed and approved by a police chaplain or our social worker, and then given to a pre-approved local business that then sends our department an invoice for those services.

All funds in this account are churches, civic groups, and businesses.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Donation	6,091	6,020	6,000	8,000
Interest	426	663	500	300
TOTAL REVENUES	**6,517**	**6,683**	**6,500**	**8,300**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	322	3,845	6,000	7,500
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**322**	**3,845**	**6,000**	**7,500**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: CHAPLAIN'S PETTY CASH **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: CHAPLAIN'S PETTY CASH**

PERFORMANCE OBJECTIVES:

1. Assist citizens in need with food, lodging, transportation or counseling.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. City of Bettendorf population	33,217	33,217	33,217	33,217
2. Requests for assistance	17	17	22	17
3. # of chaplains	3	3	2	5
WORKLOAD:				
1. # of individuals and families assisted	29	29	27	29
2. # of meals provided	10	10	11	10
3. # of lodgings provided	10	10	8	10
4. # of motorists provided with fuel	5	5	3	5
5. Transportation (other)	4	4	4	4
6. Counseling	3	3	1	3
PRODUCTIVITY:				
1. Average $ of individual assistance	$34	$34	$70	$36
2. Donations	$6,091	$6,020	$6,000	$8,000
EFFECTIVENESS:				
1. % of requests for assistance filled	76%	76%	77%	76%

PROGRAM NAME: DRUG FORFEITURE & SEIZURE **SERVICE AREA: PUBLIC SAFETY**
DEPARTMENT: POLICE **FUND: DRUG/SEIZURE**

PROGRAM DESCRIPTION:

Enhancement of the law enforcement function through the seizure and forfeiture of property and money.

ANALYSIS:

The Drug Forfeiture and Seizure fund is used to enhance law enforcement activities within the City of Bettendorf and not to be used to supplement funding normally budgeted within our fiscal budget.

These funds are obtained through seizure and forfeiture of property and money in connection with illegal activity.

These funds have been used to assist our investigators with criiminal investigations.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Drug Control and System Improvement Grant	0	0	0	0
Interest	1,835	2,121	1,400	800
Seizure Revenue	14,966	59,574	11,000	7,000
Transfers In	0	0	0	0
TOTAL REVENUES	**16,801**	**61,695**	**12,400**	**7,800**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	974	37,319	7,000	3,500
Capital Expenditures	13,870	0	5,000	5,000
Transfer Out	0	0	15,000	0
TOTAL APPROPRIATIONS	**14,844**	**37,319**	**27,000**	**8,500**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: DRUG FORFEITURE & SEIZURE — **SERVICE AREA: PUBLIC SAFETY**
DEPARTMENT: POLICE — **FUND: DRUG/SEIZURE**

PERFORMANCE OBJECTIVES:

1. Enhancement of department functions.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. $ of unbudgeted equipment items needed by the department	$50,000	$50,000	$50,000	$50,000
WORKLOAD:				
1. $ of unbudgeted equipment funded by seizure	$13,870	$0	$20,000	$5,000
PRODUCTIVITY:				
1. Cost of equipment purchased	$14,844	$37,319	$27,000	$8,500
EFFECTIVENESS:				
1. $ value of seizures made this fiscal year	$75,000	$75,000	$75,000	$75,000
2. Current fund balance of drug seizure fund	$112,362	$115,011	$96,811	$96,111

Library Funds

These funds account for State of Iowa grants, miscellaneous donations and fund raising efforts by the Bettendorf Public Library.

Financial Summary

Revenues in the Library Funds are projected to be $64,900. Expenditures are budgeted at $34,500 for operating supplies and $30,000 for library materials.

Estimated Ending Fund Balance

The remaining fund balance at the end of FY 2013/14 is projected at $656,750.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
LIBRARY FUNDS
FY 2009/10 THROUGH FY 2013/14

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	80,653	60,056					
Charges for services							
Interest	36,976	14,740	19,799	11,675	8,400	(3,275)	-28.05%
Fines & forfeitures						-	0.00%
Other	67,195	112,780	60,118	57,000	56,500	(500)	-0.88%
Total Revenue	**184,824**	**187,576**	**79,917**	**68,675**	**64,900**	**(3,775)**	**-5.50%**
Expenditures:							
Public Safety						-	0.00%
Public Works						-	0.00%
Culture & Recreation	109,701	71,763	79,051	47,500	34,500	(13,000)	-27.37%
Community & Economic Development						-	0.00%
General Government						-	0.00%
Debt service						-	0.00%
Capital Projects	40,212	66,019	21,073	30,000	30,000	-	0.00%
Total Expenditures	**149,913**	**137,782**	**100,124**	**77,500**	**64,500**	**(13,000)**	**-16.77%**
Revenue over(under) expenditures	34,911	49,794	(20,207)	(8,825)	400	9,225	-104.53%
Financing sources (uses):							
Operating transfers in			3,650			-	0.00%
Operating transfers out				(205,000)		205,000	-100.00%
Proceeds from bonds						-	0.00%
Financing sources (uses), net			3,650	(205,000)	-	205,000	-100.00%
over (under) expenditures and other	**34,911**	**49,794**	**(16,557)**	**(213,825)**	**400**	**214,225**	**-100.19%**
Fund balances, beginning	802,027	836,938	886,732	870,175	656,350	(213,825)	-24.57%
Residual equity transfer in (out)						-	0.00%
Adjustment for restatement						-	0.00%
Fund balances, ending	836,938	886,732	870,175	656,350	656,750	400	0.06%

DEPARTMENT: LIBRARY **SERVICE AREA: CULTURE & RECREATION**

FUND: LIBRARY SPECIAL REVENUE FUNDS

PROGRAM DESCRIPTION:

Money received from various non-City sources. Includes reimbursement from the State of Iowa for loaning library materials to non-residents, donations from library users, memorials and grants, bequests and other State funding.

ANALYSIS:

Library special funds are used primarily to enhance the Library collection, provide special programs, and provide staff training.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Iowa Open Access Reimbursement	53,700	0	0	0
Library Gift Fund	112,778	60,118	57,000	56,500
Interlibrary Loan Reimbursement	0	0	0	0
Kakert Fund	0	0	0	0
Enrich Iowa Funds	6,356	0	0	0
Interest	14,740	19,799	11,675	8,400
TOTAL REVENUES	**187,574**	**79,917**	**68,675**	**64,900**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	8,405	11,036	2,500	8,000
Services & Commodities	70,428	68,016	45,000	26,500
Capital Expenditures	58,947	21,073	30,000	30,000
Transfers & Other				
TOTAL APPROPRIATIONS	**137,780**	**100,125**	**77,500**	**64,500**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

DEPARTMENT: LIBRARY | **SERVICE AREA: CULTURE & RECREATION**
FUND: LIBRARY SPECIAL REVENUE FUNDS

PERFORMANCE OBJECTIVES:

Fund additional purchases for the Library collection, including eBooks.
Offer training opportunities to staff members.
Provide programs for Library users to fulfill the Library's mission.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. Non-resident population (Iowa minus Bettendor	3,029,210	3,059,502	3,090,097	3,120,998
2. # of interlibrary loan requests	24,000	24,000	24,000	24,001
WORKLOAD:				
1. Non-resident circulation (Iowa)	140,000	140,000	140,000	140,001
2. # of items loaned	40,000	40,000	40,000	40,001
3. # of items borrowed	60,000	60,000	60,000	60,001
PRODUCTIVITY:				
1. Average staff time to loan material (hours)	9,000	9,000	9,000	9,001
2. Gift Fund contributions received	$112,778	$60,118	$57,000	$56,500
3. Average staff time to loan materials	11 min.	12 min.	13 min.	14 min.
EFFECTIVENESS:				
1. Open access revenue received	40,000	40,000	40,000	40,001
2. # of programs funded (Gift Fund)	32	33	33	34
3. # of items purchased (Gift Fund)	102	103	103	104
4. Kakert Fund staff recognition program held	1	1	1	2
5. Kakert Fund scholarship given	1	1	1	2
6. Number of E-Books purchased (Enrich Iowa Funds	400	400	400	401

Parks Funds

These funds account for revenues received from park donations and funding of special projects. They include: Park Donations, and the Hendrick's Gift funds.

The Park Donations fund accounts for various contributions from outside sources that may not be budgeted or earmarked for a specific purpose.

The Hendrick's Gift Fund is an endowment created by the Hendrick's estate. Annual contributions are made by the estate. These contributions are restricted to be used for capital improvements for Bettendorf park facilities. The funds and projects are overseen by the Park Board.

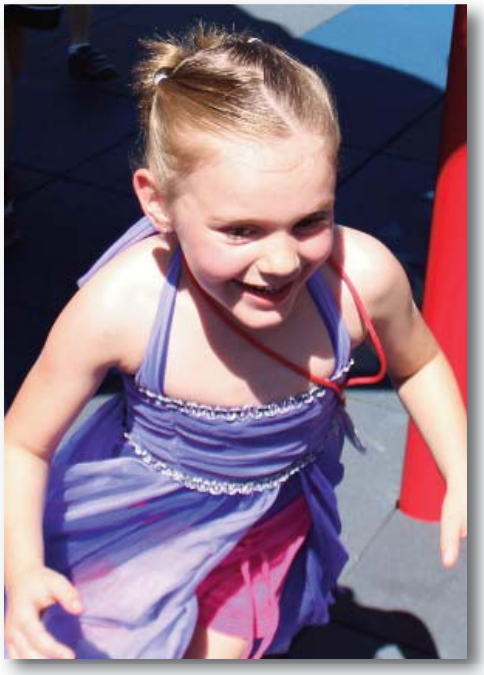
Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2013/14 is $79,267.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
PARK FUNDS
FY 2009/10 THROUGH FY 2013/14

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	5,151	1,970	2,589	1,800	1,200	(600)	-33.33%
Fines & forfeitures						-	0.00%
Other	27,651	4,656	-	61,917	5,000	(56,917)	-91.92%
Total Revenue	**32,802**	**6,626**	**2,589**	**63,717**	**6,200**	**(57,517)**	**-90.27%**
Expenditures:							
Public Safety						-	0.00%
Public Works						-	0.00%
Culture & Recreation						-	0.00%
Community & Economic Development	86,157	-	-	-	-	-	0.00%
General Government						-	0.00%
Debt service						-	0.00%
Capital Projects						-	0.00%
						-	0.00%
Total Expenditures	**86,157**	**-**	**-**	**-**	**-**	**-**	**0.00%**
Revenue over(under) expenditures	(53,355)	6,626	2,589	63,717	6,200	(57,517)	-90.27%
Financing sources (uses):							
Operating transfers in	8,000	-	-	-	-	-	0.00%
Operating transfers out	(3,500)	(4,170)	(2,780)	(52,530)	(3,000)	49,530	-94.29%
Proceeds from bonds						-	0.00%
Financing sources (uses), net	4,500	(4,170)	(2,780)	(52,530)	(3,000)	49,530	-94.29%
over (under) expenditures and other	**(48,855)**	**2,456**	**(191)**	**11,187**	**3,200**	**(7,987)**	**-71.40%**
Fund balances, beginning	222,585	173,730	120,018	119,827	131,014	11,187	9.34%
Residual equity transfer in (out)						-	0.00%
Adjustment for restatement		(56,168)				-	0.00%
Fund balances, ending	173,730	120,018	119,827	131,014	134,214	3,200	2.44%






Dedication Ceremony for Veterans' Memorial Park Playground - Thursday, June 13

The new playground features a full accessible rubberized safety surface and play areas for ages 2 to 12. The construction of the playground was made possible with funding assistance from the Scott County Regional Authority and the Friends of Bettendorf Parks Foundation.

Bettendorf IOWA
a premier city

FY 2013/14 DEBT SERVICE FUND

Debt Service Section Contents

2013/14

Debt Service Funds:

Description of Debt Service Funds 145-148
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 150
Debt Payment & Fund Balance Analysis 151
Debt Management Guidelines 152-153
Debt Margin Analysis & Chart 154-155
Bond Payment Schedule 156-185
Program Performance Indicators 186-187

Debt Service Fund

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of general obligation bonds. General obligation bonds are the most common type of bonds issued by a city. The taxable valuation of all real property located in the city is pledged to pay them.

There are two types of general obligation bonds: essential corporate purpose and general corporate purpose. Bonds issued for a general corporate purpose require a public election with a 60% majority vote. Examples of general corporate purpose bonds include those issued for swimming pools, libraries, city halls, fire stations, and police stations. Bonds issued for an essential corporate purpose need only the approval of a resolution by a majority of the city council at an official meeting, following a published notice and hearing. Examples of essential corporate purpose bonds include those issued for street and bridge construction, refinancing of debt, park improvements and flood control.

The Statement of Net Assets from the City's Comprehensive Annual Financial Report accounts for general obligation debt backed by the full faith and credit of the City of Bettendorf. As of July 1, 2013 total general obligation debt in the Governmental Activities amounts to $91,755,000.

As of July 1, 2013 the City also has $8,250,000 of general obligation bonds outstanding in the Sewer Enterprise Fund, $6,825,000 of general obligation bonds outstanding in the Storm Water Enterprise Fund, $390,000 of general obligation bonds outstanding in the Recycling/Solid Waste Fund, $700,000 of general obligation bonds outstanding in the Family Museum Fund and $11,300,000 of general obligation notes outstanding in the QC Waterfront Convention Center Fund, each of which are included in the Enterprise Funds section of the budget document.

The City currently has fourteen general obligation bond issues outstanding as of July 1, 2013. The bonds have interest rates ranging from 1.25% to 5.00% and mature in varying annual amounts, with the final maturities due in the year ending June 30, 2032. A brief description of each of these issues is listed below:

- **JUNE 1, 2005, $4,590,000 SERIES 2005A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2006, $4,580,000 SERIES 2006A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JULY 1, 2006, $6,300,000 SERIES 2006B GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the June 1, 2007 through the June 1, 2015 maturities of the City's $6,275,000 General Obligation Bonds, Series 1998A, dated April 1, 1998. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **FEBRUARY 1, 2007, $3,760,000 SERIES 2007A GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the remaining June 1, 2008 through the June 1, 2015 maturities of the City's $3,488,150 General Obligation Bonds, Series 2000A, dated May 1, 2000. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2007, $5,095,000 SERIES 2006A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2008, $10,540,000 SERIES 2008A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

- **MARCH 1, 2009, $13,700,000 SERIES 2009A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

- **JUNE 1, 2010, $14,400,000 SERIES 2010A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2010, $7,180,000 SERIES 2010B**

  Proceeds of these bonds will be used to refund the remaining June 1, 2012 through the June 1, 2021 maturities of the City's $4,015,000 General Obligation Bonds, Series 2001A, dated June 1, 2001 and to refund the remaining June 1, 2012 through the June 1, 2022 maturities of the City's $3,030,000 General Obligation Bonds, Series2002A, dated June 1, 2002. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2011, $15,235,000 SERIES 2011A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2011, $795,000 SERIES 2011A GENERAL OBLIGATION TIF REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the remaining June 1, 2012 through the June 1, 2018 maturities of the City's $1,360,000 General Obligation TIF Bonds, Series 2003, dated June 1, 2003. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2012, $11,340,000 SERIES 2012A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2012, $505,000 SERIES 2012A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance park improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2012, $2,145,000 SERIES 2012A GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the remaining June 1, 2013 through the June 1, 2021 maturities of the City's $4,080,000 General Obligation Bonds, Series 2003A, dated June 1, 2003. The refunding is being conducted to achieve interest cost savings.
  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2012, $1,960,000 SERIES 2012B GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the remaining June 1, 2014 through the June 1, 2022 maturities of the City's $3,570,000 General Obligation Bonds, Series 2004A, dated June 1, 2004. The refunding is being conducted to achieve interest cost savings.
  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2012, $2,260,000 SERIES 2012B GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the remaining June 1, 2014 through the June 1, 2022 maturities of the City's $4,590,000 General Obligation Bonds, Series 2005A, dated June 1, 2005. The refunding is being conducted to achieve interest cost savings.
  These bonds were rated Aa1 from Moody's Investors Service.

- **MAY 7, 2013, $9,985,000 SERIES 2013A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

- **MAY 7, 2013, $700,000 SERIES 2013A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance park improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

SUMMARY OF BOND ISSUES:

General Obligation and TIF Debt outstanding as of July 1, 2013 consists of the following individual issues:

Descriptions	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2013
Various Public Improvements	June 2005	4,590,000	3.00-4.50%	2,910,000
Various Public Improvements(1)	June 2006	4,580,000	4.125-4.50%	3,165,000
Refunding	July 2006	6,300,000	5.00-4.05%	1,610,000
Refunding	Feb 2007	3,760,000	3.80-3.90%	1,180,000
Various Public Improvements	June 2007	5,095,000	3.50-4.375%	3,865,000
Various Public Improvements(2)	June 2008	10,540,000	3.50-5.00%	7,465,000
Various Public Improvements	March 2009	13,700,000	2.50-4.50%	9,650,000
Various Public Improvements(3)	June 2010	14,400,000	2.00-4.10%	12,570,000
Refunding	June 2010	7,180,000	2.00-3.50%	5,935,000
Various Public Improvements(4)	June 2011	15,235,000	2.00-6.00%	13,985,000
TIF Refunding	June 2011	795,000	2.00-6.00%	580,000
Various Public Improvements	June 2012	11,340,000	2.00-3.125%	11,160,000
Park Improvements	June 2012	505,000	2.00-4.00%	460,000
Refunding	June 2012	2,145,000	2.00-4.00%	1,955,000
Refunding(6)	June 2012	1,960,000	2.00-3.00%	1,960,000
Refunding	June 2012	2,620,000	2.00-3.00%	2,620,000
Various Public Improvements	May 2013	9,985,000		9,985,000
Park Improvements	May 2013	700,000		700,000
Total General Obligation Bonds				**$91,755,000**

(1) The portion of these G.O. bonds relating to the Sewer Enterprise Fund. $1,760,000, are properly accounted for in the Enterprise Funds section of this document.

(2) The portion of these G.O. bonds relating to the Sewer Enterprise Fund, $1,980,000 and the Storm Water Enterprise Fund $1,985,000 are properly accounted for in the Enterprise Funds section of this document

(3) The portion of these G.O. bonds relating to the Recycling/Solid Waste Fund, $390,000 and the Storm Water Enterprise Fund $2,215,000 are properly accounted for in the Enterprise Funds section of this document.

(4) The portion of these G.O. bonds relating to the Sewer Enterprise Fund, $1,880,000 is properly accounted for in the Enterprise Funds section of this document.

(5) The portion of these G.O. bonds relating to the Sewer Enterprise Fund, $1,130,000 and the Storm Water Enterprise Fund $1,125,000 are properly accounted for in the Enterprise Funds section of this document

SUMMARY OF PRINCIPAL AND INTEREST MATURITIES:

Annual debt service requirements to service all outstanding indebtedness accounted for in the Governmental Activities as of July 1, 2013 are as follows:

Bonds in Debt Service Funds		
Year ending June 30:	**Principal**	**Interest**
2014	8,950,000.00	3,394,455.23
2015	6,040,000.00	3,083,151.31
2016	5,510,000.00	2,896,973.00
2017	5,505,000.00	2,732,181.96
2018	5,730,000.00	2,547,880.68
2019-2023	27,890,000.00	9,597,551.65
2024-2028	23,755,000.00	4,396,774.38
2029-2032	8,375,000.00	574,283.75
Total	**91,755,000.00**	**29,223,251.96**

LEGAL DEBT MARGIN:

The State of Iowa limits the amount of general obligation and tax increment financing debt that a City may issue. This limitation amounts to 5% of actual valuation of all property within the city limits. The computation for the legal debt margin for the City of Bettendorf as of June 30, 2013 is computed as follows:

January 2010 100% assessed valuation	$2,911,324,449
Plus: Public Gas & Electric Utilities	87,269,980
Plus: Captured Tax Increment Value	74,877,772
Less: Military Exemption	(4,063,286)
Total assessed valuation of the property in the City of Bettendorf	**$3,069,408,915**
Debt Limit, 5% of total actual valuation	$153,470,446
Less debt applicable to debt limit:	
Debt service general obligation bonds & notes	91,175,000
Debt service TIF general obligation and TIF revenue bonds	11,880,000
Enterprise general obligation bonds	16,165,000
Current year TIF rebates	863,668
Legal debt margin	**$33,386,778**
Percent of legal debt margin used	**78.24%**

CURRENT TRENDS AND ISSUES:

Budgeted property tax collections in the Debt Service Fund are $9,394,154 for FY 2013/14 compared to $9,029,178 for FY 2012/13. This is an increase of 4.0% mainly due to an increase in property valuations. Revenues from property taxes, interest earnings, other city taxes and escrow funds total the amount necessary to support debt service principal and interest payments and transfers out of $12,641,554. Three of the City's bond issues will be paid off in the next three years.

The City's overall debt is structured with a rapid payout of principal and decreasing total annual debt service requirements annually through FY 2031/32. The fund balance in this fund is projected to stay relatively stable. Tax base growth and a rapid payout continue to moderate the City's debt burden. Detailed debt analyses can be found throughout the remaining pages of this section.



CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
DEBT SERVICE FUND
FY 2009/10 through FY 2013/14

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Percent
Revenue:							
Property taxes	7,108,873	8,195,527	8,492,677	9,029,178	9,394,154	364,976	4.04%
Other city taxes	269,237	284,112	300,246	298,302	296,901	(1,401)	-0.47%
Special assessments							
Licenses and permits							
Intergovernmental	4,176	4,376	4,322	4,033	4,032	(1)	0.00%
Charges for services							
Interest	105,972	33,099	50,015	65,644	57,814	(7,830)	-11.93%
Fines & forfeitures							
Other			-				
Total revenue	**7,488,258**	**8,517,114**	**8,847,260**	**9,397,157**	**9,752,901**	**355,744**	**3.79%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:	6,921,818	15,418,231	8,926,493	13,570,122	12,235,652	(1,334,470)	-9.83%
Capital Projects							
Total expenditures	**6,921,818**	**15,418,231**	**8,926,493**	**13,570,122**	**12,235,652**	**(1,334,470)**	**-9.83%**
Revenue over(under) expenditures	566,440	(6,901,117)	(79,233)	(4,172,965)	(2,482,751)	1,690,214	-40.50%
Financing sources (uses):							
Operating transfers in	-	-	-	-	-		
Operating transfers out	(593,353)	(596,836)	(597,195)	(199,319)	(405,902)	(206,583)	103.64%
Proceeds from bonds	7,325,964		7,375,381				
Payment to bond escrow agent							
Financing sources (uses), net	6,732,611	(596,836)	6,778,186	(199,319)	(405,902)	(206,583)	103.64%
over (under) expenditures and other	**7,299,051**	**(7,497,953)**	**6,698,953**	**(4,372,284)**	**(2,888,653)**	**1,483,631**	**-33.93%**
Fund balances, beginning	806,085	8,105,136	607,183	7,306,136	2,933,852	(4,372,284)	-59.84%
Residual equity transfer in (out)							
Fund balances, ending	8,105,136	607,183	7,306,136	2,933,852	45,199	(2,888,653)	-98.46%

City of Bettendorf

Debt Service Fund

FY 2013/14 Budget

Fiscal Year:	FY 2013/14	FY 2014/15	FY 2015/16	FY 2016/17	FY 2017/18
Taxable property value	1,877,630,708	1,952,735,936	2,025,963,534	2,107,002,075	2,191,282,158
Percentage increase from previous year	4.04%	4.00%	3.75%	4.00%	4.00%
Tax levy	5.00000	5.00000	5.00000	5.00000	5.00000
Debt Service Fund:					
Property taxes levied	9,388,154	9,763,680	10,129,818	10,535,010	10,956,411
Less uncollected	-	-	-	-	-
Delinquent taxes	6,000	6,000	6,000	6,000	6,000
Other city taxes	296,901	296,901	296,901	296,901	296,901
Intergovernmental	4,032	4,032	4,032	4,032	4,032
Interest	50,000	50,000	50,000	50,000	50,000
Escrow interest	7,814	-	-	-	
Net Bond proceeds	-	-	-	-	-
Total revenues	**9,752,901**	**10,120,613**	**10,486,751**	**10,891,943**	**11,313,344**
Principal retirement & Interest*	(12,220,130)	(9,679,206)	(9,841,028)	(10,328,017)	(10,917,237)
Notes Payable	-	-	-	-	-
Bond issuance costs	-	-	-	-	-
Total expenditures	**(12,220,130)**	**(9,679,206)**	**(9,841,028)**	**(10,328,017)**	**(10,917,237)**
Transfers in from General Fund	-	-	-	-	-
Transfers in from CIP/LOT	-	-	-	-	-
Transfer in from Gaming	-	-			
Bond premium	-	-	-	-	-
Bond issuance costs	-	-	-	-	-
Transfer out to Garbage/Recycling	(139,100)	(136,500)	(133,250)	(49,513)	(204,470)
Transfer out to Stormwater	(200,469)	(201,444)	(201,944)	(201,944)	(206,744)
Transfer out to Family Museum	(66,333)	(63,000)	(62,000)	(61,000)	(510,000)
Total expenditures & transfers out	**(12,626,032)**	**(10,080,150)**	**(10,238,222)**	**(10,640,474)**	**(11,838,451)**
Revenue & other financing sources over(under) expenditures and other financing uses	**(2,873,131)**	**40,463**	**248,529**	**251,470**	**(525,107)**
Beginning fund balance	**2,933,852**	**60,721**	**101,184**	**349,713**	**601,183**
Ending fund balance	**60,721**	**101,184**	**349,713**	**601,183**	**76,076**

*Principal & interest payments are updated to the actual after May 2013 bond issuance.

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF BETTENDORF, IOWA that the City shall continually seek to maintain and improve current bond ratings so that borrowing costs are minimized and access to credit preserved.

BE IT FURTHER RESOLVED that the City shall maintain effective communication with bond rating agencies concerning its financial condition, in keeping with a policy of full disclosure on its annual financial reports and official statement.

BE IT FURTHER RESOLVED that several key debt indicators used by national credit ratings agencies when reviewing the City's creditworthiness will be calculated and reviewed by the City annually as part of adopting its Five Year Capital Improvements Program.

The key debt indicators to be reviewed annually as part of the City's Five Year Capital Improvements Program will include, but is not limited to the following:

	6/30/10 Actual	6/30/11 Actual	6/30/12 Actual	6/30/13 Projected
Debt Margin Ratio	72.57%	72.52%	80.26%	78.24%

As mandated by the State of Iowa this ratio calculates the percentage of the City's outstanding general obligation debt to debt applicable to the debt limit. The debt limit shall not exceed 5% of total actual assessed valuation.

	6/30/10 Actual	6/30/11 Actual	6/30/12 Actual	6/30/13 Projected
G.O. Net Direct Debt as a % of full assessed value	3.56%	3.50%	4.05%	3.84%

This ratio indicates the relationship between the City's debt and the full assessed value of property in the City. It is an important indicator of the City's ability to repay debt, because property taxes are the source of the City's revenues used to repay debt. A small ratio is an indication that the City will be better able to withstand possible future economic downturns and continue to meet its debt obligations.

	6/30/10 Actual	6/30/11 Actual	6/30/12 Actual	6/30/13 Projected
G.O. Indirect & Net Direct Debt as a % of Full Assessed Value	4.26%	3.95%	4.47%	4.02%

This ratio indicates the relationship between the debt burden of all governmental entities within the City of Bettendorf and the full assessed value of property in the City. It is an important indicator of the City's ability to repay debt, because property taxes are the primary source of revenues that governmental entities use to repay debt. A small ratio indicates the City will be better able to withstand possible future economic downturns and continue to meet its debt obligations because the overall debt burden on taxpayers is lower.

	6/30/10 Actual	6/30/11 Actual	6/30/12 Actual	6/30/13 Projected
G.O. Net Debt per Capita	$3,089	$3,169	$3,692	$3,369

This indicator indicates the per capita debt burden of the City of Bettendorf only and is a general indicator of the City's debt burden on individual taxpayers. A smaller ratio indicates a lighter burden.

	6/30/10 Actual	6/30/11 Actual	6/30/12 Actual	6/30/13 Projected
Overlapping Net Debt per Capita	$3,693	$3,577	$4,071	$3,828

This indicator indicates the per capita debt burden of all governmental entities within the City of Bettendorf and is a general indicator of the overlapping debt burden on City taxpayers. A smaller ratio indicates a lighter burden on taxpayers.

	6/30/10 Actual	6/30/11 Actual	6/30/12 Actual	6/30/13 Projected
Debt Service as a % of General Governmental Expenditures	12.49%	25.96%	16.20%	23.00%

This ratio is a measure of the City's ability to repay debt without hampering other City services. A small ratio indicates a lesser burden on the City's operating budget.

	6/30/10 Actual	6/30/11 Actual	6/30/12 Actual	6/30/13 Projected
Unreserved General Fund Balance as a % of General Fund Revenues	26.09%	25.00%	25.03%	24.49%

A high ratio suggests the presence of resources that can be used to overcome a temporary shortfall of revenues.

Sources of Indicators:

City of Bettendorf Comprehensive Annual Financial Reports
Moody's Treasurer's Association, Debt Policy Handbook
Municipal Treasurer's Association, Debt Policy Handbook
Government Finance Officer's Association, GFOA

City of Bettendorf, Iowa
Legal Debt Margin Information

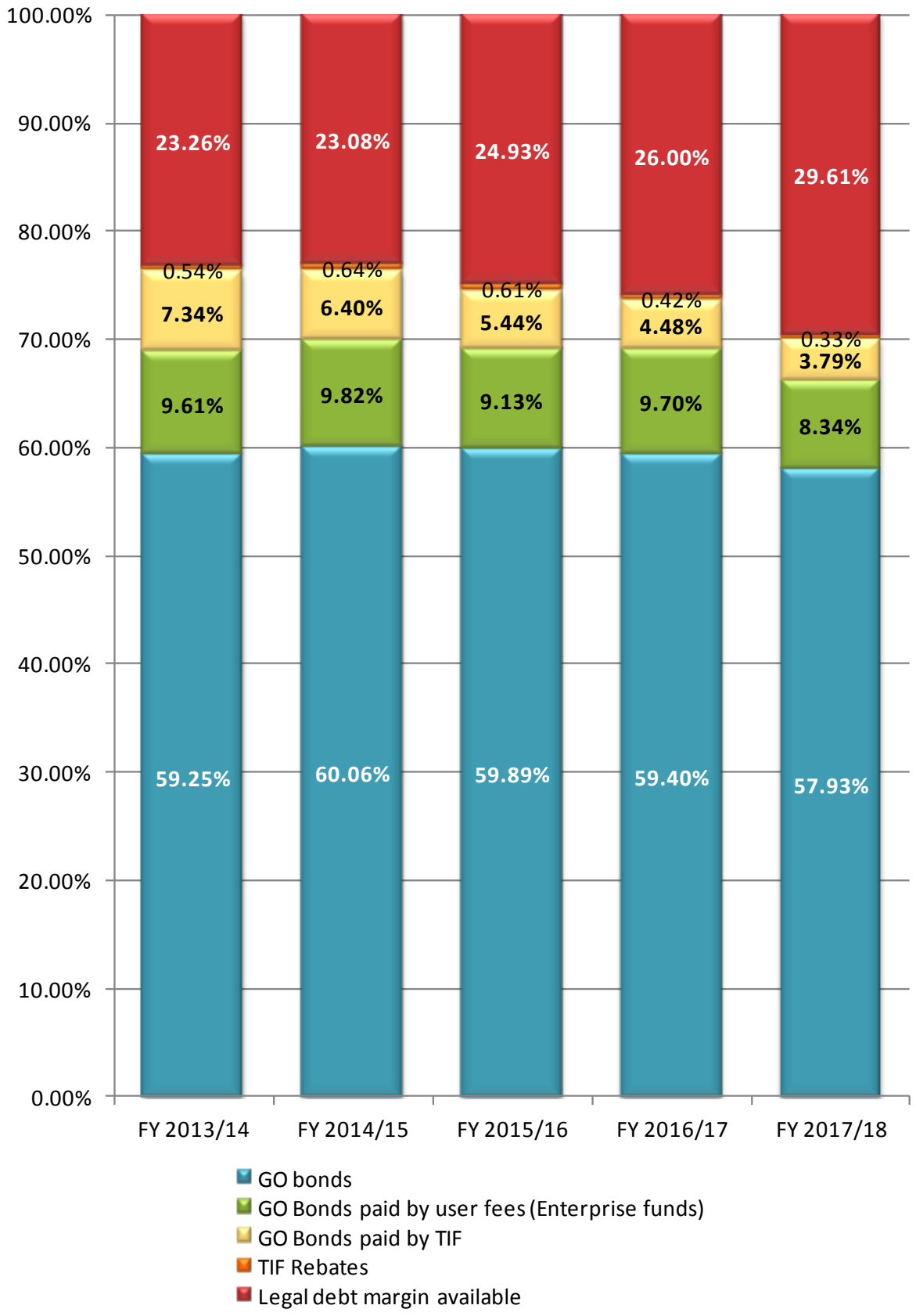
Fiscal Year	FY 2013/14	FY 2014/15	FY 2015/16	FY 2016/17	FY 2017/18
100% assessed valuation(excluding ag)	$ 2,969,680,846	$ 3,088,468,080	$ 3,212,006,803	$ 3,340,487,075	$ 3,474,106,558
Plus: Public gas and electric utilities	90,426,037	90,000,000	90,000,000	90,000,000	90,000,000
Plus: Captured tax increment value	78,344,205	78,000,000	78,000,000	78,000,000	78,000,000
Less: Military exemption	(3,959,644)	(4,000,000)	(4,000,000)	(4,000,000)	(4,000,000)
Total assessed valuation of the property	**$ 3,134,491,444**	**$ 3,252,468,080**	**$ 3,376,006,803**	**$ 3,504,487,075**	**$ 3,638,106,558**
Debt limit, 5% of total actual valuation	**$ 156,724,572**	**$ 162,623,404**	**$ 168,800,340**	**$ 175,224,354**	**$ 181,905,328**
Debt applicable to debt limit:					
Debt service general obligation bonds	92,855,000	97,670,000	101,100,000	104,075,000	105,372,000
Refunded GO bonds	-	-	-	-	-
Debt service TIF revenue bonds	11,500,000	10,400,000	9,185,000	7,850,000	6,900,000
Enterprise general obligation bonds	15,055,000	15,965,000	15,415,000	17,000,000	15,166,405
TIF Rebates	854,136	1,033,812	1,033,812	727,526	593,615
Refunded Enterprise bonds	-	-	-	-	-
Total outstanding GO debt:	**120,264,136**	**125,068,812**	**126,733,812**	**129,652,526**	**128,032,020**
Legal debt margin	**$ 36,460,436**	**$ 37,554,592**	**$ 42,066,528**	**$ 45,571,828**	**$ 53,873,308**

Percentage of debt margin used(excluding refunded bonds):

Legal debt margin available	23.26%	23.08%	24.93%	26.00%	29.61%
GO Bonds paid by TIF	7.34%	6.40%	5.44%	4.48%	3.79%
GO Bonds paid by user fees (Enterprise funds)	9.61%	9.82%	9.13%	9.70%	8.34%
GO bonds	59.25%	60.06%	59.89%	59.40%	57.93%
TIF Rebates	0.54%	0.64%	0.61%	0.42%	0.33%
Refunded bonds	0.00%	0.00%	0.00%	0.00%	0.00%
Total debt margin used	**76.74%**	**76.92%**	**75.07%**	**74.00%**	**70.39%**
	100.00%	**100.00%**	**100.00%**	**100.00%**	**100.00%**

Debt Levy Rate(per $1,000 taxable valuation)	**5.00**	**5.00**	**5.00**	**5.00**	**5.00**
New debt to be issued (NET PROCEEDS):					
GO Bonds (FY 11/12 $2.145M current refunding)	$ 9,000,000	$ 9,000,000	$ 9,000,000	$ 9,000,000	$ 8,000,000
GO Refunding					
General Corporate Bonds:					
Forest Grove Park	$ 700,000	$ 700,000	$ 700,000	$ 700,000	$ 700,000
Downtown Land Acquisition	$ 700,000	$ 700,000		$ 700,000	$ 700,000
Fire Truck		$ 700,000	$ 700,000		
Museum Exhibit Hall					
Solid Waste/Recycling garbage packers			$ 700,000	$ 700,000	
Sewer GO Bonds					$ 2,000,000
Storm Water GO Bonds		$ 2,000,000		$ 2,000,000	
Sewer State Revolving Fund Revenue Notes	$ 3,000,000				
Storm Water State Revolving Fund Revenue Notes	$ 2,000,000				

City of Bettendorf
Debt Margin



City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

FY	6/1/2003 $4.080 Million GO Bonds	6/1/2004 $3.570 Million GO Bonds	6/1/2004 $2.040 Million Sewer GO Bonds	6/1/2004 $2.040 Million Storm GO Bonds	6/1/2005 $4.590 Million GO Bonds	6/1/2006 $4.580 Million GO Bonds	6/1/2006 $2.545 Million Sewer GO Bonds
	Principal					Principal	
2013	2,355,000.00	2,230,000.00	1,275,000.00	1,275,000.00	235,000.00	225,000.00	125,000.00
2014					2,910,000.00	230,000.00	130,000.00
2015						240,000.00	135,000.00
2016						250,000.00	140,000.00
2017						260,000.00	145,000.00
2018						275,000.00	150,000.00
2019						285,000.00	160,000.00
2020						295,000.00	165,000.00
2021						310,000.00	170,000.00
2022						325,000.00	180,000.00
2023						340,000.00	190,000.00
2024						355,000.00	195,000.00
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Total	**2,355,000.00**	**2,230,000.00**	**1,275,000.00**	**1,275,000.00**	**3,145,000.00**	**3,390,000.00**	**1,885,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

	7/1/06 $6.300 Million GO	2/1/07 $3.760 Million GO	5/15/07 $5.095 Million GO	6/1/2008 $10.540 Million GO	6/1/08 $2.505 Million Sewer	6/1/08 $2.510 Million Storm	8/29/08 $2.675 Million TIF
FY	Refunding	Refunding	Bonds	Bonds	GO Bonds	GO Bonds	Bonds
						Principal	
2013	750,000.00	555,000.00	225,000.00	420,000.00	110,000.00	110,000.00	75,000.00
2014	795,000.00	570,000.00	235,000.00	435,000.00	115,000.00	115,000.00	80,000.00
2015	815,000.00	610,000.00	245,000.00	455,000.00	120,000.00	120,000.00	85,000.00
2016			250,000.00	475,000.00	125,000.00	125,000.00	100,000.00
2017			260,000.00	495,000.00	130,000.00	130,000.00	105,000.00
2018			270,000.00	515,000.00	135,000.00	140,000.00	85,000.00
2019			280,000.00	535,000.00	145,000.00	145,000.00	110,000.00
2020			295,000.00	560,000.00	150,000.00	150,000.00	165,000.00
2021			305,000.00	590,000.00	155,000.00	155,000.00	185,000.00
2022			315,000.00	615,000.00	165,000.00	165,000.00	170,000.00
2023			330,000.00	645,000.00	170,000.00	170,000.00	155,000.00
2024			345,000.00	680,000.00	180,000.00	180,000.00	160,000.00
2025			360,000.00	715,000.00	190,000.00	190,000.00	300,000.00
2026			375,000.00	750,000.00	200,000.00	200,000.00	690,000.00
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Total	**2,360,000.00**	**1,735,000.00**	**4,090,000.00**	**7,885,000.00**	**2,090,000.00**	**2,095,000.00**	**2,465,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

			Land acquistion	PW Facility remodel	Garbage packers	Landscaping		
	8/29/08	**3/15/09**	**3/15/09**	**3/15/09**	**6/1/2010**	**6/1/2010**	**6/1/2010**	**6/1/10**
	$11.140	**$12.300**	**$0.700**	**$0.700**	**$0.765**	**$0.690**	**$13.710**	**$2.540**
	Million	**Million**	**Million**	**Million**	**Million**	**Million**	**Million**	**Million**
	TIF	**GO**	**GO**	**GO**	**Solid Waste**	**GO**	**GO**	**Storm**
FY	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**GO Bonds**
						Principal		
2013	550,000.00	850,000.00	35,000.00	35,000.00	125,000.00	30,000.00	595,000.00	110,000.00
2014	190,000.00	495,000.00	35,000.00	35,000.00	130,000.00	30,000.00	600,000.00	110,000.00
2015	905,000.00	25,000.00	0.00	0.00	130,000.00	30,000.00	610,000.00	115,000.00
2016	1,000,000.00	515,000.00	35,000.00	35,000.00	130,000.00	30,000.00	620,000.00	115,000.00
2017	1,110,000.00	25,000.00	0.00	0.00		35,000.00	635,000.00	120,000.00
2018	740,000.00	535,000.00	35,000.00	35,000.00		35,000.00	655,000.00	120,000.00
2019	35,000.00	555,000.00	40,000.00	40,000.00		35,000.00	670,000.00	125,000.00
2020	0.00	580,000.00	40,000.00	40,000.00		35,000.00	695,000.00	130,000.00
2021	0.00	605,000.00	40,000.00	40,000.00		35,000.00	715,000.00	130,000.00
2022	820,000.00	630,000.00	45,000.00	45,000.00		40,000.00	740,000.00	135,000.00
2023	975,000.00	660,000.00	45,000.00	45,000.00		40,000.00	765,000.00	140,000.00
2024	1,125,000.00	695,000.00	45,000.00	45,000.00		40,000.00	795,000.00	145,000.00
2025	1,175,000.00	730,000.00	50,000.00	50,000.00		40,000.00	825,000.00	155,000.00
2026	835,000.00	770,000.00	55,000.00	55,000.00		45,000.00	855,000.00	160,000.00
2027		810,000.00	55,000.00	55,000.00		45,000.00	890,000.00	165,000.00
2028		860,000.00	60,000.00	60,000.00		45,000.00	925,000.00	170,000.00
2029						50,000.00	965,000.00	180,000.00
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Total	**9,460,000.00**	**9,340,000.00**	**615,000.00**	**615,000.00**	**515,000.00**	**640,000.00**	**12,555,000.00**	**2,325,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

						Park Improvements
	6/1/10	6/1/2011	6/1/2011	6/1/2011	6/1/2012	6/1/2012
	$7.180	$15.235	$2.035	$0.795	$11.340	$0.505
	Million	Million	Million	Million	Million	Million
	GO	GO	Sewer	TIF	GO	GO
FY	Refunding	Bonds	Bonds	Refunding	Bonds	Bonds
					Principal	
2013	630,000.00	675,000.00	85,000.00	110,000.00	180,000.00	45,000.00
2014	630,000.00	510,000.00	85,000.00	110,000.00	525,000.00	50,000.00
2015	650,000.00	495,000.00	85,000.00	110,000.00	530,000.00	50,000.00
2016	665,000.00	730,000.00	90,000.00	115,000.00	530,000.00	50,000.00
2017	685,000.00	745,000.00	90,000.00	120,000.00	700,000.00	310,000.00
2018	705,000.00	765,000.00	95,000.00	125,000.00	520,000.00	
2019	735,000.00	790,000.00	95,000.00		545,000.00	
2020	755,000.00	820,000.00	100,000.00		555,000.00	
2021	780,000.00	0.00	100,000.00		570,000.00	
2022	330,000.00	850,000.00	105,000.00		585,000.00	
2023		880,000.00	110,000.00		600,000.00	
2024		920,000.00	115,000.00		605,000.00	
2025		960,000.00	120,000.00		625,000.00	
2026		1,005,000.00	125,000.00		650,000.00	
2027		1,050,000.00	130,000.00		675,000.00	
2028		1,100,000.00	140,000.00		690,000.00	
2029		1,155,000.00	145,000.00		735,000.00	
2030		1,210,000.00	150,000.00		750,000.00	
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Total	**6,565,000.00**	**14,660,000.00**	**1,965,000.00**	**690,000.00**	**11,340,000.00**	**505,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

FY	6/1/2012 $2.145 Million GO Refunding	6/1/2012 $6.835 Million GO Refunding	6/1/2012 $6.835 Million GO Refunding	6/1/2012 $6.835 Million Sewer Refunding	6/1/2012 $6.835 Million Storm Refunding	5/7//13 $9.985 Million GO Bonds	Forest Grove Pk 5/7//13 $0.700 Million GO Bonds
	Principal	Principal	Principal	Principal	Principal		
2013	190,000.00						
2014	205,000.00	215,000.00		120,000.00	125,000.00	305,000.00	30,000.00
2015	210,000.00	215,000.00	290,000.00	130,000.00	125,000.00	430,000.00	30,000.00
2016	235,000.00	210,000.00	295,000.00	125,000.00	120,000.00	440,000.00	30,000.00
2017	240,000.00	205,000.00	310,000.00	120,000.00	115,000.00	450,000.00	30,000.00
2018	240,000.00	210,000.00	320,000.00	125,000.00	125,000.00	460,000.00	30,000.00
2019	265,000.00	210,000.00	340,000.00	125,000.00	125,000.00	570,000.00	35,000.00
2020	270,000.00	220,000.00	345,000.00	125,000.00	125,000.00	480,000.00	35,000.00
2021	290,000.00	235,000.00	355,000.00	130,000.00	130,000.00	485,000.00	35,000.00
2022		240,000.00	365,000.00	130,000.00	135,000.00	495,000.00	35,000.00
2023						510,000.00	35,000.00
2024						525,000.00	35,000.00
2025						545,000.00	40,000.00
2026						560,000.00	40,000.00
2027						575,000.00	40,000.00
2028						595,000.00	40,000.00
2029						610,000.00	45,000.00
2030						630,000.00	45,000.00
2031						650,000.00	45,000.00
2032						670,000.00	45,000.00
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Total	**2,145,000.00**	**1,960,000.00**	**2,620,000.00**	**1,130,000.00**	**1,125,000.00**	**9,985,000.00**	**700,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

		Museum exhibits			Forest Grove Pk	Downtown Land acq		Forest Grove Pk
	5/7//13	5/7//13	5/7//13	6/1/2014	6/1/2014	6/1/2014	6/1/2015	6/1/2015
	$1.500	$0.700	$1.500	$9.120	$0.700	$0.700	$9.120	$0.700
	Million	Million	Million	Million	Million	Million	Million	Million
	Storm	Museum	Sewer	GO	GO	GO	GO	GO
FY	GO Bonds	Bonds	GO Bonds	Bonds	Bonds	Bonds	Bonds	Bonds
					Principal	Principal		
2013								
2014	60,000.00	60,000.00	60,000.00					
2015	65,000.00	60,000.00	65,000.00	415,000.00	30,000.00	30,000.00		
2016	65,000.00	60,000.00	65,000.00	430,000.00	30,000.00	30,000.00	575,000.00	30,000.00
2017	70,000.00	60,000.00	70,000.00	435,000.00	30,000.00	30,000.00	430,000.00	30,000.00
2018	70,000.00	460,000.00	70,000.00	435,000.00	30,000.00	30,000.00	435,000.00	30,000.00
2019	70,000.00		70,000.00	440,000.00	35,000.00	35,000.00	435,000.00	30,000.00
2020	70,000.00		70,000.00	445,000.00	35,000.00	35,000.00	440,000.00	35,000.00
2021	75,000.00		75,000.00	450,000.00	35,000.00	35,000.00	445,000.00	35,000.00
2022	75,000.00		75,000.00	455,000.00	35,000.00	35,000.00	450,000.00	35,000.00
2023	75,000.00		75,000.00	465,000.00	35,000.00	35,000.00	455,000.00	35,000.00
2024	80,000.00		80,000.00	470,000.00	35,000.00	35,000.00	465,000.00	35,000.00
2025	80,000.00		80,000.00	480,000.00	35,000.00	35,000.00	470,000.00	35,000.00
2026	85,000.00		85,000.00	490,000.00	40,000.00	40,000.00	480,000.00	35,000.00
2027	85,000.00		85,000.00	495,000.00	40,000.00	40,000.00	490,000.00	40,000.00
2028	90,000.00		90,000.00	505,000.00	40,000.00	40,000.00	495,000.00	40,000.00
2029	90,000.00		90,000.00	520,000.00	40,000.00	40,000.00	505,000.00	40,000.00
2030	95,000.00		95,000.00	530,000.00	40,000.00	40,000.00	520,000.00	40,000.00
2031	100,000.00		100,000.00	540,000.00	45,000.00	45,000.00	530,000.00	40,000.00
2032	100,000.00		100,000.00	555,000.00	45,000.00	45,000.00	540,000.00	45,000.00
2033				565,000.00	45,000.00	45,000.00	555,000.00	45,000.00
2034							415,000.00	45,000.00
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Total	**1,500,000.00**	**700,000.00**	**1,500,000.00**	**9,120,000.00**	**700,000.00**	**700,000.00**	**9,130,000.00**	**700,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

	Downtown	Fire Truck			Forest Grove	Carts	Fire truck		Forest Grove
	6/1/2015	**6/1/2015**	**6/1/2015**	**6/1/2016**	**6/1/2016**	**6/1/2016**	**6/1/2016**	**6/1/17**	**6/1/2017**
	$0.700 Million GO	**$0.700 Million GO**	**$2.060 Million Storm**	**$9.120 Million GO**	**$0.700 Million GO**	**$0.700 Million Solid Waste**	**$0.700 Million GO**	**$9.120 Million GO**	**$0.700 Million GO**
FY	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**
								Principal	
2013									
2014									
2015									
2016	30,000.00	30,000.00	90,000.00						
2017	30,000.00	30,000.00	95,000.00	565,000.00	30,000.00	30,000.00	30,000.00		
2018	30,000.00	30,000.00	95,000.00	430,000.00	30,000.00	30,000.00	30,000.00	415,000.00	30,000.00
2019	30,000.00	30,000.00	95,000.00	435,000.00	30,000.00	30,000.00	30,000.00	430,000.00	30,000.00
2020	35,000.00	35,000.00	100,000.00	435,000.00	30,000.00	30,000.00	30,000.00	435,000.00	30,000.00
2021	35,000.00	35,000.00	100,000.00	440,000.00	35,000.00	35,000.00	35,000.00	435,000.00	30,000.00
2022	35,000.00	35,000.00	100,000.00	445,000.00	35,000.00	35,000.00	35,000.00	440,000.00	35,000.00
2023	35,000.00	35,000.00	100,000.00	450,000.00	35,000.00	35,000.00	35,000.00	445,000.00	35,000.00
2024	35,000.00	35,000.00	105,000.00	455,000.00	35,000.00	35,000.00	35,000.00	450,000.00	35,000.00
2025	35,000.00	35,000.00	105,000.00	465,000.00	35,000.00	35,000.00	35,000.00	455,000.00	35,000.00
2026	35,000.00	35,000.00	110,000.00	470,000.00	35,000.00	35,000.00	35,000.00	465,000.00	35,000.00
2027	40,000.00	40,000.00	110,000.00	480,000.00	35,000.00	35,000.00	35,000.00	470,000.00	35,000.00
2028	40,000.00	40,000.00	115,000.00	490,000.00	40,000.00	40,000.00	40,000.00	480,000.00	35,000.00
2029	40,000.00	40,000.00	115,000.00	495,000.00	40,000.00	40,000.00	40,000.00	490,000.00	40,000.00
2030	40,000.00	40,000.00	120,000.00	505,000.00	40,000.00	40,000.00	40,000.00	495,000.00	40,000.00
2031	40,000.00	40,000.00	120,000.00	520,000.00	40,000.00	40,000.00	40,000.00	505,000.00	40,000.00
2032	45,000.00	45,000.00	125,000.00	530,000.00	40,000.00	40,000.00	40,000.00	520,000.00	40,000.00
2033	45,000.00	45,000.00	130,000.00	540,000.00	45,000.00	45,000.00	45,000.00	530,000.00	40,000.00
2034	45,000.00	45,000.00	130,000.00	555,000.00	45,000.00	45,000.00	45,000.00	540,000.00	45,000.00
2035				415,000.00	45,000.00	45,000.00	45,000.00	555,000.00	45,000.00
2036								565,000.00	45,000.00
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Total	**700,000.00**	**700,000.00**	**2,060,000.00**	**9,120,000.00**	**700,000.00**	**700,000.00**	**700,000.00**	**9,120,000.00**	**700,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

	Downtown				Forest Grove	Downtown			
	6/1/2017	**6/1/2015**	**6/1/17**	**6/1/18**	**6/1/18**	**6/1/18**	**6/1/19**	**6/1/20**	**6/1/21**
	$0.700	**$2.060**	**$0.700**	**$8.117**	**$0.700**	**$0.700**	**$9.120**	**$9.120**	**$9.120**
	Million	**Million**	**Million**	**Million**	**Million**	**Million**	**Million**	**Million**	**Million**
	GO	**Storm**	**solid waste**	**GO**	**GO**	**GO**	**GO**	**GO**	**GO**
FY	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**
2013									
2014									
2015									
2016									
2017									
2018	30,000.00	90,000.00	128,595.00						
2019	30,000.00	95,000.00	134,060.00	369,350.00	30,000.00	30,000.00			
2020	30,000.00	95,000.00	139,758.00	382,700.00	30,000.00	30,000.00	405,000.00		
2021	30,000.00	95,000.00	145,697.00	387,150.00	30,000.00	30,000.00	425,000.00	405,000.00	
2022	35,000.00	100,000.00	151,890.00	387,150.00	30,000.00	30,000.00	425,000.00	425,000.00	405,000.00
2023	35,000.00	100,000.00		391,600.00	35,000.00	35,000.00	430,000.00	425,000.00	425,000.00
2024	35,000.00	100,000.00		396,050.00	35,000.00	35,000.00	435,000.00	430,000.00	425,000.00
2025	35,000.00	100,000.00		400,500.00	35,000.00	35,000.00	440,000.00	435,000.00	430,000.00
2026	35,000.00	105,000.00		404,950.00	35,000.00	35,000.00	445,000.00	440,000.00	435,000.00
2027	35,000.00	105,000.00		413,850.00	35,000.00	35,000.00	450,000.00	445,000.00	440,000.00
2028	35,000.00	110,000.00		418,300.00	35,000.00	35,000.00	460,000.00	450,000.00	445,000.00
2029	40,000.00	110,000.00		427,200.00	35,000.00	35,000.00	470,000.00	460,000.00	450,000.00
2030	40,000.00	115,000.00		436,100.00	40,000.00	40,000.00	475,000.00	470,000.00	460,000.00
2031	40,000.00	115,000.00		440,550.00	40,000.00	40,000.00	485,000.00	475,000.00	470,000.00
2032	40,000.00	120,000.00		449,450.00	40,000.00	40,000.00	500,000.00	485,000.00	475,000.00
2033	40,000.00	120,000.00		462,800.00	40,000.00	40,000.00	510,000.00	500,000.00	485,000.00
2034	45,000.00	125,000.00		471,700.00	40,000.00	40,000.00	525,000.00	510,000.00	500,000.00
2035	45,000.00	130,000.00		480,600.00	45,000.00	45,000.00	535,000.00	525,000.00	510,000.00
2036	45,000.00	130,000.00		493,950.00	45,000.00	45,000.00	550,000.00	535,000.00	525,000.00
2037				503,050.00	45,000.00	45,000.00	570,000.00	550,000.00	535,000.00
2038							585,000.00	570,000.00	550,000.00
2039								585,000.00	570,000.00
2040									585,000.00
2041									
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2049									
Total	**700,000.00**	**2,060,000.00**	**700,000.00**	**8,117,000.00**	**700,000.00**	**700,000.00**	**9,120,000.00**	**9,120,000.00**	**9,120,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

FY	6/1/22 $9.120 Million GO Bonds	Total Principal by Year
2013		14,210,000.00
2014		10,330,000.00
2015		8,655,000.00
2016		9,015,000.00
2017		9,535,000.00
2018		10,373,595.00
2019		9,938,410.00
2020		10,532,458.00
2021		10,422,847.00
2022		12,004,040.00
2023	405,000.00	11,466,600.00
2024	425,000.00	11,921,050.00
2025	425,000.00	11,855,500.00
2026	430,000.00	12,244,950.00
2027	435,000.00	9,438,850.00
2028	440,000.00	9,733,300.00
2029	445,000.00	9,022,200.00
2030	450,000.00	8,031,100.00
2031	460,000.00	6,815,550.00
2032	470,000.00	6,189,450.00
2033	475,000.00	5,392,800.00
2034	485,000.00	4,696,700.00
2035	500,000.00	3,965,600.00
2036	510,000.00	3,488,950.00
2037	525,000.00	2,773,050.00
2038	535,000.00	2,240,000.00
2039	550,000.00	1,705,000.00
2040	570,000.00	1,155,000.00
2041	585,000.00	585,000.00
2042		0.00
2043		0.00
2044		0.00
2045		0.00
2046		0.00
2047		0.00
2048		0.00
2049		0.00
Total	**9,120,000.00**	**227,737,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

	6/1/2003	6/1/2004	6/1/2004	6/1/2004	6/1/2005	6/1/2006	6/1/2006
	$4.08 Million GO	$3.57 Million GO	$2.04 Million Sewer	$2.04 Million Storm	$4.59 Million GO	$4.580 Million GO	$2.545 Million Sewer
FY	Bonds	Bonds	GO Bonds	GO Bonds	Bonds	Bonds	GO Bonds
	Interest					Interest	
2013	6,853.96	107,154.12	60,416.69	60,416.69	130,777.50	145,152.28	80,660.22
2014					121,377.50	135,871.85	75,503.15
2015						126,326.27	70,198.73
2016						116,382.96	64,673.30
2017						106,041.92	58,926.84
2018						95,303.14	52,959.36
2019						84,034.05	46,697.21
2020						71,877.10	39,941.66
2021						58,940.75	32,753.01
2022						45,441.95	25,251.81
2023						31,240.08	17,359.92
2024						15,909.30	8,840.70
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Total	**6,853.96**	**107,154.12**	**60,416.69**	**60,416.69**	**252,155.00**	**1,032,521.65**	**573,765.91**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

	7/1/06 $6.300 Million GO	2/1/07 $3.760 Million GO	5/15/07 $5.095 Million GO	6/1/2008 $10.54 Million GO	6/1/08 $2.51 Million Sewer	6/1/08 $2.510 Million Storm	8/29/08 $2.675 Million TIF
FY	Refunding	Refunding	Bonds	Bonds	GO Bonds	GO Bonds	Bonds
						Interest	
2013	94,807.50	67,387.50	169,137.50	336,131.26	89,118.76	89,318.76	125,317.85
2014	64,807.50	46,020.00	160,137.50	321,431.26	85,268.76	85,468.76	202,635.00
2015	33,007.50	23,790.00	150,737.50	306,206.26	81,243.76	81,443.76	196,008.75
2016			140,937.50	289,143.76	76,743.76	76,943.76	188,100.00
2017			130,937.50	270,143.76	71,743.76	71,943.76	179,550.00
2018			120,537.50	250,343.76	66,543.76	66,743.76	170,358.75
2019			109,737.50	229,743.76	61,143.76	61,143.76	229,200.00
2020			98,537.50	208,343.76	55,343.76	55,343.76	214,200.00
2021			86,737.50	185,943.76	49,343.76	49,343.76	193,800.00
2022			74,156.26	161,606.26	42,950.00	42,950.00	171,000.00
2023			60,926.26	135,468.76	35,937.50	35,937.50	152,100.00
2024			46,901.26	107,250.00	28,500.00	28,500.00	133,500.00
2025			32,066.26	73,250.00	19,500.00	19,500.00	115,200.00
2026			16,406.26	37,500.00	10,000.00	10,000.00	65,400.00
2027							
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Total	**192,622.50**	**137,197.50**	**1,397,893.80**	**2,912,506.36**	**773,381.34**	**774,581.34**	**2,336,370.35**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

FY	8/29/08 $11.140 Million TIF Bonds	3/15/09 $12.30 Million GO Bonds	3/15/09 $0.70 Million GO Bonds	3/15/09 $0.70 Million GO Bonds	6/1/2010 $0.765 Million Solid Waste Bonds	6/1/2010 $0.69 Million GO Bonds	6/1/2010 $13.710 Million GO Bonds	6/1/10 $2.540 Million Storm GO Bonds
						Interest		
2013	709,495.83	351,156.26	23,456.26	23,456.26	11,600.00	21,620.00	424,025.00	78,520.00
2014	975,700.00	329,906.26	22,581.26	22,581.26	9,100.00	21,020.00	412,125.00	76,320.00
2015	935,275.00	317,531.26	21,706.26	21,706.26	6,500.00	20,420.00	400,125.00	74,120.00
2016	833,525.00	316,906.26	21,706.26	21,706.26	3,250.00	19,670.00	384,875.00	71,245.00
2017	720,500.00	302,743.76	20,743.76	20,743.76		18,920.00	369,375.00	68,370.00
2018	595,100.00	301,993.76	20,743.76	20,743.76		17,957.50	351,912.50	65,070.00
2019	718,475.00	285,943.76	19,693.76	19,693.76		16,907.50	332,262.50	61,470.00
2020	714,850.00	266,518.76	18,293.76	18,293.76		15,682.50	308,812.50	57,095.00
2021	714,850.00	243,318.76	16,693.76	16,693.76		14,457.50	284,487.50	52,545.00
2022	687,300.00	219,118.76	15,093.76	15,093.76		13,267.50	260,177.50	48,125.00
2023	561,875.00	193,918.76	13,293.76	13,293.76		11,867.50	234,277.50	43,400.00
2024	429,375.00	167,518.76	11,493.76	11,493.76		10,427.50	206,737.50	38,360.00
2025	252,750.00	138,850.00	9,637.50	9,637.50		8,947.50	177,322.50	32,995.00
2026	85,875.00	107,825.00	7,512.50	7,512.50		7,427.50	145,972.50	27,105.00
2027		74,137.50	5,106.26	5,106.26		5,672.50	112,627.50	20,865.00
2028		38,700.00	2,700.00	2,700.00		3,872.50	77,027.50	14,265.00
2029						2,050.00	39,565.00	7,380.00
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Total	**8,934,945.83**	**3,656,087.62**	**250,456.38**	**250,456.38**	**30,450.00**	**230,187.50**	**4,521,707.50**	**837,250.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

	6/1/10 $7.180 Million GO	6/1/2011 $15.235 Million GO	6/1/2011 $2.035 Million Sewer	6/1/2011 $0.795 Million TIF	6/1/2012 $11.340 Million GO	6/1/2012 $0.51 Million GO
FY	Refunding	Bonds	Bonds	Refunding	Bonds	Bonds
					Interest	
2013	191,532.50	588,862.50	77,862.50	16,525.00	397,841.94	18,068.89
2014	178,932.50	575,362.50	76,162.50	14,325.00	377,312.50	16,400.00
2015	166,332.50	565,162.50	74,462.50	12,125.00	366,812.50	15,400.00
2016	150,082.50	555,262.50	72,762.50	9,925.00	350,912.50	13,900.00
2017	131,795.00	537,012.50	70,512.50	7,050.00	335,012.50	12,400.00
2018	111,245.00	516,525.00	68,037.50	3,750.00	307,012.50	
2019	88,332.50	493,575.00	65,187.50		286,212.50	
2020	62,607.50	467,900.00	62,100.00		264,412.50	
2021	38,070.00	439,200.00	58,600.00		242,212.50	
2022	11,550.00	439,200.00	54,850.00		219,412.50	
2023		405,200.00	50,650.00		196,012.50	
2024		370,000.00	46,250.00		172,012.50	
2025		324,000.00	40,500.00		147,812.50	
2026		276,000.00	34,500.00		129,062.50	
2027		225,750.00	28,250.00		109,562.50	
2028		173,250.00	21,750.00		89,312.50	
2029		118,250.00	14,750.00		68,612.50	
2030		60,500.00	7,500.00		46,562.50	
2031					24,062.50	
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Total	**1,130,480.00**	**7,131,012.50**	**924,687.50**	**63,700.00**	**4,130,166.94**	**76,168.89**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

FY	6/1/2012 $2.145 Million GO Refunding	6/1/2012 $6.835 Million GO Refunding	6/1/2012 $6.835 Million GO Refunding	6/1/2012 $6.835 Million Sewer Refunding	6/1/2012 $6.835 Million Storm Refunding	5/7//13 $9.985 Million GO Bonds	5/7//13 $0.70 Million GO Bonds
	Interest	Interest	Interest	Interest	Interest		
2013	76,714.44	56,922.22	79,064.44	32,795.56	32,638.89		
2014	69,650.00	54,500.00	75,700.00	31,400.00	31,250.00	350,026.67	24,386.67
2015	65,550.00	50,200.00	75,700.00	29,000.00	28,750.00	322,050.00	22,262.50
2016	59,250.00	45,900.00	69,900.00	26,400.00	26,250.00	309,150.00	21,362.50
2017	52,200.00	39,600.00	61,050.00	22,650.00	22,650.00	295,950.00	20,462.50
2018	42,600.00	33,450.00	51,750.00	19,050.00	19,200.00	282,450.00	19,562.50
2019	33,000.00	27,150.00	42,150.00	15,300.00	15,450.00	264,050.00	18,362.50
2020	22,400.00	20,850.00	31,950.00	11,550.00	11,700.00	241,250.00	16,962.50
2021	11,600.00	14,250.00	21,600.00	7,800.00	7,950.00	222,050.00	15,562.50
2022		7,200.00	10,950.00	3,900.00	4,050.00	202,650.00	14,162.50
2023						182,850.00	12,762.50
2024						162,450.00	11,362.50
2025						146,700.00	10,312.50
2026						130,350.00	9,112.50
2027						113,550.00	7,912.50
2028						96,300.00	6,712.50
2029						78,450.00	5,512.50
2030						60,150.00	4,162.50
2031						41,250.00	2,812.50
2032						20,937.50	1,406.25
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Total	**432,964.44**	**350,022.22**	**519,814.44**	**199,845.56**	**199,888.89**	**3,522,614.17**	**245,155.42**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

FY	5/7//13 $1.500 Million Storm GO Bonds	5/7//13 $0.70 Million Museum Bonds	5/7//13 $1.500 Million Sewer GO Bonds	6/1/2014 $9.12 Million GO Bonds	6/1/2014 $0.70 Million GO Bonds Interest	6/1/2014 $0.70 Million GO Bonds Interest	6/1/2015 $9.12 Million GO Bonds	6/1/2015 $0.70 Million GO Bonds
2013								
2014	52,266.67	26,666.67	52,266.67					
2015	47,800.00	23,800.00	47,800.00	164,154.79	19,512.50	19,512.50		
2016	45,850.00	22,000.00	45,850.00	149,037.50	16,125.00	16,125.00	164,154.79	19,512.50
2017	43,900.00	20,200.00	43,900.00	146,242.50	15,525.00	15,525.00	149,037.50	16,125.00
2018	41,800.00	18,400.00	41,800.00	143,197.50	14,925.00	14,925.00	146,242.50	15,525.00
2019	39,000.00		39,000.00	139,500.00	14,325.00	14,325.00	143,197.50	14,925.00
2020	36,200.00		36,200.00	135,100.00	13,625.00	13,625.00	139,500.00	14,325.00
2021	33,400.00		33,400.00	129,760.00	12,925.00	12,925.00	135,100.00	13,625.00
2022	30,400.00		30,400.00	123,797.50	12,225.00	12,225.00	129,760.00	12,925.00
2023	27,400.00		27,400.00	117,200.00	11,525.00	11,525.00	123,797.50	12,225.00
2024	24,400.00		24,400.00	109,760.00	10,650.00	10,650.00	117,200.00	11,525.00
2025	22,000.00		22,000.00	101,535.00	9,775.00	9,775.00	109,760.00	10,650.00
2026	19,600.00		19,600.00	92,415.00	8,900.00	8,900.00	101,535.00	9,775.00
2027	17,050.00		17,050.00	82,615.00	7,900.00	7,900.00	92,415.00	8,900.00
2028	14,500.00		14,500.00	72,467.50	6,900.00	6,900.00	82,615.00	7,900.00
2029	11,800.00		11,800.00	61,862.50	5,900.00	5,900.00	72,467.50	6,900.00
2030	9,100.00		9,100.00	50,682.50	4,860.00	4,860.00	61,862.50	5,900.00
2031	6,250.00		6,250.00	39,022.50	3,780.00	3,780.00	50,682.50	4,860.00
2032	3,125.00		3,125.00	26,602.50	2,542.50	2,542.50	39,022.50	3,780.00
2033				13,560.00	1,282.50	1,282.50	26,602.50	2,542.50
2034							13,560.00	1,282.50
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Total	**525,841.67**	**111,066.67**	**525,841.67**	**1,898,512.29**	**193,202.50**	**193,202.50**	**1,898,512.29**	**193,202.50**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

FY	6/1/2015 $0.70 Million GO Bonds	6/1/2015 $0.70 Million GO Bonds	6/1/2015 $2.060 Million Storm Bonds	6/1/2016 $9.12 Million GO Bonds	6/1/2016 $0.70 Million GO Bonds	6/1/2016 $0.70 Million Solid Waste Bonds	6/1/2016 $0.70 Million GO Bonds	6/1/17 $9.12 Million GO Bonds	6/1/2017 $0.70 Million GO Bonds
								Interest	
2013									
2014									
2015									
2016	19,512.50	19,512.50	44,552.08						
2017	16,125.00	16,125.00	40,585.00	164,154.79	19,512.50	19,512.50	19,512.50		
2018	15,525.00	15,525.00	39,920.00	149,037.50	16,125.00	16,125.00	16,125.00	196,928.33	19,512.50
2019	14,925.00	14,925.00	39,065.00	146,242.50	15,525.00	15,525.00	15,525.00	179,350.00	16,125.00
2020	14,325.00	14,325.00	38,115.00	143,197.50	14,925.00	14,925.00	14,925.00	176,375.00	15,525.00
2021	13,625.00	13,625.00	36,915.00	139,500.00	14,325.00	14,325.00	14,325.00	172,550.00	14,925.00
2022	12,925.00	12,925.00	35,565.00	135,100.00	13,625.00	13,625.00	13,625.00	168,250.00	14,325.00
2023	12,225.00	12,225.00	34,065.00	129,760.00	12,925.00	12,925.00	12,925.00	163,030.00	13,625.00
2024	11,525.00	11,525.00	32,415.00	123,797.50	12,225.00	12,225.00	12,225.00	157,090.00	12,925.00
2025	10,650.00	10,650.00	30,525.00	117,200.00	11,525.00	11,525.00	11,525.00	150,415.00	12,225.00
2026	9,775.00	9,775.00	28,372.50	109,760.00	10,650.00	10,650.00	10,650.00	142,990.00	11,525.00
2027	8,900.00	8,900.00	26,007.50	101,535.00	9,775.00	9,775.00	9,775.00	134,710.00	10,650.00
2028	7,900.00	7,900.00	23,477.50	92,415.00	8,900.00	8,900.00	8,900.00	125,075.00	9,775.00
2029	6,900.00	6,900.00	20,717.50	82,615.00	7,900.00	7,900.00	7,900.00	114,862.50	8,900.00
2030	5,900.00	5,900.00	17,842.50	72,467.50	6,900.00	6,900.00	6,900.00	103,707.50	7,900.00
2031	4,860.00	4,860.00	14,662.50	61,862.50	5,900.00	5,900.00	5,900.00	91,707.50	6,900.00
2032	3,780.00	3,780.00	11,362.50	50,682.50	4,860.00	4,860.00	4,860.00	78,957.50	5,900.00
2033	2,542.50	2,542.50	7,800.00	39,022.50	3,780.00	3,780.00	3,780.00	65,045.00	4,860.00
2034	1,282.50	1,282.50	3,965.00	26,602.50	2,542.50	2,542.50	2,542.50	50,332.50	3,780.00
2035				13,560.00	1,282.50	1,282.50	1,282.50	34,657.50	2,542.50
2036								17,842.50	1,282.50
2037									
2038									
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2049									
Total	**193,202.50**	**193,202.50**	**525,929.58**	**1,898,512.29**	**193,202.50**	**193,202.50**	**193,202.50**	**2,323,875.83**	**193,202.50**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

FY	6/1/2017 $0.70 Million GO Bonds	6/1/2015 $2.060 Million Storm Bonds	6/1/17 $0.70 Million solid waste Bonds	6/1/18 $8.12 Million GO Bonds	6/1/18 $0.70 Million GO Bonds	6/1/18 $0.70 Million GO Bonds	6/1/19 $9.12 Million GO Bonds	6/1/20 $9.12 Million GO Bonds	6/1/21 $9.12 Million GO Bonds
2013									
2014									
2015									
2016									
2017									
2018	19,512.50	44,552.08	29,750.00						
2019	16,125.00	40,585.00	24,285.00	146,098.00	19,512.50	19,512.50			
2020	15,525.00	39,920.00	18,587.00	132,643.00	16,125.00	16,125.00	196,928.33		
2021	14,925.00	39,065.00	12,648.00	130,156.00	15,525.00	15,525.00	179,350.00	196,928.33	
2022	14,325.00	38,115.00	6,455.00	127,446.00	14,925.00	14,925.00	176,375.00	179,350.00	196,928.33
2023	13,625.00	36,915.00		124,155.00	14,325.00	14,325.00	172,550.00	176,375.00	179,350.00
2024	12,925.00	35,565.00		120,239.00	13,625.00	13,625.00	168,250.00	172,550.00	176,375.00
2025	12,225.00	34,065.00		115,486.00	12,925.00	12,925.00	163,030.00	168,250.00	172,550.00
2026	11,525.00	32,415.00		110,180.00	12,225.00	12,225.00	157,090.00	163,030.00	168,250.00
2027	10,650.00	30,525.00		104,308.00	11,525.00	11,525.00	150,415.00	157,090.00	163,030.00
2028	9,775.00	28,372.50		97,686.00	10,650.00	10,650.00	142,990.00	150,415.00	157,090.00
2029	8,900.00	26,007.50		90,366.00	9,775.00	9,775.00	134,710.00	142,990.00	150,415.00
2030	7,900.00	23,477.50		82,249.00	8,900.00	8,900.00	125,075.00	134,710.00	142,990.00
2031	6,900.00	20,717.50		73,527.00	7,900.00	7,900.00	114,862.50	125,075.00	134,710.00
2032	5,900.00	17,842.50		64,496.00	6,900.00	6,900.00	103,707.50	114,862.50	125,075.00
2033	4,860.00	14,662.50		55,058.00	5,900.00	5,900.00	91,707.50	103,707.50	114,862.50
2034	3,780.00	11,362.50		45,107.00	4,860.00	4,860.00	78,957.50	91,707.50	103,707.50
2035	2,542.50	7,800.00		34,730.00	3,780.00	3,780.00	65,045.00	78,957.50	91,707.50
2036	1,282.50	3,965.00		23,676.00	2,542.50	2,542.50	50,332.50	65,045.00	78,957.50
2037				12,068.00	1,282.50	1,282.50	34,657.50	50,332.50	65,045.00
2038							17,842.50	34,657.50	50,332.50
2039								17,842.50	34,657.50
2040									17,842.50
2041									
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Total	**193,202.50**	**525,929.58**	**91,725.00**	**1,689,674.00**	**193,202.50**	**193,202.50**	**2,323,875.83**	**2,323,875.83**	**2,323,875.83**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

FY	6/1/22 $9.12 Million GO Bonds	Total Interest by Year
2013		4,774,809.08
2014		5,174,463.41
2015		4,982,733.60
2016		4,899,098.19
2017		4,765,011.11
2018		4,686,396.72
2019		4,752,514.32
2020		4,627,882.15
2021		4,488,176.15
2022		4,329,999.39
2023	196,928.33	4,051,697.13
2024	179,350.00	3,593,924.04
2025	176,375.00	3,078,547.26
2026	172,550.00	2,551,923.76
2027	168,250.00	2,069,715.52
2028	163,030.00	1,796,273.50
2029	157,090.00	1,505,823.50
2030	150,415.00	1,244,274.00
2031	142,990.00	1,019,884.50
2032	134,710.00	852,519.75
2033	125,075.00	700,155.50
2034	114,862.50	568,919.50
2035	103,707.50	446,657.50
2036	91,707.50	339,176.00
2037	78,957.50	243,625.50
2038	65,045.00	167,877.50
2039	50,332.50	102,832.50
2040	34,657.50	52,500.00
2041	17,842.50	17,842.50
2042		0.00
2043		0.00
2044		0.00
2045		0.00
2046		0.00
2047		0.00
2048		0.00
2049		0.00
Total	**2,323,875.83**	**71,885,253.58**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

	6/1/2003 $4.08 Million GO Bonds	6/1/2004 $3.57 Million GO Bonds	6/1/2004 $2.04 Million Sewer GO Bonds	6/1/2004 $2.04 Million Storm GO Bonds	6/1/2005 $4.59 Million GO Bonds	6/1/2006 $4.58 Million GO Bonds	6/1/2006 $2.55 Million Sewer GO Bonds
FY	**Principal & Interest**					**Principal & Interest**	
2013	2,361,853.96	2,337,154.12	1,335,416.69	1,335,416.69	365,777.50	370,152.28	205,660.22
2014	0.00	0.00	0.00	0.00	3,031,377.50	365,871.85	205,503.15
2015	0.00	0.00	0.00	0.00	0.00	366,326.27	205,198.73
2016	0.00	0.00	0.00	0.00	0.00	366,382.96	204,673.30
2017	0.00	0.00	0.00	0.00	0.00	366,041.92	203,926.84
2018	0.00	0.00	0.00	0.00	0.00	370,303.14	202,959.36
2019	0.00	0.00	0.00	0.00	0.00	369,034.05	206,697.21
2020	0.00	0.00	0.00	0.00	0.00	366,877.10	204,941.66
2021	0.00	0.00	0.00	0.00	0.00	368,940.75	202,753.01
2022		0.00	0.00	0.00	0.00	370,441.95	205,251.81
2023					0.00	371,240.08	207,359.92
2024						370,909.30	203,840.70
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Total	**2,361,853.96**	**2,337,154.12**	**1,335,416.69**	**1,335,416.69**	**3,397,155.00**	**4,422,521.65**	**2,458,765.91**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

	7/1/06 $6.30 Million GO Refunding	2/1/07 $3.76 Million GO Refunding	5/15/07 $5.10 Million GO Bonds	6/1/2008 $10.540 Million GO Bonds	6/1/08 $2.51 Million Sewer GO Bonds	6/1/08 $2.510 Million Storm GO Bonds	8/29/08 $2.675 Million TIF Bonds
FY					**Principal & Interest**		
2013	844,807.50	622,387.50	394,137.50	756,131.26	199,118.76	199,318.76	200,317.85
2014	859,807.50	616,020.00	395,137.50	756,431.26	200,268.76	200,468.76	282,635.00
2015	848,007.50	633,790.00	395,737.50	761,206.26	201,243.76	201,443.76	281,008.75
2016			390,937.50	764,143.76	201,743.76	201,943.76	288,100.00
2017			390,937.50	765,143.76	201,743.76	201,943.76	284,550.00
2018			390,537.50	765,343.76	201,543.76	206,743.76	255,358.75
2019			389,737.50	764,743.76	206,143.76	206,143.76	339,200.00
2020			393,537.50	768,343.76	205,343.76	205,343.76	379,200.00
2021			391,737.50	775,943.76	204,343.76	204,343.76	378,800.00
2022			389,156.26	776,606.26	207,950.00	207,950.00	341,000.00
2023			390,926.26	780,468.76	205,937.50	205,937.50	307,100.00
2024			391,901.26	787,250.00	208,500.00	208,500.00	293,500.00
2025			392,066.26	788,250.00	209,500.00	209,500.00	415,200.00
2026			391,406.26	787,500.00	210,000.00	210,000.00	755,400.00
2027							0.00
2028							0.00
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Total	**2,552,622.50**	**1,872,197.50**	**5,487,893.80**	**10,797,506.36**	**2,863,381.34**	**2,869,581.34**	**4,801,370.35**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

	8/29/08 $11.140 Million TIF Bonds	3/15/09 $12.30 Million GO Bonds	3/15/09 $0.70 Million GO Bonds	3/15/09 $0.70 Million GO Bonds	6/1/2010 $0.77 Million Solid Waste Bonds	6/1/2010 $0.69 Million GO Bonds	6/1/2010 $13.710 Million GO Bonds	6/1/10 $2.540 Million Storm GO Bonds
FY						Principal & Interest		
2013	1,259,495.83	1,201,156.26	58,456.26	58,456.26	136,600.00	51,620.00	1,019,025.00	188,520.00
2014	1,165,700.00	824,906.26	57,581.26	57,581.26	139,100.00	51,020.00	1,012,125.00	186,320.00
2015	1,840,275.00	342,531.26	21,706.26	21,706.26	136,500.00	50,420.00	1,010,125.00	189,120.00
2016	1,833,525.00	831,906.26	56,706.26	56,706.26	133,250.00	49,670.00	1,004,875.00	186,245.00
2017	1,830,500.00	327,743.76	20,743.76	20,743.76	0.00	53,920.00	1,004,375.00	188,370.00
2018	1,335,100.00	836,993.76	55,743.76	55,743.76	0.00	52,957.50	1,006,912.50	185,070.00
2019	753,475.00	840,943.76	59,693.76	59,693.76	0.00	51,907.50	1,002,262.50	186,470.00
2020	714,850.00	846,518.76	58,293.76	58,293.76	0.00	50,682.50	1,003,812.50	187,095.00
2021	714,850.00	848,318.76	56,693.76	56,693.76	0.00	49,457.50	999,487.50	182,545.00
2022	1,507,300.00	849,118.76	60,093.76	60,093.76	0.00	53,267.50	1,000,177.50	183,125.00
2023	1,536,875.00	853,918.76	58,293.76	58,293.76	0.00	51,867.50	999,277.50	183,400.00
2024	1,554,375.00	862,518.76	56,493.76	56,493.76	0.00	50,427.50	1,001,737.50	183,360.00
2025	1,427,750.00	868,850.00	59,637.50	59,637.50	0.00	48,947.50	1,002,322.50	187,995.00
2026	920,875.00	877,825.00	62,512.50	62,512.50	0.00	52,427.50	1,000,972.50	187,105.00
2027	0.00	884,137.50	60,106.26	60,106.26	0.00	50,672.50	1,002,627.50	185,865.00
2028	0.00	898,700.00	62,700.00	62,700.00	0.00	48,872.50	1,002,027.50	184,265.00
2029	0.00	0.00	0.00	0.00	0.00	52,050.00	1,004,565.00	187,380.00
2030	0.00	0.00	0.00	0.00	0.00	0.00		
2031					0.00	0.00		
2032					0.00	0.00		
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Total	**18,394,945.83**	**12,996,087.62**	**865,456.38**	**865,456.38**	**545,450.00**	**870,187.50**	**17,076,707.50**	**3,162,250.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

	6/1/10 $7.180 Million GO Refunding	6/1/2011 $15.235 Million GO Bonds	6/1/2011 $2.035 Million Sewer Bonds	6/1/2011 $0.795 Million TIF Refunding	6/1/2012 $11.340 Million GO Bonds	6/1/2012 $0.51 Million GO Bonds
FY					Principal & Interest	
2013	821,532.50	1,263,862.50	162,862.50	126,525.00	577,841.94	63,068.89
2014	808,932.50	1,085,362.50	161,162.50	124,325.00	902,312.50	66,400.00
2015	816,332.50	1,060,162.50	159,462.50	122,125.00	896,812.50	65,400.00
2016	815,082.50	1,285,262.50	162,762.50	124,925.00	880,912.50	63,900.00
2017	816,795.00	1,282,012.50	160,512.50	127,050.00	1,035,012.50	322,400.00
2018	816,245.00	1,281,525.00	163,037.50	128,750.00	827,012.50	0.00
2019	823,332.50	1,283,575.00	160,187.50	0.00	831,212.50	0.00
2020	817,607.50	1,287,900.00	162,100.00	0.00	819,412.50	0.00
2021	818,070.00	439,200.00	158,600.00	0.00	812,212.50	0.00
2022	341,550.00	1,289,200.00	159,850.00	0.00	804,412.50	0.00
2023	0.00	1,285,200.00	160,650.00	0.00	796,012.50	0.00
2024	0.00	1,290,000.00	161,250.00	0.00	777,012.50	0.00
2025	0.00	1,284,000.00	160,500.00	0.00	772,812.50	0.00
2026	0.00	1,281,000.00	159,500.00	0.00	779,062.50	0.00
2027	0.00	1,275,750.00	158,250.00	0.00	784,562.50	0.00
2028	0.00	1,273,250.00	161,750.00	0.00	779,312.50	0.00
2029		1,273,250.00	159,750.00	0.00	803,612.50	0.00
2030		1,270,500.00	157,500.00	0.00	796,562.50	0.00
2031		0.00	0.00	0.00	794,062.50	0.00
2032		0.00	0.00	0.00		
2033		0.00	0.00	0.00		
2034		0.00	0.00	0.00		
2035						
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Total	**7,695,480.00**	**21,791,012.50**	**2,889,687.50**	**753,700.00**	**15,470,166.94**	**581,168.89**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

	6/1/2012 $2.145 Million GO Refunding	6/1/2012 $6.835 Million GO Refunding	6/1/2012 $6.835 Million GO Refunding	6/1/2012 $6.835 Million Sewer Refunding	6/1/2012 $6.835 Million Storm Refunding	5/7//13 $9.99 Million GO Bonds	5/7//13 $0.70 Million GO Bonds
FY	Principal & Interest	Principal & Interest	Principal & Interest	Principal & Interest	Principal & Interest		
2013	266,714.44	56,922.22	79,064.44	32,795.56	32,638.89		
2014	274,650.00	269,500.00	75,700.00	151,400.00	156,250.00	655,026.67	54,386.67
2015	275,550.00	265,200.00	365,700.00	159,000.00	153,750.00	752,050.00	52,262.50
2016	294,250.00	255,900.00	364,900.00	151,400.00	146,250.00	749,150.00	51,362.50
2017	292,200.00	244,600.00	371,050.00	142,650.00	137,650.00	745,950.00	50,462.50
2018	282,600.00	243,450.00	371,750.00	144,050.00	144,200.00	742,450.00	49,562.50
2019	298,000.00	237,150.00	382,150.00	140,300.00	140,450.00	834,050.00	53,362.50
2020	292,400.00	240,850.00	376,950.00	136,550.00	136,700.00	721,250.00	51,962.50
2021	301,600.00	249,250.00	376,600.00	137,800.00	137,950.00	707,050.00	50,562.50
2022	0.00	247,200.00	375,950.00	133,900.00	139,050.00	697,650.00	49,162.50
2023	0.00	0.00	0.00	0.00	0.00	692,850.00	47,762.50
2024	0.00	0.00	0.00	0.00	0.00	687,450.00	46,362.50
2025	0.00	0.00	0.00	0.00	0.00	691,700.00	50,312.50
2026	0.00	0.00	0.00	0.00	0.00	690,350.00	49,112.50
2027	0.00	0.00	0.00	0.00	0.00	688,550.00	47,912.50
2028	0.00	0.00	0.00	0.00	0.00	691,300.00	46,712.50
2029	0.00	0.00	0.00	0.00	0.00	688,450.00	50,512.50
2030	0.00	0.00	0.00	0.00	0.00	690,150.00	49,162.50
2031	0.00	0.00	0.00	0.00	0.00	691,250.00	47,812.50
2032						690,937.50	46,406.25
2033						0.00	
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2049							
Total	**2,577,964.44**	**2,310,022.22**	**3,139,814.44**	**1,329,845.56**	**1,324,888.89**	**13,507,614.17**	**945,155.42**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

	5/7//13 $1.500 Million Storm GO Bonds	5/7//13 $0.70 Million Museum Bonds	5/7//13 $1.500 Million Sewer GO Bonds	6/1/2014 $9.12 Million GO Bonds	6/1/2014 $0.70 Million GO Bonds	6/1/2014 $0.70 Million GO Bonds	6/1/2015 $9.12 Million GO Bonds	6/1/2015 $0.70 Million GO Bonds
FY					Principal & Interest	Principal & Interest		
2013								
2014	112,266.67	86,666.67	112,266.67					
2015	112,800.00	83,800.00	112,800.00	579,154.79	49,512.50	49,512.50		
2016	110,850.00	82,000.00	110,850.00	579,037.50	46,125.00	46,125.00	739,154.79	49,512.50
2017	113,900.00	80,200.00	113,900.00	581,242.50	45,525.00	45,525.00	579,037.50	46,125.00
2018	111,800.00	478,400.00	111,800.00	578,197.50	44,925.00	44,925.00	581,242.50	45,525.00
2019	109,000.00	0.00	109,000.00	579,500.00	49,325.00	49,325.00	578,197.50	44,925.00
2020	106,200.00	0.00	106,200.00	580,100.00	48,625.00	48,625.00	579,500.00	49,325.00
2021	108,400.00	0.00	108,400.00	579,760.00	47,925.00	47,925.00	580,100.00	48,625.00
2022	105,400.00	0.00	105,400.00	578,797.50	47,225.00	47,225.00	579,760.00	47,925.00
2023	102,400.00	0.00	102,400.00	582,200.00	46,525.00	46,525.00	578,797.50	47,225.00
2024	104,400.00	0.00	104,400.00	579,760.00	45,650.00	45,650.00	582,200.00	46,525.00
2025	102,000.00	0.00	102,000.00	581,535.00	44,775.00	44,775.00	579,760.00	45,650.00
2026	104,600.00	0.00	104,600.00	582,415.00	48,900.00	48,900.00	581,535.00	44,775.00
2027	102,050.00	0.00	102,050.00	577,615.00	47,900.00	47,900.00	582,415.00	48,900.00
2028	104,500.00	0.00	104,500.00	577,467.50	46,900.00	46,900.00	577,615.00	47,900.00
2029	101,800.00	0.00	101,800.00	581,862.50	45,900.00	45,900.00	577,467.50	46,900.00
2030	104,100.00	0.00	104,100.00	580,682.50	44,860.00	44,860.00	581,862.50	45,900.00
2031	106,250.00	0.00	106,250.00	579,022.50	48,780.00	48,780.00	580,682.50	44,860.00
2032	103,125.00	0.00	103,125.00	581,602.50	47,542.50	47,542.50	579,022.50	48,780.00
2033			0.00	578,560.00	46,282.50	46,282.50	581,602.50	47,542.50
2034				0.00			428,560.00	46,282.50
2035								
2036								
2037								
2038								
2039								
2040								
2041								
2042								
2043								
2044								
2045								
2046								
2047								
2048								
2049								
Total	**2,025,841.67**	**811,066.67**	**2,025,841.67**	**11,018,512.29**	**893,202.50**	**893,202.50**	**11,028,512.29**	**893,202.50**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

	6/1/2015 $0.70 Million GO Bonds	6/1/2015 $0.70 Million GO Bonds	6/1/2015 $2.060 Million Storm Bonds	6/1/2016 $9.12 Million GO Bonds	6/1/2016 $0.70 Million GO Bonds	6/1/2016 $0.70 Million Solid Waste Bonds	6/1/2016 $0.70 Million GO Bonds	6/1/17 $9.12 Million GO Bonds	6/1/2017 $0.70 Million GO Bonds
FY								**Principal & Interest**	
2013									
2014									
2015									
2016	49,512.50	49,512.50	134,552.08						
2017	46,125.00	46,125.00	135,585.00	729,154.79	49,512.50	49,512.50	49,512.50		
2018	45,525.00	45,525.00	134,920.00	579,037.50	46,125.00	46,125.00	46,125.00	611,928.33	49,512.50
2019	44,925.00	44,925.00	134,065.00	581,242.50	45,525.00	45,525.00	45,525.00	609,350.00	46,125.00
2020	49,325.00	49,325.00	138,115.00	578,197.50	44,925.00	44,925.00	44,925.00	611,375.00	45,525.00
2021	48,625.00	48,625.00	136,915.00	579,500.00	49,325.00	49,325.00	49,325.00	607,550.00	44,925.00
2022	47,925.00	47,925.00	135,565.00	580,100.00	48,625.00	48,625.00	48,625.00	608,250.00	49,325.00
2023	47,225.00	47,225.00	134,065.00	579,760.00	47,925.00	47,925.00	47,925.00	608,030.00	48,625.00
2024	46,525.00	46,525.00	137,415.00	578,797.50	47,225.00	47,225.00	47,225.00	607,090.00	47,925.00
2025	45,650.00	45,650.00	135,525.00	582,200.00	46,525.00	46,525.00	46,525.00	605,415.00	47,225.00
2026	44,775.00	44,775.00	138,372.50	579,760.00	45,650.00	45,650.00	45,650.00	607,990.00	46,525.00
2027	48,900.00	48,900.00	136,007.50	581,535.00	44,775.00	44,775.00	44,775.00	604,710.00	45,650.00
2028	47,900.00	47,900.00	138,477.50	582,415.00	48,900.00	48,900.00	48,900.00	605,075.00	44,775.00
2029	46,900.00	46,900.00	135,717.50	577,615.00	47,900.00	47,900.00	47,900.00	604,862.50	48,900.00
2030	45,900.00	45,900.00	137,842.50	577,467.50	46,900.00	46,900.00	46,900.00	598,707.50	47,900.00
2031	44,860.00	44,860.00	134,662.50	581,862.50	45,900.00	45,900.00	45,900.00	596,707.50	46,900.00
2032	48,780.00	48,780.00	136,362.50	580,682.50	44,860.00	44,860.00	44,860.00	598,957.50	45,900.00
2033	47,542.50	47,542.50	137,800.00	579,022.50	48,780.00	48,780.00	48,780.00	595,045.00	44,860.00
2034	46,282.50	46,282.50	133,965.00	581,602.50	47,542.50	47,542.50	47,542.50	590,332.50	48,780.00
2035				428,560.00	46,282.50	46,282.50	46,282.50	589,657.50	47,542.50
2036								582,842.50	46,282.50
2037									
2038									
2039									
2040									
2041									
2042									
2043									
2044									
2045									
2046									
2047									
2048									
2049									
Total	**893,202.50**	**893,202.50**	**2,585,929.58**	**11,018,512.29**	**893,202.50**	**893,202.50**	**893,202.50**	**11,443,875.83**	**893,202.50**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

	6/1/2017 $0.70 Million GO Bonds	6/1/2015 $2.060 Million Storm Bonds	6/1/17 $0.70 Million solid waste Bonds	6/1/18 $8.12 Million GO Bonds	6/1/18 $0.70 Million GO Bonds	6/1/18 $0.70 Million GO Bonds	6/1/19 $9.12 Million GO Bonds	6/1/20 $9.12 Million GO Bonds	6/1/21 $9.12 Million GO Bonds
FY									
2013									
2014									
2015									
2016									
2017									
2018	49,512.50	134,552.08	158,345.00						
2019	46,125.00	135,585.00	158,345.00	515,448.00	49,512.50	49,512.50			
2020	45,525.00	134,920.00	158,345.00	515,343.00	46,125.00	46,125.00	601,928.33		
2021	44,925.00	134,065.00	158,345.00	517,306.00	45,525.00	45,525.00	604,350.00	601,928.33	
2022	49,325.00	138,115.00	158,345.00	514,596.00	44,925.00	44,925.00	601,375.00	604,350.00	601,928.33
2023	48,625.00	136,915.00	0.00	515,755.00	49,325.00	49,325.00	602,550.00	601,375.00	604,350.00
2024	47,925.00	135,565.00	0.00	516,289.00	48,625.00	48,625.00	603,250.00	602,550.00	601,375.00
2025	47,225.00	134,065.00	0.00	515,986.00	47,925.00	47,925.00	603,030.00	603,250.00	602,550.00
2026	46,525.00	137,415.00	0.00	515,130.00	47,225.00	47,225.00	602,090.00	603,030.00	603,250.00
2027	45,650.00	135,525.00	0.00	518,158.00	46,525.00	46,525.00	600,415.00	602,090.00	603,030.00
2028	44,775.00	138,372.50	0.00	515,986.00	45,650.00	45,650.00	602,990.00	600,415.00	602,090.00
2029	48,900.00	136,007.50	0.00	517,566.00	44,775.00	44,775.00	604,710.00	602,990.00	600,415.00
2030	47,900.00	138,477.50	0.00	518,349.00	48,900.00	48,900.00	600,075.00	604,710.00	602,990.00
2031	46,900.00	135,717.50	0.00	514,077.00	47,900.00	47,900.00	599,862.50	600,075.00	604,710.00
2032	45,900.00	137,842.50	0.00	513,946.00	46,900.00	46,900.00	603,707.50	599,862.50	600,075.00
2033	44,860.00	134,662.50	0.00	517,858.00	45,900.00	45,900.00	601,707.50	603,707.50	599,862.50
2034	48,780.00	136,362.50	0.00	516,807.00	44,860.00	44,860.00	603,957.50	601,707.50	603,707.50
2035	47,542.50	137,800.00	0.00	515,330.00	48,780.00	48,780.00	600,045.00	603,957.50	601,707.50
2036	46,282.50	133,965.00	0.00	517,626.00	47,542.50	47,542.50	600,332.50	600,045.00	603,957.50
2037				515,118.00	46,282.50	46,282.50	604,657.50	600,332.50	600,045.00
2038							602,842.50	604,657.50	600,332.50
2039								602,842.50	604,657.50
2040									602,842.50
2041									
2042									
2043									
2044									
2045									
2046									
2047									
2048									
2049									
Total	**893,202.50**	**2,585,929.58**	**791,725.00**	**9,806,674.00**	**893,202.50**	**893,202.50**	**11,443,875.83**	**11,443,875.83**	**11,443,875.83**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

	6/1/22 $9.12 Million GO Bonds	Total Principal & Interest by Year
FY		
2013		18,984,809.08
2014		15,504,463.41
2015		13,637,733.60
2016		13,914,098.19
2017		14,300,011.11
2018		15,059,991.72
2019		14,690,924.32
2020		15,160,340.15
2021		14,911,023.15
2022		16,334,039.39
2023	601,928.33	15,518,297.13
2024	604,350.00	15,514,974.04
2025	601,375.00	14,934,047.26
2026	602,550.00	14,796,873.76
2027	603,250.00	11,508,565.52
2028	603,030.00	11,529,573.50
2029	602,090.00	10,528,023.50
2030	600,415.00	9,275,374.00
2031	602,990.00	7,835,434.50
2032	604,710.00	7,041,969.75
2033	600,075.00	6,092,955.50
2034	599,862.50	5,265,619.50
2035	603,707.50	4,412,257.50
2036	601,707.50	3,828,126.00
2037	603,957.50	3,016,675.50
2038	600,045.00	2,407,877.50
2039	600,332.50	1,807,832.50
2040	604,657.50	1,207,500.00
2041	602,842.50	602,842.50
2042		0.00
2043		0.00
2044		0.00
2045		0.00
2046		0.00
2047		0.00
2048		0.00
2049		0.00
Total	**11,443,875.83**	**299,622,253.58**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

FY	Total Debt Service Fund	Total TIF Debt Service	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Solid Waste Enterprise Fund	Total Museum Enterprise Fund	Total Principal Payments
	Principal Summary by Fund						
2013	10,260,000.00	735,000.00	1,595,000.00	1,495,000.00	125,000.00	0.00	14,210,000.00
2014	8,840,000.00	380,000.00	510,000.00	410,000.00	130,000.00	60,000.00	10,330,000.00
2015	6,405,000.00	1,100,000.00	535,000.00	425,000.00	130,000.00	60,000.00	8,655,000.00
2016	6,550,000.00	1,215,000.00	545,000.00	515,000.00	130,000.00	60,000.00	9,015,000.00
2017	7,025,000.00	1,335,000.00	555,000.00	530,000.00	30,000.00	60,000.00	9,535,000.00
2018	7,590,000.00	950,000.00	575,000.00	640,000.00	158,595.00	460,000.00	10,373,595.00
2019	8,379,350.00	145,000.00	595,000.00	655,000.00	164,060.00	0.00	9,938,410.00
2020	8,917,700.00	165,000.00	610,000.00	670,000.00	169,758.00	0.00	10,532,458.00
2021	8,742,150.00	185,000.00	630,000.00	685,000.00	180,697.00	0.00	10,422,847.00
2022	9,462,150.00	990,000.00	655,000.00	710,000.00	186,890.00	0.00	12,004,040.00
2023	9,171,600.00	1,130,000.00	545,000.00	585,000.00	35,000.00	0.00	11,466,600.00
2024	9,421,050.00	1,285,000.00	570,000.00	610,000.00	35,000.00	0.00	11,921,050.00
2025	9,325,500.00	1,475,000.00	390,000.00	630,000.00	35,000.00	0.00	11,855,500.00
2026	9,614,950.00	1,525,000.00	410,000.00	660,000.00	35,000.00	0.00	12,244,950.00
2027	8,723,850.00	0.00	215,000.00	465,000.00	35,000.00	0.00	9,438,850.00
2028	8,978,300.00	0.00	230,000.00	485,000.00	40,000.00	0.00	9,733,300.00
2029	8,252,200.00	0.00	235,000.00	495,000.00	40,000.00	0.00	9,022,200.00
2030	7,416,100.00	0.00	245,000.00	330,000.00	40,000.00	0.00	8,031,100.00
2031	6,340,550.00	0.00	100,000.00	335,000.00	40,000.00	0.00	6,815,550.00
2032	5,704,450.00	0.00	100,000.00	345,000.00	40,000.00	0.00	6,189,450.00
2033	5,097,800.00	0.00	0.00	250,000.00	45,000.00	0.00	5,392,800.00
2034	4,396,700.00	0.00	0.00	255,000.00	45,000.00	0.00	4,696,700.00
2035	3,790,600.00	0.00	0.00	130,000.00	45,000.00	0.00	3,965,600.00
2036	3,358,950.00	0.00	0.00	130,000.00	0.00	0.00	3,488,950.00
2037	2,773,050.00	0.00	0.00	0.00	0.00	0.00	2,773,050.00
2038	2,240,000.00	0.00	0.00	0.00	0.00	0.00	2,240,000.00
2039	1,705,000.00	0.00	0.00	0.00	0.00	0.00	1,705,000.00
2040	1,155,000.00	0.00	0.00	0.00	0.00	0.00	1,155,000.00
2041	585,000.00	0.00	0.00	0.00	0.00	0.00	585,000.00
2042	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2043	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2044	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2045	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2046	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2047	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2048	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2049	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total	**190,222,000.00**	**12,615,000.00**	**9,845,000.00**	**12,440,000.00**	**1,915,000.00**	**700,000.00**	**227,737,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

FY	Total Debt Service Fund	Total TIF Debt Service	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Solid Waste Enterprise Fund	Total Museum Enterprise Fund	Total Interest Payments
	Interest Summary by Fund						
2013	3,310,122.33	851,338.68	340,853.73	260,894.34	11,600.00	0.00	4,774,809.08
2014	3,380,130.23	1,192,660.00	320,601.08	245,305.43	9,100.00	26,666.67	5,174,463.41
2015	3,274,206.10	1,143,408.75	302,704.99	232,113.76	6,500.00	23,800.00	4,982,733.60
2016	3,291,027.79	1,031,550.00	286,429.56	264,840.84	3,250.00	22,000.00	4,899,098.19
2017	3,303,016.75	907,100.00	267,733.10	247,448.76	19,512.50	20,200.00	4,765,011.11
2018	3,327,236.51	769,208.75	248,390.62	277,285.84	45,875.00	18,400.00	4,686,396.72
2019	3,280,987.09	947,675.00	227,328.47	256,713.76	39,810.00	0.00	4,752,514.32
2020	3,221,810.97	929,050.00	205,135.42	238,373.76	33,512.00	0.00	4,627,882.15
2021	3,151,437.62	908,650.00	181,896.77	219,218.76	26,973.00	0.00	4,488,176.15
2022	3,095,062.58	858,300.00	157,351.81	199,205.00	20,080.00	0.00	4,329,999.39
2023	3,015,732.21	713,975.00	131,347.42	177,717.50	12,925.00	0.00	4,051,697.13
2024	2,751,593.34	562,875.00	107,990.70	159,240.00	12,225.00	0.00	3,593,924.04
2025	2,477,987.26	367,950.00	82,000.00	139,085.00	11,525.00	0.00	3,078,547.26
2026	2,208,406.26	151,275.00	64,100.00	117,492.50	10,650.00	0.00	2,551,923.76
2027	1,920,193.02	0.00	45,300.00	94,447.50	9,775.00	0.00	2,069,715.52
2028	1,670,508.50	0.00	36,250.00	80,615.00	8,900.00	0.00	1,796,273.50
2029	1,405,468.50	0.00	26,550.00	65,905.00	7,900.00	0.00	1,505,823.50
2030	1,170,354.00	0.00	16,600.00	50,420.00	6,900.00	0.00	1,244,274.00
2031	966,104.50	0.00	6,250.00	41,630.00	5,900.00	0.00	1,019,884.50
2032	812,204.75	0.00	3,125.00	32,330.00	4,860.00	0.00	852,519.75
2033	673,913.00	0.00	0.00	22,462.50	3,780.00	0.00	700,155.50
2034	551,049.50	0.00	0.00	15,327.50	2,542.50	0.00	568,919.50
2035	437,575.00	0.00	0.00	7,800.00	1,282.50	0.00	446,657.50
2036	335,211.00	0.00	0.00	3,965.00	0.00	0.00	339,176.00
2037	243,625.50	0.00	0.00	0.00	0.00	0.00	243,625.50
2038	167,877.50	0.00	0.00	0.00	0.00	0.00	167,877.50
2039	102,832.50	0.00	0.00	0.00	0.00	0.00	102,832.50
2040	52,500.00	0.00	0.00	0.00	0.00	0.00	52,500.00
2041	17,842.50	0.00	0.00	0.00	0.00	0.00	17,842.50
2042	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2043	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2044	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2045	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2046	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2047	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2048	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2049	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total	**53,616,016.81**	**11,335,016.18**	**3,057,938.67**	**3,449,837.75**	**315,377.50**	**111,066.67**	**71,885,253.58**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2013/2014 Budget

FY	Total Debt Service Fund	Total TIF DEBT SERVICE	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Solid Waste Enterprise Fund	Total Museum Enterprise Fund	Principal & Interest Payments
	Principal & Interest Summary by Fund						
2013	13,570,122.33	1,586,338.68	1,935,853.73	1,755,894.34	136,600.00	0.00	18,984,809.08
2014	12,220,130.23	1,572,660.00	830,601.08	655,305.43	139,100.00	86,666.67	15,504,463.41
2015	9,679,206.10	2,243,408.75	837,704.99	657,113.76	136,500.00	83,800.00	13,637,733.60
2016	9,841,027.79	2,246,550.00	831,429.56	779,840.84	133,250.00	82,000.00	13,914,098.19
2017	10,328,016.75	2,242,100.00	822,733.10	777,448.76	49,512.50	80,200.00	14,300,011.11
2018	10,917,236.51	1,719,208.75	823,390.62	917,285.84	204,470.00	478,400.00	15,059,991.72
2019	11,660,337.09	1,092,675.00	822,328.47	911,713.76	203,870.00	0.00	14,690,924.32
2020	12,139,510.97	1,094,050.00	815,135.42	908,373.76	203,270.00	0.00	15,160,340.15
2021	11,893,587.62	1,093,650.00	811,896.77	904,218.76	207,670.00	0.00	14,911,023.15
2022	12,557,212.58	1,848,300.00	812,351.81	909,205.00	206,970.00	0.00	16,334,039.39
2023	12,187,332.21	1,843,975.00	676,347.42	762,717.50	47,925.00	0.00	15,518,297.13
2024	12,172,643.34	1,847,875.00	677,990.70	769,240.00	47,225.00	0.00	15,514,974.04
2025	11,803,487.26	1,842,950.00	472,000.00	769,085.00	46,525.00	0.00	14,934,047.26
2026	11,823,356.26	1,676,275.00	474,100.00	777,492.50	45,650.00	0.00	14,796,873.76
2027	10,644,043.02	0.00	260,300.00	559,447.50	44,775.00	0.00	11,508,565.52
2028	10,648,808.50	0.00	266,250.00	565,615.00	48,900.00	0.00	11,529,573.50
2029	9,657,668.50	0.00	261,550.00	560,905.00	47,900.00	0.00	10,528,023.50
2030	8,586,454.00	0.00	261,600.00	380,420.00	46,900.00	0.00	9,275,374.00
2031	7,306,654.50	0.00	106,250.00	376,630.00	45,900.00	0.00	7,835,434.50
2032	6,516,654.75	0.00	103,125.00	377,330.00	44,860.00	0.00	7,041,969.75
2033	5,771,713.00	0.00	0.00	272,462.50	48,780.00	0.00	6,092,955.50
2034	4,947,749.50	0.00	0.00	270,327.50	47,542.50	0.00	5,265,619.50
2035	4,228,175.00	0.00	0.00	137,800.00	46,282.50	0.00	4,412,257.50
2036	3,694,161.00	0.00	0.00	133,965.00	0.00	0.00	3,828,126.00
2037	3,016,675.50	0.00	0.00	0.00	0.00	0.00	3,016,675.50
2038	2,407,877.50	0.00	0.00	0.00	0.00	0.00	2,407,877.50
2039	1,807,832.50	0.00	0.00	0.00	0.00	0.00	1,807,832.50
2040	1,207,500.00	0.00	0.00	0.00	0.00	0.00	1,207,500.00
2041	602,842.50	0.00	0.00	0.00	0.00	0.00	602,842.50
2042	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2043	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2044	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2045	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2046	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2047	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2048	0.00	0.00	0.00	0.00	0.00	0.00	0.00
2049	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total	**243,838,016.81**	**23,950,016.18**	**12,902,938.67**	**15,889,837.75**	**2,230,377.50**	**811,066.67**	**299,622,253.58**

PROGRAM NAME: DEBT SERVICE | **SERVICE AREA: DEBT SERVICE**

DEPARTMENT: FINANCE | **FUND: DEBT SERVICE**

PROGRAM DESCRIPTION:

To provide financial management over the City's general obligation debt, ensuring that procedures and policies as adopted by the City Council are implemented properly. The Debt Service covered in this program includes all Tax Increment Financing (TIF) debt issued by the Cit

ANALYSIS:

The Mayor and City Council are committed to addressing the current and future needs of the City while striving to improve the City's current bond rating and prudently managing the City's overall indebtedness.

For FY 2013/14, $9.12 million of GO bonds for various city-wide projects, $700,000 of GO bonds for Forest Grove Park and $700,000 for Downtown Improvements will be issued in the spring of 2014. Please see the Capital Projects Funds section for more information.

Moody's Investors Service increased the Aa2 bond rating to Aa1 for the City's General Obligation bonds in the spring of 2010 and reaffirmed the rating in 2011, 2012 and 2013.

The City's legal debt margin ratio, net of all TIF bonds (E4) is projected to be at 76.19% at the end of 2013/14 and within the City's estimate for the year. The City Council's goal is to maintain its legal debt margin (net of TIF debt) at approximately 65% or below. The total legal debt margin, including TIF debt (E3) will exceed 65% to encourage economic development within The City, as long as the total outstanding GO and TIF debt does not exceed 5% of the City's total assessed value.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Property Taxes	8,195,528	8,492,677	9,029,178	9,394,154
Other City Taxes	284,112	300,245	298,302	296,901
Intergovernmental	4,376	4,322	4,033	4,032
Interest	33,101	50,014	65,644	57,814
Transfer In/Other	0	0	0	0
Proceeds From Bonds	0	7,375,383	0	0
TOTAL REVENUES	**8,517,117**	**16,222,641**	**9,397,157**	**9,752,901**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	0	0	0	0
Capital Expenditures	0	0	0	0
Principal & Interest on Bonds	15,418,231	8,926,493	13,769,441	12,235,652
TOTAL APPROPRIATIONS	**15,418,231**	**8,926,493**	**13,769,441**	**12,235,652**
Transfer Out / Recycling	0	0	0	139,100
Transfer Out / Family Museum	395,692	399,464	0	66,333
Transfer Out / Stormwater Fund	201,144	197,731	199,319	200,469
TOTAL NET OF TRANSFERS	**16,015,067**	**9,523,688**	**13,968,760**	**12,641,554**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: DEBT SERVICE | **SERVICE AREA: DEBT SERVICE**

DEPARTMENT: FINANCE | **FUND: DEBT SERVICE**

PERFORMANCE OBJECTIVES:

1. To maintain the City's debt margin ratio, net of all TIF bonds, at 65% or below.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. # of G.O. bond issues outstanding at year end	14	18	20	22
2. Total outstanding principal in the Debt Service Fund G.O.	$78,050,900	$90,750,000	$91,175,000	$92,855,000
3. # of Bond issues paid with TIF funds currently outstandin	3	3	3	3
4. Total outstanding principal on TIF bonds	$13,305,000	$12,615,000	$11,880,000	$11,500,000
WORKLOAD:				
1. # new G.O. bonds issued	1	2	2	3
2. Size of new G.O. bonds issued	$15,235,000	$11,845,000	$10,685,000	$10,520,000
3. # of new TIF bonds issued	1	0	0	0
4. Size of new TIF bonds issued	$795,000	$0	$0	$0
5. # of G.O/TIF bonds retired/called	4/1	1/0	2/0	1/0
PRODUCTIVITY:				
1. $ of principal paid on G.O. bonds	$12,574,300	$5,870,900	$10,260,000	$8,840,000
2. $ of interest paid on G.O. bonds	$2,860,839	$2,986,630	$3,310,122	$3,380,130
3. $ of principal paid on TIF bonds	$2,600,000	$690,000	$735,000	$380,000
4. $ of interest paid on TIF bonds	$1,065,310	$900,873	$851,339	$1,192,660
EFFECTIVENESS:				
1. Prop. tax levy per $1,000 assessed value for Debt Service	$5.00000	$5.00000	$5.00000	$5.00000
2. Current G.O. bond rating	Aa1	Aa1	Aa1	Aa1
3. % of legal debt margin ratio used	72.51%	80.25%	77.74%	76.19%
4. % of legal debt margin ratio used net of all TIF bonds*	63.41%	72.22%	70.00%	68.85%
5. Debt Service Fund balance	$607,183	$7,306,137	$2,933,851	$45,198
6. % of Debt Obligations amortized within 10 years	67.23%	66.12%	64.76%	59.04%

New Downtown Construction











Bettendorf IOWA
a premier city

FY 2013/14 CAPITAL FUNDS

Capital Project Funds:

Description of Capital Funds 191
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 192
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2013/14 193

Capital Project Funds:

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 194
Capital Projects Summary 195-203
5-Year Capital Improvement Program 204-220

Vehicle Replacement Fund:

Description of Vehicle Fund 221
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 222
Vehicle Fund Balance Summary 223
Detail of Vehicle Requests 224

Electronic Equipment Fund:

Description of Electronic Equipment Fund 225
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 226
5-Year Projected Electronic Equipment Replacement Summary 227-228
Detail of Electronic Equipment Requests 229

Capital Projects/Local Option Sales Tax & Interest:

Description of CIP/LOT & Interest Fund 230
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 231
Summary of Revenues & Expenditures 232
Allocation of Sales Tax Revenue 233

George Thuenen Overpass:

Description of George Thuenen Overpass Fund 234
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 235

The Capital Funds account for resources used for the acquisition and construction of major capital equipment, facilities and infrastructure, except those financed by Proprietary Funds. The funds in this category are as follows:

Capital Projects Reserve – Accounts for the acquisition and construction of major capital facilities.

Vehicle Fund – Accounts for the purchase and replacement of vehicles currently owned by the City.

Electronic Equipment Fund – Accounts for the replacement of electronic equipment, such as copiers, computers and telephone systems currently owned by the City.

CIP/LOT & Interest Fund – Accounts for the revenues from Local Option Sales Tax and interest earnings applicable to capital projects.

George Thuenen Overpass Fund – Accounts for money received from Isle of Capri for the repair and maintenance of the overpass on George Thuenen Drive.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
CAPITAL PROJECTS FUNDS
FY 2009/10 - FY 2013/14

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Revenue:							
Property taxes							
Other city taxes	1,684,304	-	-	-	-		
Special assessments							
Licenses and permits				10,000			
Intergovernmental	1,921,225	2,144,375	1,403,686	835,808	1,176,802	340,994	40.80%
Charges for services			-	-	-		
Use of money & property	201,572	83,742	92,886	41,445	146,900	105,455	254.45%
Fines & forfeitures			-	-	-		
Miscellaneous	276,793	302,773	90,053	1,131,627	382,378	(749,249)	-66.21%
Total revenue	**4,083,894**	**2,530,890**	**1,586,625**	**2,018,880**	**1,706,080**	**(312,800)**	**-15.49%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service	117,504	162,862	167,725	175,000	160,000	(15,000)	-8.57%
Capital Projects	22,813,042	17,653,763	12,911,591	13,586,114	15,204,398	1,618,284	11.91%
Total expenditures	**22,930,546**	**17,816,625**	**13,079,316**	**13,761,114**	**15,364,398**	**1,603,284**	**11.65%**
Revenue over(under) expenditures	(18,846,652)	(15,285,735)	(11,492,691)	(11,742,234)	(13,658,318)	(1,916,084)	16.32%
Financing sources(uses):							
Operating transfers in	5,832,326	2,893,253	2,560,464	3,890,366	3,329,968	(560,398)	-14.40%
Operating transfers out	(7,133,325)	(1,732,142)	(3,443,925)	(2,411,477)	(2,644,798)	(233,321)	9.68%
Proceeds from bonds	14,533,649	15,235,000	11,845,000	10,685,000	9,820,000	(865,000)	-8.10%
Bond discount			-	-	-		
Other financing sources	2,982	596,462	876,863	-	-		
Proceeds from sale of capital assets			35,581	58,000	40,000	(18,000)	-31.03%
Financing sources(uses), net	13,235,632	16,992,573	11,873,983	12,221,889	10,545,170	(1,676,719)	-13.72%
Revenue and other financing sources over (under) expenditures and other financing uses	**(5,611,020)**	**1,706,838**	**381,292**	**479,655**	**(3,113,148)**	**(3,592,803)**	**-749.04%**
Fund balances, beginning	12,807,344	7,196,324	8,221,618	8,602,910	9,082,565	479,655	5.58%
Residual equity transfer in (out)							
Adjustment for restatement		(681,544)					
Fund balances, endings	7,196,324	8,221,618	8,602,910	9,082,565	5,969,417	(3,113,148)	-34.28%

Statement of Revenue, Expenditures & Changes in Fund Balances 2013/14

	Capital Projects	Vehicle Replacemt	Electronic Equipment	CIP/LOT & Interest	Geo Thuenen Overpass	Future Projects	Total Capital Funds
Revenues & Other Financing Sources:							
Property Taxes							0
TIF Revenues							0
Other City Taxes							0
Licenses & Permits							0
Use of Money & Property	113,245	8,500	5,155	5,000	15,000		146,900
Intergovernmental	1,176,802						1,176,802
Charges for Services							0
Special Assessments							0
Miscellaneous	332,378				50,000		382,378
Bond Proceeds	9,820,000						9,820,000
Other financing sources		40,000					40,000
Transfers In	551,198	750,000	100,000	1,928,770			3,329,968
Total Revenues & Other Sources	**11,993,623**	**798,500**	**105,155**	**1,933,770**	**65,000**	**0**	**14,896,048**
Expenditures & Other Financing Uses:							
Public Safety							0
Public Works							0
Culture & Recreation							0
Community & Economic Development							0
General Government							0
Debt Service	160,000						160,000
Capital Projects	14,422,752	703,246	78,400				15,204,398
Total Government Activities Exp.	**14,582,752**	**703,246**	**78,400**	**0**	**0**	**0**	**15,364,398**
Business Type/Enterprises							0
Total Gov Activities & Business Exp.	**14,582,752**	**703,246**	**78,400**	**0**	**0**	**0**	**15,364,398**
Transfers Out	500,000	0	60,800	2,083,998	0	0	2,644,798
Total ALL Expenditures/Transfers Out	**15,082,752**	**703,246**	**139,200**	**2,083,998**	**0**	**0**	**18,009,196**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(3,089,129)	95,254	(34,045)	(150,228)	65,000	0	(3,113,148)
Estimated Beginning Fund Balance	**5,980,885**	**1,332,937**	**416,801**	**421,951**	**654,673**	**275,318**	**9,082,565**
Ending Fund Balance June 30	**2,891,756**	**1,428,191**	**382,756**	**271,723**	**719,673**	**275,318**	**5,969,417**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
COMMUNITY IMPROVEMENT PROGRAM
FY 2009/10 - FY 2013/14

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits				10,000			
Intergovernmental	1,921,226	1,978,259	1,403,686	835,808	1,176,802	340,994	40.80%
Charges for services						-	0.00%
Interest	33,265	37,003	31,263	13,245	113,245	100,000	755.00%
Fines & forfeitures						-	0.00%
Other	226,793	94,761	34,280	1,081,627	332,378	(749,249)	-69.27%
Total revenue	**2,181,284**	**2,110,023**	**1,469,229**	**1,940,680**	**1,622,425**	**(318,255)**	**-16.40%**
Expenditures:							
Public Safety						-	0.00%
Public Works						-	0.00%
Health & Social Services						-	0.00%
Culture & Recreation						-	0.00%
Community & Economic Devleopment						-	0.00%
General Government						-	0.00%
Debt service:	117,504	162,862	167,725	175,000	160,000	(15,000)	-8.57%
Capital Projects	21,997,798	17,068,973	12,304,574	12,817,089	14,422,752	1,605,663	12.53%
Total expenditures	**22,115,302**	**17,231,835**	**12,472,299**	**12,992,089**	**14,582,752**	**1,590,663**	**12.24%**
Revenue over(under) expenditures	(19,934,018)	(15,121,812)	(11,003,070)	(11,051,409)	(12,960,327)	(1,908,918)	17.27%
Financing sources(uses):							
Operating transfers in	3,626,049	636,589	401,590	835,779	551,198	(284,581)	-34.05%
Operating transfers out	(118,941)	(96,790)	(1,058,282)	(420,000)	(500,000)	(80,000)	19.05%
Proceeds from bonds	14,533,649	15,235,000	11,845,000	10,685,000	9,820,000	(865,000)	-8.10%
Discounts						-	0.00%
Other Financing Sources		538,909	876,863	-	-	-	0.00%
Proceeds from sale of assets							
Financing sources(uses), net	18,040,757	16,313,708	12,065,171	11,100,779	9,871,198	(1,229,581)	-11.08%
Revenue and other financing sources over (under) expenditures and other financing uses	**(1,893,261)**	**1,191,896**	**1,062,101**	**49,370**	**(3,089,129)**	**(3,138,499)**	**-6357.10%**
Fund balances, beginning	5,570,779	3,677,518	4,869,414	5,931,515	5,980,885	49,370	0.83%
Residual equity transfer in (out)						-	0.00%
Adjustment for restatement						-	0.00%
Fund balances, endings	3,677,518	4,869,414	5,931,515	5,980,885	2,891,756	(3,089,129)	-51.65%

CITY OF BETTENDORF
FIVE YEAR COMMUNITY IMPROVEMENT PLAN
FY 2013/14– 2017/18

INTRODUCTION

The City of Bettendorf has a significant investment in its streets, public facilities, city buildings, parks and other capital improvements. Preserving and upgrading these investments, along with planning for future infrastructure needs of the community represents an ongoing challenge, given existing revenue streams and the growth in demand for City services. In the past several years, the City Council and the residents of the City of Bettendorf, through their actions, have demonstrated a firm commitment to, and investment in the City's Community Improvement Plan.

The attached Five Year Community Improvement Plan (CIP) for the City of Bettendorf, Iowa (the City) anticipates projects to be undertaken during fiscal years 2013/14 through 2017/18. It has been designed in conjunction with the City's current comprehensive *Pavement Management Plan, Land Use Plan*, *Parks & Recreation Master Plan*, *Bi-State Traffic Study*, *Thoroughfare Plan*, and *Storm Water Management Plan*. During the next several years the City also intends to conduct a *Municipal Facilities Study* to protect the community's investment in City-owned buildings through renovation, acquisition and construction. These plans and studies form the basis for the City's Five-Year Plan and play a vital role of identifying costs well in advance of the need for funding.

The purpose of this document is not to present a complete and detailed financial plan for each individual project listed on the CIP project list, but rather to outline the estimated cost, timing and anticipated revenue sources available for each of the projects. As the City prepares to undertake specific projects, the Mayor and City Council, in consultation with City Staff, will consider and implement specific financing options, hold the necessary public hearings and pass formal resolutions for each of the projects listed on the following pages.

This CIP is not a static document which fixes the community improvement projects which the City "must" complete during the next five years. Instead, it should be viewed as a planning document or guide to what the City "believes" it is able to accomplish in the near future, given the constraints placed upon the City by itself or other factors. As time passes, changes outside the control of the City may affect the timing and magnitude of the projects listed in this CIP. Therefore, the CIP will be reviewed annually during the budget process and updated as necessary to reflect the changed circumstances that may occur over time.

DEFINITION OF A CAPITAL IMPROVEMENT

A capital improvement results in a permanent addition to the City's assets resulting from the nonrecurring expenditure of public funds. This is accomplished through: 1) acquisition of property or easement; 2) construction; 3) renovation or replacement of physical asset of the community which extends its useful life or increases its usefulness or capacity, and 4) studies or surveys which are an integral part thereof. Such projects may include the expenditure of funds from sources other than the annual budget which are needed to render municipal services. Included in this definition should be any fixed equipment initially necessary to make a project functional such as furniture and fixtures for a new building or pumping equipment for a lift station

Capital improvements are large-scale endeavors in cost, size, and benefit to the community and typically have a service life in excess of ten years and cost in excess of $25,000. This definition differs from capital expenditures, which are requested as part of the operating budget. A capital expenditure is a fixed asset, which will benefit current and future budget years, is of a tangible nature, has a value between $5,000 and $25,000, and typically has a service life of 10 years or less.

PROCEDURE

The City annually develops a five-year Community Improvement Program (CIP). The CIP:

- Plans development or rehabilitation of public property to protect it from deterioration, extend its useful life and preserve the community's prior investments;
- Anticipates land acquisition for open space, parks, streets, drainage ways and other community facilities;
- Anticipates property acquisition for assets with a useful life in excess of ten years and cost in excess of $25,000; and
- Plans for public buildings, utilities, streets, park facilities and other physical property of the community.

The preparation and annual updating of the Capital Improvement Program is conducted annually with community involvement. The City undertakes a comprehensive process to insure that the interests of all City departments and agencies are represented. Each year City departments identify potential CIP projects on a Capital Project Budget Request Form, prioritize them for inclusion in the five-year plan, and identify corresponding funding sources.

The Finance department then compiles a complete listing of all the capital project requests submitted by the various City departments. This list is reviewed by City staff and department heads and is revised as needed to remain within the general guidelines set forth by the Mayor and City Council for debt policy. As part of the process financial analyses and projections are compiled to estimate fiscal capacity. An inventory of existing revenues is undertaken according to the type of revenue. Knowledge of past experiences and an awareness of trends in taxation, assessment and public expenditures for the city, and for units of comparable size and fiscal capacity, are also considered for the development and evaluation of the program proposals. Finally, a forecast of possible revenues from existing tax sources is made for the next five years.

This unified effort finally results in a proposed CIP document, which is presented for City Council's consideration. Through public hearings, the general public is encouraged to comment on the proposed CIP projects. Recommendations are reviewed by the City Council, which considers and adopts the annual program as a planning document to guide capital improvement decisions in the City for the following year. The final adopted project list is included with this section of the Annual Operating Budget.

OBJECTIVES OF THE MAYOR AND CITY COUNCIL

It is the policy of the City of Bettendorf to develop, maintain, and revise, when necessary, a continuing Capital Improvements Program. The goal of the program is to provide the infrastructure and physical plant required by the City to respond to needs and demands of the citizens in the manner that makes the best use of the limited monies available and is consistent with the various legal requirements and policies of the City.

The Mayor and City Council have expressed a desire to accomplish these goals through:

- Placing a high priority to invest in the City's capital assets, streets/infrastructure, sewers, public facilities and parks to satisfy the current needs of our citizens and to accommodate the future planned growth of the City;
- Creating a balanced CIP Program covering broad spectrum of projects city-wide;
- Avoiding to burden future generations with infrastructure failure and inadequate public facilities;
- Evaluating the impact of the CIP plan on the operating budget;
- Improving the City's current bond rating while prudently managing the City's overall bonded indebtedness.

To help assist the Mayor and Council in determining the level of CIP projects to fund, they: 1) Evaluate citizen input received through Community Meetings, Citizen Advisory Committees and Surveys; 2) Participate in long range planning through goal setting established by the Mayor & Council, various boards and city staff; 3) Review the current Pavement Management Plan; and 4) Evaluate available revenue sources and the impact on the levy rate. In addition, the Mayor and Council annually review the City's "Debt Management Guidelines", included in the Debt Services Fund section of this document, which discloses the City's current bonded indebtedness and projected creditworthiness. These guidelines consist of indicators that are calculated and reviewed by the City and its financial advisors as part of adopting its Five-Year Capital Improvements Program. During this annual review, a target number/range and ceiling/floor number, if applicable, is established for each indicator.

As part of the CIP process, a Debt Margin & Property Tax Debt Levy Analysis report is prepared detailing how bonding requirements, projected for the next five years, have been scheduled to meet the goals outlined in the City's Debt Management Guidelines. These analyses for FY 2013/14 - FY 2017/18 are included under the Debt Service section of this document.

Consideration is also given to State imposed debt limits for general obligation bonds and TIF bonds, per capita income expenditures and the long-term impact of the projects. A projection of probable revenues and maintenance costs for each proposed project to be financed with revenue bonds gives the City a fairly good idea of the amount of fees necessary to finance the project and the length of time for the bond maturity. A review of the associated operating costs for project proposals is also necessary to determine the amount and manner in which projects will be continuously

managed and operated. The feasibility of alternative means by which the various proposed projects could be financed is also analyzed. This analysis entails knowing what alternatives are available and determining the best possible means of financing each project among the alternative methods.

REVENUE SOURCES

A distinction must be made between the revenue sources available for a CIP project and the method of financing used to provide some of those revenues. For this CIP, the primary revenue sources are anticipated to be General Obligation Bond Proceeds, Local Option Sales Tax Revenue, and Federal and State Grants. To a lesser extent the CIP relies upon Investment Earnings, Gaming Revenue from the Isle of Capri Riverboat Casino, Unencumbered Fund Balances/Retained Earnings and other miscellaneous revenue sources. Each of these revenue sources is discussed briefly below with a chart of FY 12/13 Revenue Sources by Type displayed on the next page.

General Obligation Bonds and Revenue Bonds

The primary source of funds to pay for the proposed CIP projects in this document will be through the issuance of General Obligation (G.O.) bonds and Revenue Bonds. General Obligation bonds are backed by the full faith and credit and power of the City to levy general property taxes for repayment of the bonds. During the spring of 2014, $9 million in G.O. bonds are projected to be issued for the City's Capital Project fund, primarily for infrastructure projects to be constructed through the 2014 calendar year, as described on the attached project list. General Corporate bonds are anticipated to be issued in the amount of $700,000 for Forest Grove Park and $700,000 for Downtown land acquisition. In addition, $3 million in Sewer State Revolving Fund Revenue Notes and $2 million in Storm Water State Revolving Fund Revenue Notes are anticipated to be issued for improvements at I80/Middle Road and various storm water improvements.

While the CIP relies heavily on G.O. bonds to provide funds with which to construct capital projects, there are several other types of bonds available to fund some of the CIP projects in future years. Primary among these other types are revenue bonds. In contrast to the use of the full faith and credit taxing power of the City used to repay G.O. bonds, revenue bonds are repaid from operating revenues generated by a facility for which the bonds are issued, such as the Sewer Utility. Tax Increment Financing (TIF) revenue bonds are a variation of the revenue bond. With the TIF revenue bond, the revenue source for repayment of the bonds is the tax increment attributable to the increase in value of a specific project.

During the next five years the City anticipates to issue approximately $44 million in G.O. Bonds, $2 million of Sewer and $4 million of Stormwater G.O. Bonds, $9.1 million of General Corporate Bonds and $5 million in State Revolving Fund Revenue Notes (SRF Revenue Notes). The G.O. Bonds will be used largely to finance infrastructure projects and the development of several City parks and recreation trails. Two million of sewer G.O bonds and $3 million of SRF Sewer Revenue Notes are anticipated to be issued largely to finance the construction of the Spencer Creek Lift Station and interceptor sewer from Forrest Grove Park NW to Middle Road under I-80 and would require a projected increase in user fees over the next 5 years up to $2.84 per 100 cubic feet of flow. This lift station and interceptor sewer will open up a significant area encouraging commercial and residential development within the City. The $4 million in Stormwater G.O. Bonds and $2 million of SRF Storm Water Revenue Notes will fund a city-wide Infiltration and Inflow study/analysis and various storm water improvement projects throughout the City including Stafford Creek, Greenway Creek, Duck Creek and Blackbird Creek. The $9.1 million in General Corporate Bonds will be issued in increments of $700,000 over the next 5 years for Improvements to Forest Grove Park, Downtown Land Acquisition, 2 new Fire Trucks, and the purchase of several solid waste/recycling garbage packers.

In addition to issuing the above mentioned bonds, the City will be responsible for its proportionate share of funding joint sanitary sewer improvements with the City of Davenport under an Administrative Consent Order with the Iowa Department of Natural Resources. More than $26 million in various projects have been identified in the upcoming 5 years of which Bettendorf is responsible for roughly $5.3 million. $4.068 million of Bettendorf's share of projects identified in FY 15/16 – FY 17/18 are currently unfunded and will require an increase in user fees if the projects are indeed deemed necessary to complete.

Investment Earnings
A portion of the annual CIP projects is anticipated to be financed through investment earnings generated by the investment of unused bond proceeds, fund balances and prudent cash management. City staff estimates that this source of revenue will produce approximately $500,000 during the next five years to be used for Capital Projects listed in this document.

Local Option Sales Tax Revenue
The City levies a one-cent local option sales tax, which became effective January 1, 1989 pursuant a referendum. As set forth in the referendum, sixty (60%) percent of the proceeds of the local option sales tax shall be used for property tax relief and forty (40%) percent of the proceeds of the local option sales tax shall be used for capital purchases or capital improvement projects such as, but not limited to, those outlined under the detailed project list included in this section.

For the fiscal year ended June 30, 2014, the one-cent local option sales tax will generate approximately $4.822 million for the City, with $1,928,770 (40%) allocated for capital purchases. City staff estimates that for the period covered by this CIP, the allocation of local option sales tax will average between $511,000 - $926,000 annually for capital projects listed in the CIP and the balance for other capital purchases including vehicle purchases and park improvements..

State and Federal Grants
Although the capital budget is financed primarily through bond proceeds and local option sales tax, the City actively pursues Federal and State Grants to leverage these funds. Federal and State aid is available for several of the projects listed in this CIP. Many grants require matching participation by the City through other revenue sources. For the period covered by this CIP, staff estimates that Federal & State Grants will generate approximately $11.04 million dollars of the total revenue stream. Approximately $1.93 thousand dollars of Federal money will be allocated for the construction of various projects across the City during 2013/14, including the Devils Glen bridge over Duck Creek, 1st phase of Forest Grove paving, recreation trails and the IJR I80/Middle Road interchange study.

Gaming Revenue
Gaming revenue received from Riverboat Casinos has been available to the City since April 1995. For fiscal years FY 203/14 - FY 2017/18, in an effort to keep user fees as low as possible, the city has allocated the majority of the gaming money it receives annually to supplement the operating budgets of several Enterprise Funds including the Family Museum, Life Fitness Center, Palmer Hills Golf Course, Splash Landing and Mass Transit.

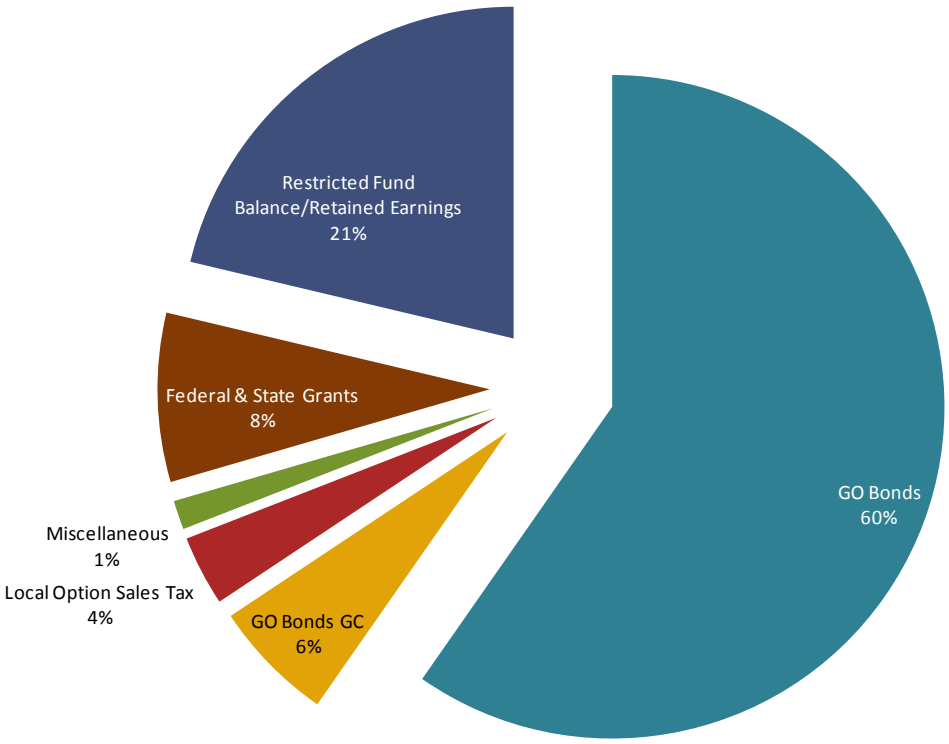
Historically, the Council has been unified in appropriating the majority of gaming revenue towards the funding of “one-time” capital projects or the purchase of capital equipment verses “on-going” operating expenses. The City does not want to become heavily reliant on gaming revenue to support the general operations of the City in case the revenue stream is reduced at some future date.

Fund Balance/Retained Earnings
The Fund Balance in the City’s Capital Project Fund is used to supplement other revenue sources in order to reduce bonding requirements. For FY 2013/14, approximately $4.99 million in fund balances in the Capital Project Fund will be carried forward from previous years and allocated towards current projects. The funds have been accumulating from unspent local option tax, interest income and unspent bond proceeds from previous years and will be allocated towards various projects listed in the FY 2013/14 CIP Plan.

Miscellaneous Revenue
The CIP also relies on a number of additional financing sources for particular CIP projects. Included among these sources of finance are contributions from other Cities, Economic Development Funds, Future Project Funds, private fund raising and TIF revenue from projects that were cash flowed from City funds. The use of these sources of revenue is limited to particular CIP projects. These revenue sources are not intended to provide a substantial source for completion of the proposed CIP projects.

User Fees
User fees generated from various Enterprise Funds pay for the majority of capital projects within each of the individual Enterprise Funds.

FY 13/14 Community Improvement Progaram
Revenues $ 23,456,013



- **Bonding**: General Obligation Bonds, the primary source of funds to pay for Capital Improvement Projects. G.O. Bonds are backed by the full faith and credit of the issuer to levy property taxes to repay bonds: $ 9 million; State Revolving Fund Revenue Notes: $5 million; plus General Corporate Bonds: $1,400,000

- **Local Option Sales Tax:** The city levies a one-cent local option sales tax, which became effective 1/1/89 by referendum. As set forth in the referendum, 40% of the proceeds shall be used for Capital Improvement Projects.
(Fiscal Year 2013/14, $801,998)

- **Federal & State Grants:** The city actively pursues Federal & State grants to help reduce the amount that must be bonded for. Many grants require matching participation by the City through bonds or current revenues.
(Fiscal Year 2013/14, $1,928,802)

- **Miscellaneous:** The Capital Improvement Program relies on a number of additional financing sources for particular projects. Their sources include economic development funds, sewer connection fees, future project funds, Tax Increment financing revenue, intergovernmental revenue, user fees, gaming revenue and investment earnings.
(Fiscal Year 2013/14, $332,378)

- **Fund Balances/Retained Earnings:** Restricted balances from reserve funds or unspent bond proceeds. Unrestricted/unencumbered balances used to supplement other revenue sources and reduce bonding requirements.
(Fiscal Year 2013/14, $4,992,835)

- **TIF Revenue Bonds:** These bonds are project driven and normally repaid through taxes paid by the developer. In recent years the City has been rebating taxes to developers instead of issuing TIF Revenue Bonds.
(Fiscal Year 2013/14, $0)

CAPITAL EXPENDITURES

The FY 2013/14 Community Improvement Budget is an integral part of the City's overall financial program. For FY 2013/14, capital project expenditures are projected to account for $23,456,013 of the City's total budget and are designated in eight major categories described below:

Municipal Facilities: For FY 2013/14 the allocation of capital funds for Municipal Facilities totals $525,000 and primarily will fund remodeling at the Bettendorf Library and upgrades at the Community Center.

Transportation and Infrastructure Projects: More than $12.170 million has been allocated to "Transportation and Infrastructure" projects for FY 2013/14. The largest projects in that category include $1,686,000 for the completion of Tanglefoot Lane Reconstruction from Greenbrier to Utica Ridge (phase lll); $ 1,200,000 to continue with Hopewell Avenue paving from Middle Road to East line of Century Heights/18th addition; various reconstruction of 18th Street: $1,180 million; 1,120,000 for 1st phase of sealcoat replacement of Forest Grove from Utica Ridge to Eagle Ridge; $1,002 million for bridge maintenance; and $6 million for various street resurfacing, sealcoat and patching projects, sidewalks, and alleys costing under $500,000 each, account for the balance of projects in this category.

Leisure and Cultural Projects: More than $4.238 million has been budgeted for "Leisure & Cultural" projects for FY 2013/14. Projects in this category and include 1,350,000 to begin phase I of Forest Grove Park development; $20,000 for tee box and sand trap improvements at Palmer Hills Golf Course; $90,000 for tennis court and gym floor resurfacing; $290,000 of improvements for various city parks; and nearly $2.5 million for various recreation trails throughout the City with a portion being funded through Federal Grants.

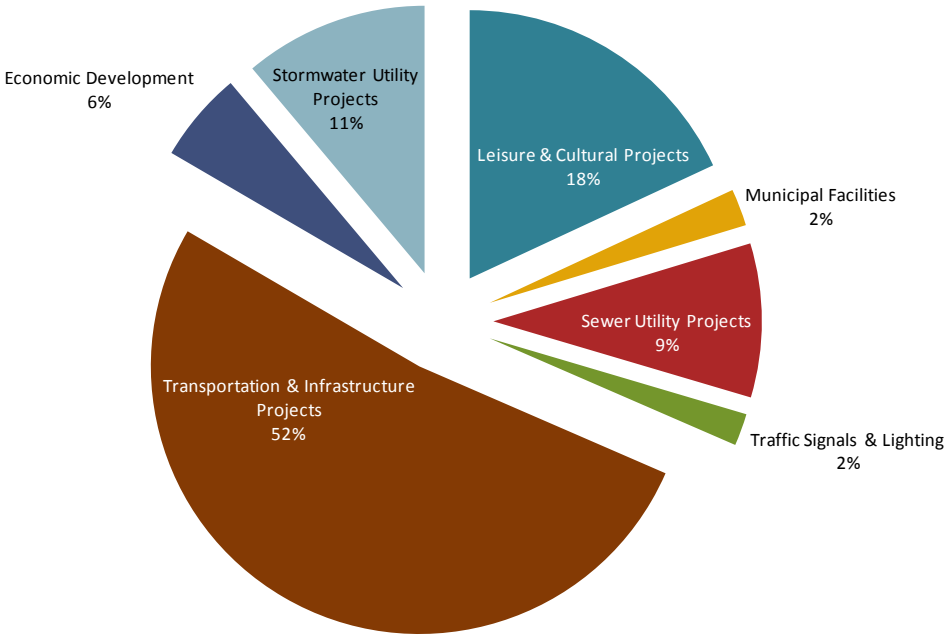
Sewer Utility Projects: Approximately $2.175 million will be allocated for "Sewer Utility Projects" this year. The 1st phase of I-80 Development will begin for $1.2 million with construction of the Spencer Creek Force Main, access road and lift station at Forest Grove Park no pumps). $640,195 of Joint sanitary sewer Improvements are planned with the City of Davenport. In addition, several smaller sewer projects will be completed throughout the City, including Hopewell Creek Interceptor, Infiltration/Inflow Investigation, manhole rehabilitation, pipelining and chimney seals.

Stormwater Utility Projects: The City's Stormwater Utility Fund anticipates constructing $2.609 million in projects during the upcoming year. Construction will continue on an 8 acre detention basin at Hopewell school for $605,000 and another one at Ginger Creek and 53rd for $85,000; $1.4 million has been allocated to various creek bank stabilization projects including phase I and II of Stafford Creek between 18th and Crow Creek Road, Duck Creek and Greenway Creek from Terrace Park Dr to Tanglefoot Terrace. In addition, dollars have been allocated for numerous smaller stormwater erosion projects throughout the City, including storm sewer linings, intake repair, improvements on Pinebrook Lane and White Post Road, and 18th Street/Avalon Court Improvements.

Traffic Signals & Lighting: Capital outlay for traffic signals, street lighting and fiber optic cabling total $456,000 for FY 2013/14. Projects include various replacement and construction of devices throughout the City. New traffic signals are planned at 17th and Grant , as well as, a traffic signal upgrade at Middle/23rd/Spruce.

Economic Development Projects: More than $1.28 million of Economic Development Projects are planned throughout the City including the ongoing funding of the IJR-I80/Middle interchange study, downtown improvements and various land purchases.

FY 13/14 Community Improvement Program
Expenditures $ 23,456,013



- **Transportation & Infrastructure Projects:**
  Projects dedicated to convenient public transportation through the replacement and construction of the community's streets, bridges, sidewalks and other infrastructure projects.
  (Fiscal Year 2013/14, $12,170,000)
- **Sewer Utility Projects:**
  Construction or replacement of the City's Sanitary Sewer interceptor system and improvements to the Wastewater Treatment Facility owned jointly with the City of Davenport.
  (Fiscal Year 2013/14, $2,175,195)
- **Traffic Signals & Lighting:**
  Dedicated to public safety through the replacement and construction of traffic signals and street lighting throughout the city.
  (Fiscal Year 2013/14, $456,000)
- **Stormwater Utility Projects:**
  Construction of regional detention areas and various smaller erosion projects throughout the City. (Fiscal Year 2013/14, $2,609,000)
- **Municipal Facilities:**
  Protection of the community's investment in City-owned buildings through renovation, acquisition and construction.
  (Fiscal Year 2013/14, $525,000)
- **Leisure & Cultural Projects:**
  Replacement and construction of recreational and cultural projects that enrich the quality of life for citizens and visitors in the community.
  (Fiscal Year 2013/14, $4,238,088)
- **Economic Development Projects:**
  Economic development projects are large-scale endeavors in cost, size and benefit to the community.
  (Fiscal Year 2013/14, $1,282,730)
- **Other:**
  Miscellaneous projects and equipment purchases in excess of $25,000 with useful lives of ten years or longer.
  (Fiscal Year 2013/14, $0)

IMPACT OF CAPITAL PROJECTS ON FUTURE OPERATING BUDGETS:

A major component of preparing a fiscally sound Capital Improvement Program is to determine the amount and manner, in which projects will be managed, maintained and operated on an on-going basis. Each of the projects listed within the proposed Five-Year CIP Program will impact the City's operating budget to varying degrees. The chart below summarizes the impact that the proposed FY 2013/14 CIP will have on the FY 2013/14 operating budget:

Project name, Operating Fund Name	Personnel	Operating	Total Impact
Com & Econ Dev Projects, General Fund			-
PW Street Projects, Road Use Fund		143,000	143,000
Sidewalks, Road Use Fund		8,700	8,700
Undesignated Alleys, Road Use Fund		3,700	3,700
New traffic signals, Road Use Fund		13,500	13,500
Forrest Grove Park		31,000	31,000
Recreation Trails, General Fund	21,500	37,000	58,500
Library remodel			
Playground & Park Expansion, General Fund		5,000	5,000
		Total	**263,400**

A brief narrative summary of the projected impacts on the FY 2012/13 operating budget are outlined below. Please refer to the list of CIP projects at the end of this section as you proceed reading through the next several summary paragraphs.

Economic & Community Development projects, numbers 1-10

Most of the dollars allocated this year for Economic & Community Development projects are for studies including the IJR-I80/Middle Road interchange, Transportation Plan, and the Comprehensive Plan. Once the studies/plans are completed and adopted, construction will begin, and following construction the City will begin seeing some ongoing impact on the operating budgets, but for FY 13/14 no operating expenditures were needed or budgeted. The City has agreed to pay for the construction of an 8 inch water main extension to I-80, but ongoing maintenance and repair in future years will be provided by American Water.

Public Works projects, numbers 11 – 122, 133-151 and 175-176:

The majority of the projects listed in this section consist of reconstruction, resurfacing, widening, or seal coating existing city streets and infrastructure, as well as, several sidewalks, recreation trails, alleys and new paving projects. By their make-up, these types of projects will always impact future operating budgets. The City uses Road Use Funds from the State of Iowa to maintain and repair all of the city streets, sidewalks and alleys. The City receives Road Use Funds from the State of Iowa on a per capita basis. Due to budget constraints, the State of Iowa has reduced it's per capita funding the past two years by nearly 5%, so funding for ongoing road use operating costs will prove to be challenging in the upcoming years and may become reliant on gaming revenue, local option sales tax, or property taxes. Operating and maintenance expenses for the City's new recreation trails are largely being paid of the Park Maintenance Division of the General Fund.

Park and Recreation projects, numbers 152 - 174:

Increased operating costs associated with all current and future Park & Recreation projects have been addressed in the operating budgets of the General Fund or corresponding Enterprise Funds. For FY 2013/14, increased operating costs of $58,500 are summarized in the chart above across various funds. New property tax dollars and user fees are the main source of revenue to cover the added expenses generated from these projects.

Traffic Signal projects, numbers 123-132:

Very similar to the infrastructure projects described under Public Works above, all proposed traffic signal projects will have new on-going operating and maintenance costs associated with them, including utilities. These costs have been addressed in the FY 2013/14 operating budget and the new source of revenue will come from increased Road Use Taxes.

Miscellaneous City-wide projects, numbers 177-188:
Most projects listed in this section are not anticipated to impact the current or future operating budgets of the City greatly. The exception will be the ongoing annual costs of maintaining Forrest Grove Park once it is constructed in future years. Maintenance dollars for all public facilities are allocated annually in the operating budgets for the general upkeep of buildings and equipment.

FY 2012/13 BOND ISSUES:

- $9 million of G.O. bonds are proposed to be issued during the spring of 2014 to fund essential corporate purpose capital improvement projects listed in the City's Capital Improvement Plan for calendar year 2014. An additional $1.4 million of General Corporate purpose bonds will be issued for Downtown Land acquisition and improvements to Forest Grove Park. $3 million in Sewer State Revolving Fund Revenue Notes and $2 million in Storm Water State Revolving Fund Revenue notes will be issued for various infrastructure improvements in each of those respective enterprise funds.

DEBT MARGIN & PROPERTY TAX DEBT LEVY ANALYSIS

Based on the January 2012 assessed valuation of real property in the City of Bettendorf an analysis of the current and projected legal debt margins and property tax debt levies for fiscal year 2013/14 through fiscal year 2017/18 was prepared based upon the proposed Five-Year CIP plan. That analysis is included under Debt Service section of this document. The analysis was conducted using the following assumptions:

- Taxable property values would increase 2%-3.5% annually after FY 2013/14;
- The legal debt limit of 5% of gross property value would not change;
- No additional General Obligation debt would be issued by the City outside of the Capital Improvement Plan;
- The Capital Improvement Plan debt would be financed for no more than 20 years using a level payment structure and projecting future interest rates using actual rates effective the Spring of 2013;
- Taxable valuations as a percentage of gross valuations would *average* 55% for the period covered by the CIP, across all property class types;
- The City's debt service levy rate would remain at $5.00 per $1,000 of assessed valuation for the five year period,

Based on the results of this analysis, the goal of completing the CIP projects targeted for FY 2013/14 through FY 2017/18 while simultaneously meeting the Council's Debt Management Guidelines can be accomplished.

CAPITAL IMPROVEMENT PROGRAM LIST

The City's 5-Year Capital Improvement Program List, beginning on the next page, is comprised of 188 projects in the City's governmental funds and 85 projects in various enterprise funds. The CIP list covers FY 2013/14 through FY 2017/18.

SUMMARY

The Mayor and Council are committed to addressing the current and future needs of the City while striving to improve the city's current bond rating and prudently managing the City's overall bonded indebtedness. This Capital Improvement Program was developed in accordance with the City of Bettendorf's adopted financial and management policies, and prioritization of capital needs. The program shows the City's tradition of citizen involvement in capital project planning and represents a continued commitment to sound long range financial planning and direction. This commitment will continue to challenge the management of the City in years to come.

CITY OF BETTENDORF, IOWA - PROPOSED Community Improvement Program FY 2013/14 - FY 2017/18

	Project Description	Project #	Anticipated Revenue Source	FY 12/13 Amended Budget	FY 13/14 Adopted Budget	FY 13/14 Projected Budget	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	5-Year CIP Cost 13/14 - 17/18
Community & Economic Development:											
1	City Entrance Signs/Beautification - Redo/enhance	ED0009	Sales Tax & Interest		50,000	50,000	100,000	200,000			350,000
2	IJR-I80/Middle interchange study (Fed #626)	ED0003	Federal Aid	68,000	49,802	49,802					49,802
3	IJR-I80/Middle interchange study (235+106+85 from feds)	ED0003	Sales Tax & Interest	10,221	35,198	35,198					35,198
4	Downtown Streetscape Phase II	ED0013	Sales Tax & Interest	5,429							0
5	Transportation Plan (includes City-wide separated trails/bike lanes)	ED0010	G.O. Bonds	6,350							0
6	Comprehensive Plan	ED0016	G.O. Bonds		200,000	200,000					200,000
7	I-74 ADA Pedestrian access ramp "let down structure" - Design	ED0015	G.O. Bonds			101,355					101,355
8	I-80 Water Main Extention (8 inch main)	ED0014	G.O. Bonds		163,997	163,997					163,997
9	I-80 Water Main Extention - American Water (8 inch main)	ED0014	other		82,378	82,378					82,378
10	Development Action Plan Marketing	ED0017	Sales Tax & Interest			35,000					35,000
Miscellaneous Public Works Projects											
11	53rd right turn lane at 18th	PW0308	G.O. Bonds	45,525							0
12	Belmont Road - Phase I (Fed #627) 20%	PW0322	G.O. Bonds	1,500							0
13	Belmont Road Sealcoat replacement Phase II Corral-valley Dr. 7.5% (Riverdale)(Fed #630)	PW0068	Intergovernmental	5,743							0
14	Belmont Road Sealcoat replacement Phase II Corral-valley Dr.85% (Fed #630)	PW0068	Federal Aid	18,465							0
15	Belmont Road sealcoat replacement Phase II Corral-valley Dr 7.5%. (Fed #630)	PW0068	G.O. Bonds	5,743							0
16	Belmont Road Re-seeding	PW0068	G.O. Bonds	94,000							0
17	Boulevard restoration offset with funding from grading permit	PW0074	G.O. Bonds	16,200	10,000	10,000	10,000	10,000	10,000	10,000	50,000
18	CIP Final Row Surveys	pw0039	G.O. Bonds	478	5,000	5,000	10,000	10,000	10,000	10,000	45,000

	Project Description	Project #	Anticipated Revenue Source	FY 12/13 Amended Budget	FY 13/14 Adopted Budget	FY 13/14 Projected Budget	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	5-Year CIP Cost 13/14 - 17/18
19	Middle/23rd/Spruce turn lanes (design,ROW)	PW0280	G.O. Bonds	25,000			75,000				75,000
20	18th/Crow Creek Road, intersection study	PW0279	G.O. Bonds	18,000							0
21	Oak Brook Survey (for Iowa-American Water)	PW0282	G.O. Bonds	20,000							0
22	Contingency (projects>$25,000)	2AD001	G.O. Bonds		100,000		100,000	100,000	100,000	100,000	400,000
23	Sign Inventory	PW0323	G.O. Bonds	25,000	100,000	100,000					100,000
24	Pleasant Ridge Roadway - from Belmont to Bridge	PW0249	G.O. Bonds	180,000							0
25	Pleasant Ridge Bridge and Roadway - ($50K SPECIAL ASSESSMENT from home owners)	PW0249	Other	50,000							0
Pavement Management Program											
26	Annual Pavement Management	PW0330	G.O. Bonds		15,000	30,000	15,000	15,000	15,000	15,000	90,000
Pavement Preservation Program											
27	Annual Pavement Preservation	PW0331	G.O. Bonds		100,000	200,000	100,000	100,000	100,000	100,000	600,000
Curb & Gutter Replacement Program											
28	Annual Curb & Gutter Replacement	PW0046	G.O. Bonds		25,000	25,000	25,000	25,000	25,000	25,000	125,000
Bridge Maintenance Program											
29	Annual Funding ($50,000)/Inspection	PW0283	G.O. Bonds		22,000	22,000	50,000	50,000	50,000	50,000	222,000
30	Bridges Load Rating	PW0220	G.O. Bonds	688							0
31	Devils Glen Bridge at Spencer Creek	PW0237	G.O. Bonds	66,976	28,000	140,000					140,000
32	Devils Glen Bridge at Spencer Creek	pw0237	Federal Aid		140,000	840,000					840,000
33	Devils Glen Bridge over Duck Creek/repair	PW0302	G.O. Bonds	42,142							0
34	53rd bridge over Crow Creek	PW0247	G.O. Bonds	140,000							0
35	Bridge Rehab & Maintenance 2012	PW0250	G.O. Bonds	114,805							0

	Project Description	Project #	Anticipated Revenue Source	FY 12/13 Amended Budget	FY 13/14 Adopted Budget	FY 13/14 Projected Budget	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	5-Year CIP Cost 13/14 - 17/18
36	Bridges Scour Analysis	PW0239	G.O. Bonds	633							0
Sidewalk Program											
37	Sidewalk new construction and repair/fill-in gaps program (Anuual Program $275,000)		G.O. Bonds		275,000		250,000	250,000	250,000	250,000	1,000,000
38	Moencks Road Sidewalks	PW0135	G.O. Bonds	30,090							0
39	Annual Sidewalk Program - 2012 and future years - Replacement/repair of existing	PW0228	G.O. Bonds	97,000							0
40	Annual Sidewalk Program 2012/13	PW0314	G.O. Bonds	20,000		130,000					130,000
41	Annual Sidewalks - New to fill in gaps	PW0192	G.O. Bonds	258							0
42	Separated Trails - repairs to existing	PW0258	G.O. Bonds	25,000		75,000	75,000	75,000	75,000	75,000	375,000
43	18th and 53rd various sidewalks	PW0259	G.O. Bonds	7,052							0
44	ADA Ramp to Duck Creek @ Parkway	PW0307	G.O. Bonds	170,000	170,000						0
45	Sidewalks from 26th Street to 33rd along State Street - north side (6 Ft wide)	PW0246	G.O. Bonds	350,000							0
46	Sidewalk - State St. Devils Glen to Duck Creek AND Devils Glen for State to Duck Creek	PW0324	G.O. Bonds	40,000	110,000	290,000					290,000
Alley Rehabilitation Program											
47	Annual Funding ($350,000)		G.O. Bonds				30,000	350,000	350,000	350,000	1,080,000
48	Various Alley Repair 2011/12 and future years	PW0229	G.O. Bonds		25,000	25,000					25,000
49	Alley paving 21st to 23rd, between Oak St and Cody St	PW0217	G.O. Bonds	10,901							0
50	Alley from 28th to 29th between Cody and Glen	PW0284	G.O. Bonds		50,000	50,000	120,000				170,000
51	Alley - 28th to 30th St. between Oak & Cody	pw0271	G.O. Bonds	50,000	200,000	300,000					300,000
52	Alley from 4th to Peterson Lane between Holmes and Brown	PW0260	G.O. Bonds	40,000	160,000	25,000	175,000				200,000

	Project Description	Project #	Anticipated Revenue Source	FY 12/13 Amended Budget	FY 13/14 Adopted Budget	FY 13/14 Projected Budget	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	5-Year CIP Cost 13/14 - 17/18
53	Alley between 10th and 12th - between Brown and Holmes	PW0285	G.O. Bonds		60,000	60,000	200,000				260,000
54	23rd to 25th - Central to Bellvue	PW0242	G.O. Bonds	133,000							0
55	23rd to 25th - Bellvue to Oak	PW0315	G.O. Bonds	40,000	140,000	150,000					150,000
Sealcoat Replacement Program											
56	Annual Funding ($750,000)		G.O. Bonds		250,000	250,000	60,000	215,000	750,000	750,000	2,025,000
57	26th St - Central to Oak	PW0107	G.O. Bonds	18,858							0
58	25th Street - Oak to Glen AND Cody - 25th to 26th Street	PW0238	G.O. Bonds	100,943							0
59	26th - State to top of hill	PW0318	G.O. Bonds	100,000	500,000	530,000					530,000
60	Alcoa (Broadview Heights Subdivision) - Resurfacing (North St, Oak St, Bellevue Ave, 15th St, 16th St, 16 1/2 St, 17th St)	PW0214	G.O. Bonds	32							0
61	TenPlus - Central to 28th - 16' wide OCI 32	PW0205	G.O. Bonds	550,000							0
62	Elm Street from 35th Street 700 feet east to bike trail to overlook	PW0304	G.O. Bonds	385,000							0
63	Elm Street Paving, 35th to 42nd St sealcoat replacement	pw0147	G.O. Bonds	430				360,000			360,000
64	42nd Street sealcoat replacement south of State Street OCI 36	PW0163	G.O. Bonds					330,000			330,000
65	Valley View -		G.O. Bonds					260,000			260,000
66	Dodds Drive - end of P.C.C. to Valleyview		G.O. Bonds					275,000			275,000
Street Resurfacing Program											
67	Annual Street Resurfacing Program	PW0155	G.O. Bonds	0			500,000	500,000	500,000	500,000	2,000,000
68	2012 Street Overlay - Woodland Lane (Spruce to Hillside), Linbergh (Crow Creek to Chesterfield), Elmwwod (Elmwood Lane to Elmwood Ave), Aspen Hills Circle (Apple Valley Circle Dr), Davenshire (Clover Hills to Oxford)	PW0223 PW0224 PW0225	G.O. Bonds	809,636							0
69	Crow Creek Rd. - Lindbergh to Devils Glen	PW0325	G.O. Bonds	20,000	510,000	610,000					610,000

CITY OF BETTENDORF, IOWA - PROPOSED Community Improvement Program FY 2013/14 - FY 2017/18

	Project Description	Project #	Anticipated Revenue Source	FY 12/13 Amended Budget	FY 13/14 Adopted Budget	FY 13/14 Projected Budget	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	5-Year CIP Cost 13/14 - 17/18
Street Reconstruction Program											
70	Annual Funding		G.O. Bonds				400,000	750,000	750,000	750,000	2,650,000
71	Depot: River Gulf to 31st Street - paving (River Gulf Grain $100,000 special assessment)	PW0233	G.O. Bonds	432,975							0
72	Westberry/Westcrest Courts	PW0273	G.O. Bonds	252,000	290,000						0
73	Summit Hills Drive Reconstruction/Spruce Hills - Hawthorne	PW0092	G.O. Bonds		150,000	150,000	350,000				500,000
74	Elmore Ave. Reconstruct	PW0243	G.O. Bonds	89,000							0
75	Oak Street - 21st east to mid-block	PW0244	G.O. Bonds	7,200							0
76	Wakonda from Golden Valley to Belair	PW0320	G.O. Bonds	100,000	300,000	282,000					282,000
77	St Andrews Green from 18th to 1st intersection	PW0264	G.O. Bonds	237,014							0
78	Shadowbrook Reconstruct	PW0286	G.O. Bonds	10,000		140,000					140,000
79	Clear Water Reconstruct	PW0277	G.O. Bonds	100,000		210,000					210,000
80	Hillside - Cypress to Greenway	PW0265	G.O. Bonds	50,000	250,000	435,000					435,000
81	West Dale Ct Reconstruction	PW0270	G.O. Bonds	165,838							0
82	Wood Lane - Greenwood west to CL	pw0272	G.O. Bonds	1,515							0
83	Monterey Court - North of Fairlane	PW0319	G.O. Bonds	1,000							0
Full Depth Patching Program											0
84	Full Depth Patching Program - Annual		G.O. Bonds		500,000		500,000	500,000	500,000	500,000	2,000,000
85	Full Depth Patching Program 2012	PW0227	G.O. Bonds	590,000							0
86	Full Depth Patching Program 2013	PW0327	G.O. Bonds	75,000		475,000					475,000
87	53rd left turn lane at Devils Glen Rd	PW0310	G.O. Bonds	40,000							
88	IDOT Full Depth Patching Program 2013	PW0227	State Aid		125,000	125,000	125,000	125,000	125,000	125,000	625,000

	Project Description	Project #	Anticipated Revenue Source	FY 12/13 Amended Budget	FY 13/14 Adopted Budget	FY 13/14 Projected Budget	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	5-Year CIP Cost 13/14 - 17/18
89	IDOT Full Depth Patching Program 2012	PW0227	State Aid	125,000							0
Rural Road Sealcoating Program											0
90	Sealcoat Rural Roads- City-wide projects	PW0294	G.O. Bonds		150,000	150,000	150,000	150,000	150,000	150,000	750,000
91	Sealcoat Rural Roads- City-wide projects 2012	PW0251	G.O. Bonds	197,000							0
City Parking Lot Maintenance Program											0
92	Annual Program	PW0292	G.O. Bonds	75,000		50,000	50,000	50,000	50,000		200,000
Street Painting Program											0
93	Annual Program	PW0293	G.O. Bonds			85,000					85,000
Arterial/Collector Plan											0
94	Forest Grove sealcoat replacement Utica Ridge to Eagle Ridge. Davenport Lead with 3 lanes, bike lanes & 10 ft Rec Trail. (Our 10% share)	PW0047	G.O. Bonds		200,000	200,000	320,000				520,000
95	Forest Grove Paving - Eagle Ridge to International Dr. 3 Lanes with bike lanes and 10 ft Rec Trail on S. side (20% City)	PW0328	G.O. Bonds		180,000	182,000	606,000	1,060,000	102,000		1,950,000
96	Forest Grove Paving - Eagle Ridge to International Dr. 3 Lanes with bike lanes and 10 ft Rec Trail on S. side 80% share	PW0328	Federal Aid		720,000	738,000	2,424,000	4,240,000	398,000		7,800,000
97	Forest Grove Paving - International to Middle, future years estimated at $2.5 million. Future economic development including 20 acres of land purchase a $3 million.		G.O. Bonds								0
98	Hopewell Ave paving/ROW/design - Middle to east line Century Hgts to 18th Addition - PLUS 10 st recreation trail. (Incudes portion due PV school for $150,000)	PW0081	G.O. Bonds	635,000	1,000,000	1,200,000	1,670,000				2,870,000

	Project Description	Project #	Anticipated Revenue Source	FY 12/13 Amended Budget	FY 13/14 Adopted Budget	FY 13/14 Projected Budget	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	5-Year CIP Cost 13/14 - 17/18
99	Hopewell Ave Paving (PH II) ROW/design East line Century Hgts 18th addition to Criswell, plus 10 ft recreation trail. (Special assessments up to $850,000 may be available)	PW0098	G.O. Bonds					400,000	1,100,000	1,000,000	2,500,000
100	53rd extension east of Judge Road	PW0288	G.O. Bonds			125,000					125,000
101	North/south route through Unity Corp to connect to Century Heights III Division	PW0289	G.O. Bonds			150,000					150,000
102	Middle Rd Reconstruction - Norwood subdivision to Crow Creek Road	2PW029	G.O. Bonds	25,865							0
103	Middle Rd/23rd/Spruce Hills intersection	PW0278	G.O. Bonds	32,000							0
104	Middle Road Widening, (Crow Creek & Crow Creek Road West Side) 50% share		G.O. Bonds			0				150,000	150,000
105	18th Street: Maplecrest to Echodale	PW0276	G.O. Bonds	66,640	850,000	600,000					600,000
106	18th Street: Spruce Hills Drive to Tech Drive		G.O. Bonds						300,000	800,000	1,100,000
107	18th Street: Middle Road to Avalon	PW0316	G.O. Bonds	50,000	550,000	480,000	0				480,000
108	18th Street: Avalon to Spruce Hills Drive	PW0290	G.O. Bonds		100,000	100,000	900,000				1,000,000
109	Spruce Hills Drive: Woodland to Avalon		G.O. Bonds				300,000	800,000			1,100,000
110	Middle Road: Happy Joe Drive to AAA Court		G.O. Bonds						250,000		250,000
111	Middle Road: Duck Creek Bridge to 18th Street		G.O. Bonds						400,000		400,000
112	Middle Road: Ridge Point to Woodfield Drive inner lanes only & Woodfield Drive north to Construction Header		G.O. Bonds						100,000		100,000
113	Middle Road: Devils Glen Road to Belmont Road		G.O. Bonds						400,000	1,900,000	2,300,000
114	Utica Ridge Road: Spruce Hills Drive to Tanglefoot Lane - 5 lane with 6 ft sidewalk on east side	PW0303	G.O. Bonds	45,000	500,000	455,000	1,550,000				2,005,000
115	29th Street: Maplecrest Drive to Tanglefoot Lane	PW0241	G.O. Bonds	419,465							0
116	Olympia Drive: Hillcrest to Spruce Hills Drive		G.O. Bonds						200,000	370,000	570,000
117	Olympia Drive: Harmony north to Hillcrest		G.O. Bonds					200,000	300,000		500,000

	Project Description	Project #	Anticipated Revenue Source	FY 12/13 Amended Budget	FY 13/14 Adopted Budget	FY 13/14 Projected Budget	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	5-Year CIP Cost 13/14 - 17/18
118	Tanglefoot Lane Reconstruction: Rollingwood Court to Devils Glen Road (Phase I)	PW0209	G.O. Bonds	175							0
119	Tanglefoot - 18th Street to Greenbrier: Phase II 2500	PW0226	G.O. Bonds	773,769							0
120	Tanglefoot - Greenbrier to Utica Ridge: Phase III 2700	PW0267	G.O. Bonds	350,000	1,300,000	1,686,000					1,686,000
121	Crow Creek - Davis to Applevalley		G.O. Bonds					50,000	200,000		250,000
122	Criswell - valley to US67 (right of way)		G.O. Bonds							225,000	225,000
Traffic											
123	Pressure wash/seal Downtown stamped concrete	CD0061	G.O. Bonds			32,000					32,000
124	various TSL	CD0051	G.O. Bonds	15,000							0
125	17th and Grant TSL	CD0023	G.O. Bonds	1,473	140,000	145,000					145,000
126	Middle & Devils Glen dual turn TSL	CD0036	G.O. Bonds	100							
127	Middle/23rd/Spruce TSL upgrade	CD0062	G.O. Bonds	68,000		152,000					152,000
128	Fiber Optic Cabling	2CD005	G.O. Bonds	112,000	45,000	45,000	45,000	45,000	45,000	45,000	225,000
129	LED signal head lens replacement	2CD011	G.O. Bonds	3,922	6,000	6,000	6,000	6,000	6,000	6,000	30,000
130	Speed Signs by various schools	CD0054	Sales Tax & Interest		16,000	16,000	16,000	16,000	16,000	16,000	80,000
131	Pre-emption Upgrades - To Allow Emergency vehicles to Change Signals	2CD010	G.O. Bonds	26,000			85,000				85,000
132	Traffic Signals & Mast Arms Upgrades	2CD009	G.O. Bonds	46,000	60,000	60,000	60,000	60,000	60,000	60,000	300,000
Recreation Trails											
133	Downtown Recreation Trail (Isle of Capri to Bellingham) (20% City)	PK0002	G.O. Bonds	33,486							0
134	Downtown Recreation Trail (Isle of Capri to Bellingham) (Riverdale)	PK0002	Other	7,714							0

	Project Description	Project #	Anticipated Revenue Source	FY 12/13 Amended Budget	FY 13/14 Adopted Budget	FY 13/14 Projected Budget	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	5-Year CIP Cost 13/14 - 17/18
135	Downtown Recreation Trail (Isle of Capri to Bellingham) (80% State)(Fed #628)	PK0002	Federal Aid	52,600							0
136	Recreation Trail - Middle Road to Crow Creek Park along the creek	PK0018	G.O. Bonds	125,000		425,000					425,000
137	Recreation Trail from SE corner of 53rd & Devils Glen to Field Sike along Crow Creek	PK0012	G.O. Bonds	30,000	300,000	420,000					420,000
138	Crow Creek Recreation Trail - Field Sike to Forest Grove		G.O. Bonds					200,000			200,000
139	Riverfront Trail - MRT Study	PK0168	G.O. Bonds	136,000							0
140	Recreation Trail: Highway 67 @ Crow Creek to east City limits @ Harbor Drive	PK0166	G.O. Bonds	23,200		80,000	100,000				180,000
141	Recreation Trail: Highway 67 @ Crow Creek to east City limits @ Harbor Drive	PK0166	Federal Aid				800,000				800,000
142	Crow Creek Recreation Trail - Middle Road to Valley Dr ; then along Valley Dr back to Belmont - 10 ft		G.O. Bonds				100,000	400,000			500,000
143	Crow Creek Recreation Trail - Middle Road to Valley Dr ; then along Valley Dr back to Belmont - 10 ft		Federal Aid					750,000			750,000
144	Crow Creek Recreation Trail: Valley Dr to US 67 (including under bridges on both roads) to connect with existing recreation trail from US 67 @ Crow Creek to east City limits @ Harbor Dr		G.O. Bonds							600,000	600,000
Separated Trails											
145	Middle Road - From Devils Glen to Duck Creek Bridge. 8 to 10 feet wide Devils Glen to 18th, 6 ' wide 18th to Duck Creek Bridge.	PK0155	G.O. Bonds	68,712	578,000	579,288					579,288
146	Middle Road - From Devils Glen to Duck Creek Bridge. 8' feet wide Devils Glen to 18th, 6 ' wide 18th to Duck Creek Bridge.	PK0155	Federal Aid	566,000	142,000	176,000					176,000
147	Separated Trail on Middle Road: Round-a-bout @ 53rd to Hopewell - west side, 10 ft separated trail		G.O. Bonds					500,000			500,000
148	Separted Trail on Middle Road: Hopewell to Forest Grove on west side, 10 ft separated trail		G.O. Bonds							500,000	500,000
149	Devils Glen Road East Side - Separated 10' Trail from Crow Creek Park to Belmont	PW0268	G.O. Bonds	100,000	850,000	642,000					642,000

	Project Description	Project #	Anticipated Revenue Source	FY 12/13 Amended Budget	FY 13/14 Adopted Budget	FY 13/14 Projected Budget	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	5-Year CIP Cost 13/14 - 17/18
150	Devils Glen Road East Side - Separated 10' Trail from Belmont to Middle by Lindquist		G.O. Bonds			175,000					175,000
151	Devils Glen Road East Side - Separated 10' Trail from Middle Road to Devils Glen Park plus sidewalk gap on east side	pw0219	G.O. Bonds	655,000							0
Parks & Recreation - Board Allocation											
152	Dog Park Shelter & Lights	PK0170	Sales Tax & Interest		30,000	30,000					30,000
153	Community Center Improvements	4PK004	Sales Tax & Interest			30,000		100,000			130,000
154	Crow Creek Park Development -Entrance-Paving-Shelters-Landscaping-Trails-Signage, road improvements	PK0015	G.O. Bonds GC	155,000							0
155	Crow Creek Park Interpretive trails, signage, etc	PK0156	Other	25,000							0
156	Devils Glen Park/Paving Roadways - Curbs, Gutters, Asphalting		Sales Tax & Interest				70,000				70,000
157	Lagoon Dredging PLUS additional Storm Water funds	PK0016	G.O. Bonds	470,000							0
158	Park & Master Plan	1PK006	Sales Tax & Interest		20,000	20,000					20,000
159	Park playground equipment & Shelters	2PK005	G.O. Bonds GC	1,500							0
160	Park playground equipment & Shelters	PK0165	Sales Tax & Interest	113,000	125,000	125,000	125,000	125,000	125,000	125,000	625,000
161	Park playground equipment (Hendricks Fund)	PK0165	other	50,000							0
162	Park playground equipment $45,000 SCRA AWARDED	PK0165	other	45,000							0
163	Eagles Landing Parking Expansion	PK0171	Sales Tax & Interest		10,000	10,000	40,000				50,000
164	Hollowview Park Waterless RR	PK0172	Sales Tax & Interest		25,000	25,000					25,000
165	Leach Park Dredging		Sales Tax & Interest				60,000				60,000
166	Middle Park Waterless RR - 23rd St Field/Upper Playground		Sales Tax & Interest				25,000			25,000	50,000
167	Middle Park Lagoon RR		Sales Tax & Interest						100,000		100,000

	Project Description	Project #	Anticipated Revenue Source	FY 12/13 Amended Budget	FY 13/14 Adopted Budget	FY 13/14 Projected Budget	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	5-Year CIP Cost 13/14 - 17/18
168	Splash Landing Study		Sales Tax & Interest						30,000		30,000
169	Kiwanis Ball Field Lights	PK0162	other	15,000							0
170	Kiwanis Ball Field Lights	PK0162	other	27,000							0
171	Kiwanis Ball Field Lights	PK0162	Sales Tax & Interest	58,000							0
172	Middle park roadway		Sales Tax & Interest							125,000	125,000
173	Resurfacing Athletic Courts/Pathways/ Lots - Resurfacing Basketball Ct-Trails	9PK002	G.O. Bonds GC	100,000							0
174	Resurfacing Athletic Courts/Pathways/ Lots - Resurfacing Basketball Ct-Trails	9PK002	Sales Tax & Interest		50,000	50,000	25,000	125,000	75,000	50,000	325,000
Miscellaneous City-Wide Projects											
175	Maintenance Center Parking Lot - resurfacing	PW0321	G.O. Bonds	10,000	110,000	110,000					110,000
176	Maintenance Center - LED Lighting Upgrade	PW0291	Sales Tax & Interest			25,000					25,000
177	City Hall carpet replacement/painting	AD0013	Sales Tax & Interest	13,500	30,000	10,000		20,000			30,000
178	Library Space remodel - Phase I (City - Gen Corp Bonds)	LB0013	G.O. Bonds GC			40,000					40,000
179	Library Space remodel - Phase I (City)	LB0013	Sales Tax & Interest		100,000	60,000					60,000
180	Library Space remodel - Phase I (Kakert)	LB0013	Other	25,000							0
181	Library Space remodel - Phase I (Open Access $180K)	LB0013	Other	180,000							0
182	Library Space remodel - Phase I (SCRA $125K)	LB0013	Other		125,000	125,000					125,000
183	Library Space remodel - Phase I (Foundation $125K) - City	LB0013	Other		125,000	125,000					125,000
184	Library Remodel - Phase II - City		Sales Tax & Interest				100,000				100,000
185	Forest Grove Park - Phase I Development	PK0159	G.O. Bonds GC	50,000	700,000	1,350,000	700,000	700,000	700,000	700,000	4,150,000
186	Forest Grove Park - Phase I Development	PK0015	Other				300,000	300,000	300,000	300,000	1,200,000

CITY OF BETTENDORF, IOWA - PROPOSED Community Improvement Program FY 2013/14 - FY 2017/18

	Project Description	Project #	Anticipated Revenue Source	FY 12/13 Amended Budget	FY 13/14 Adopted Budget	FY 13/14 Projected Budget	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	5-Year CIP Cost 13/14 - 17/18
187	Library - Upgrade main level rest rooms	LB0012	G.O. Bonds GC	5,978							0
188	Salt Dome roof replacement	AD0018	G.O. Bonds GC	45,350							0
	TOTAL PROJECTS			12,365,089	14,328,375	17,691,018	13,897,000	14,797,000	9,017,000	10,757,000	66,159,018
Palmer Hills Golf Enterprise Fund:											0
1	Tee box and Sand Trap improvements	2GC004	Sales tax & Interest	20,000	20,000	20,000	20,000	20,000	20,000	20,000	100,000
2	#9 and #10 pond and creek erosion	2GC007	Transfer in from Storm Water						300,000		300,000
3	Cart Path Improvements	2GC011	Sales tax & Interest				35,000		30,000		65,000
4	Practice Range Renovation	2GC013	Sales tax & Interest	36,195							0
	Total Sales Tax Only			56,195		20,000	55,000	20,000	50,000	20,000	165,000
	Total Palmer Hills Enterprise Fund			**56,195**	**20,000**	**20,000**	**55,000**	**20,000**	**350,000**	**20,000**	**465,000**
Downtown Improvements:											0
1	Downtown Improvements - various land purchase and improvments (Gen Corp. Bonds)	ED0002	Transfer from CIP		700,000	700,000	700,000				1,400,000
2	Façade Program and I-74 bridge fund	DT0011	Sales Tax & Interest	50,000	50,000	50,000	50,000	50,000	50,000	50,000	250,000
3	Relocation Assistance - I74	DT0012	Sales Tax & Interest	100,000	100,000	100,000	100,000	100,000	100,000	100,000	500,000
	Total Downtown Improvements			**150,000**	**850,000**	**850,000**	**850,000**	**150,000**	**150,000**	**150,000**	**2,150,000**
Splash Landing:											0
1	Replace Slides		Sales tax & Interest				100,000				100,000
	Total Splash Landing Fund			**0**	**0**	**0**	**100,000**	**0**	**0**	**0**	**100,000**

CITY OF BETTENDORF, IOWA - PROPOSED Community Improvement Program FY 2013/14 - FY 2017/18

	Project Description	Project #	Anticipated Revenue Source	FY 12/13 Amended Budget	FY 13/14 Adopted Budget	FY 13/14 Projected Budget	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	5-Year CIP Cost 13/14 - 17/18
Family Museum for Arts & Science Funds:											0
1	Exhibit Design/Development/Renovation - Phase 1, 2 and 3 (City Portion)	FM0018	G.O. Bonds GC	502,422							0
2	LED Lighting replacement in Great Hall	FM0020	sales tax & interest		20,800	20,800					20,800
3	Exhibit Design/Development/Renovation - Phase 1, 2 and 3	FM0018	Fund Raising	348,692							0
4	Exhibit Design/Development/Renovation - Phase 1, 2 and 3 (CAT GRANT AWARDED)	FM0018	Other	149,578							0
	Total Family Museum			**1,000,692**	**20,800**	**20,800**	**0**	**0**	**0**	**0**	**20,800**
George Thuenen Bridge											0
1	George Thuenen bridge repairs	PW0008	Existing fund balance	60,358							0
	Total George Thuenen bridge			**60,358**	**0**	**0**	**0**	**0**	**0**	**0**	**0**
QC Convention Center											0
1	various Improvements	AD0004	Existing fund balance	5,085							0
	Total QC Convention Center			**5,085**	**0**	**0**	**0**	**0**	**0**		0
Life Fitness Center											0
1	Tennis Court Resurfacing	LF0005	sales tax & interest		50,000	50,000					50,000
2	Gym Floor Surface Repair	LF0006	sales tax & interest		40,000	40,000					40,000
3	Aerobic Room Renovation, HvAC, floor, audio/video		sales tax & interest				60,000				60,000
	Total Recreation Fund					**90,000**	**60,000**	**0**	**0**	**0**	**150,000**

CITY OF BETTENDORF, IOWA - PROPOSED Community Improvement Program FY 2013/14 - FY 2017/18

	Project Description	Project #	Anticipated Revenue Source	FY 12/13 Amended Budget	FY 13/14 Adopted Budget	FY 13/14 Projected Budget	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	5-Year CIP Cost 13/14 - 17/18
Sewer Enterprise Fund:											0
	Projected Future Rate Increases			**$.20 (4/1/13) $2.08**	**$.20 (4/1/14) $2.28**	**$.20 (4/1/14) $2.28**	**$.20 (4/1/15) $2.48**	**$.20 (4/1/16) $2.68**	**3% (4/1/16) $2.76**	**3% (4/1/17) $2.84**	0
1	Avalon Ct - Sewer Protection	SW0048	Sewer G.O. Bonds	5,500							0
2	Chimney Seals	SW0017/ SW0037	Sewer G.O. Bonds		75,000	75,000	75,000	75,000	75,000		300,000
3	West Pigeon Creek Interceptor @ Century Hts vl	SW0004	Sewer G.O. Bonds	40,000		10,000					10,000
4	Hopewell Creek Interceptor Sewer Phase III	SW0039	Sewer G.O. Bonds			200,000	200,000				
5	Field Stone PT. District Sewer		Sewer G.O. Bonds				35,000				35,000
6	Pipe Lining (Annual)	SW0053	Sewer G.O. Bonds	445							0
7	Other Local Sewers	SW0006	Sewer G.O. Bonds	566	50,000	50,000	50,000	50,000	50,000		200,000
8	I-80 Development, Spencer Creek Interceptor Sewer from Forest Grove Park NW to Middle Road under I-80 - will require rate increase	SW0028	SRF Funds - State of Iowa	10,000			790,000	1,000,000			1,790,000
9	I-80 Development, Spencer Creek Force Main, access road and lift station (Building structure only (NO PUMPS) at Forest Grove Park - will require rate increase)	SW0036	SRF Funds - State of Iowa		600,000	1,200,000					1,200,000
10	I-80 Development, Spencer Creek - Pumps and control equipment for lift station (will require rate increase)		Sewer G.O. Bonds						100,000	420,000	520,000
11	Sewer Televising	SW0043	Sewer G.O. Bonds	1,521		0	0	0	0	0	0
12	I&I Sewer Rehab, PH II B, Basins 5 & 19	SW0049	Sewer G.O. Bonds	595,000							0
13	Manhole and Rehab Pipe	SW0035	Sewer G.O. Bonds	113							0
14	I/I Phase 3 investigation	SW0045	Sewer G.O. Bonds	50,000							
15	Inflow/infiltration study	SW0038	Sewer G.O. Bonds	666							

	Project Description	Project #	Anticipated Revenue Source	FY 12/13 Amended Budget	FY 13/14 Adopted Budget	FY 13/14 Projected Budget	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	5-Year CIP Cost 13/14 - 17/18
16	Engineering Salaries	SW0300	Sewer G.O. Bonds	10,000							
17	I&I Investigative Phase III, Basins 1, 3, 4, 7, 12, 14, (TV 3, 14)	SW0051	Sewer G.O. Bonds	4,215							0
18	I&I Manhole Rehab Phase II & III basins 6, 1, 3, 4, 7, 12, 14		Sewer G.O. Bonds							0	0
19	I&I Manhole Rehab Phase II & III basins 5 & 19, and 3 & 14		Sewer G.O. Bonds							250,000	250,000
20	I&I Investigative Phase IV, Basins 9, 11, 13, 15, 16, 18		Sewer G.O. Bonds								0
	Joint Sanitary Sewer Improvements with Davenport (Bettendorf Share Only 19.81%)										0
1	Wet Weather Program - Consulting Fees	SW0054	Sewer G.O. Bonds	237,000		254,000					
2	Sanitary Sewer Equalization Basin (FY22/23 & FY 24/25)		Sewer G.O. Bonds								0
3	Mississippi West Basin I&I Study		Sewer G.O. Bonds		49,525		49,525	49,525	49,525	49,525	198,100
4	Old 1930's Riverfront Interceptor Cleaning & Inspection	SW0055	Sewer G.O. Bonds		346,675	198,000	347,000	397,000	397,000	99,050	1,438,050
5	Wastewater Master Plan Update		Sewer G.O. Bonds								0
6	1970's Riverfront Interceptor Inspection, Cleaning, and Replacement		Sewer G.O. Bonds				99,050	99,050	99,050	198,100	495,250
7	Disinfection of Treatment Plant Effluent		Sewer G.O. Bonds							49,525	49,525
8	Plant Optimization	SW0056	Sewer G.O. Bonds		118,860	118,860	59,430	693,350	693,350		1,564,990
9	Nutrient Removal		Sewer G.O. Bonds								0
10	Sanitary Sewer Metering (Permanent)	SW0057	Sewer G.O. Bonds		69,335	69,335	1,981	1,981	1,981	1,981	77,259
11	Eastern Trunk Study/Rehabilitation		Sewer G.O. Bonds		8,915			198,100	396,200	594,300	1,188,600
12	**UNFUNDED Joint Sewer Projects with Davenport**							**1,439,006**	**1,637,106**	**992,481**	
	Total Sewer Projects			**955,026**	**1,318,310**	**2,175,195**	**1,706,986**	**2,564,006**	**1,862,106**	**1,662,481**	9,970,774

CITY OF BETTENDORF, IOWA - PROPOSED Community Improvement Program FY 2013/14 - FY 2017/18

	Project Description	Project #	Anticipated Revenue Source	FY 12/13 Amended Budget	FY 13/14 Adopted Budget	FY 13/14 Projected Budget	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	5-Year CIP Cost 13/14 - 17/18
Storm Water Utility Fund - Project Costs											0
	Projected increase in rates				**$.35 (4/1/14) $3.05**	**$.35 (4/1/14) $3.05**	**$.35 (4/1/15) $3.40**	**$.35 (4/1/16) $3.75**			0
1	25th St Culvert extension - 23rd & Lincoln 70-30 cost share	SM0077	Stormwater GO Bonds	24,058							0
2	18th Street /Avalon Court Improvements	SM0082	Stormwater GO Bonds	50,000		140,000					140,000
3	Blackbird Creek bank stabilization - Barcelona to 18th Street		Stormwater GO Bonds				50,000	350,000			400,000
4	Pleasant Valley Creek bank stabilization - Elk Drive to Pleasant Ridge	SM0071	Stormwater GO Bonds	165,000							0
5	Hopewell Creek Detention @ school - 8 acres	SM0044	Stormwater GO Bonds	193,000	490,000	605,000					605,000
6	Ginger Creek Detention @ 53rd	SM0046	Stormwater GO Bonds	25,000	85,000	85,000					85,000
7	Hopewell Creek Regional Detention @ Hopewell - design, construction	SM0003	Stormwater GO Bonds	2,000		45,000					45,000
8	Duck Creek Stabilization - Future		Stormwater GO Bonds	0		0	200,000				200,000
9	Duck Creek Bank Stabilization - Phase IV	SM0080	Stormwater GO Bonds	127,140							0
10	Duck Creek Bank Stabilization - Phase V	SM0087	Stormwater GO Bonds	100,000	235,000	141,000					141,000
11	Palmer Hills Golf - #9 and #10pPond & creek erosion projects		Transfer to Palmer Hills						300,000		300,000
12	Immediate Council Priority Projects	SM0061	Stormwater GO Bonds	7,000		0	0	0	0		0
13	Engineering Salaries	SM0092	Stormwater GO Bonds	55,000							
14	Intake Repair		Stormwater GO Bonds	0	75,000	75,000	75,000	75,000	75,000	75,000	375,000
15	Middle Road-Stafford Creek Culvert-add 10'x12' barrel to existing culvert including associated PDD repairs & upstream channel improvements		Stormwater GO Bonds				200,000	200,000			400,000
16	Stafford Creek Bank Stabilization - between 18th and Crow Creek Road: Phase I	SM0083	Transfer from CIP	45,000		533,000					533,000
17	Stafford Creek Bank Stabilization - between 18th and Crow Creek Road: Phase II	SM0095	Stormwater GO Bonds	0	400,000	400,000					400,000

	Project Description	Project #	Anticipated Revenue Source	FY 12/13 Amended Budget	FY 13/14 Adopted Budget	FY 13/14 Projected Budget	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	5-Year CIP Cost 13/14 - 17/18
18	Tanglewood culvert replacement	SM0089	Stormwater GO Bonds	2,355							
19	Tanglewood at Grayhawk - storm sewer reconstruct	SM0090	Stormwater GO Bonds	17,287							
20	Highlands E drainage study	SM0091	Stormwater GO Bonds	1,875							
21	Storm sewer linings	SM0021	Stormwater GO Bonds	150	50,000	50,000	75,000	75,000	75,000	75,000	350,000
22	Small Storm sewers 2012	SM0085	Stormwater GO Bonds	17,566							0
23	Small storm sewers & drain tile	SM0094	Stormwater GO Bonds		85,000	85,000	90,000	90,000	90,000	90,000	445,000
24	Greenway Creek Stabilization - Terrace Park Drive to Tanglefoot Terrace	SM0084	Stormwater GO Bonds	50,000		350,000					350,000
25	Greenway Creek stabilization - Tanglefoot Terrace to Tanglefoot Lane		Stormwater GO Bonds				50,000	250,000			300,000
26	Greenway Creek bank Stabilization - Tanglefoot Lane to Golden Valley Drive		Stormwater GO Bonds						80,000	350,000	430,000
27	Engineering Salaries	SM0300	Stormwater GO Bonds	55,000							
28	West Pigeon Creek regional detention @ Hopewell (Part of Hailey Hts)	SM0092	Stormwater GO Bonds	300,000							0
29	West Pigeon Creek bank Stabilization - Crow Creek Road to Surrey Drive		Stormwater GO Bonds					150,000	150,000		300,000
30	Stafford Creek - Maple Crest to Middle (seeding)	SM0036	Stormwater GO Bonds	60,000							0
31	Stafford Creek Bank Stabilization - Tanglefoot to Maplecrest		Stormwater GO Bonds						250,000	250,000	500,000
32	Pinebrook Lane drainage relief	SM0096	Stormwater GO Bonds		50,000	50,000		0			50,000
33	White Post Road Detention	SM0073	Stormwater GO Bonds	2,380		25,000					25,000
34	Drainage improvement @ 49 Parklane Cr	SM0086	Stormwater GO Bonds	0		25,000					25,000
35	Stafford Creek Bank Stabilization - N. of Crow Crrek Rd - seeding	SM0093	Stormwater GO Bonds	50,000							0
36	Pigeon Creek Bank Stabilization - 53rd to CCR		Stormwater GO Bonds						200,000	520,000	720,000
	Total PROJECT COSTS Storm Water Utility Fund			**1,349,811**	**1,470,000**	**2,609,000**	**740,000**	**1,190,000**	**1,220,000**	**1,360,000**	7,119,000

Vehicle Fund

The City of Bettendorf provides vehicles to various City Departments in order to perform their duties. The vehicle fund provides for the long-term commitment of the Mayor, Council and management to adequately fund for these purchases.It is the City's goal to maintain the size, quality and reliability of the fleet at a level that will allow our employees to perform their duties efficiently and effectively. Subsequently, it is the intention to plan for the replacement of vehicles to minimize the financial impact of significant purchases in any one budget year for the City of Bettendorf. A Vehicle Advisory Committee has been established to make recommendations to the City Administrator regarding vehicle replacement, change in fleet size, vehicle specifications, vehicle replacement funding levels, and any other concerns regarding city vehicles. The Committee is made up of representatives from most city departments and reviews all requests for new and replacement vehicles and recommends purchases to the City Administration during the budget process. As a part of this process, the committee has developed a recommended life for all types of vehicles as well as a grading review system for replacement based on age, maintenance costs, mileage and usefulness.

Revenue Sources

The major funding sources are transfers in from the General Fund, the Gaming Fund and the CIP/LOT Fund, with a small amount from the sale of vehicles no longer used.

Expenditures

The following charts show the historical expenditures and a five year plan with expected expenditures by department. There is also a listing of vehicles approved for purchase in FY 2013/14.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
VEHICLE REPLACEMENT FUND
FY 2009/10 - FY 2013/14

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental		166,116					
Charges for services							
Interest	11,788	12,410	20,283	10,000	8,500	(1,500)	-15.00%
Fines & forfeitures							
Other			21				
Total revenue	**11,788**	**178,526**	**20,304**	**10,000**	**8,500**	**(1,500)**	**-15.00%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	776,210	490,285	434,676	566,667	703,246	136,579	24.10%
Total expenditures	**776,210**	**490,285**	**434,676**	**566,667**	**703,246**	**136,579**	**24.10%**
Revenue over(under) expenditures	(764,422)	(311,759)	(414,372)	(556,667)	(694,746)	(138,079)	24.80%
Financing sources(uses):							
Operating transfers in	557,000	505,039	225,000	1,100,000	750,000	(350,000)	-31.82%
Operating transfers out	(494)	(91,714)	-				
Proceeds from bonds							
Discounts							
Other financing sources							
Proceeds from sale of assets	2,982	57,553	35,581	58,000	40,000	(18,000)	-31.03%
Financing sources(uses), net	559,488	470,878	260,581	1,158,000	790,000	(368,000)	-31.78%
Revenue and other financing sources over (under) expenditures and other financing uses	**(204,934)**	**159,119**	**(153,791)**	**601,333**	**95,254**	**(506,079)**	**-84.16%**
Fund balances, beginning	931,210	726,276	885,395	731,604	1,332,937	601,333	82.19%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	726,276	885,395	731,604	1,332,937	1,428,191	95,254	7.15%

City of Bettendorf, Vehicle Fund
Fund Balance Summary
FY 2012/13 Thru FY 2017/18 Estimate

Vehicle Fund:	13/14 Estimate	14/15 Estimate	15/16 Estimate	16/17 Estimate	17/18 Estimate
Fund Balance at July 1:	**1,332,937**	**1,428,191**	**1,029,691**	**1,266,491**	**1,236,867**
Revenues:					
Transfer In /General Fund	0	150,000	150,000	150,000	150,000
Transfer in/Road use	0	0	0	0	0
I-JOBS	0	0	0	0	0
Transfer in/Flood Reimb	0	0	0	0	0
Transfer In /Gaming Fund	0	0	0	0	0
Transfer In/Sales Tax	750,000	800,000	850,000	900,000	950,000
Transfer in/Drug Seizure	0	0	0	0	0
Transfer in/CIP	0	700,000	700,000	0	0
Interest	8,500	8,500	10,000	10,000	10,000
Vehicle sales/misc	40,000	45,000	40,000	40,000	40,000
Total revenue	**798,500**	**1,703,500**	**1,750,000**	**1,100,000**	**1,150,000**
Expenditures:					
Police	147,000	303,500	266,000	200,700	268,000
Fire	0	785,000	461,000	32,000	0
Library	0	22,000	0	0	0
Parks	115,000	272,000	122,000	180,000	24,000
Public Works	409,246	719,500	639,200	659,924	815,254
Road Use fund	0	0	0	0	0
Community Development	32,000	0	0	32,000	60,000
Administration/Finance/Econ	0	0	25,000	25,000	0
Total Vehicle Fund expenditures	**703,246**	**2,102,000**	**1,513,200**	**1,129,624**	**1,167,254**
Transfer to Transit fund	0	0	0	0	0
Total expenditures	**703,246**	**2,102,000**	**1,513,200**	**1,129,624**	**1,167,254**
Revenues over(under) exp	95,254	(398,500)	236,800	(29,624)	(17,254)
Fund balance at June 30	**1,428,191**	**1,029,691**	**1,266,491**	**1,236,867**	**1,219,613**

Other funds:

Garbage/Recycling fund	135,000	517,000	350,000	750,000	200,000
Transit fund	-	-	-	-	-
The LOOP Transit Fund	-	-	-	-	-
Sewer fund	-	-	-	-	-
Road Use fund	-	-	-	-	-
Stormwater Utility	370,077	-	-	-	45,000
Garage fund	-	-	-	-	-
Life Fitness Center	-	-	-	-	-
Museum	-	-	25,000		
Golf enterprise fund	-	39,000	58,000	65,000	40,000
Total all vehicle purchases	**1,208,323**	**2,658,000**	**1,946,200**	**1,944,624**	**1,452,254**

VEHICLE REQUESTS

FISCAL YEAR 2013/14

Department/Description	Replaces:	Original Request	Admin Recommendation	Notes
Vehicle Replacement Fund:				
Police:				
Crime Scene Van	95 Ford Econoline #9515	35,000	25,000	Base cost of van was overestimated, auction or trade existing van
Midsize SUV	06 Ford Explorer #0616	33,000	33,000	Auction or Trade
Detective Car	06 Buick LaCrosse #0614	33,000	33,000	Upgrade to Midsize SUV
Detective Car	07 Chevy Impala #0623	28,000	28,000	Auction or Trade
Detective Car	08 Ford Taurus #0804	28,000	28,000	Auction or Trade
Van	08 Chrysler Town & Country #0808	30,000	0	Not yet due for replacement, delay 1 or 2 years.
Total Police		**187,000**	**147,000**	
Community Development:				
Pick-up w/ utility box	04 Ford F-150 #0310	32,000	32,000	Replace w/ a truck similar to Dav Vrba's
Total Fire		**32,000**	**32,000**	
Public Works:				
1 ton Pick-up Truck	99 Ford F-350 #9902	51,935	43,935	Requested with dumpbox, crane & plow. Recommend no crane.
1 ton Pick-up Truck	04 Ford F-350 #0415	57,779	37,779	Sign shop truck - Requested with extended box, ladder rack, tommy lift & catwalk. Recommend no catwalk. To be built in-house.
2 Single Axel Dump Trucks	05 Internat'l 7300's #0434, #0439	240,000	240,000	120,000 each, includes undercoating
3/4 Ton Pick-up	06 Ford F-250 #0522	30,766	30,766	Before Trade or auction
3/4 Ton Pick-up	06 Ford F-250 #0523	30,766	30,766	Before Trade or auction
Midsize SUV	99 Ford Explorer #0009	30,766	26,000	Originally requested pick-up w/ plow. Pick-up not necessary. Recommend SUV similar to PW ADMIN
Total Public Works		**442,012**	**409,246**	
Parks:				
Utility Cart	Toro Workman #0305	20,000	20,000	Before trade
10' Mower	Toro 4100 #0712	50,000	50,000	Auction or Trade
Z Mower	Ferris Z Mower	12,000	0	Replacement not necessary. Delay 1 or 2 years
Z Mower	Kubota Z Mower #0815	45,000	45,000	After trade of $10,000
Total Parks		**127,000**	**115,000**	
Total Vehicle Replacement Fund		**788,012**	**703,246**	
Storm Water:				
Storm Sewer Jetter	04 Internation Vaccon #0311	339,311	339,311	Already approved and ordered
3/4 ton Pick-up Truck	00 Ford F-250	35,378	30,766	1-ton pick-up requested. Recommend 3/4 ton to double as cul-du-sac crew plow
Total Storm Water		**374,689**	**370,077**	
Recycling/Solid Waste Fund:				
Rearload Packer	03 Freightliner Packer #0301	135,000	135,000	After trade
Total Recycling/Solid Waste Fund		**135,000**	**135,000**	
Total Vehicle Requests		**1,297,701**	**1,208,323**	

Electronic Equipment Fund

The City of Bettendorf provides electronic equipment consisting of computers, software, hardware and network infrastructure, copiers radio systems and telephone systems to various City Departments in order to perform their duties. The electronic equipment fund provides for the long-term commitment of the Mayor, Council and management to adequately fund new and replacement electronic equipment. The intention of the fund is to plan for new and/or future replacement of all electronic equipment to minimize the financial impact of significant purchases in any one budget year. The information services division reviews all requests for new and replacement electronic equipment and recommends purchases to City Administration during the budget process. As a part of this process, the information services division has developed a recommended life for all types of electronic equipment based on years, maintenance cost and usefulness.

Revenue Sources

The major funding sources are transfers in from the General Fund, the Gaming Fund and the CIP/LOT Fund.

Expenditures

The following charts show the historical expenditures and a five year plan with expected expenditures by department and type equipment. There is also a listing of equipment approved for purchase in FY 2013/14.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ELECTRONIC EQUIPMENT FUND
FY 2009/10 - FY 2013/14

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	37,625	10,701	14,304	8,000	5,155	(2,845)	-35.56%
Fines & forfeitures							
Other		8,012	5,752				
Total revenue	**37,625**	**18,713**	**20,056**	**8,000**	**5,155**	**(2,845)**	**-35.56%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	39,034	49,689	170,811	142,000	78,400	(63,600)	-44.79%
Total expenditures	**39,034**	**49,689**	**170,811**	**142,000**	**78,400**	**(63,600)**	**-44.79%**
Revenue over(under) expenditures	(1,409)	(30,976)	(150,755)	(134,000)	(73,245)	60,755	-45.34%
Financing sources(uses):							
Operating transfers in			100,000	100,000	100,000		
Operating transfers out	(54,200)	(63,241)	(121,752)	(52,043)	(60,800)	(8,757)	16.83%
Proceeds from bonds							
Discounts							
Other financing sources							
Proceeds from sale of assets							
Financing sources(uses), net	(54,200)	(63,241)	(21,752)	47,957	39,200	(8,757)	-18.26%
Revenue and other financing sources over (under) expenditures and other financing uses	**(55,609)**	**(94,217)**	**(172,507)**	**(86,043)**	**(34,045)**	**51,998**	**-60.43%**
Fund balances, beginning	825,177	769,568	675,351	502,844	416,801	(86,043)	-17.11%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	769,568	675,351	502,844	416,801	382,756	(34,045)	-8.17%

City of Bettendorf
Electronic Equipment
Five Year Plan

	FY 13/14 Estimate	FY 14/15 Estimate	FY 15/16 Estimate	FY 16/17 Estimate	FY 17/18 Estimate
Fund Balance at July 1	**416,801**	**382,756**	**240,883**	**300,852**	**373,160**
Revenues:					
Transfer In /General Fund	-	50,000	75,000	75,000	75,000
Transfer In /Gaming Fund	-	-	-	-	-
Transfer in/CIP(Sales tax)	100,000	100,000	100,000	100,000	100,000
Miscellaneous	-	-	-	-	
Interest	5,155	3,828	2,409	3,009	3,732
Total revenue	**105,155**	**153,828**	**177,409**	**178,009**	**178,732**
Expenditures (individual Items greater than $5,000, General					
Copiers	25,000	15,000	15,000	15,000	
Plotters	-	10,000	-	10,000	
Data Collection Software - PW	-	-	-	-	
SOFTWARE:			-	-	
Financial Software upgrade	-	-	-	-	75,000
Microsoft Exchange Server	20,000				
Microsoft Office upgrades		50,000			
SQUAD CAR EQUIPMENT:			-	-	
Mobile Data Computers Police squads (18 @ $5,000)	-	90,000	-	-	
Squad Car Video server	10,000				
Police Squad car DVR	3,900	3,900	4,100	4,100	4,100
MPH II Radar Units	3,900		3,900		3,900
Mobile Vision Cameras in squads	15,600	15,600	15,600	15,600	15,600
RADIO EQUIPMENT:					
800 MHz handheld radios Transit (80% Fed, 20% City)		-	-	12,000	
Pagers-fire			6,240		6,240
TELEPHONE NETWORK:					
Phone/Voice Mail System Server Replacement					38,000
VIDEO EQUIPMENT:					
Video/Security cameras Police Department		-	6,000	-	
Audio/Video Equipment Library					
Audio/Video Equipment Council		-	-		40,000
NETWORK :					
Network Infrastructure	-	60,000	5,000	5,000	60,000
Financial System infrastructure					
Total expenditures - over $5,000	78,400	244,500	55,840	61,700	242,840
Transfer to General Fund - minor equipment less than $5,000	21,600	19,200	24,200	11,400	15,600
Transfer to Road Use - minor equipment less than $5,000	3,000	-	1,800	600	1,800
Transfer to Museum - All Electronic Equipment	4,200	-	3,600	-	-
Transfer to Info Services - minor equipment less than $5,000	32,000	32,000	32,000	32,000	32,000
Total Transfers Out	60,800	51,200	61,600	44,000	49,400
Total Expenditures & Transfers Out	139,200	295,700	117,440	105,700	292,240
Revenues over(under) expenditures	(34,045)	(141,872)	59,969	72,309	(113,508)
Fund balance at June 30	**382,756**	**240,883**	**300,852**	**373,160**	**259,652**

City of Bettendorf
Electronic Equipment
Five Year Plan

Other funds replacements (All Electronic Equipment -	FY 13/14	FY 14/15	FY 15/16	FY 15/16	FY 17/18
Recycling fund	-	1,350	-	-	
Transit fund	1,200		-	1,800	
Sewer fund	-	1,350	-	-	
Garage fund	-	-	1,200		
Stormwater fund			600		
Life Fitness Center	4,200	4,050	-	-	
Splash Landing	-	-	1,200	-	
Golf enterprise fund	3,000	500	-	2,400	
Total Other Funds -all electronic replacements	**8,400**	**7,250**	**3,000**	**4,200**	**-**
General fund (Minor Equipment less than $5,000)					
Fire Dept.		-	6,000		
Police	4,800	6,000	3,600	3,600	6,000
Finance	-	5,400		1,200	
Fire Dept.	-	-	-	-	
Finance	-	-	-	-	
Administration	-	1,200	-	-	
Mayor & Council	7,200	-	-	-	
Human Resources		600	-		600
Legal		-	600	-	
Public Information	-	-	5,000		
Library	4,800	6,000	6,000	6,000	6,000
Parks Admin	1,800	-			
Public works	-	-	1,800	600	
Community Dev	3,000	-	1,200	-	3,000
Total General fund transfer in	**21,600**	**19,200**	**24,200**	**11,400**	**15,600**
Road Use Fund (Minor Equipment less than $5,000)					
Public works		-	1,200		1,200
Engineering	1,800	-	-	-	
Signs	600	-	-	-	600
PW Administration	600		600	600	
Total Road Use Fund transfer in	**3,000**	**-**	**1,800**	**600**	**1,800**
FMAS (All Equipment regardless of $ amount)					
PC'S	4,200	-	3,600	-	
Copier		-	-	-	
Point of Sale System (Museum)	-	-	-	-	
Total FMAS Fund transfer in	**4,200**	**-**	**3,600**	**-**	**-**
Information services (Minor equipment less than $5,000					
Miscellaneous network equipment/printers/PC's, as needed	32,000	32,000	32,000	32,000	32,000
Total IS Fund transfer in	**32,000**	**32,000**	**32,000**	**32,000**	**32,000**
Total electronic eqiupment (Minor equipment less than $5000)	**69,200**	**58,450**	**64,600**	**48,200**	**49,400**
Total Electronic Equipment purchases - All Funds	**147,600**	**302,950**	**120,440**	**109,900**	**292,240**

ELECTRONIC EQUIPMENT REQUESTS
FISCAL YEAR 2013/14

Department/Description	Request	Admin Rec
Electronic Equipment Fund:		
Mobile Vision Cameras - Police Squads	15,600	15,600
MPH II Radar Units	3,900	3,900
Squad Car Video Server	10,000	10,000
Police squad DVR	3,900	3,900
Copier - Administration	10,000	10,000
Copier - Library	15,000	15,000
Network Infrastructure	20,000	20,000
Total Electronic Equipment Fund - capital equipment more than $5,000:	**78,400**	**78,400**
Transfer to General Fund - minor equipment less than $5,000:		
Police replacements - Personal Computers	4,800	4,800
Mayor & Council	7,200	7,200
Library replacements - Various PC's	4,800	4,800
Parks Maintenance- PC	1,800	1,800
Community Development - Replacement PC's	3,000	3,000
Total Transfer to General Fund- minor equipment less than $5,000	**21,600**	**21,600**
Transfer to Road Use Fund - minor equipment less than $5,000		
Public Works Engineering	1,800	1,800
Public Works Sign Shop	600	600
Public Works Administration	600	600
Transfer to Museum Fund - minor equipment less than $5,000:		
Family Museum replacements - Various PC's	4,200	4,200
Transfer to Information Service Fund - minor equipment less than $5,000:		
Information Services - annual funding - as needed throughout the year	32,000	32,000
Total Electronic Equipment Fund	**139,200**	**139,200**
Life Fitness Center Fund - minor equipment less than $5,000 - replacement PC's	4,200	4,200
Palmer Hills Golf Course Fund - minor equipment less than $5,000 - replacement PC's	3,000	3,000
Transit Fund - minor equipment less than $5,000 - replacement PC's	1,200	1,200
Total Electronic Equipment , all Funds	**147,600**	**147,600**

CIP/LOT & Interest Fund

The City of Bettendorf allocates 40% of local option sales tax revenue and interest earnings to fund capital projects and equipment needs throughout the City. This fund was established to account for those revenues and transfers to other funds for capital projects as needed.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
CIP / LOT & INTEREST
FY 2009/10 - FY 2013/14

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	38,627	13,281	13,501	200	5,000	4,800	2400.00%
Fines & forfeitures							
Other							
Total revenue	**38,627**	**13,281**	**13,501**	**200**	**5,000**	4,800	2400.00%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	-	-	-	-	-	-	-
Revenue over(under) expenditures	38,627	13,281	13,501	200	5,000	4,800	2400.00%
Financing sources(uses):							
Operating transfers in	1,649,277	1,751,625	1,833,874	1,854,587	1,928,770	74,183	4.00%
Operating transfers out	(3,477,945)	(1,480,396)	(2,263,891)	(1,939,434)	(2,083,998)	(144,564)	7.45%
Proceeds from bonds							
Discounts							
Other financing sources							
Proceeds from sale of assets							
Financing sources(uses), net	(1,828,668)	271,229	(430,017)	(84,847)	(155,228)	(70,381)	82.95%
Revenue and other financing sources over (under) expenditures and other financing uses	**(1,790,041)**	**284,510**	**(416,516)**	**(84,647)**	**(150,228)**	(65,581)	77.48%
Fund balances, beginning	2,428,645	638,604	923,114	506,598	421,951	(84,647)	-16.71%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	638,604	923,114	506,598	421,951	271,723	(150,228)	-35.60%

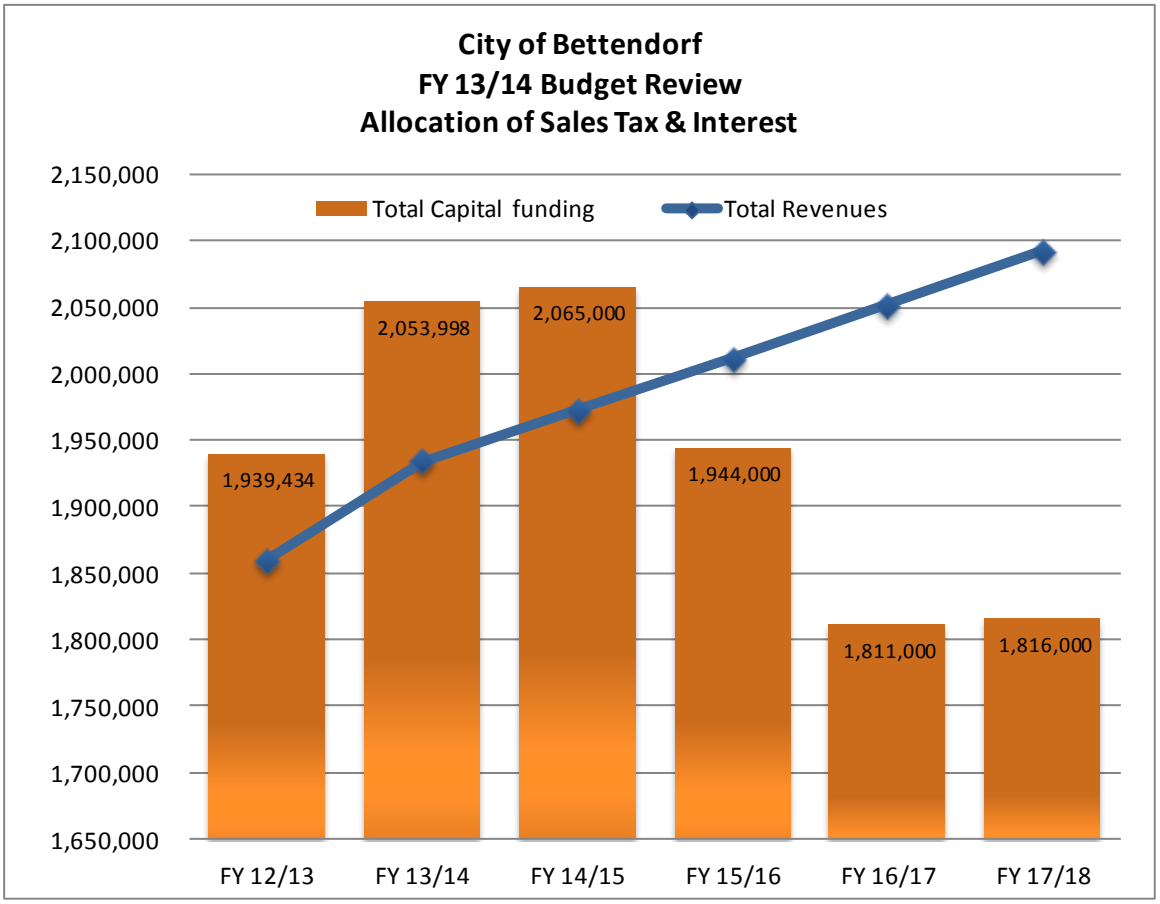
Sales Tax & Interest – Revenue & Expenditures Detail

2013/14

	FY 2013/14 Projected	FY 2014/15 Projected	FY 2015/16 Projected	FY 2016/17 Projected	FY 2017/18 Projected
Fund Balance July 1	421,951	301,723	209,068	256,761	497,587
Revenues:					
Sales Tax Receipts, growth from previous year	4.00%	2.00%	2.00%	2.00%	2.00%
Sales Tax Receipts (40%)	1,928,770	1,967,345	2,006,692	2,046,826	2,087,763
Interest	5,000	5,000	5,000	5,000	5,000
Total Revenue	**1,933,770**	**1,972,345**	**2,011,692**	**2,051,826**	**2,092,763**
Expenditures:					
Transfer to General Fund	182,000	100,000	100,000	100,000	100,000
Transfer to Vehicle - Road Use Capital Equipment Supplement	750,000	800,000	850,000	900,000	950,000
Transfer to Electronic to supplement equipment purchases	100,000	100,000	100,000	100,000	100,000
Transfer to Road Use for Brine Maker & Fiber equip	-	-	-	-	-
Transfer to Family Museum (CIP projects)	20,800	-	-	-	-
Transfer to Palmer Hills $400,000 Loan repaymt	-	-	-	-	-
Transfer to Palmer Hills/capital equip/projects	31,000	94,000	78,000	115,000	75,000
Transfer to Splash Landing	-	100,000	-	-	-
Transfer to LFC for capital improvements	90,000	60,000	-	-	-
Transfer to Downtown Improvement Fund	150,000	150,000	150,000	150,000	150,000
Transfer to Storm Water Fund	100,000	-	-	-	-
Transfer to Transit for INIT System	9,000	-	-	-	-
Transfer to QCWCC, capital maintenance fund	100,000	100,000	100,000	100,000	100,000
Sub-total CIP projects all other funds	**1,532,800**	**1,504,000**	**1,378,000**	**1,465,000**	**1,475,000**
CIP projects:					
City Entrance Signs/Beautification	50,000	100,000	200,000		
City Facility Signs - Redo/enhance					
IJR - I80/Middle interchange study	35,198				
Development Plan Marketing	35,000				
I-80 water main extension					
Community Center Improvements	30,000		100,000		
18th Street Speed sign BHS					
Devils Glen Pk/paving roadways, etc		70,000			
Park & master plan	20,000				
Library Remodel Phase I	60,000				
Library Remodel Phase II		100,000			
Maintenance Center LED Lighting Upgrade	25,000				
Park playground equipment	125,000	125,000	125,000	125,000	125,000
Eagles Landing parking expansion	10,000	40,000			
Hollowview Pk waterless restroom	25,000				
Leach Park dredging		60,000			
Middle Park waterless restroom		25,000			25,000
Middle Park lagoon restroom				100,000	
Middle Park Roadway					125,000
Splash Landing study				30,000	
Dog Park Shelter & Lights	30,000				
Kiwanis ball fields lights					
Resurfacing athletic courts, etc	50,000	25,000	125,000	75,000	50,000
Speed signs by various schools	16,000	16,000	16,000	16,000	16,000
City Hall carpet/painting/dispatch remodel	10,000		20,000		
Total transfer to CIP fund	521,198	561,000	586,000	346,000	341,000
Total ALL Expenditures	**2,053,998**	**2,065,000**	**1,964,000**	**1,811,000**	**1,816,000**
Fund Balance June 30	**301,723**	**209,068**	**256,761**	**497,587**	**774,350**

City of Bettendorf
FY 2013/14 Budget Review
Allocation of Sales Tax & Interest

	FY 12/13	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18
Total Revenues	**1,859,587**	**1,933,770**	**1,972,345**	**2,011,692**	**2,051,826**	**2,092,763**
General Fund	162,754	182,000	100,000	100,000	100,000	100,000
Downtown Improvement Fund	150,000	150,000	150,000	150,000	150,000	150,000
Family Museum	5,550	20,800	-	-	-	-
Vehicle Fund	1,050,000	750,000	800,000	850,000	900,000	950,000
Electronic Equipment Fund	100,000	100,000	100,000	100,000	100,000	100,000
Palmer Hills	142,070	31,000	94,000	78,000	115,000	75,000
Life Fitness Center	12,210	90,000	60,000	-	-	-
Splash Landing	17,350	-	100,000	-	-	-
Transit	-	9,000	-	-	-	-
Road Use	-	-	-	-	-	-
Storm Water	-	100,000	-	-	-	-
QCWCC	100,000	100,000	100,000	100,000	100,000	100,000
CIP projects	199,500	521,198	561,000	566,000	346,000	341,000
Total Capital funding	**1,939,434**	**2,053,998**	**2,065,000**	**1,944,000**	**1,811,000**	**1,816,000**



George Thuenen Overpass Fund

The City of Bettendorf receives payments from the Isle Hotel & Casino for the repair and maintenance of the George Thuenen Overpass. This fund accounts for revenue and expenditures related to the maintenance of the overpass.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
GEORGE THUENEN OVERPASS
FY 2009/10 - FY 2013/14

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	23,179	10,348	13,535	10,000	15,000	5,000	50.00%
Fines & forfeitures							
Other	50,000	50,000	50,000	50,000	50,000		
Total revenue	**73,179**	**60,348**	**63,535**	**60,000**	**65,000**	**5,000**	**8.33%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	-	44,818	1,530	60,358		(60,358)	-100.00%
Total expenditures	**-**	**44,818**	**1,530**	**60,358**	**-**	**(60,358)**	**-100.00%**
Revenue over(under) expenditures	73,179	15,530	62,005	(358)	65,000	65,358	
Financing sources(uses):							
Operating transfers in							
Operating transfers out							
Proceeds from bonds							
Discounts							
Other financing sources							
Proceeds from sale of assets							
Financing sources(uses), net	-	-	-	-	-		
Revenue and other financing sources over (under) expenditures and other financing uses	**73,179**	**15,530**	**62,005**	**(358)**	**65,000**	**65,358**	
Fund balances, beginning	504,317	577,496	593,026	655,031	654,673	(358)	-0.05%
Residual equity transfer in (out)						-	
Adjustment for restatement						-	
Fund balances, endings	577,496	593,026	655,031	654,673	719,673	65,000	9.93%



Bettendorf IOWA
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FY 2013/14 BUSINESS TYPE FUNDS

Business Type Funds Section Contents 2013/14

Business Type Funds:

Description of Business Type Funds 241

Enterprise Funds:

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 242

Statement of Revenue, Expenditures & Changes in Fund Balances, 2012/13 243-244

Sewer Enterprise Fund:

Description of Sewer Enterprise Fund 245-246

Expenditures by Function & Category, FY 2013/14 247

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 248

5-year Statement of Cash Flows 249

Program Performance Indicators 250-253

Solid Waste / Recycling Enterprise Fund:

Description of Sewer Solid Waste / Recycling Enterprise Fund 254

Expenditures by Function & Category, FY 2013/14 255

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 256

5-year Statement of Cash Flows 257

Program Performance Indicators 258-259

Family Museum of Arts & Sciences Enterprise Fund:

Description of Family Museum of Arts & Sciences Enterprise Fund 260

Expenditures by Function & Category, FY 2013/14 261

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 262

5-year Statement of Cash Flows 263

Program Performance Indicators 264-265

Palmer Hills Golf Course Enterprise Fund:

Description of Palmer Hills Golf Course Enterprise Fund 266

Expenditures by Function & Category, FY 2013/14 267

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 268

5-year Statement of Cash Flows 269

Program Performance Indicators 270-271

Life Fitness Center Enterprise Fund:

Description of Life Fitness Center Enterprise Fund 272

Expenditures by Function & Category, FY 2013/14 273

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 274

5-year Statement of Cash Flows 275

Program Performance Indicators 276-277

Splash Landing Enterprise Fund:

Description of Splash Landing Enterprise Fund 278

Expenditures by Function & Category, FY 2013/14 279

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 280

5-year Statement of Cash Flows 281

Program Performance Indicators 282-283

Storm Water Utility Enterprise Fund:

Description of Storm Water Utility Enterprise Fund 285-286

Expenditures by Function & Category, FY 2013/14 287

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14 288

5-year Statement of Cash Flows....289
Program Performance Indicators....290-291
Public Transit Enterprise Fund:
Description of Public Transit Enterprise Fund....292
Expenditures by Function & Category, FY 2013/14....293
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14....294
5-year Statement of Cash Flows....295
Program Performance Indicators....296-297
QC Waterfront Convention Center Enterprise Fund:
Description of QCWCC Enterprise Fund....298
Expenditures by Function & Category, FY 2013/14....299
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14....300
5-year Statement of Cash Flows....301
Internal Service Funds:
Description of Internal Service Funds....303
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14....304
Statement of Revenue, Expenditures & Changes in Fund Balances, Budget 2012/13....305
Employee Health Insurance Internal Service Fund:
Description of Employee Health Insurance Internal Service Fund....306
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14....307
5-year Statement of Cash Flows....308
Employee Health Insurance Budget Review....309
Program Performance Indicators....310-311
Risk Management Internal Service Fund:
Description of Risk Management Internal Service Fund....312
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14....313
5-year Statement of Cash Flows....314
5-Year Property, Casualty, Liability & Workers Compensation Premium History....315
Program Performance Indicators....316-317
Municipal Garage Fund Internal Service Fund:
Description of Municipal Garage Internal Service Fund....318
Expenditures by Function & Category, FY 2013/14....319
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14....320
5-year Statement of Cash Flows....321
Program Performance Indicators....322-323
Information Services / GIS Internal Service Fund:
Description of Information Services / GIS Internal Service Fund....324
Expenditures by Function & Category, FY 2013/14....325
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10-2013/14....326
5-year statement of Cash Flows....327
Program Performance Indicators....328-329



Enterprise Funds

The Enterprise Funds are utilized to account for operations and activities that are financed and operated in a manner similar to a private business, and where the costs of providing the service are expected to be financed through user charges.

Bettendorf has ten enterprise funds. They are:

Sewer Enterprise Fund

This fund accounts for the construction, operation and maintenance of the City's sanitary sewer system.

Solid Waste / Recycling

This fund accounts for the operation and maintenance of the City's solid waste collection system.

Family Museum of Arts and Sciences

This fund accounts for the operations and maintenance of the Bettendorf Family Museum.

Palmer Hills Golf Course

This fund accounts for the operations and maintenance of the City's municipal golf course.

Life Fitness Center

This fund is used to account for the operations and maintenance of Bettendorf's fitness and recreation center.

Splash Landing

This fund accounts for the operations and maintenance of the City's public aquatic center.

Storm Water Utility

This fund is used to account for the operations and maintenance of the City's storm water system.

Public Transit

This fund accounts for the operations and maintenance of the City's mass transit system.

QC Waterfront Convention Center

This fund accounts for the construction, operations and maintenance of the Event Center.

Internal Service Funds

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees.

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures.

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City.

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2009/10 THROUGH FY 2013/14
ENTERPRISE FUNDS

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Operating revenue:							
Intergovernmental	477,487	574,812	897,537	770,946	570,600	(200,346)	-25.99%
Special assessments			-			-	0.00%
Permits and licenses	118,036	118,380	73,522	73,000	78,600	5,600	7.67%
Charges for services	8,717,881	9,534,674	9,738,023	10,839,763	11,103,324	263,561	2.43%
Other	1,195,324	1,343,013	1,335,545	1,137,296	1,037,773	(99,523)	-8.75%
Total operating revenue	**10,508,728**	**11,570,879**	**12,044,627**	**12,821,005**	**12,790,297**	**(30,708)**	**-0.24%**
Operating expenses:							
Salaries and benefits	5,607,782	5,897,322	5,833,984	5,764,166	5,933,624	169,458	2.94%
Supplies and services	5,612,477	6,210,903	6,378,725	6,959,224	6,775,838	(183,386)	-2.64%
Depreciation	2,823,363	3,134,992	3,178,167	3,524,977	3,411,652	(113,325)	-3.21%
Total operating expenses	**14,043,622**	**15,243,217**	**15,390,876**	**16,248,367**	**16,121,114**	**(127,253)**	**-0.78%**
Operating income(loss)	(3,534,894)	(3,672,338)	(3,346,249)	(3,427,362)	(3,330,817)	96,545	-2.82%
Nonoperating income(expenses):						-	0.00%
Interest income	187,973	111,539	117,586	89,755	70,605	(19,150)	-21.34%
Interest expense	(1,173,629)	(1,219,125)	(1,232,741)	(1,448,162)	(1,861,392)	(413,230)	28.53%
(Loss) on disposal of assets			(1,541)	28,810	30,000	1,190	4.13%
Other financing sources	2,231,569	1,164,821	1,442,622	1,366,486	661,000	(705,486)	-51.63%
Net Income(loss)	(2,288,981)	(3,615,103)	(3,020,323)	(3,390,473)	(4,430,604)	(1,040,131)	30.68%
Transfers in	4,089,616	4,247,164	5,634,966	3,482,387	4,028,754	546,367	15.69%
Transfers out	(2,750)	(376,596)	(150,000)	(40,000)	-	40,000	-100.00%
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital						-	
Net income	**1,797,885**	**255,465**	**2,464,643**	**51,914**	**(401,850)**	**(453,764)**	**-874.07%**
Retained earnings, beginning	39,015,669	40,813,554	41,069,019	43,533,662	43,585,576	51,914	0.12%
Adjustments to retained earnings							
Retained earnings, ending	**40,813,554**	**41,069,019**	**43,533,662**	**43,585,576**	**43,183,726**	**(401,850)**	**-0.92%**

Statement of Revenue, Expenditures & Changes in Fund Balances 2013/14

	Sewer Utility	Solid Waste Mgmt.	Family Museum	Palmer Hills Golf Course	LFC Enterprise
Revenues & Other Financing Sources:					
Property Taxes					
TIF Revenues					
Other City Taxes					
Licenses & Permits	70,600				
Use of Money & Property	27,000	15,000	1,200	3,000	
Intergovernmental					
Charges for Services	3,220,181	1,974,000	892,030	757,700	682,391
Special Assessments					
Miscellaneous		2,000	7,000	369,000	
Bond Proceeds	.				
Other financing sources	250,000			10,000	
Transfers In		139,100	954,333	31,000	169,947
Total Revenues & Other Sources	**3,567,781**	**2,130,100**	**1,854,563**	**1,170,700**	**852,338**
Expenditures & Other Financing Uses:					
Public Safety					
Public Works					
Culture & Recreation					
Community & Economic Development					
General Government					
Debt Service					
Capital Projects					
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	4,019,107	2,104,067	1,978,668	1,352,412	869,138
Total Gov Activities & Business Exp.	**4,019,107**	**2,104,067**	**1,978,668**	**1,352,412**	**869,138**
Transfers Out					
Total ALL Expenditures/Transfers Out	**4,019,107**	**2,104,067**	**1,978,668**	**1,352,412**	**869,138**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(451,326)	26,033	(124,105)	(181,712)	(16,800)
Estimated Beginning Fund Balance	**15,955,048**	**1,974,549**	**4,457,004**	**3,737,842**	**2,481,334**
Ending Fund Balance June 30	**15,503,722**	**2,000,582**	**4,332,899**	**3,556,130**	**2,464,534**

Statement of Revenue, Expenditures & Changes in Fund Balances 2013/14

	Aquatic Enterprise	Stormwater Utility	Transit	QCWCC	Total Enterprise
Revenues & Other Financing Sources:					
Property Taxes					0
TIF Revenues					0
Other City Taxes					0
Licenses & Permits		8,000			78,600
Use of Money & Property		10,000		14,405	70,605
Intergovernmental			570,600		570,600
Charges for Services	264,000	1,067,572	118,500	2,126,950	11,103,324
Special Assessments					0
Miscellaneous	7,500		8,000	644,273	1,037,773
Bond Proceeds					0
Other financing sources		175,000	56,000	200,000	691,000
Transfers In	104,803	700,469	739,101	1,190,001	4,028,754
Total Revenues & Other Sources	**376,303**	**1,961,041**	**1,492,201**	**4,175,629**	**17,580,656**
Expenditures & Other Financing Uses:					
Public Safety					0
Public Works					0
Culture & Recreation					0
Community & Economic Development					0
General Government					0
Debt Service					0
Capital Projects					0
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	530,378	1,268,533	1,651,161	4,209,042	17,982,506
Total Gov Activities & Business Exp.	**530,378**	**1,268,533**	**1,651,161**	**4,209,042**	**17,982,506**
Transfers Out					0
Total ALL Expenditures/Transfers Out	**530,378**	**1,268,533**	**1,651,161**	**4,209,042**	**17,982,506**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(154,075)	692,508	(158,960)	(33,413)	(401,850)
Estimated Beginning Fund Balance	**2,364,885**	**3,397,508**	**1,243,965**	**7,969,131**	**43,585,577**
Ending Fund Balance June 30	**2,210,810**	**4,090,016**	**1,085,005**	**7,935,718**	**43,183,727**

Sewer Enterprise Fund

This fund accounts for the operation and maintenance of the City's Sewer Utility including the revenue from usage fees, all operating costs (including depreciation), all capital projects and equipment and all bond issues. Increases to user fees are periodically considered to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio. The last rate change was effective April 2013 when the sewer usage rate was increased from $1.88 to $2.08 per 100 cubic yards. An increase to $2.28 is planned for April 1, 2014, with additional $0.20 increases after that through April 1, 2016. The annual increases will help to offset debt service costs related to the construction of a $49,000,000 Sanitary Sewer Equalization Basin System at the Waste Water Treatment Plant in Davenport. The basins are required to mitigate sewer back-ups and overflows due to excess sewer flows during wet weather. The City of Bettendorf is currently responsible for roughly 20% of the costs of the project.

Financial Summary

The Sanitary Sewer Utility Fund has budgeted for $3,567,781 in revenues and expenditures of $4,019,107 for FY 2013/14. Retained earnings are expected to be $15,503,722 by fiscal year end.

Debt Service

As of July 1, 2013 the City has $8,250,000 of general obligation bonds in the Sewer Enterprise Fund. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has five general obligation bond issues outstanding as of July 1, 2013. The bonds have interest rates ranging from 2.00% to 5.00% and mature in varying annual amounts ranging from $60,000 to $200,000 per issue, with the final maturities due in the year ending June 30, 2032. A brief description of these issues are listed below:

- **JUNE 1, 2006, $2,545,000 SERIES 2004A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2008, $2,505,000 SERIES 2008A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

- **JUNE 1, 2011, $2,035,000 SERIES 2011A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2012, $1,130,000 SERIES 2012B SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to refund the June 1, 2013 through June 1, 2022 maturities of the City's General Obligation Bonds, Series 2004A, dated June 1, 2004.

  These bonds were rated Aa1 from Moody's Investros Service.

- **MAY 7, 2013, $1,500,000 SERIES 2013A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

SUMMARY OF BOND ISSUES:

General Obligation and Revenue bonds outstanding as of July 1, 2013 consist of the following individual issues:

	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2013
Sewer Improvements	June 2006	2,545,000	4.125- 4.50%	1,760,000
Sewer Improvements	June 2008	2,505,000	2.95 - 4.10%	1,980,000
Sewer Improvements	June 2011	2,035,000	2.00-5.00%	1,880,000
Sewer Refunding	June 2012	1,130,000	2.00-3.00%	1,130,000
Sewer Improvements	May 2013	1,500,000	2.00-4.00%	1,500,000
TOTAL				**$8,250,000**

SUMMARY OF PRINCIPAL AND INTEREST MATURITIES:

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2013 are as follows:

	General Obligation Bonds		Revenue Bonds	
Year ending June 30:	**Principal**	**Interest**	**Principal**	**Interest**
2014	510,000.00	320,601.08	-	-
2015	535,000.00	302,704.99	-	-
2016	545,000.00	286,429.56	-	-
2017	555,000.00	267,733.10	-	-
2018-2022	3,065,000.00	1,020,103.09		
2023-2027	2,130,000.00	430,738.12		
2028-2032	910,000.00	88,775.00		
Total	**8,250,000.00**	**2,717,084.94**	**-**	**-**

CURRENT TRENDS AND ISSUES:

Budgeted revenues from user fees are $3,220,181 for FY 2013/14 compared to $3,122,340 for FY 2012/13. The City issued $1.5 million in bonds on May 7, 2013 to fund various sewer improvement projects. Several smaller sewer interceptors funded by existing cash balances are also scheduled for construction during FY 2014 – 2018. A complete listing of all Sewer Utility capital projects for the next five years, FY 2014 - 2018, can be found under the Capital Projects section of this budget document.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2009/10 through FY 2013/14
- Cash Flow, FY 2009/10 through FY 2013/14
- Program Performance Indicators

Sewer Fund Expenditures by Function & Category

2013/14

Sewer Enterprise — Fiscal Year 2013/14

Expenditures by Function	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
Finance:							
Sewer Administration	1,230,695	1,257,292	1,359,332	1,489,001	1,494,797	5,796	0.39%
Public Works:							
Engineering	47,841	54,840	74,380	85,672	119,450	33,778	39.43%
Sanitary Sewers	1,815,798	1,835,654	1,821,865	1,854,115	2,024,362	170,247	9.18%
Total Sewer Utility	**3,094,334**	**3,147,786**	**3,255,577**	**3,428,788**	**3,638,609**	**209,821**	**6.12%**
Debt Service	**93,174**	**178,157**	**172,565**	**340,854**	**380,498**	**39,644**	**11.63%**
Total Expenditures by Function	**3,187,508**	**3,325,943**	**3,428,142**	**3,769,642**	**4,019,107**	**249,465**	**6.62%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	341,615	352,917	395,713	343,818	347,034	3,216	0.94%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	5,875	3,474	4,441	7,476	3,500	(3,976)	
Overtime	13,879	10,808	8,262	11,278	9,135	(2,143)	-19.00%
Retirement contributions	58,371	60,488	70,506	66,299	65,930	(369)	-0.56%
Health, Dental, Life Insurance	75,088	67,823	93,224	85,788	84,447	(1,341)	-1.56%
Other pay	8,355	28,300	14,746	14,427	13,700	(727)	-5.04%
Total Salaries & Benefits	**503,183**	**523,810**	**586,892**	**529,086**	**523,746**	**(5,340)**	**-1.01%**
Operating expenditures							
Staff development (Conferences, travel & training)	697	7,909	3,771	5,374	7,874	2,500	46.52%
Repair, maintenance & utilities	1,247,535	1,308,196	1,326,299	1,468,706	1,470,935	2,229	0.15%
Risk Management	51,292	36,876	38,477	48,771	44,779	(3,992)	-8.19%
Contractual services	1,225,647	1,223,005	1,255,670	1,319,423	1,518,847	199,424	15.11%
Operating expenditures	63,987	47,458	43,385	54,928	69,928	15,000	27.31%
Minor equipment	1,993	532	1,081	2,500	2,500	-	0.00%
Total Operating expenditures	**2,591,151**	**2,623,976**	**2,668,683**	**2,899,702**	**3,114,863**	**215,161**	**7.42%**
Debt Service	**93,174**	**178,157**	**172,567**	**340,854**	**380,498**	**39,644**	**11.63%**
Total Expenditures by Category	**3,187,508**	**3,325,943**	**3,428,142**	**3,769,642**	**4,019,107**	**249,465**	**6.62%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2009/10 THROUGH FY 2013/14
SEWER UTILITY FUND

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses	111,736	111,120	66,222	65,600	70,600	5,000	7.62%
Charges for services	2,421,249	2,446,055	2,760,404	3,122,340	3,220,181	97,841	3.13%
Other	27	16,147	3,159	-	-	-	0.00%
Total operating revenue	**2,533,012**	**2,573,322**	**2,829,785**	**3,187,940**	**3,290,781**	**102,841**	**3.23%**
Operating expenses:							
Salaries and benefits	498,643	523,810	586,892	529,086	523,746	(5,340)	-1.01%
Supplies and services	1,504,497	1,487,770	1,440,309	1,555,394	1,760,987	205,593	13.22%
Depreciation & Amortization	1,095,979	1,136,208	1,225,898	1,344,308	1,353,876	9,568	0.71%
Total operating expenses	**3,099,119**	**3,147,788**	**3,253,099**	**3,428,788**	**3,638,609**	**209,821**	**6.12%**
Operating income(loss)	(566,107)	(574,466)	(423,314)	(240,848)	(347,828)	(106,980)	44.42%
Nonoperating income(expenses):							
Interest income	38,220	23,245	28,982	37,000	27,000	(10,000)	-27.03%
Interest expense	(93,174)	(178,156)	(172,567)	(340,854)	(380,498)	(39,644)	11.63%
(Loss) on disposal of assets	-	-	-	-	-	-	0.00%
Other financing sources	299,097	257,321	627,175	250,000	250,000	-	0.00%
Net Income(loss)	(321,964)	(472,056)	60,276	(294,702)	(451,326)	(156,624)	53.15%
Transfers in							
Transfers out	-	(39,246)	-	-	-	-	0.00%
Net income	**(321,964)**	**(511,302)**	**60,276**	**(294,702)**	**(451,326)**	**(156,624)**	**53.15%**
Retained earnings, beginning	17,022,740	16,700,776	16,189,474	16,249,750	15,955,048	(294,702)	-1.81%
Adjustments to retained earnings							
Retained earnings, ending	**16,700,776**	**16,189,474**	**16,249,750**	**15,955,048**	**15,503,722**	**(451,326)**	**-2.83%**

Combining Statement of Cash Flows	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Projected	FY 2013/14 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	2,652,969	2,711,972	2,573,487	3,122,340	3,220,181
Receipts from other operating revenue	27	16,147	3,159	65,600	70,600
Payments to suppliers	(1,532,565)	(1,459,873)	(1,361,431)	(1,555,394)	(1,760,987)
Payments to employees	(493,809)	(499,693)	(605,101)	(523,786)	(518,446)
Net cash provided by (used in) operating activities	626,622	768,553	610,114	1,108,760	1,011,348
Cash Flows from Noncapital Financing Activities:					
Proceeds of interfund accounts	-	376,877	-	-	-
Payments of interfund accounts	-	-	(376,877)	-	-
Transfers in	-	-	-	-	-
Transfers out	-	(39,246)	-	-	-
Net cash provided by (used in) noncapital financing activities	-	337,631	(376,877)	-	-
Cash Flows from Capital and Related Financing Activities:					
Purchase of capital assets (CIP)	(758,471)	(1,161,527)	(597,199)	(955,026)	(2,165,195)
Purchase of capital assets (Vehicles & other capital)	-	-	-	(424,159)	-
Purchase of capital assets (Wastewater Treatment Plant Replacement Fund)	-	-		(239,327)	(250,954)
Debt service estimate/Joint sanitary sewer improvements with Davenport					
Proceeds from sale of capital assets					
Proceeds from bonds, net of bond issue costs & premiums	-	2,082,411	1,204,573	1,479,773	2,500,000
Advances to other governments for future capital outlay	-	-	-	-	-
Payment on debt	(310,000)	(320,000)	(400,000)	(1,595,000)	(510,000)
Interest paid on debt	(266,397)	(253,972)	(327,237)	(340,854)	(320,601)
Net cash provided by (used in) capital and related financing activities	(1,334,868)	346,912	(119,863)	(2,074,593)	(746,750)
Cash Flows from Investing Activities, interest received	38,220	23,245	28,982	37,000	27,000
Net increase in cash and cash equivalents	(670,026)	1,476,341	142,356	(928,833)	291,598
Cash and cash equivalents:					
Beginning	**2,908,462**	**2,238,436**	**3,714,777**	**3,857,133**	**2,928,300**
Ending	**2,238,436**	**3,714,777**	**3,857,133**	**2,928,300**	**3,219,898**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(566,107)	(574,467)	(423,313)	(240,848)	(347,828)
Adjustments to reconcile operating (loss) to net cash provided by (used in) operating activities:					
Depreciation	1,093,532	1,133,761	1,228,373	1,351,429	1,351,429
Amortization	2,447	2,447	(2,476)	(7,121)	2,447
Change in assets and liabilities:					
Receivables	119,984	-	(253,139)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	154,797	-	-	-
Increase (decrease) in accounts payable	(28,068)	27,898	78,878		
Increase (decrease) in accrued liabilities	4,834	24,117	(18,209)	5,300	5,300
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**626,622**	**768,553**	**610,114**	**1,108,760**	**1,011,348**

PROGRAM NAME: SANITARY SEWER OPERATIONS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SEWER UTILITY**

PROGRAM DESCRIPTION:

Responsible for the maintenance and repair of 180 miles of sanitary sewer lines. Maintain three sanitary lift stations.

ANALYSIS:

The Public Works Department will continue to provide cleaning and inspection of the city's sewers through the use of a sewer cleaning truck and closed circuit TV (CCTV). Public Works staff continues to respond to sewer related issues and Iowa One Call requests.

The increase in operating expenditures is for the City's share of expenses for the Davenport Wastewater Treatment Plant and other shared facilities.

The Sanitary Sewer Operations program is funded by the Sewer Enterprise Fund. Revenues are generated from quarterly residential and commercial fees for usage using water consumption fees.

Sanitary Sewer Operations have a direct and indirect impact on nearly all of the City's stated goals including: financially sound city providing quality city services, attracting new businesses, orderly growth and development and a premier place to live in the Quad Cities.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Sewer Enterprise Fund (See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	340,986	380,868	333,174	330,520
Employee Benefits & Costs	132,151	151,928	139,623	136,943
Staff Development	7,909	3,771	5,374	7,874
Services & Commodities	1,409,449	1,359,676	1,461,616	1,668,475
TOTAL APPROPRIATIONS	**1,890,495**	**1,896,243**	**1,939,787**	**2,143,812**
AUTHORIZED POSITIONS:				
Public Works Director	0.25	0.25	0.25	0.25
Administrative Secretary	0.15	0.15	0.15	0.15
Public Works Coordinator	0.05	0.05	0.00	0.00
Deputy Public Works Director, Operations	0.20	0.20	0.20	0.20
Lead Equipment Operator	0.75	0.75	0.75	0.75
Heavy Equipment Operator	2.00	2.00	2.00	2.00
Light Equipment Operator	2.00	2.00	3.00	1.00
TOTAL POSITIONS	**5.40**	**5.40**	**6.35**	**4.35**

PROGRAM NAME: SANITARY SEWER OPERATIONS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SEWER UTILITY**

PERFORMANCE OBJECTIVES:

1. There are 180 miles of sanitary sewer to repair and maintain of which approximately 135 miles are local sewers (50 miles of interceptor). Goal is to televise a minimum of 15% of local sewer per year. Sewers needing cleaning will be re-scheduled.
2. Clean & televise sanitary sewer lines prior to street repairs.
3. Excavate and repair when necessary.
4. Inspect and record maintenance on Lift Station Pumps monthly.
5. Repair Equipment in Lift Stations when needed.
6. Maintain sanitary sewer manholes.
7. Respond to Iowa 1 Calls on a daily basis.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. Miles of sanitary sewer lines	180	182	183	185
2. Total Wastewater customers	12,912	13,045	13,100	13,500
WORKLOAD:				
1. Miles of sanitary sewer lines cleaned & televised to meet goal	75	75	75	75
2. Problem calls responded to	31	31	31	31
3. Problem calls - City responsibility	14	14	14	14
PRODUCTIVITY:				
1. Program cost per mile maintained without WWTP	$10,503	$10,419	$10,600	$11,588
2. Program cost per customer	$146.41	$145.36	$148.08	$158.80
3. Average miles of sewer line maintained per employee	33	34	29	43
EFFECTIVENESS:				
1. % of sanitary sewer lines cleaned & televised annually	15%	15%	15%	15%
2. Annual wastewater treatment plant charges	$1,164,712	$1,209,649	$1,330,000	$1,448,491
3. Annual contribution to the Wastewater Treatment Plant Replacement Fund	$226,965	$231,369	$239,327	$250,000
4. % of citizens surveyed rating sewer services as "excellent" or "good" (86% in 2010)	***NA***	***86%***	***86%***	***86%***

PROGRAM NAME: SEWER ADMINISTRATION | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: SEWER ENTERPRISE**

PROGRAM DESCRIPTION:

To provide financial management for the Sewer Enterprise Fund including capital project planning, debt management, rate development, customer billing and collection, customer service and public information.

ANALYSIS:

The major initiative continues to focus on billing and collection services, debt management and capital projects planning.

In future years, the City is preparing for a large development at Interstate 80 and Middle Road and will be installing the sewer service there. There will also be a major upgrade to the Wastewater Treatment Plant within the next several years. Due to these major projects, the City Council is expecting to adopt a rate increases over the next several years.

In April 2013 the sewer usage rate was increased from $1.88 to $2.08 per 100 cubic yards to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio. The last time the City increased the sewer usage rate was April of 2012.

The workload of issuing quarterly bills and refund checks (W3 and W4) for outside sewer refund meters continues to grow as the City expands with new residential homes each year. Approximately 77% of all bills issued are collected through the City's lockbox system, ACH or internet payments. The remaining 23% are collected through the mail at City Hall or through the internet.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for Services	2,446,055	2,760,404	3,122,340	3,220,181
Interest	23,245	28,982	37,000	27,000
Miscellaneous Revenue	273,467	632,810	250,000	250,000
Licenses and Permits	111,120	66,222	65,600	70,600
Special Assessments	0	0	0	0
Transfers in	0	0	0	0
TOTAL REVENUES	**2,853,887**	**3,488,418**	**3,474,940**	**3,567,781**
APPROPRIATION SUMMARY:				
Salaries & Wages	34,612	36,108	37,825	37,549
Employee Benefits & Costs	16,059	17,988	18,464	18,734
Staff Development	0	0	0	0
Services & Commodities	70,412	76,864	81,283	87,085
Depreciation and Interest Expense	1,314,365	1,400,940	1,692,283	1,731,927
TOTAL APPROPRIATIONS	**1,435,448**	**1,531,900**	**1,829,855**	**1,875,295**
Acquisition of Capital Assets/Equipment	1,161,527	597,199	1,495,272	1,569,264
Principal Paid on Bonds	320,000	400,000	1,595,000	610,000
AUTHORIZED POSITIONS:				
Finance Director	0.02	0.02	0.02	0.02
Manager of Accounting	0.05	0.05	0.05	0.05
Accountant	0.10	0.10	0.10	0.10
Account Clerks	0.28	0.28	0.28	0.28
Admin.	0.025	0.025	0.025	0.025
TOTAL POSITIONS	**0.475**	**0.475**	**0.475**	**0.475**

PROGRAM NAME: SEWER ADMINISTRATION | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: SEWER ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. To maintain sewer enterprise bond coverage ratio at no less than 1.25%.
2. To maintain usage rate charge of $2.08 per 100 cubic feet through 6/30/14.
3. To construct sewer capital projects out of existing cash balances first and then bond proceeds.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. # of residential customer accounts	12,707	12,843	13,322	13,350
2. # of commercial and industrial customer accounts	785	780	800	800
3. # of active outside sewer refund meters	945	956	995	1020
4. Bond size of new issues/# of new issues	$2,035,000/1	$1,130,000/1	$1,500,000/1	0/0
WORKLOAD:				
1. # of annual billings - all accounts	56,897	57,677	59,855	59,800
2. Annual usage - all accounts	1,265,033	1,360,069	1,440,000	1,400,000
3. # of credits issued for outside sewer refund meters	654	778	993	1000
4. $ value of credits issued for outside water meters	$83,693	$125,660	$236,237	$160,000
5. Total revenue and G.O. debt outstanding	$7,615,000	$8,345,000	$8,250,000	$7,740,000
6. Annual debt service payments (P & I)	$573,972	$727,237	$1,935,854	$830,601
7. # of bills paid through lock box	39,311	38,710	41,468	41,500
8. # of bills paid through ACH	3,944	3,420	4,179	4,200
9. # of final billed accounts	1,919	1,500	1,540	1,540
10. # of annual billing adjustments	1,064	1,266	2,578	2,575
11. # of sewer assessments certified to County for collection	1,925	2,044	2,071	2,000
12.# of payments paid thru the internet	n/a	278	676	800
PRODUCTIVITY:				
1. Program cost as a % of departmental cost (excluding depreciation, principal and interest payments)	14.43%	13.51%	13.35%	13.48%
EFFECTIVENESS:				
1. Rate charge per 100 cubic feet	$1.68	$1.68	$2.08	$2.28
2. Handling charge per billing	$5.75	$5.75	$6.75	$6.75
3. Annual change in net assets	($511,303)	$60,277	($417,291)	($451,326)
4. $ value of sewer assessments certified to County Treasur	$177,404	$212,500	$281,200	$280,000
5. % of performance objectives achieved	100%	100%	100%	100%

Recycling/Solid Waste Management Fund

The Solid Waste Management Fund accounts for the operations fo the City's garbage, recycling, yard waste and bulky waste collection services. In the the fall of 2004 the City began an automated garbage collection program that is paid for through user fees. Through this program the City has been able to offer a higher level of service and increase efficiencies in delivering the service. Residents are charged a fee based on the size of trash cart they choose to use, in addition to a monthly base fee. The City is also offering year-round bulky waste collection service that is available to all residents on their scheduled recycling days. The City continues to offer its yard waste program for a fee of $1.60 per bag. The administrative goal of the fund is simply to break-even, to charge the citizens a user fee that will cover no more than annual expenses, capital equipment replacements and depreciation. This fee-based program will demand considerable monitoring in future years to ensure that user fees continue to cover expenses. After careful review of the costs associated with the program, the City Council approved a rate increase of 3% for all cart sizes effective April 1, 2013. Regular increases of 3% to 4% per year are necessary to stay within the break even point.

City of Bettendorf
Garbage Fees

Size	Current Monthly Fee	Annualized	Monthly fee beginning 4/1/2013	Monthly Increase	Annualized	Annual Increase	Monthly fee beginning 4/01/2014	Monthly fee beginning 4/01/2015	Monthly fee beginning 4/01/2016(1)	Monthly fee beginning 4/01/2017	Monthly fee beginning 4/01/2018
Percentage increase			**3.00%**				**3.00%**	**3.00%**	**4.00%**	**4.00%**	**4.00%**
32 gallon/twice per mo	6.39	76.68	6.58	**0.19**	78.96	**2.28**	6.78	6.98	7.26	7.55	7.85
32 gallon	9.57	114.84	9.86	**0.29**	118.32	**3.48**	10.16	10.46	10.88	11.31	11.77
65 gallon	12.75	153.00	13.13	**0.38**	157.56	**4.56**	13.52	13.93	14.49	15.07	15.67
95 gallon	15.94	191.28	16.42	**0.48**	197.04	**5.76**	16.91	17.42	18.12	18.84	19.60

Financial Summary

The fund is projected to earn $2,130,100 in revenue and incur $2,104,067 in expenditures. Retained earnings are projected to increase to $2,000,582 at year's end.

Debt Service

As of July 1, 2013 the City has $390,000 of general obligation bonds in the Recycling/Solid Waste Enterprise Fund. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has one general obligation bond issues outstanding as of July 1, 2013. The bonds have interest rates ranging from 2.00% to 4.10% and mature in varying annual amounts ranging from $100,000 to $200,000 per issue, with the final maturities due in the year ending June 30, 2016. A brief description of these issues are listed below:

- **JUNE 1, 2010, $765,000 SERIES 2010A GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance recycling trucks sppecified in the City's Vehicle Replacement Plan

  These bonds were rated Aa3 from Moody's Investors Service.

SUMMARY OF BOND ISSUES:

General Obligation and Revenue bonds outstanding as of July 1, 2013 consist of the following individual issues:

	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2013
Recycling Trucks	June 2010	765,000	2.00-4.10%	$390,000

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2009/10 through FY 2013/14
- Cash Flow, FY 2009/10 through FY 2013/14
- Program Performance Indicators

Solid Waste & Recycling Expenditures by Function & Category

2013/14

Solid Waste & Recycling — Fiscal Year 2013/14

Expenditures by Function	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
Public Works:							
Curbside Recycling	430,606	410,225	414,849	520,215	410,848	(109,367)	-21.02%
Garbage Collection	1,006,694	1,066,029	990,658	1,028,297	1,255,963	227,666	22.14%
Bulky Waste	111,849	172,788	178,316	139,857	149,514	9,657	6.90%
Yard Waste	233,342	216,555	290,286	295,132	278,642	(16,490)	-5.59%
Total Public Works	**1,782,491**	**1,865,597**	**1,874,109**	**1,983,501**	**2,094,967**	**111,466**	**5.62%**
Debt Service	**553**	**16,807**	**13,892**	**11,600**	**9,100**	**(2,500)**	**-21.55%**
Total Expenditures by Function	**1,783,044**	**1,882,404**	**1,888,001**	**1,995,101**	**2,104,067**	**108,966**	**5.46%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	443,901	470,889	454,512	445,146	497,250	52,104	11.70%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	93,676	91,029	80,089	82,531	91,028	8,497	10.30%
Overtime	33,782	36,867	30,620	36,180	40,500	4,320	11.94%
Retirement contributions	76,081	82,113	85,140	87,253	112,710	25,457	29.18%
Health, Dental, Life Insurance	117,240	116,888	125,605	132,761	196,579	63,818	48.07%
Other pay	1,017	12,178	9,749	11,784	2,800	(8,984)	-76.24%
Total Salaries & Benefits	**765,697**	**809,964**	**785,715**	**795,655**	**940,867**	**145,212**	**18.25%**
Operating expenditures							
Staff development (Conferences, travel & training)	3,045	4,976	4,039	4,951	4,951	-	0.00%
Repair, maintenance & utilities	587,809	628,264	666,822	675,382	673,254	(2,128)	-0.32%
Risk Management	30,985	29,162	38,829	38,918	38,272	(646)	-1.66%
Contractual services	313,850	309,079	318,807	343,222	346,093	2,871	0.84%
Operating expenditures	31,382	36,762	34,117	41,330	40,030	(1,300)	-3.15%
Minor equipment	49,723	47,390	25,780	84,043	51,500	(32,543)	-38.72%
Total Operating expenditures	**1,016,794**	**1,055,633**	**1,088,394**	**1,187,846**	**1,154,100**	**(33,746)**	**-2.84%**
Debt Service	**553**	**16,807**	**13,892**	**11,600**	**9,100**	**(2,500)**	**-21.55%**
Total Expenditures by Category	**1,783,044**	**1,882,404**	**1,888,001**	**1,995,101**	**2,104,067**	**108,966**	**5.46%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2009/10 THROUGH FY 2013/14
SOLID WASTE / RECYCLING

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	1,727,398	1,793,407	1,851,851	1,920,000	1,974,000	54,000	2.81%
Other	1,787	11,327	2,001	5,000	2,000		
Total operating revenue	**1,729,185**	**1,804,734**	**1,853,852**	**1,925,000**	**1,976,000**	**51,000**	**2.65%**
Operating expenses:							
Salaries and benefits	765,700	809,964	785,715	795,655	940,867	145,212	18.25%
Supplies and services	772,122	773,945	828,788	964,803	931,057	(33,746)	-3.50%
Depreciation	244,674	280,252	256,628	223,043	223,043	-	0.00%
Total operating expenses	**1,782,496**	**1,864,161**	**1,871,131**	**1,983,501**	**2,094,967**	**111,466**	**5.62%**
Operating income(loss)	(53,311)	(59,427)	(17,279)	(58,501)	(118,967)	(60,466)	103.36%
Nonoperating income(expenses):							
Interest income	48,908	21,589	26,437	21,000	15,000	(6,000)	-28.57%
Interest expense	(553)	(16,807)	(13,892)	(11,600)	(9,100)	2,500	-21.55%
(Loss) on disposal of assets	-	-	(1,541)	-	-	-	0.00%
Capital Grants							
Net Income(loss)	(4,956)	(54,645)	(6,275)	(49,101)	(113,067)	(63,966)	130.27%
Transfers in	-	-	-	-	139,100	139,100	
Transfers out	-	(15,700)	-	-	-		
Net income	**(4,956)**	**(70,345)**	**(6,275)**	**(49,101)**	**26,033**	**75,134**	**-153.02%**
Retained earnings, beginning	2,105,226	2,100,270	2,029,925	2,023,650	1,974,549	(49,101)	-2.43%
Retained earnings, ending	**2,100,270**	**2,029,925**	**2,023,650**	**1,974,549**	**2,000,582**	**26,033**	**1.32%**

Combining Statement of Cash Flows	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Projected	FY 2013/14 Projected
Cash Flows from Operating Activities:					
Cash received from services	1,688,972	1,759,257	1,835,012	1,920,000	1,974,000
Other operating revenue	1,787	11,327	2,001	5,000	2,000
Cash payments to suppliers for goods and services	(812,066)	(746,326)	(858,834)	(964,803)	(931,057)
Cash payments to employees for services	(753,510)	(797,636)	(799,792)	(789,991)	(940,867)
Net cash provided by (used in) operating activities	125,183	226,622	178,387	170,206	104,076
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	-	-	-	-	139,100
Operating transfers (out)	-	(15,700)	-	-	-
Net cash provided by noncapital financing activities	-	(15,700)	-	-	139,100
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	(941,356)	-	(150,000)	(135,000)
Proceeds from sale of cpital assets					
Proceeds from bonds	773,614	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	(125,000)	(125,000)	(125,000)	(130,000)
Interest paid on bonds	-	(16,600)	(14,100)	(11,600)	(9,100)
Capital grants					
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer					
Net cash provided by (used in) capital and related financing activities	773,614	(1,082,956)	(139,100)	(286,600)	(274,100)
Cash Flows from Investing Activities, interest received	50,517	22,196	29,053	21,000	15,000
Net increase in cash and cash equivalents	949,314	(849,838)	68,340	(95,394)	(15,924)
Cash and cash equivalents:					
Beginning	**978,077**	**1,927,391**	**1,077,553**	**1,145,893**	**1,050,499**
Ending	**1,927,391**	**1,077,553**	**1,145,893**	**1,050,499**	**1,034,575**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(53,311)	(59,427)	(17,279)	(58,501)	(118,967)
Depreciation	244,674	281,688	258,064	223,043	223,043
Amortization	-	(1,436)	(1,436)	(1,436)	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(38,426)	(34,150)	(16,839)	-	-
Decrease in special assessments receivable	-	-	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(39,944)	27,619	(30,046)	-	-
Increase (decrease) in accrued liabilities	12,190	12,328	(14,077)	7,100	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**125,183**	**226,622**	**178,387**	**170,206**	**104,076**

PROGRAM NAME: SOLID WASTE/YARD WASTE/BULKY WASTE COLLECTION & CURBSIDE RECYCLING **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide weekly and twice weekly garbage collection, once every four weeks recycling collection, and weekly yard waste collection for 12,150 households. Provide two weeks in the spring and seven weeks in the fall for drop-off services under the I-74 bridge and collection services at no additional charge to residents. Provide two weeks of Christmas tree pick up. Provide year-round bulky item collection, collection and disposal of all electronic waste, and collection and disposal of all appliances, including washers, dryers, refrigerators, freezers, microwave ovens. Provide education, in the form of notices, the Garbage Guide, Channel 9, the city's web page, and other forms of media, on garbage collection services and proper disposal of trash items and "buying recycled" and how to re-use items instead of throwing them away, Offer in conjunction with the Scott Area Solid Waste Management Commission, litter reduction efforts and recycling events that promote recycling.

ANALYSIS:

The automated garbage collection has had 9 years of operating history. The program has been successful in terms of meeting r esidents' expectations for efficient, safe and effective collection. Residents have become well educated about the program through th e various media approaches and educational efforts continue. The route size and truck requirements have met expectations, as have the carts. Continued growth in the northeast part of the city means that an additional route day will be added in the near future. The landfill is now charging by the ton instead of by cubic yard. The per ton fee is $24.00. The city's curbside recycling program is now 18 ye ars old. The goal for this year is to increase the tons of recycling collected by the residents. This will be done by increased publicity and prom otion of the recycling program. Single stream recycling will continue to be researched as a viable method of recycling collection. The 1 1 weeks that residents are not charged for yard waste stickers are heavily utilized. During these periods staff will add additional worke rs to assist with collection. Newer areas of the city have maturing trees, resulting in heavier collection requirements. Residents currently have no restrictions on the volume of materials they set out for collection on bulky waste day. This results in a large amount of material for staff to collect on a daily basis. Bettendorf is now one of two cities in the state collecting electronic waste on residents' bulky waste day. This dedicated collection is very convenient and popular with residents.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for Services	1,793,407	1,851,851	1,920,000	1,974,000
Interest	21,585	26,437	21,000	15,000
Miscellaneous	12,763	3,437	5,000	2,000
Operating Transfers In	0	0	0	139,100
Federal Grant	0	0	0	0
TOTAL REVENUES	**1,827,755**	**1,881,725**	**1,946,000**	**2,130,100**
APPROPRIATION SUMMARY:				
Salaries & Wages	598,934	565,335	565,857	628,978
Employee Benefits & Costs	211,030	220,380	229,798	311,889
Staff Development	4,976	4,039	4,951	4,951
Services & Commodities	768,969	826,291	959,852	926,106
Depreciation	281,688	258,064	223,043	223,043
Capital Expenditures	0	0	0	0
Debt Service	16,807	13,892	11,600	9,100
Transfers-out	0	0	0	0
TOTAL APPROPRIATIONS	**1,882,404**	**1,888,001**	**1,995,101**	**2,104,067**
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.21	0.21	0.21	0.21
Lead Sanitation Worker	1.00	1.00	1.00	1.00
Sanitation Worker	10.00	10.00	9.00	11.00
Operations Coordinator	0.25	0.25	0.25	0.25
Public Works Coordinator	0.10	0.10	0.00	0.00
Admin./Finance	0.39	0.39	0.39	0.39
TOTAL POSITIONS	**11.95**	**11.95**	**10.85**	**12.85**

PROGRAM NAME: SOLID, YARD & BULKY WASTE COLLECTION & CURBSIDE RECYCLING **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS

PERFORMANCE OBJECTIVES:

1. Solid Waste fee adjustment (full cost recovery for Recycling).
2. Provide reliable, customer friendly collection in the most efficient manner.
3. Maintain or reduce level of garbage going to the landfill through waste reduction/recycling and re-use messages and programs.
4. Investigate cost control methods such as ARC Info/GIS Routing Program.
5. Provide safety, route and customer service training to all drivers.
6. These numbers are based on the assumption the Bottle Bill stays the same. If the Bottle Bill is defeated or changed, garbage collection costs may increase.
7. Collect and analyze data on programs.
8. Continue public educations efforts to familiarize residents with the garbage collection program.
9. Make safety the number one priority in solid waste, recycling and yard waste collection.
10. All new drivers receive evaluation and coaching by Eastern Iowa Community College professional truck driving staff.
11. Continue the high level of customer satisfaction associated with the recycling program.
12. Continue to improve data collection and record keeping.
12. Educate the public about recycling; promote benefits of recycling.
13. Continue to examine single stream recyling collection.
14. Continue efforts to have residents reduce yard waste generation through composting and grass recycling.

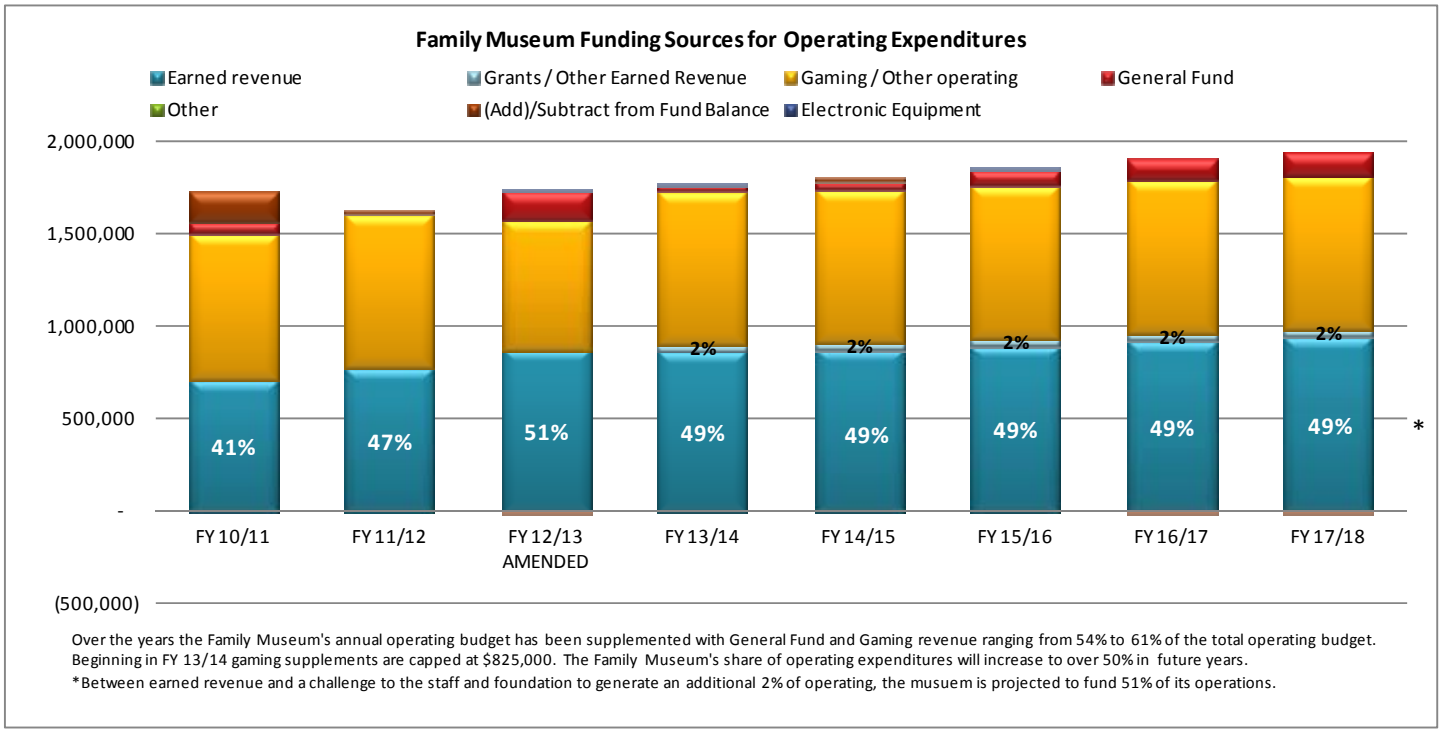
PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. City of Bettendorf population	***33,217***	***33,217***	***33,217***	***33,217***
2. Number of residential refuse collection accounts	***12,048***	***12,197***	***12,350***	***12,500***
3. Number of residential recycling accounts	***12,048***	***12,197***	***12,350***	***12,500***
WORKLOAD:				
1. Tons of residential refuse collected	***7,203***	***7,950***	***8,030***	***8,110***
2. Operating expenditures for refuse collection	***$847,410***	***$801,712***	***$1,040,632***	***$1,101,868***
3. Tons of recyclables collected	***2,496***	***2,321***	***2,344***	***2,368***
4. Operating expenditures for recycling collection	***$347,151***	***$345,732***	***$367,029***	***$341,900***
5. Tons of yard waste collected	1,800	1,925	1,925	1,925
6. Tons of bulky waste collected	1,300	1,300	1,300	1,300
PRODUCTIVITY:				
1. Tons of residential refuse collected per account	***0.60***	***0.65***	***0.65***	***0.65***
2. Tons of residential refuse collected per capita	***0.22***	***0.24***	***0.24***	***0.24***
3. Refuse collection expenditures per account	***$70.34***	***$65.73***	***$84.26***	***$88.15***
4. Refuse collection expenditures per capita	***$25.51***	***$24.14***	***$31.33***	***$33.17***
5. Refuse collection expenditures per ton	***$117.65***	***$100.84***	***$129.59***	***$135.87***
6. Recycling tons collected per account	***0.21***	***0.19***	***0.19***	***0.19***
7. Recycling tons collected per capita	***0.08***	***0.07***	***0.07***	***0.07***
8. Recycling collection expenditures per account	***$28.81***	***$28.35***	***$29.72***	***$27.35***
9. Recycling collection expenditures per capita	***$10.45***	***$10.41***	***$11.05***	***$10.29***
10. Recycling collection expenditures per ton	***$139.08***	***$148.96***	***$156.58***	***$144.38***
EFFECTIVENESS:				
1. % of residents surveyed rating garbage collection as "excellent" or "good" (95% in 2010)	***NA***	***93%***	***95%***	***95%***
2. % of residents surveyed rating recycling collection as "excellent" or "good" (92% in 2010)	***NA***	***92%***	***92%***	***92%***
3. % of residents surveyed rating yard waste collection as "excellent" or "good" (90% in 2010)	***NA***	***87%***	***90%***	***90%***
4. % of citizens surveyed using recycling at least once in the last 12 months (89% in 2010)	***NA***	***90%***	***90%***	***90%***

Family Museum

This fund accounts for the complete operations of a facility that provides for the cultural enrichment for the City and Quad Cities Community through operations of a family museum and teaching of the performing arts, visual arts and sciences. The facility opened its doors April 1, 1997, and at that time, the Enterprise Fund began to account for the total operations of the new facility. On an on-going basis, revenue generated from user fees is projected to fund a minimum of 40% of the facility's total operating expenses (excluding depreciation and principal and interest on bonds) the remaining 60% will be subsidized through gaming revenues, property taxes and hotel/motel taxes. Because operations are currently subsidized, no significant change in retained earnings will occur, since operations will normally just break-even for reporting purposes annually.

Financial Summary

The Family Museum has budgeted $1,978,668 in expenditures for FY 2013/14. Revenues and other financing sources, including interest earnings and transfers-in are projected to be $1,854,563. An extensive overhaul of the exhibit gallery was completed in FY 12/13 at a cost of approximately $1.3 million. Budgeted revenues from user fees and other earned revenue generated from this facility are expected to meet 51% of general operating expenses in FY 13/14. The remaining 53% to cover operating expenses will come from revenues transferred from the General Fund and Gaming Fund.



Over the years the Family Museum's annual operating budget has been supplemented with General Fund and Gaming revenue ranging from 54% to 61% of the total operating budget. Beginning in FY 13/14 gaming supplements are capped at $825,000. The Family Museum's share of operating expenditures will increase to over 50% in future years.

*Between earned revenue and a challenge to the staff and foundation to generate an additional 2% of operating, the musuem is projected to fund 51% of its operations.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2009/10 through FY 2013/14
- Cash Flow, FY 2009/10 through FY 2013/14
- Program Performance Indicators

Family Museum Expenditures by Function & Category

2013/14

Family Museum of Arts and Sciences

Fiscal Year 2013/14

Expenditures by Function	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
Public Works:							
Building Maintenance	89,123	90,444	95,005	107,600	105,843	(1,757)	-1.63%
Custodial Services	86,909	86,608	95,274	101,606	95,998	(5,608)	-5.52%
Family Museum:							
Administration	485,001	532,645	409,017	480,518	559,477	78,959	16.43%
Learning Environments & Experiences	306,450	358,197	814,520	827,986	795,776	(32,210)	-3.89%
Exhibits	177,778	195,569	-	-	-	-	
Visitor Services	227,659	232,512	-	-	-	-	
Business & Community Relations	216,374	174,833	412,119	414,839	421,574	6,735	1.62%
Dance	166,098	158,377	-	-	-	-	
Special Funded Exhibits	63,024	68,027	95,824	17,500	-	(17,500)	-100.00%
Community Service	8,623	165	-	-	-	-	
School Services	140,853	99,097	-	-	-	-	
Total Family Museum	**1,967,892**	**1,996,474**	**1,921,759**	**1,950,049**	**1,978,668**	**28,619**	**1.47%**
Total Expenditures by Function	**1,967,892**	**1,996,474**	**1,921,759**	**1,950,049**	**1,978,668**	**28,619**	**1.47%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	593,621	595,080	523,791	554,075	570,867	16,792	3.03%
Part-time/Temporary Employees	204,938	228,539	248,835	267,245	267,244	(1)	0.00%
Contract help	112,658	88,453	69,887	67,133	81,240	14,107	21.01%
Overtime	1,515	646	606	907	600	(307)	-33.85%
Retirement contributions	125,853	131,398	133,490	148,182	156,364	8,182	5.52%
Health, Dental, Life Insurance	181,702	181,537	190,165	206,040	214,631	8,591	4.17%
Other pay	124	68,341	8,607	8,500	8,500	-	0.00%
Total Salaries & Benefits	**1,220,411**	**1,293,994**	**1,175,381**	**1,252,082**	**1,299,446**	**47,364**	**3.78%**
Operating expenditures							
Staff development (Conferences, travel & training)	11,008	9,558	5,259	14,485	14,485	-	0.00%
Repair, maintenance & utilities	304,009	307,152	310,026	317,883	328,089	10,206	3.21%
Risk Management	67,637	56,671	60,376	64,454	73,830	9,376	14.55%
Contractual services	162,857	142,673	146,841	163,827	146,706	(17,121)	-10.45%
Operating expenditures	93,104	99,088	109,262	112,847	92,808	(20,039)	-17.76%
Minor equipment	4,560	5,056	4,706	6,971	6,971	-	0.00%
Total Operating expenditures	**643,175**	**620,198**	**636,470**	**680,467**	**662,889**	**(17,578)**	**-2.58%**
Special Funded Exhibits	**63,024**	**68,027**	**95,824**	**17,500**	**-**	**(17,500)**	**-100.00%**
Debt Service	**41,282**	**28,773**	**14,084**	**-**	**16,333**	**16,333**	
Total Expenditures by Category	**1,967,892**	**2,010,992**	**1,921,759**	**1,950,049**	**1,978,668**	**28,619**	**1.47%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2009/10 THROUGH FY 2013/14
FAMILY MUSEUM

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	650,093	709,016	757,003	849,400	892,030	42,630	5.02%
Other	77,542	106,357	88,833	26,852	7,000	(19,852)	-73.93%
Total operating revenue	**727,635**	**815,373**	**845,836**	**876,252**	**899,030**	**22,778**	**2.60%**
Operating expenses:							
Salaries and benefits	1,221,803	1,293,994	1,175,381	1,252,082	1,299,446	47,364	3.78%
Supplies and services	522,441	502,123	547,061	512,062	476,984	(35,078)	-6.85%
Depreciation & Amortization	183,057	186,107	185,233	185,905	185,905	-	0.00%
Total operating expenses	**1,927,301**	**1,982,224**	**1,907,675**	**1,950,049**	**1,962,335**	**12,286**	**0.63%**
Operating income(loss)	(1,199,666)	(1,166,851)	(1,061,839)	(1,073,797)	(1,063,305)	10,492	-0.98%
Nonoperating income(expenses):							
Interest income	7,829	6	8,216	1,200	1,200	-	0.00%
Interest expense	(41,282)	(28,773)	(14,085)	-	(16,333)	(16,333)	0.00%
(Loss) on disposal of assets							
Other financing sources			172,422	710,578			
Net Income(loss)	(1,233,119)	(1,195,618)	(895,286)	(362,019)	(1,078,438)	(716,419)	197.90%
Transfers in	1,356,650	1,262,137	1,462,758	868,308	954,333	86,025	9.91%
Transfers out				(40,000)			
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**123,531**	**66,519**	**567,472**	**466,289**	**(124,105)**	**(590,394)**	**-126.62%**
Retained earnings, beginning	3,233,193	3,356,724	3,423,243	3,990,715	4,457,004	466,289	11.68%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**3,356,724**	**3,423,243**	**3,990,715**	**4,457,004**	**4,332,899**	**(124,105)**	**-2.78%**

Combining Statement of Cash Flows	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Projected	FY 2013/14 Projected
Cash Flows from Operating Activities:					
Cash received from services	654,561	678,519	779,283	849,400	892,030
Other operating revenue	98,768	106,356	88,833	26,852	7,000
Cash payments to suppliers for goods and services	(537,534)	(501,309)	(546,386)	(512,062)	(476,984)
Cash payments to employees for services	(1,204,662)	(1,220,290)	(1,260,874)	(1,243,582)	(1,290,946)
Net cash provided by (used in) operating activities	(988,867)	(936,724)	(939,144)	(879,392)	(868,900)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	(1,437)	494	-	-
Payments of interfund accounts	-	(2,499)	-	-	-
Operating transfers in	1,342,151	1,248,988	1,238,449	862,758	953,867
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	1,342,151	1,245,052	1,238,943	862,758	953,867
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(29,950)	(13,149)	(198,909)	(1,199,790)	(20,800)
Transfers in for capital	14,499	13,149	224,309	5,550	20,800
Tranfer out to repay CIP for advance/$40k unused bond proceeds				(40,000)	-
Proceeds from sale of cpital assets				-	
Proceeds from bonds	-	-	-	680,000	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	(351,900)	(365,700)	(384,100)	-	(60,000)
Interest paid on bonds	(42,309)	(51,235)	(15,365)	-	(26,667)
Capital grants	-	-	100,000	606,000	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(409,660)	(416,935)	(274,065)	51,760	(86,667)
Cash Flows from Investing Activities, interest received	7,532	298	8,216	1,200	1,200
Net increase in cash and cash equivalents	(48,844)	(108,309)	33,950	36,326	(500)
Cash and cash equivalents:					
Beginning	**184,709**	**135,865**	**27,556**	**61,506**	**97,832**
Ending	**135,865**	**27,556**	**61,506**	**97,832**	**97,332**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(1,199,666)	(1,166,846)	(1,061,839)	(1,073,797)	(1,063,305)
Depreciation	179,975	183,025	183,265	185,905	185,905
Amortization	3,082	3,082	1,968	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	25,694	-	(2,592)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	(30,498)	22,280	-	-
Increase (decrease) in accounts payable	(15,093)		3,267		
Increase (decrease) in accrued liabilities	17,141	73,702	(85,493)	8,500	8,500
Increase (decrease) in due to other governments	-	811	-	-	-
Net cash provided by (used in) operating activities	**(988,867)**	**(936,724)**	**(939,144)**	**(879,392)**	**(868,900)**

DEPARTMENT: FAMILY MUSEUM | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

FUND: ENTERPRISE

PROGRAM DESCRIPTION:

A regional children's museum specializing in interactive learning for children age 8 and younger along with their families and adult caregivers.

ANALYSIS:

The Family Museum focuses its resources on the design and delivery of interactive learning experiences and envrionments to children age 8 and younger and their families in the Quad-Cities region and across the USA. Museum staff presents a successful combination of more than 24,000 square feet of exhibits and outdoor learning environments along with comprehensive programs in early childhood, literacy, Spanish and dance , and a full calendar of weekend special events throughout the year. Programs and services of the Family Museum reach an average of 120,000 guests through on- and off-site service delivery. A four-year Strategic Plan (adopted 2009) complete with action steps and expected outcomes, supported by an accompanying Learning Framework and Exhibit Master Plan (adopted 2010) sets the parameters for providing effective programming and the efficient use of resources. The Strategic Plan is under review for 2014-2018. The Family Museum utilizes the skills and talents of 18.65 FTE's through a combination of full and part-time educational and administrative professionals, a board of trustees consisting of 11 members from throughout the Quad Cities, and an active volunteer corp of adults and youth.

As an enterprise fund within the City of Bettendorf, the Family Museum utilizes a combination of earned revenue from fees for services and grants to support its operations. In addition, the Family Museum Foundation works closely with the Museum, securing private donations and proceeds to provide additional financial resources. These support Musuem programs and services as a community enhancement and attraction for visitors and tourists.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Operating Transfers In	1,262,137	1,462,758	868,308	954,333
Charges for Services	709,016	757,003	849,400	892,030
Interest Revenue	0	8,216	1,200	8,200
Federal Grant & State Grants	0	0	0	0
Misc. Revenue/ Grants (includes CIP)	106,354	261,255	737,430	0
TOTAL REVENUES	**2,077,507**	**2,489,232**	**2,456,338**	**1,854,563**
APPROPRIATION SUMMARY:				
Salaries & Wages	909,564	843,119	889,360	919,951
Employee Benefits & Costs	381,276	332,262	362,722	379,495
Staff Development	6,532	6,754	14,485	14,485
Services & Commodities	419,276	446,451	422,577	462,499
Specially Funded Exhibits	68,027	95,824	75,000	0
Interest & Depreciation	211,798	197,349	185,905	202,238
Transfers-out			40,000	
TOTAL APPROPRIATIONS	**1,996,473**	**1,921,759**	**1,990,049**	**1,978,668**
CIP & Capital Equipment	13,149	351,308	1,242,240	20,800
Principal on Bonds	365,700	384,100		50,000
AUTHORIZED POSITIONS:				
Museum Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Program Manager	1.00	1.00	1.00	1.00
Museum Educator	4.50	4.50	4.50	4.50
Education Coordinator	2.00	2.00	2.00	2.00
Exhibits Coordinator	1.00	1.00	1.00	1.00
Exhibits Technician	1.00	1.00	1.00	1.00
Visitor Services Coordinator	1.00	0.75	0.75	0.75
Visitor Services Assisstant	2.82	2.70	2.70	2.70
Volunteer Service Coordinator	0.63	0.63	0.63	0.63
Business Development Manager	1.00	1.00	1.00	1.00
Public Relations Coordinator	0.75	0.75	0.75	0.75
Custodian (Public Works)	1.24	1.29	1.29	1.29
Administration (HR & Finance)	0.03	0.03	0.03	0.03
TOTAL POSITIONS	**18.97**	**18.65**	**18.65**	**18.65**

DEPARTMENT: FAMILY MUSEUM | **SERVICE AREA: BUSINESS TYPE ACTIVITIES** | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Balance operational budget by securing 40-45% of revenue from non-city sources
2. Maintain an active volunteer corps to assist with the delivery of Musuem programs and services
3. Provide a consistenly rich and varied array of programs and services targeting children age 8 and younger
4. Be a place of choice for growing numbers of children and families to visit
5. Be a recognized convener in the community around children's well-being and potential
6. Align and strengthen resources (human, financial and physical) to advance the Museum as a sustainable community asset
7. Provide full-time Play Facilitators in the gallery spaces to increase the value for guests and length of visit

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
# of households in 2-county primary market with kids <10 years of age	14,800	14,800	14,800	14,800
# of school districts in primary and secondary markets	68	68	68	68
Population of Bettendorf	33,217	33,217	33,217	33,217
WORKLOAD:				
Total square footage of exhibits/envrionments maintained	24,600	24,600	25,400	25,400
# of hours Museum is open to the public each week (average)	56	56	63	63
# of primary publications developed and distributed (includes electronic)	9	9	58	58
# of hours devoted weekly to e-communications and website management	15	15	15	15
# of active volunteers on roster	94	105	120	120
PRODUCTIVITY:				
# of children served through all school-centered services (on/off site)	22,612	22,600	23,000	23,000
# of on-site attendance from all sources	93,128	95,400	100,500	100,500
# of member families	1,832	1,965	2,150	2,200
$ generated from earned revenue/private sources (less capital grants)	$ 815,370	$ 854,052	$ 877,452	$ 900,230
Corner Store gross sales	$ 85,499	$ 95,000	$ 100,000	$ 100,000
# of volunteer hours secured to support Museum programs and services	4,593	4,700	5,200	5,200
$ value of free publicity donated to the Museum	$ 80,000	$ 86,000	$ 91,000	$ 119,000
EFFECTIVENESS:				
% of operational budget supported through earned revenue/private sources	45.7%	49.5%	49.7%	50.7%
% of budget financed from gaming revenue	36.4%	34.2%	42.2%	46.4%
% change in earned revenue/private sources from previous year (less capital gr	10.86%	4.74%	2.74%	2.60%
% change in on-site attendance from previous year	1.6%	2.4%	9.1%	9.1%
% change in # of Member familes from previous year	7%	5%	8%	8%
% change in Corner Store gross sales from previous year	30.0%	11.1%	5.0%	even
% change in volunteer hours given to support Museum programs and services	19.6%	2.0%	12.0%	12.0%
% of residents surveyed rating Bettendorf as a place to raise children as "excellent" or "good" (96% in 2010)	***NA***	***98%***	***98%***	***98%***
% of residents surveyed rating services to youth as "excellent" or "good" (84% in 2010)	***NA***	***84%***	***84%***	***84%***

Palmer Hills Golf Course

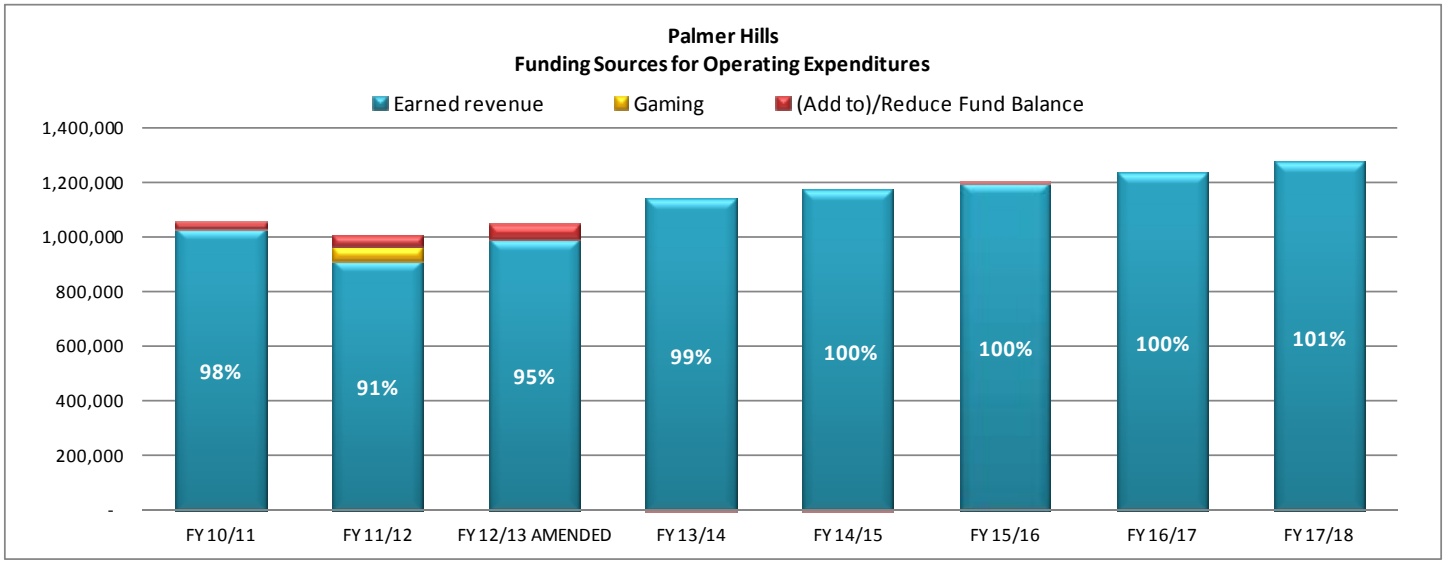
This fund currently accounts for the total operations of the City's Municipal Golf Course including the revenue from user fees, all operating costs, including depreciation, and all capital projects and equipment. The fund was established as an Enterprise Fund effective 7/1/95 with the intent to manage the operations of the facility similar to that of a private business. From a reporting stand point, the enterprise fund has provided management and the Park Board with improved financial reporting and control.

Financial Summary

Budgets for Palmer Hills have projected revenues and other financing sources at $1,170,000 and expenditures at $1,352,412. Retained earnings at the end of FY 2013/14 are expected to fall to $3,556,130.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2009/10 through FY 2013/14
- Cash Flow, FY 2009/10 through FY 2013/14
- Program Performance Indicators



Palmer Hills Golf Course Expenditures by Function & Category

2013/14

Palmer Hills Golf Course — Fiscal Year 2013/14

Expenditures by Function	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
Public Works:							
Building Maintenance	31,055	33,692	31,803	40,200	35,600	(4,600)	-11.44%
Custodial Services	1,648	1,422	2,279	4,000	4,000	-	0.00%
Parks:							
Park Administration	58,303	44,192	46,695	51,336	55,357	4,021	7.83%
Clubhouse Operations	339,358	334,846	303,252	311,523	342,141	30,618	9.83%
Resaurant Operations	302,617	314,332	298,433	288,211	318,799	30,588	10.61%
Palmer Hills Maintenance	502,376	442,950	471,643	557,616	596,515	38,899	6.98%
Total Palmer Hills Golf Course:	**1,235,357**	**1,171,434**	**1,154,105**	**1,252,886**	**1,352,412**	**99,526**	**7.94%**
Total Expenditures by Function	**1,235,357**	**1,171,434**	**1,154,105**	**1,252,886**	**1,352,412**	**99,526**	**7.94%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	279,695	199,835	183,830	194,759	216,282	21,523	11.05%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	309,597	346,628	340,625	325,000	370,855	45,855	14.11%
Overtime	3,509	2,001	360	350	350	-	0.00%
Retirement contributions	45,863	33,619	32,729	35,488	40,091	4,603	12.97%
Health, Dental, Life Insurance	60,099	40,546	44,722	45,021	52,269	7,248	16.10%
Other pay	200	297	920	600	600	-	
Total Salaries & Benefits	**698,963**	**622,926**	**603,186**	**601,218**	**680,447**	**79,229**	**13.18%**
Operating expenditures							
Staff development (Conferences, travel & training)	1,301	3,020	2,921	3,015	3,360	345	11.44%
Repair, maintenance & utilities	175,614	196,648	216,364	287,733	274,429	(13,304)	-4.62%
Risk Management	22,790	14,631	15,388	19,298	21,759	2,461	12.75%
Contractual services	70,771	66,363	66,070	76,189	79,992	3,803	4.99%
Operating expenditures	259,482	251,303	238,712	249,433	276,425	26,992	10.82%
Minor equipment	6,436	16,538	11,464	16,000	16,000	-	0.00%
Total Operating expenditures	**536,394**	**548,503**	**550,919**	**651,668**	**671,965**	**20,297**	**3.11%**
Total Expenditures by Category	**1,235,357**	**1,171,429**	**1,154,105**	**1,252,886**	**1,352,412**	**99,526**	**7.94%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2009/10 THROUGH FY 2013/14
PALMER HILLS G.C.

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	698,607	678,634	583,287	679,600	757,700	78,100	11.49%
Other	364,448	350,944	326,019	301,952	369,000	67,048	22.20%
Total operating revenue	**1,063,055**	**1,029,578**	**909,306**	**981,552**	**1,126,700**	**145,148**	**14.79%**
Operating expenses:							
Salaries and benefits	703,861	622,925	603,186	601,218	680,447	79,229	13.18%
Supplies and services	420,530	431,490	402,348	448,668	468,965	20,297	4.52%
Depreciation	115,866	121,377	148,568	203,000	203,000	-	0.00%
Total operating expenses	**1,240,257**	**1,175,792**	**1,154,102**	**1,252,886**	**1,352,412**	**99,526**	**7.94%**
Operating income(loss)	(177,202)	(146,214)	(244,796)	(271,334)	(225,712)	45,622	-16.81%
Nonoperating income(expenses):							
Interest income	4,235	1,490	4,302	2,000	3,000	1,000	50.00%
Interest expense							
Gain (Loss) on disposal of assets				10,810	10,000	(810)	-7.49%
Other Financing Sources							
Net Income(loss)	(172,967)	(144,724)	(240,494)	(258,524)	(212,712)	45,812	-17.72%
Transfers in	168,742	502,493	1,708,700	142,070	31,000	(111,070)	-78.18%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(4,225)**	**357,769**	**1,468,206**	**(116,454)**	**(181,712)**	**(65,258)**	**56.04%**
Retained earnings, beginning	2,032,546	2,028,321	2,386,090	3,854,296	3,737,842	(116,454)	-3.02%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**2,028,321**	**2,386,090**	**3,854,296**	**3,737,842**	**3,556,130**	**(116,454)**	**-3.12%**

Palmer Hills Golf Course – Statement of Cash Flows

2013/14

Combining Statement of Cash Flows	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Projected	FY 2013/14 Projected
Cash Flows from Operating Activities:					
Cash received from services	699,638	681,291	585,477	679,600	757,700
Other operating revenue	364,448	350,944	326,019	301,952	369,000
Cash payments to suppliers for goods and services	(392,551)	(469,669)	(364,279)	(448,668)	(468,965)
Cash payments to employees for services	(700,780)	(630,971)	(611,081)	(600,618)	(679,847)
Net cash provided by (used in) operating activities	(29,245)	(68,405)	(63,864)	(67,734)	(22,112)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	(50,000)	(50,000)	(50,000)	(50,000)	-
Operating transfers in	133,500	50,000	100,000	50,000	-
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	83,500	-	50,000	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(35,242)	(411,649)	(1,364,119)	(347,125)	(31,000)
Transfers-in for Capital Acquisitions	35,242	452,493	1,608,700	92,070	31,000
Proceeds from sale of capital assets		-	-	10,810	10,000
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay					
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	40,844	244,581	(244,245)	10,000
Cash Flows from Investing Activities, interest received	4,829	1,777	3,164	2,000	3,000
Net increase in cash and cash equivalents	59,084	(25,784)	233,881	(309,979)	(9,112)
Cash and cash equivalents:					
Beginning	**100,158**	**159,242**	**133,458**	**367,339**	**57,360**
Ending	**159,242**	**133,458**	**367,339**	**57,360**	**48,248**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(177,201)	(146,215)	(244,796)	(271,334)	(225,712)
Depreciation	115,865	121,377	148,568	203,000	203,000
GASB 45	-	-	-	600	600
(Gain) loss on disposal of assets	-	-	-	-	-
(Increase) in accounts and unbilled usage receivable	1,031	-	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	2,657	2,190	-	-
Increase (decrease) in accounts payable	27,979	(38,179)	38,069	-	-
Increase (decrease) in accrued liabilities	3,081	(8,045)	(7,895)	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(29,245)**	**(68,405)**	**(63,864)**	**(67,734)**	**(22,112)**

Palmer Hills Golf Course

2013/14

PROGRAM NAME: PALMER HILLS GOLF COURSE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PROGRAM DESCRIPTION:

The mission of Palmer Hills Golf Course is to provide a full service golf and restaurant experience that all citizens are proud to call their own.

ANALYSIS:

Palmer Hills is hoping to rebound from a trend of decreased rounds that has affected the industry nationwide. Expenditures are continuing to outpace revenues as costs of maintaining the golf course continue to rise. To bolster rounds in the coming year, we are continuing to offer the super sundown rate and a loyalty card program and youth pass. In addition the aggressive marketing efforts will continue. Completion of the 14th, 15th and 16th hole renovation and the installation of a new double row irrigation system have greatly enhanced the golf course.

The golf maintenance division continues to maintain the course to a very high standard. Expenditures for maintenance are always on the rise but we continue to examine ways to reduce costs and increase efficiency. In FY 12/13, "No Mow" areas were implemented to help reduce costs related to mowing and enhance the enviornmental sustainability of the course. We continue to monitor that work to ensure it's establishment. We did offer season passes for all age groups for the first time this

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for Services	678,634	583,288	679,600	757,700
Interest	1,486	4,302	2,000	3,000
Miscellaneous Revenues/Concession/Pro Shop	350,942	326,018	312,762	379,000
Grants and Donations	0	0	0	0
Transfer In	502,494	1,708,700	142,070	31,000
TOTAL REVENUES	**1,533,556**	**2,622,308**	**1,136,432**	**1,170,700**
APPROPRIATION SUMMARY:				
Salaries & Wages	548,464	524,815	520,109	587,487
Employee Benefits & Costs	74,462	78,371	81,109	92,960
Staff Development	3,020	2,921	3,015	3,360
Services & Commodities	424,111	399,430	445,653	465,605
Depreciation	121,377	148,568	203,000	203,000
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**1,171,434**	**1,154,105**	**1,252,886**	**1,352,412**
Acquisition of Capital Assets/Equipment	352,086	1,419,996	20,000	55,000
AUTHORIZED POSITIONS:				
Parks & Recreation Director	0.15	0.15	0.15	0.15
Golf Professional	1.00	1.00	1.00	1.00
Food & Beverage Manager	1.00	1.00	1.00	1.00
Golf Course Manager	1.00	1.00	1.00	1.00
Foreman	1.00	0.00	0.00	0.00
Equipment Operator	1.00	0.00	0.00	0.00
Admin/Finance	0.37	0.25	0.25	0.25
TOTAL POSITIONS	**5.52**	**3.40**	**3.40**	**3.40**
Contracted Part Time FTE	15.00	15.00	15.00	15.00

PROGRAM NAME: PALMER HILLS GOLF COURSE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**
DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Equipment in need of replacement will be replaced over the next 3 years.
2. Additional forward tees will be installed to encourage play for various levels of play.
3. Provide quality menu and customer service that enhances the experience of all visitors
4. The number of rounds played will increase by 1,000 annually for five years.
6. Renovations to the pavilion will be completed by 2014.
8. The open hours and menu of the Grill will be evaluated
10. The effectiveness of advertising methods will be analyzed.
11. Adjustments will continue to be made to manage changes in staffing to effectively meet the demands of the golf course.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. Population of Bettendorf	33,217	33,217	33,217	33,217
3. Total acres of Palmer Hills Golf Course	145	145	145	145
4. Total square footage of Clubhouse	4,800	4,800	4,800	4,800
5. # of days in season	230	230	230	230
WORKLOAD:				
1. Rounds of golf played	28,490	27,384	30,000	31,000
2. Acres maintained: greens, fairway, tees, rough	126	126	126	126
3. # of carts rented	21,445	20,843	23,560	23,560
4. # of golf lessons given	200	200	200	200
5. Building maintenance and custodial cost	$35,115	$34,082	$46,200	$39,600
6. Number of food and beverage items ordered	85,391	66,953	85,000	86,000
PRODUCTIVITY:				
1. Operating cost per acre maintained	$9,297.10	$9,159.56	$9,943.54	$10,733.43
2. Operating cost per round played	$41.12	$42.15	$41.76	$43.63
3. Food and beverage items ordered per round	3.00	2.44	2.83	2.77
EFFECTIVENESS:				
1. Increase/decrease in rounds played	-929	-1,106	2,616	1,000
2. Average minutes to complete 18 holes	255	255	256	256
3. Increase/decrease in youth rounds played	471	78	60	60

Life Fitness Center

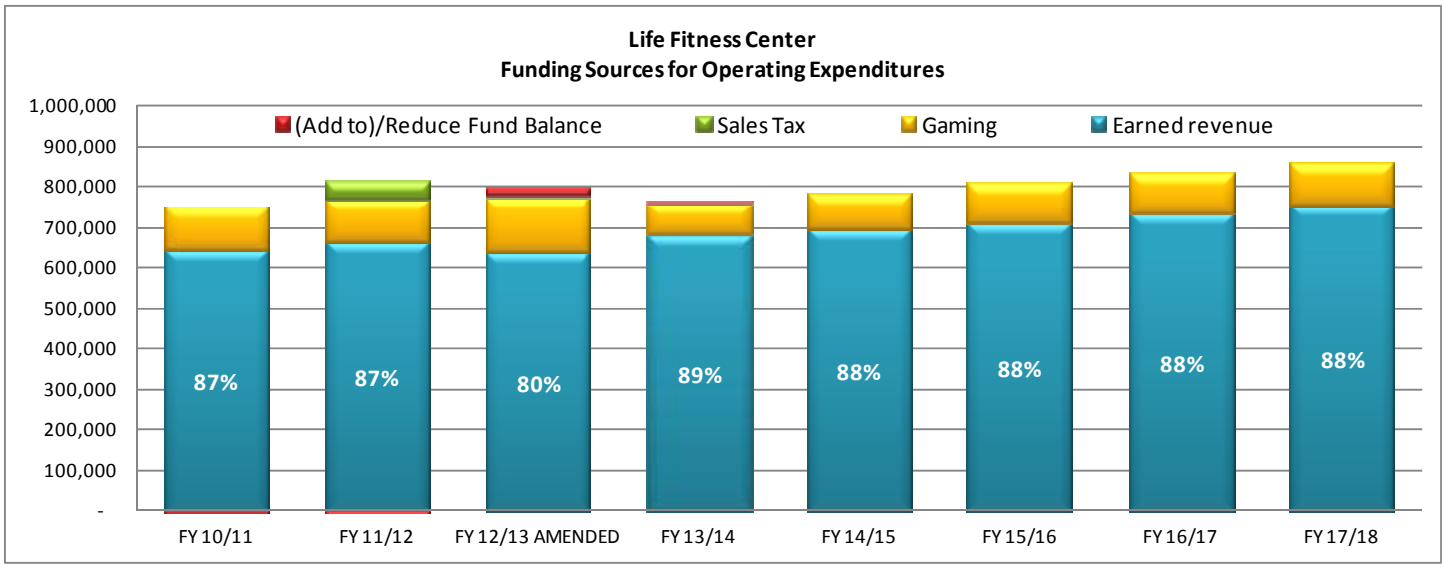
This fund was established on 7/1/1996 with the intent to manage the operations of the Life Fitness Center similar to that of a private business. Effective June 2000, the Fitness Center and Pool were split into two funds. This fund accounts for the total operating expenses, including depreciation and all capital projects and equipment for the Life Fitness Center facility only. Revenues are generated from user fees. The Life Fitness Center continues to recover from declines in membership beginning in 2005. With the help of operating and capital subsidies the Life Fitness Center has been revamped and rebranded. Results have been positive but expenditures are expected to continue to outpace revenue.

Financial Summary

The Life Fitness Center is expecting operating revenues of $682,391 in FY 2013/14. Expenditures are budgeted at $869,138 including $105,000 of depreciation. The Council has also approved an operating subsidy from gaming revenue of $79,947 in FY 2013/14.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2009/10 through FY 2013/14
- Cash Flow, FY 2009/10 through FY 2013/14
    - Program Performance Indicators



Life Fitness Center Expenditures by Function & Category

2013/14

Life Fitness Center — Fiscal Year 2013/14

Expenditures by Function	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
Public Works:							
Building Maintenance	84,292	95,077	91,655	107,000	87,000	(20,000)	-18.69%
Custodial Services	77,923	83,015	88,046	79,848	82,998	3,150	3.94%
Parks:							
Park Administration	62,799	52,505	55,400	57,845	58,234	389	0.67%
Life Fitness Center	608,820	641,171	629,166	659,052	640,906	(18,146)	-2.75%
Total Life Fitness Center:	**833,834**	**871,768**	**864,267**	**903,745**	**869,138**	**(34,607)**	**-3.83%**
Total Expenditures by Function	**833,834**	**871,768**	**864,267**	**903,745**	**869,138**	**(34,607)**	**-3.83%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	184,423	186,493	169,138	173,539	180,794	7,255	4.18%
Part-time/Temporary Employees	42,243	46,104	45,575	48,000	48,000	-	0.00%
Contract help	162,044	158,018	164,937	186,000	160,000	(26,000)	-13.98%
Overtime	2,606	2,926	3,107	2,980	2,980	-	0.00%
Retirement contributions	36,599	37,993	37,921	38,364	42,177	3,813	9.94%
Health, Dental, Life Insurance	46,929	44,452	48,949	48,067	53,085	5,018	10.44%
Other pay	100	403	10,173	400	400	-	0.00%
Total Salaries & Benefits	**474,944**	**476,389**	**479,800**	**497,350**	**487,436**	**(9,914)**	**-1.99%**
Operating expenditures							
Staff development (Conferences, travel & training)	763	504	1,037	1,405	1,405	-	0.00%
Repair, maintenance & utilities	214,532	241,558	206,521	245,250	213,250	(32,000)	-13.05%
Risk Management	34,355	26,226	27,590	29,497	28,526	(971)	-3.29%
Contractual services	58,802	78,611	90,443	70,285	73,521	3,236	4.60%
Operating expenditures	33,389	30,112	40,274	34,958	40,000	5,042	14.42%
Minor equipment	17,049	18,368	18,602	25,000	25,000	-	0.00%
Total Operating expenditures	**358,890**	**395,379**	**384,467**	**406,395**	**381,702**	**(24,693)**	**-6.08%**
Total Expenditures by Category	**833,834**	**871,768**	**864,267**	**903,745**	**869,138**	**(34,607)**	**-3.83%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2009/10 THROUGH FY 2013/14
LIFE FITNESS CENTER

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	569,750	604,013	624,097	635,765	682,391	46,626	7.33%
Other		2,677	10,584	542			
Total operating revenue	**569,750**	**606,690**	**634,681**	**636,307**	**682,391**	**46,084**	**7.24%**
Operating expenses:							
Salaries and benefits	475,649	476,388	479,800	497,350	487,436	(9,914)	-1.99%
Supplies and services	234,874	266,245	281,801	301,395	276,702	(24,693)	-8.19%
Depreciation	124,016	129,134	102,665	105,000	105,000	-	0.00%
Total operating expenses	**834,539**	**871,767**	**864,266**	**903,745**	**869,138**	**(34,607)**	**-3.83%**
Operating income(loss)	(264,789)	(265,077)	(229,585)	(267,438)	(186,747)	80,691	-30.17%
Nonoperating income(expenses):							
Interest income / Lease income	47,550	39,250	29,360	1,655	-	(1,655)	-100.00%
Interest expense							
Gain (Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(217,239)	(225,827)	(200,225)	(265,783)	(186,747)	79,036	-29.74%
Transfers in	192,897	107,952	151,959	150,224	169,947	19,723	13.13%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(24,342)**	**(117,875)**	**(48,266)**	**(115,559)**	**(16,800)**	**98,759**	**-85.46%**
Retained earnings, beginning	2,787,376	2,763,034	2,645,159	2,596,893	2,481,334	(115,559)	-4.45%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**2,763,034**	**2,645,159**	**2,596,893**	**2,481,334**	**2,464,534**	**(16,800)**	**-0.68%**

Combining Statement of Cash Flows	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Projected	FY 2013/14 Projected
Cash Flows from Operating Activities:					
Cash received from services	582,151	600,299	612,892	635,765	682,391
Other operating revenue	-	2,677	10,584	542	-
Cash payments to suppliers for goods and services	(225,108)	(268,623)	(290,798)	(301,395)	(276,702)
Cash payments to employees for services	(474,717)	(475,670)	(487,958)	(497,350)	(487,236)
Net cash provided by (used in) operating activities	(117,674)	(141,317)	(155,280)	(162,438)	(81,547)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-		-
Payments of interfund accounts	-	-	-		-
Net Deferred revenue receipts	-	-	-		-
Operating transfers in	92,608	107,953	126,292	143,085	79,947
Operating transfers (out)	-	-	-		-
Net cash provided by noncapital financing activities	92,608	107,953	126,292	143,085	79,947
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(100,289)	-	(25,667)	(7,139)	(90,000)
Transfers-in for Capital Acquisitions	100,289	-	25,667	7,139	90,000
Proceeds from sale of cpital assets	-	-	-		-
Proceeds from bonds	-	-	-		-
Advances to other governments for future capital outlay	-	-	-		-
Principal paid on bonds	-	-	-		-
Interest paid on bonds	-	-	-		-
Capital grants	-	-	-		-
Increase(decrease) in contracts payable	-	-	-		-
Equity transfer	-	-	-		-
Net cash provided by (used in) capital and related financing activities	-	-	-		-
Cash Flows from Investing Activities, interest received	47,550	39,250	29,360	1,655	-
Net increase in cash and cash equivalents	22,484	5,886	372	(17,698)	(1,600)
Cash and cash equivalents:					
Beginning	**143,756**	**166,240**	**172,126**	**172,498**	**174,353**
Ending	**166,240**	**172,126**	**172,498**	**154,800**	**172,753**
Restricted cash - Unearned revenue	**125,329**	**113,640**	**102,918**	**105,000**	**108,000**
Unrestricted cash	**40,911**	**58,486**	**69,580**	**49,800**	**64,753**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(264,789)	(265,078)	(229,585)	(267,438)	(186,547)
Depreciation	124,016	129,134	102,665	105,000	105,000
Amortization					
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(3,075)	7,975	-	-	-
(Increase) in inventories	-	-	(2,592)	-	-
(Increase) in due from other governments	-	-	(483)	-	-
Increase (decrease) in accounts payable	9,766	(2,378)	(6,405)		
Increase (decrease) in accrued liabilities	932	719	(8,158)		
Increase (decrease) in due to other governments	-	-	-	-	-
Unearned revenue	15,476	(11,689)	(10,722)		
Net cash provided by (used in) operating activities	**(117,674)**	**(141,317)**	**(155,280)**	**(162,438)**	**(81,547)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-

Life Fitness Center

2013/14

DEPARTMENT: PARKS & RECREATION | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

PROGRAM NAME: LIFE FITNESS CENTER | **FUND: RECREATION ENTERPRISE**

PROGRAM DESCRIPTION:

The mission of the Life Fitness Center is to provide outstanding fitness and recreation opportunities for all.

ANALYSIS:

The Life Fitness Center continues to face local competition from both public and private facilities. Internal programs such as fitness, tennis and youth programs have all generated revenue that have helped to stabilize LFC operational budgets. The business plan continues to be updated on an ongoing basis and marketing continues to be emphasized.

Adult and Senior members continue to make up the bulk of our membership. We plan to build on this membership base. Staff will be focusing on senior markets. We also hope that the distribution of guest passes will invite new people to LFC. An Open House will be offered in the Fall in cooperation with a city-wide marketing effort.

The lease of the third gym space to Beyond the Baseline was not as successful as the first year. We are working to renew that lease for FY 13/14. In addition, we are utilizing open times in the 3rd gym for additional programming including our functional fitness studio. We continue to partner with area schools to try and offer youth programming & fitness/spring break days. We provide fitness testing facilities for local public safety departments and a rain site for day camps.

The Park Board and City Council have authorized funds to subsidize the Life Fitness Center on a year to year basis. Plans and efforts to reduce or eliminate that subsidy are ongoing and updates are provided to the Park Board and City Council.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY (LIFE FITNESS)				
Charges for Services	604,014	624,099	635,765	682,391
Miscellaneous Revenue	2,677	10,583	542	0
Interest/Lease Income	39,250	29,360	1,655	0
Transfer In/CIP & Miscellaneous	107,953	151,959	150,224	169,947
TOTAL REVENUES	**753,894**	**816,001**	**788,186**	**852,338**
APPROPRIATION SUMMARY:				
Salaries & Wages	393,541	382,757	410,519	391,774
Employee Benefits & Costs	82,848	97,043	86,831	95,662
Staff Development	504	1,037	1,405	1,405
Services & Commodities	265,741	280,765	299,990	275,297
Depreciation/Other	129,134	102,665	105,000	105,000
Transfers Out				
TOTAL APPROPRIATIONS	**871,768**	**864,267**	**903,745**	**869,138**
Capital Projects/Equipment				
AUTHORIZED POSITIONS:				
Parks & Recreation Director	0.15	0.15	0.15	0.15
Assisstant Parks & Recreation Director	0.70	0.00	0.00	0.00
Recreation Supervisor	0.10	0.10	0.10	0.10
Secretary	1.00	1.00	1.00	1.00
Clerks	1.86	1.86	1.86	1.86
FT Administrative Staff/Finance Staff	0.07	0.07	0.07	0.07
Program Coordinator	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**4.88**	**4.18**	**4.18**	**4.18**
Contracted Part time FTE	5.00	5.00	5.00	6.00

PROGRAM NAME: LIFE FITNESS CENTER | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Complete a capital needs assessment to be incorporated into the capital plan and reveiwed annually.
2. Renew the lease with Beyond the Baseline and continue to expand programming in the functional fitness studio.
3. Review and implement fee increases and budget changes to insure the long term sustainability of the LFC.
4. Offer LFC led wellness opportunities both within and outside the LFC to expand the benefits of health and wellness to the community.
5. Investigate opportunities for collaboration to offer citizens a comprehensive healthy lifestyles program.
6. Consider updates and changes to the building to improve the LFC experience and create a more welcoming atmosphere.
7. Continue to research, acquire and develop programs and amenities that best serve the needs and desires of the members.

9. Identify building maintenance and safety concerns and allocate funds for repairs and improvements.
10. Expand the focus on staff development and training with an emphasis on customer service.
11. Continue to expand the LFC's web presence and utilize new and existing socal media applications to market opportunities at the LFC.
12. Investigate opportunities to enhance member connectivity and interactivity through web applications.
13. Emphasize marketing to re-energize the buzz around the LFC.
14. Continue efforts to communicate the value of the LFC from the perspective of members, elected officials and the Bettendorf community.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. Population of Bettendorf	33,217	33,217	33,217	33,217
2. Scheduled hours of operation	5,188	5,072	5,072	5,072
3. Total square footage	71,150	71,150	71,150	71,150
WORKLOAD:				
1. Total attendance for facility	146,541	139,091	153,000	153,000
2. Memberships sold in 1-month units	12,751	13,059	13,700	13,700
3. Total attendance for tennis	15,504	14,908	16,000	16,000
4. Total attendance for fitness classes	12,168	10,498	12,500	12,500
5. Total attendance for special events/activities/rentals	14,265	10,603	12,750	12,750
6. Number of new wellness programs, outreach, classes	3	3	3	3
7. Number of new partnerships	1	1	1	1
PRODUCTIVITY:				
1. Operating cash flow per user	-$0.70	-$1.12	-$0.70	-$0.53
2. Average operating cost per user	$5.95	$6.21	$5.91	$5.68
3. Operating cost per hour open	$168.04	$170.40	$178.18	$171.36
EFFECTIVENESS:				
1. Change in membership units sold	-634	308	641	0
2. Change in total attendance	4,561	-7,450	13,909	0

Splash Landing Aquatic Center

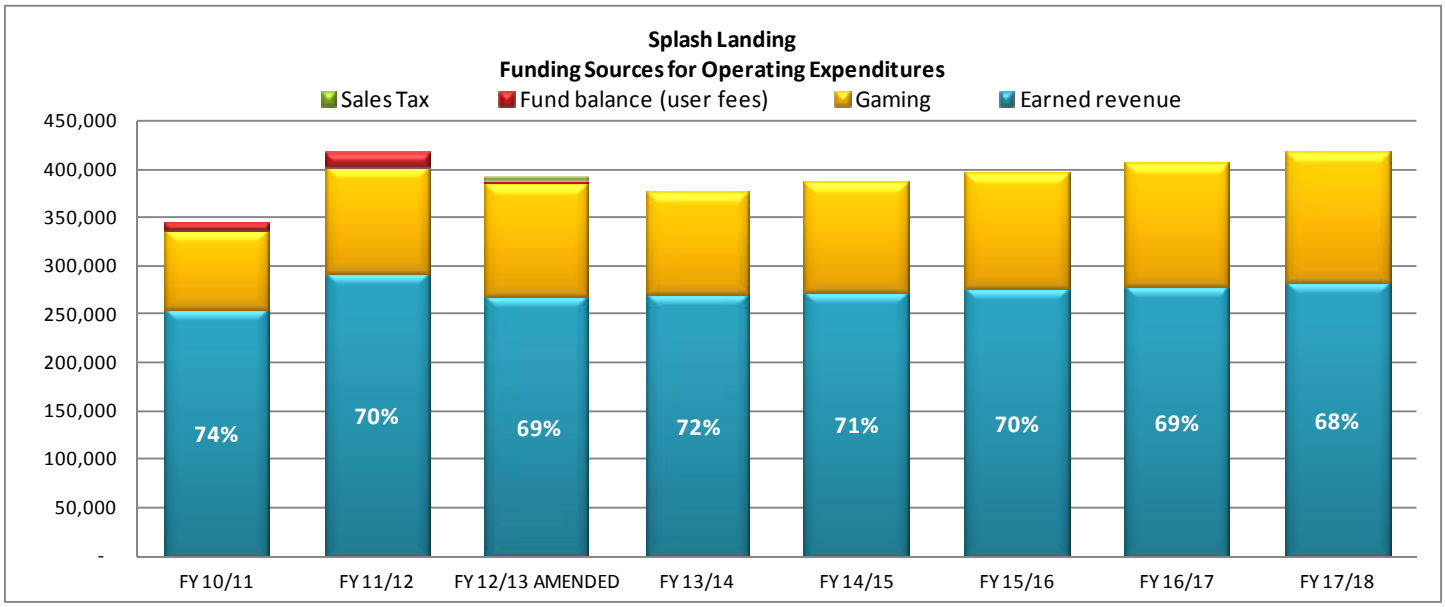
Splash Landing, the City's public swimming pool, opened in the spring of 2003. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Splash Landing Aquatic Center. The Park Board will focus on establishing cash reserves in future years.

Financial Summary

Management is projecting operating revenues of $271,500 and an operating subsidy from gaming revenue of $104,803. Expenditures are budgeted at $530,378 for Splash Landing in FY 2013/14. These projections lead to a reduction of fund equity to $2,210,810 by year's end.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2009/10 through FY 2013/14
- Cash Flow, FY 2009/10 through FY 2013/14
- Program Performance Indicators



Splash Landing Expenditures by Function & Category

2013/14

Splash Landing Aquatic Center — Fiscal Year 2013/14

Expenditures by Function	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
Public Works:							
Building Maintenance	64,356	52,794	58,847	66,950	65,600	(1,350)	-2.02%
Custodial Services	4,723	7,345	8,079	9,000	9,000	-	0.00%
Parks:						-	
Park Administration	43,435	30,668	27,743	31,074	28,762	(2,312)	-7.44%
Splash Landing	365,037	407,740	477,657	438,520	427,016	(11,504)	-2.62%
Total Splash Landing:	**477,551**	**498,547**	**572,326**	**545,544**	**530,378**	**(15,166)**	**-2.78%**
Total Expenditures by Function	**477,551**	**498,547**	**572,326**	**545,544**	**530,378**	**(15,166)**	**-2.78%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	27,856	25,793	19,716	23,988	22,451	(1,537)	-6.41%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	135,330	173,039	193,583	195,000	195,000	-	0.00%
Overtime	267	544	799	350	350	-	
Retirement contributions	4,594	4,393	3,718	5,235	4,156	(1,079)	-20.61%
Health, Dental, Life Insurance	5,831	5,374	4,550	5,263	5,049	(214)	-4.07%
Other pay	-	1,568	-	-	-	-	
Total Salaries & Benefits	**173,878**	**210,711**	**222,366**	**229,836**	**227,006**	**(2,830)**	**-1.23%**
Operating expenditures							
Staff development (Conferences, travel & training)	88	1,184	183	401	400	(1)	-0.25%
Repair, maintenance & utilities	228,745	205,751	216,393	219,850	218,500	(1,350)	-0.61%
Risk Management	29,616	20,027	20,587	23,486	20,748	(2,738)	-11.66%
Contractual services	19,923	20,386	74,718	27,012	22,113	(4,899)	-18.14%
Operating expenditures	23,860	33,428	37,946	36,611	36,611	-	0.00%
Minor equipment	1,441	7,060	133	8,348	5,000	(3,348)	-40.11%
Total Operating expenditures	**303,673**	**287,836**	**349,960**	**315,708**	**303,372**	**(12,336)**	**-3.91%**
Total Expenditures by Category	**477,551**	**498,547**	**572,326**	**545,544**	**530,378**	**(15,166)**	**-2.78%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2009/10 THROUGH FY 2013/14
SPLASH LANDING

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	206,771	242,962	285,448	261,000	264,000	3,000	1.15%
Other	5,692	12,620	6,986	7,500	7,500	-	0.00%
Total operating revenue	**212,463**	**255,582**	**292,434**	**268,500**	**271,500**	**3,000**	**1.12%**
Operating expenses:							
Salaries and benefits	173,879	210,710	222,755	229,836	227,006	(2,830)	-1.23%
Supplies and services	147,044	134,811	194,634	161,708	149,372	(12,336)	-7.63%
Depreciation	156,627	153,025	155,324	154,000	154,000	-	0.00%
Total operating expenses	**477,550**	**498,546**	**572,713**	**545,544**	**530,378**	**(15,166)**	**-2.78%**
Operating income(loss)	(265,087)	(242,964)	(280,279)	(277,044)	(258,878)	18,166	-6.56%
Nonoperating income(expenses):							
Interest income							
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(265,087)	(242,964)	(280,279)	(277,044)	(258,878)	18,166	-6.56%
Transfers in	133,452	81,560	133,496	134,271	104,803	(29,468)	-21.95%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(131,635)**	**(161,404)**	**(146,783)**	**(142,773)**	**(154,075)**	**(11,302)**	**7.92%**
Retained earnings, beginning	2,947,480	2,815,845	2,654,441	2,507,658	2,364,885	(142,773)	-5.69%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**2,815,845**	**2,654,441**	**2,507,658**	**2,364,885**	**2,210,810**	**(154,075)**	**-6.52%**

Combining Statement of Cash Flows	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Projected	FY 2013/14 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	203,814	240,392	287,029	261,000	264,000
Receipts from other operating revenue	5,692	12,620	6,986	7,500	7,500
Payments to suppliers	(127,848)	(157,112)	(180,172)	(161,708)	(149,372)
Payments to employees	(174,208)	(210,755)	(224,178)	(229,836)	(227,006)
Net cash provided by (used in) operating activities	(92,550)	(114,855)	(110,335)	(123,044)	(104,878)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-		-
Payments of interfund accounts	-	-	-		-
Transfers in	133,452	81,561	110,507	120,271	104,803
Transfers (out)	-	-	-		-
Net cash provided by noncapital financing activities	133,452	81,561	110,507	120,271	104,803
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	(22,989)	(14,000)	-
Transfers-in for Capital Acquisitions	-	-	22,989	14,000	
Proceeds from sale of capital assets					
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	-	-	-	-	-
Net increase in cash and cash equivalents	40,902	(33,294)	172	(2,773)	(75)
Cash and cash equivalents:					
Beginning	**68,296**	**109,198**	**75,904**	**76,076**	**76,076**
Ending	**109,198**	**75,904**	**76,076**	**73,303**	**76,001**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(265,087)	(242,965)	(280,279)	(277,044)	(258,878)
Depreciation	156,627	153,025	155,324	154,000	154,000
Amortization					
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(2,957)	(2,570)	1,581	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	19,196	(22,301)	14,462		
Increase (decrease) in accrued liabilities	(329)	(44)	(1,423)		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(92,550)**	**(114,855)**	**(110,335)**	**(123,044)**	**(104,878)**

Splash Landing Aquatic Center

2013/14

PROGRAM NAME: SPLASH LANDING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PROGRAM DESCRIPTION:

The mission of Splash Landing is to provide exceptional and safe aquatic experiences for all.

ANALYSIS:

The revenues generated at Splash Landing in large part dependent on weather. The sale of pool coupons has gone well. They are cost effective to print and distribute and provide the consumer with options for use.

Registration for the Learn to Swim program was high with most classes filled. We offer night and Saturday morning lessons, allowing us to offer more classes. The facility opens at 11:30 am during the week and will be open on the weekends from 11:30-6 pm. Night time swims are from 6:30-8:30 pm Monday – Friday.

The operational costs for such a limited season (less than 3 months) and revenue dependence on weather will make it difficult for this type of enterprise to operate in the black.

New point-of-sale software has been installed to enhance efficiency and accuracy and allows direct connectivity to the Finance Department. The front entrance to the pool has been modified to enhance accessibility and aesthetics. New handicapped accessible lifts have been installed to meet current ADA standards.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for services	242,962	285,449	261,000	252,800
Concessions	6,806	5,810	7,000	7,000
Grants	0	0	0	0
Interest	0	0	0	0
Donations/Refunds/Reimb	5,814	1,175	500	500
Transfers	81,561	133,496	134,271	99,657
TOTAL REVENUES	**337,143**	**425,930**	**402,771**	**359,957**
APPROPRIATION SUMMARY:				
Salaries & Wages	199,376	214,098	219,338	217,801
Employee Benefits & Costs	11,335	8,268	10,498	9,205
Staff Development	1,184	183	401	400
Services & Commodities	133,627	194,453	161,307	148,972
Depreciation	153,025	155,324	154,000	154,000
TOTAL APPROPRIATIONS	**498,547**	**572,326**	**545,544**	**530,378**
Acquisition of Capital Assets/Equipment	0	0	0	0
AUTHORIZED POSITIONS:				
Parks & Recreation Director	0.02	0.02	0.02	0.02
Assisstant Parks & Recreation Director	0.05	0.00	0.00	0.00
Recreation Supervisor	0.35	0.35	0.35	0.35
Secretary	0.05	0.05	0.05	0.05
Admin Staff	0.00	0.00	0.00	0.00
Finance Staff	0.05	0.01	0.01	0.01
TOTAL POSITIONS	**0.52**	**0.43**	**0.43**	**0.43**
Contracted Part-time FTE	6.00	6.00	6.00	7.00

Splash Landing Aquatic Center

2013/14

PROGRAM NAME: SPLASH LANDING — **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION — **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To operate the facility as efficiently as possible to eliminate any down time or repairs.
2. Provide a schedule that will maximize usage but be reasonable enough to cover hours with staff.
3. Continue to seek ways to increase revenues and reduce expenses.
4. Meet all requirements of the Iowa Department of Health, OSHA, American Red Cross and established standards for a safe aquatic facility.
5. Offer special events throughout the summer to encourage more of the community to try out Splash Landing. (Father's Day, Teen Night, Family Night, Back to School Bash, etc.)
6. Offering the Learn-to-Swim program that accommodates the maximum number of participants while maintaining safety as a priority.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. Population of Bettendorf	33,217	33,217	33,217	33,217
2. # of days in season	78	78	78	78
3. Total scheduled hours of open swim	546	546	546	546
4. Total hours of lessons	100	100	100	100
5. Total hours of all other programs	150	150	150	150
6. Total registrants for Learn-to-Swim	776	800	800	800
WORKLOAD:				
1. Total attendance for season	46,531	50,000	50,000	50,000
2. Total attendance for Learn-to-Swim	2,972	3,200	3,200	3,200
3. Total # of passes sold	195	250	250	250
4. Total attendance at special events	2,641	2,500	2,500	2,500
PRODUCTIVITY:				
1. Average cost per person using the pool	$10.71	$11.45	$10.91	$10.61
2. Cost for personnel for Learn-to-Swim	$13,000	$13,000	$13,000	$13,000
3. Average cost per registrant in Learn-to-Swim	$16.75	$16.25	$16.25	$16.25
EFFECTIVENESS:				
1. Total revenues generated from pool operation	$249,768	$291,259	$268,000	$259,800
2. Total revenues generated from Learn-to-Swim	$33,701	$32,572	$35,000	$35,000
3. Total revenue generated from special events, services*, and General Admission	$186,190	$220,430	$195,000	$198,000
4. Revenue from coupons and passes	$29,855	$38,256	$38,000	$38,000
5. Total operating expenses	$498,547	$572,326	$545,544	$530,378
6. Capital Project/Equipment				
7. Total attendance for season	46,531	50,000	50,000	50,000

*rentals, concession, lockers


Middle Park






BILL GLYNN RECREATION TRAIL
Bettendorf




Bettendorf
Park & Recreation
Foundation





Storm Water Utility

The Mayor and Council established a Storm Water Utility fund in August of 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is the improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System, Phase II. A user fee was implemented to pay for the program based on the property owner's Equivalent Runoff Unit (ERU). ERU is the area of the property that does not allow moisture to soak into the ground, such as roofs, driveways parking lots and patios. The fee was increased to $2.70 from $2.35 per ERU as of April 1, 2013. Additional $0.35 per ERU increases are planned for each of the next three years to fund operating and significant capital improvement projects.

Financial Summary

The Storm Water Utility Fund is projected to receive $1,067,572 in revenues from user fees and has budgeted $1,268,533 in expenditures. The ending fund equity is expected to be $4,090,016 at the end of FY 2013/14.

As of July 1, 2013 the City has $6,825,000 of general obligation bonds outstanding. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has four general obligation bond issues outstanding as of July 1, 2013. The bonds have interest rates ranging from 2.00% to 5.00% and mature in varying annual amounts ranging from $60,000 to $200,000, with the final maturity due in the year ending June 30, 2032. A brief description of the issue is listed below:

- **JUNE 1, 2008, $2,510,000 SERIES 2008A STORM WATER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various storm water improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

- **JUNE 1, 2010, $2,540,000 SERIES 2010A STORM WATER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various storm water improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

- **JUNE 1, 2012, $1,125,000 SERIES 2012B STORM WATER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to refund the June 1, 2013 through June 1, 2022 maturities of the City's General Obligation Bonds, Series 2004A, dated June 1, 2004.

  These bonds were rated Aa1 from Moody's Investros Service.

- **MAY 7, 2013, $1,500,000 SERIES 2013A STORM WATER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various storm water improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa1 from Moody's Investors Service.

General Obligation bonds outstanding as of July 1, 2013 consist of the following individual issues:

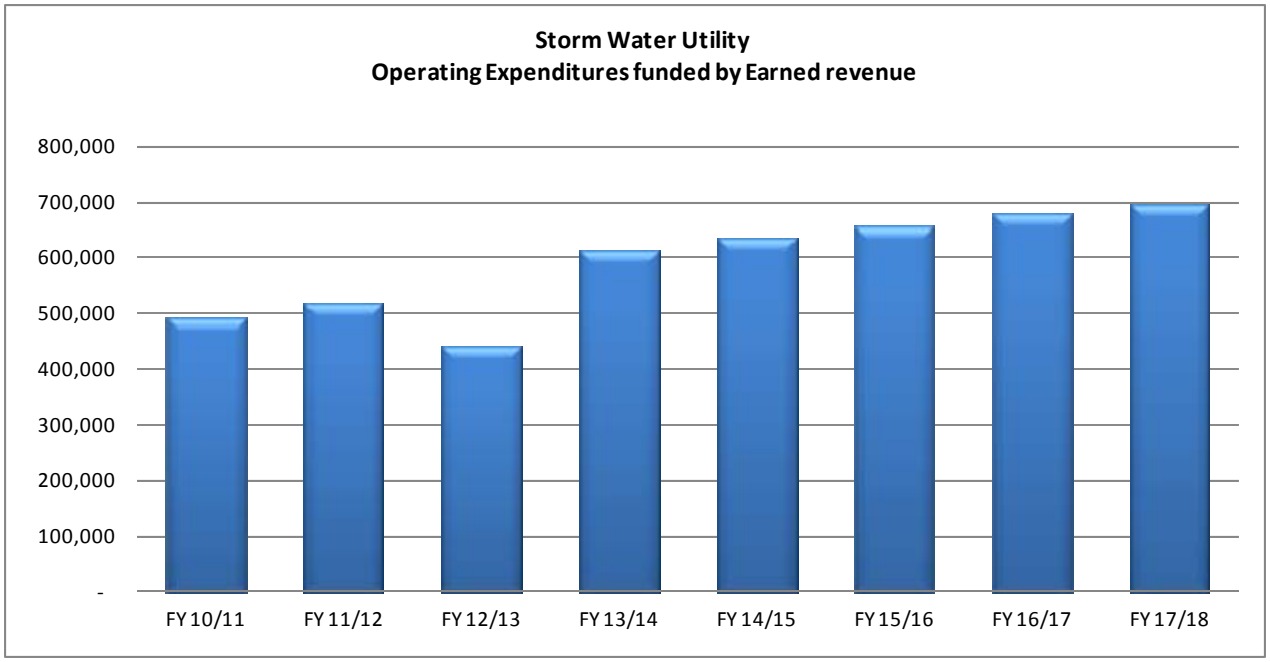
	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2013
Storm Water Improvements	June 2008	2,510,000	2.95 – 4.10%	1,985,000
Storm Water Improvements	June 2010	2,540,000	2.00 – 4.10%	2,215,000
Storm Water Refunding	June 2012	1,125,000	2.00 – 3.00%	1,125,000
Storm Water Improvements	May 2013	1,500,000	2.00 – 4.00%	1,500,000
Total General Obligation Bonds				**6,825,000**

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2013 are as follows:

	General Obligation Bonds	
Year ending June 30:	Principal	Interest
2014	410,000.00	245,305.43
2015	425,000.00	232,113.76
2016	425,000.00	220,288.76
2017	435,000.00	206,863.76
2018-2022	2,395,000.00	798,980.07
2023-2027	1,910,000.00	367,112.50
2028-2032	825,000.00	66,420.00
Total	**6,825,000.00**	**2,137,084.28**

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2009/10 through FY 2013/14
- Cash Flow, FY 2009/10 through FY 2013/14
- Program Performance Indicators



Storm Water Utility Expenditures by Function & Category

2013/14

Storm Water Utility — Fiscal Year 2013/14

Expenditures by Function	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
Finance:							
Storm Water Utility Administration	39,951	80,729	55,441	42,765	87,377	44,612	104.32%
Public Works:							
Engineering	106,664	21,379	21,775	33,161	107,141	73,980	223.09%
Street Cleaning	-	-	-	-	-	-	
Storm Water Utility	610,050	632,308	784,414	1,004,202	1,074,015	69,813	6.95%
Total Storm Water Utility:	**756,665**	**734,416**	**861,630**	**1,080,128**	**1,268,533**	**188,405**	**17.44%**
Total Expenditures by Function	**756,665**	**734,416**	**861,630**	**1,080,128**	**1,268,533**	**188,405**	**17.44%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	229,317	220,845	234,346	175,866	273,595	97,729	55.57%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	4,380	17,420	-	13,056	13,056	-	
Overtime	2,823	567	583	2,152	2,400	248	11.52%
Retirement contributions	37,348	36,485	40,734	35,414	55,874	20,460	57.77%
Health, Dental, Life Insurance	52,406	43,427	54,716	43,252	78,020	34,768	80.38%
Other pay	434	14,460	3,399	3,600	3,600	-	
Total Salaries & Benefits	**326,708**	**333,204**	**333,778**	**273,340**	**426,545**	**153,205**	**56.05%**
Operating expenditures							
Staff development (Conferences, travel & training)	13,407	9,378	8,131	12,750	13,250	500	3.92%
Repair, maintenance & utilities	198,613	228,581	270,821	446,205	457,356	11,151	2.50%
Risk Management	9,935	9,010	9,837	10,139	13,456	3,317	32.72%
Contractual services	81,701	29,319	35,067	33,300	35,300	2,000	6.01%
Operating expenditures	37,189	33,636	34,234	43,500	45,500	2,000	4.60%
Minor equipment	-	-	-	-	-	-	
Total Operating expenditures	**340,845**	**309,924**	**358,090**	**545,894**	**564,862**	**18,968**	**3.47%**
Debt Service	**89,112**	**91,287**	**169,762**	**260,894**	**277,126**	**16,232**	**6.22%**
Total Expenditures by Category	**756,665**	**734,415**	**861,630**	**1,080,128**	**1,268,533**	**188,405**	**17.44%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2009/10 THROUGH FY 2013/14
STORM WATER UTILITY

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses	6,300	7,260	7,300	7,400	8,000	600	8.11%
Charges for services	789,309	798,261	833,878	934,658	1,067,572	132,914	14.22%
Other	-		2,726	-	-		
Total operating revenue	**795,609**	**805,521**	**843,904**	**942,058**	**1,075,572**	**133,514**	**14.17%**
Operating expenses:							
Salaries and benefits	330,118	333,204	333,778	273,340	426,545	153,205	56.05%
Supplies and services	211,789	158,080	183,716	168,593	187,561	18,968	11.25%
Depreciation & Amortization	129,057	151,846	174,375	377,301	377,301	-	0.00%
Total operating expenses	**670,964**	**643,130**	**691,869**	**819,234**	**991,407**	**172,173**	**21.02%**
Operating income(loss)	124,645	162,391	152,035	122,824	84,165	(38,659)	-31.48%
Nonoperating income(expenses):							
Interest income	17,029	22,829	10,909	15,200	10,000	(5,200)	-34.21%
Interest expense	(89,112)	(91,287)	(169,762)	(260,894)	(277,126)	(16,232)	6.22%
(Loss) on disposal of assets				1,800			
Capital Grants & Contributions	177,398	171,548	442,117	205,000	175,000	(30,000)	-14.63%
Net Income(loss)	229,960	265,481	435,299	83,930	(7,961)	(91,891)	-109.49%
Transfers in	199,144	201,144	197,731	244,319	700,469	456,150	186.70%
Transfers out	(2,750)	(321,650)	(150,000)	-	-	-	
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**426,354**	**144,975**	**483,030**	**328,249**	**692,508**	**364,259**	**110.97%**
Retained earnings, beginning	2,014,900	2,441,254	2,586,229	3,069,259	3,397,508	328,249	10.69%
Adjustments to retained earnings							
Retained earnings, ending	**2,441,254**	**2,586,229**	**3,069,259**	**3,397,508**	**4,090,016**	**692,508**	**20.38%**

Combining Statement of Cash Flows	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Projected	FY 2013/14 Projected
Cash Flows from Operating Activities:					
Cash received from services	789,976	796,978	805,802	934,658	1,067,572
Other operating revenue	-	-	2,726	7,400	8,000
Cash payments to suppliers for goods and services	(222,814)	(188,632)	(301,944)	(175,996)	(186,574)
Cash payments to employees for services	(327,072)	(315,787)	(351,494)	(270,340)	(426,545)
Net cash provided by (used in) operating activities	240,090	292,559	155,090	495,722	462,453
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	199,144	201,144	197,731	199,319	200,469
Operating transfers (out)	-	-	(150,000)	-	-
Net cash provided by noncapital financing activities	199,144	201,144	47,731	199,319	200,469
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment (CIP)	(1,195,054)	(837,646)	(965,324)	(1,349,811)	(2,609,000)
Acquisition of property and equipment(Vehicles	-	(114,391)	-	(50,612)	(370,077)
Transfer out to CIP		-			
Transfer out to Palmer Hills	(2,750)	(321,650)	-	-	-
Proceeds from sale of cpital assets				1,800	-
Proceeds from bonds	2,542,974	-	1,199,120	1,479,773	1,500,000
Transfer in from other funds for Capital	-		-	45,000	500,000
Principal paid on bonds	(200,000)	(310,000)	(320,000)	(1,495,000)	(410,000)
Interest paid on bonds	(169,574)	(247,489)	(236,702)	(260,894)	(245,305)
Other revenue funding for CIP	-	-	-	30,000	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	975,596	(1,831,176)	(322,906)	(1,599,744)	(1,634,382)
Cash Flows from Investing Activities, interest received	17,029	22,829	10,909	15,200	10,000
Net increase in cash and cash equivalents	1,431,859	(1,314,644)	(109,176)	(889,503)	(961,460)
Cash and cash equivalents:					
Beginning	**2,302,707**	**3,734,566**	**2,419,922**	**2,310,746**	**1,421,243**
Ending	**3,734,566**	**2,419,922**	**2,310,746**	**1,421,243**	**459,783**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	124,645	162,391	152,035	122,824	84,165
Depreciation	128,071	151,015	173,545	377,301	377,301
Amortization	987	831	830	(7,403)	987
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(5,633)	(8,543)	(35,376)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(11,025)	(30,552)	(118,228)	-	-
Increase (decrease) in accrued liabilities	3,045	17,417	(17,716)	3,000	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**240,090**	**292,559**	**155,090**	**495,722**	**462,453**

PROGRAM NAME: STORM WATER UTILITY | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: STORM WATER UTILITY**

PROGRAM DESCRIPTION:

With the advent of NPDES, Phase II, an unfunded mandate from the EPA requires the City to establish a pro-active program of actions related to the management of storm water and collection systems throughout the city.

ANALYSIS:

Storm Water management has again been identified as a high priority by the City Council for FY 13/14. The Storm Water Utility was established in August 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is improvement of storm water quality through the execution of actions outlined in the six (6) minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System described in detail within the permit located on the City's website. In addition, the storm water utility is responsible for providing revenues to pay for the personnel assigned to the program as well as actions required by the permit. The revenue source (fund) covers requirements of both daily operations and capital projects. The permit for storm water discharge was re-issued for another five years starting March 1, 2009. The actions required for the first five years were documented and sent to IDNR. A full time Assistant City Engineer has been hired to perform reviews of storm water pollution prevention plans and conduct erosion and sediment control inspections.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Storm Water Utility Fund (See Administration)				
Licenses & Permits	7,260	7,300	7,400	8,000
Intergovernmental				
Charges for Services	798,261	833,878	934,658	1,067,572
Use of Money	22,829	10,909	15,200	10,000
Miscellaneous	171,548	444,843	206,800	175,000
Transfers-in	201,144	197,731	244,319	700,469
TOTAL REVENUES	**1,201,042**	**1,494,661**	**1,408,377**	**1,961,041**
APPROPRIATION SUMMARY:				
Salaries & Wages	238,832	234,929	191,074	289,051
Employee Benefits & Costs	94,372	98,849	82,266	137,494
Staff Development	9,378	8,131	12,750	13,250
Services & Commodities	148,700	175,584	155,843	174,311
Interest on bonds	91,287	169,762	260,894	277,126
Depreciation	151,846	174,375	377,301	377,301
Transfers out	321,650	150,000	0	0
TOTAL APPROPRIATIONS	**1,056,065**	**1,011,630**	**1,080,128**	**1,268,533**
Acquisition of Capital Assets/Equipment	952,037	965,324	1,400,423	2,979,077
Principal paid on bonds	310,000	320,000	1,495,000	470,000
AUTHORIZED POSITIONS:				
Erosion and Sediment Control Inspector	1.00	1.00	0.00	1.00
Assisstant City Engineer	0.00	0.00	0.00	1.00
Heavy Equipment Operator	1.00	1.00	1.00	1.00
Light Equipment Operator	1.00	1.00	1.00	1.00
Lead Equipment Operator	1.00	1.00	1.00	1.00
Civil Engineer	0.00	0.00	0.00	0.00
Engineering Technician	0.07	0.07	0.07	0.07
Public Works Director	0.20	0.20	0.20	0.20
Public Works Coordinator	0.25	0.25	0.70	0.70
Deputy Director Public Works, Operations	0.20	0.20	0.20	0.20
Finance	0.28	0.28	0.28	0.28
TOTAL POSITIONS	**5.00**	**5.00**	**4.45**	**6.45**

PROGRAM NAME: STORM WATER UTILITY | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: STORM WATER UTILITY**

PERFORMANCE OBJECTIVES:

1. Generate revenue to fund operational aspects of the MS4 permit and provide limited capability to perform capital improvement projects.
2. Act as the clearing house for future storm water requirements. Establish an oversight committee to review expenditures.
3. Participate in regional storm water quality endeavors generated by the Partners of Scott County Watersheds to include semi-annual stream monitoring.

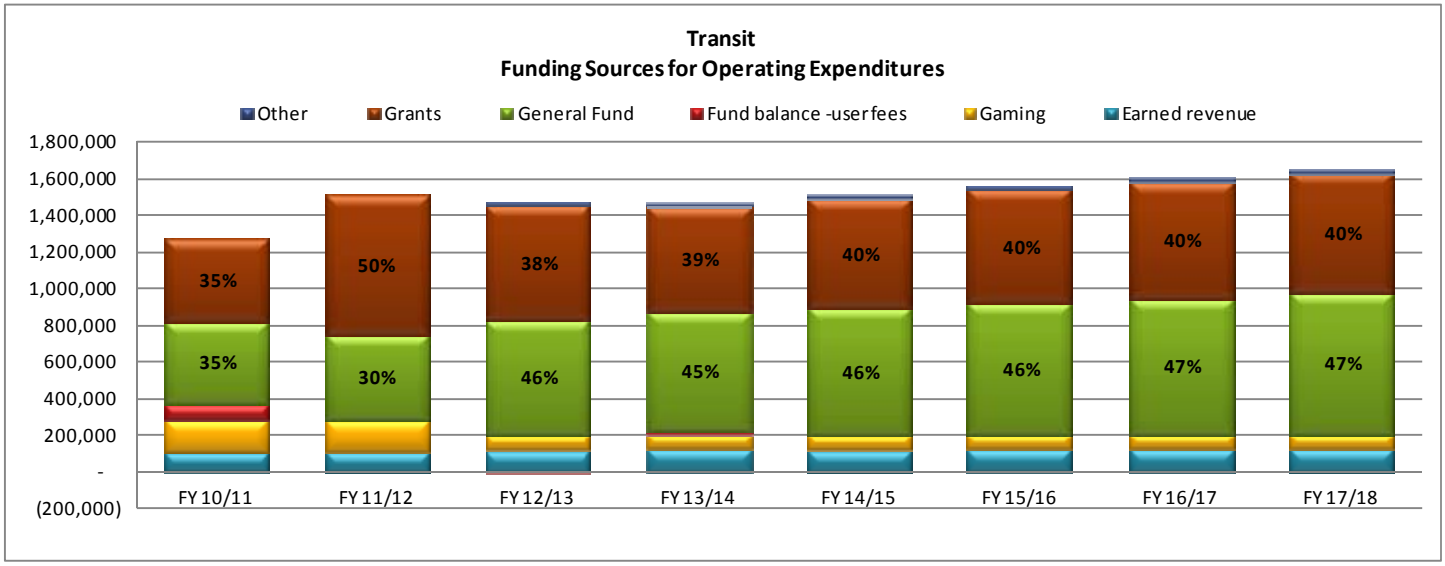
PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. Authorized personnel (FTE's - estimated)	5.00	5.00	4.45	6.45
2. Total department budget for storm water	1,056,065	1,011,630	1,080,128	1,268,533
3. Department budget for capital projects	952,037	965,324	1,400,423	2,979,077
WORKLOAD:				
1. % of time spent on storm water system maintenance	25%	25%	25%	25%
2. % of time spent of administration and fiscal management	10%	10%	10%	10%
3. % of time spent on CIP activities	20%	20%	20%	20%
4. % of time spent on training	5%	5%	5%	5%
5. % of time spent on public education	10%	10%	10%	10%
6. % of time spent on plan reviews/enforcement	30%	30%	30%	30%
PRODUCTIVITY:				
1. Administrative cost as a % of the Public Works departmental budget	1.10%	1.76%	2.38%	2.58%
2. Personnel cost as a % of the Public Works departmental budget	2.68%	2.67%	2.08%	3.32%
EFFECTIVENESS:				
1. % of annual stm. Wtr. program objectives accomplished	100%	100%	100%	100%
2. % of citizens surveyed rating storm drainage as "excellent" or "good" (79% in 2010)	***NA***	***81%***	***81%***	***81%***

Public Transit

This fund accounts for the operations and maintenance of the mass transit system. The transit system is funded by Federal Transit Assisstance, State of Iowa operating assisstance and transfers from the General Fund.

Financial Summary

The Transit Fund is targeting revenues of $1,311,884 including capital grants of $570,600 and transfer-in of $739,101. Expenditures are projected to be $1,651,161. The fund will end the FY 2013/14 with a fund equity of $1,085,005.



The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2009/10 through FY 2013/14
- Cash Flow, FY 2009/10 through FY 2013/14
- Program Performance Indicators

Riverfront LOOP

Initially a 3-year program, the Riverfront LOOP is a joint operation with CitiBus in Davenport and Metro Link on the Illinois side of the Quad Cities. Bettendorf Transit has taken the lead in administering the program and will manage the accounting of the operation. The purchase of retro-styled buses and a portion of operations will be covered by an ICAAP grant for the first 3-years.

Financial Summary

The ICAAP grant is set to expire as of June 30, 2013, however, sufficient funds remain that will allow the LOOP to be continued through FY 13/14. The budget adopted in March assumed the LOOP would not be continued so no revenues or expenditures were planned for during the budget process. Since then, the joint operation participants have agreed on a scaled back schedule that will allow the LOOP to be continued through FY 13/14 with little or no financial support from the City of Bettendorf. The FY 13/14 budget will be amended to reflect these changes. Revenue, including grant funds and support from Metro Link and the City of Davenport is now expected to be $181,861. Expenditures, including $120,150 of depreciation, are expected to be $282,183.

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Transit Expenditures by Function & Category

2013/14

Transit — Fiscal Year 2013/14

Expenditures by Function	FY 2008/09 Actual	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
Transit:								
Administration & Support	431,073	512,212	581,401	599,441	524,011	481,920	(42,091)	-8.03%
Operations	654,577	755,829	725,758	832,518	827,545	765,317	(62,228)	-7.52%
Vehicle Maintenance	154,323	160,332	151,278	198,263	257,117	228,687	(28,430)	-11.06%
Planning	-	54,148	56,173	54,733	38,772	161,237	122,465	315.86%
Equipment Maintenance	-	-	-	-			-	
Vehicle Wash	-	-	3,042	18,528	17,813	14,000	(3,813)	
Total Transit	**1,239,973**	**1,482,521**	**1,517,652**	**1,703,483**	**1,665,258**	**1,651,161**	**(14,097)**	**-0.85%**
Total Expenditures by Function	**1,239,973**	**1,482,521**	**1,517,652**	**1,703,483**	**1,665,258**	**1,651,161**	**(14,097)**	**-0.85%**
Expenditures by Category								
Salaries & Benefits								
Full-time Employees	135,504	153,163	130,850	123,426	78,945	26,742	(52,203)	-66.13%
Part-time/Temporary Employees	312,098	366,219	333,620	354,356	361,236	375,242	14,006	3.88%
Contract help	4,753	-	-	-	-	-	-	
Overtime	9,383	24,339	22,305	24,789	18,715	16,800	(1,915)	-10.23%
Retirement contributions	69,498	85,645	78,474	84,834	80,741	65,341	(15,400)	-19.07%
Health, Dental, Life Insurance	87,389	114,763	110,446	143,489	154,270	114,888	(39,382)	-25.53%
Other pay	13,915	17,534	37,016	26,486	24,360	24,700	340	1.40%
Total Salaries & Benefits	**632,540**	**761,663**	**712,711**	**757,380**	**718,267**	**623,713**	**(94,554)**	**-13.16%**
Operating expenditures								
Staff development (Conferences, travel & training)	2,753	1,969	2,773	2,216	2,850	2,750	(100)	-3.51%
Repair, maintenance & utilities	256,040	327,545	400,007	404,459	464,327	430,897	(33,430)	-7.20%
Risk Management	21,753	23,867	24,959	26,829	29,603	30,142	539	1.82%
Contractual services	211,717	241,458	227,292	296,939	260,180	365,581	105,401	40.51%
Operating expenditures	111,491	123,206	149,910	213,430	190,031	197,078	7,047	3.71%
Minor equipment	3,679	2,813	-	2,230	-	1,000	1,000	
Total Operating expenditures	**607,433**	**720,858**	**804,941**	**946,103**	**946,991**	**1,027,448**	**80,457**	**8.50%**
Total Expenditures by Category	**1,239,973**	**1,482,521**	**1,517,652**	**1,703,483**	**1,665,258**	**1,651,161**	**(14,097)**	**-0.85%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2009/10 THROUGH FY 2013/14
TRANSIT

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Operating revenue:							
Intergovernmental	419,842	446,048	754,807	623,801	570,600	(53,201)	-8.53%
Special assessments							
Permits and licenses							
Charges for services	73,000	87,822	109,321	117,000	118,500	1,500	1.28%
Other	14,681	12,997	4,090	4,000	8,000	4,000	100.00%
Total operating revenue	**507,523**	**546,867**	**868,218**	**744,801**	**697,100**	**(47,701)**	**-6.40%**
Operating expenses:							
Salaries and benefits	688,131	712,712	757,380	718,267	623,713	(94,554)	-13.16%
Supplies and services	510,801	559,833	752,394	753,281	833,738	80,457	10.68%
Depreciation	109,525	245,108	193,710	193,710	193,710	-	0.00%
Total operating expenses	**1,308,457**	**1,517,653**	**1,703,484**	**1,665,258**	**1,651,161**	**(14,097)**	**-0.85%**
Operating income(loss)	(800,934)	(970,786)	(835,266)	(920,457)	(954,061)	(33,604)	3.65%
Nonoperating income(expenses):							
Interest income	659						
Interest expense							
Gain / (Loss) on disposal of assets				16,200	20,000	3,800	23.46%
Capital Grants	793,166	510,904			36,000	36,000	0.00%
Net Income(loss)	(7,109)	(459,882)	(835,266)	(904,257)	(898,061)	6,196	-0.69%
Transfers in	813,253	755,946	641,975	709,663	739,101	29,438	4.15%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**806,144**	**296,064**	**(193,291)**	**(194,594)**	**(158,960)**	35,634	-18.31%
Retained earnings, beginning	93,177	899,321	1,195,385	1,002,094	1,243,965	241,871	24.14%
Residual equity, transfer in (out)				436,465			
Adjustment for restatement & contributed capital							
Retained earnings, ending	**899,321**	**1,195,385**	**1,002,094**	**1,243,965**	**1,085,005**	**(158,960)**	**-12.78%**

Combining Statement of Cash Flows	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Projected	FY 2013/14 Projected
Cash Flows from Operating Activities:					
Cash received from services	73,196	82,617	113,797	117,000	118,500
Other operating revenue	428,608	464,496	4,090	627,801	578,600
Cash payments to suppliers for goods and services	(493,502)	(578,033)	(762,527)	(753,281)	(833,738)
Cash payments to employees for services	(679,436)	(691,490)	(769,535)	(707,567)	(623,713)
Net cash provided by (used in) operating activities	(671,134)	(722,410)	(1,414,175)	(716,047)	(760,351)
Cash Flows from Noncapital Financing Activities:					
Intergovernmental			579,920		
Proceeds from interfund accounts	-	-	192,545	-	-
Payments of interfund accounts	-	(1,196)	-	-	-
Operating transfers in	813,253	641,240	641,975	709,663	730,101
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	813,253	640,044	1,414,440	709,663	730,101
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(63,420)	(618,398)	-	-	(45,000)
Proceeds from sale of capital assets	-	1,406	-	16,200	20,000
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	510,904	-	-	36,000
Transfers in for capital	-	114,705			9,000
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(63,420)	8,617	-	16,200	20,000
Cash Flows from Investing Activities, interest received	437	209	13	-	-
Net increase in cash and cash equivalents	79,136	(73,540)	278	9,816	(10,250)
Cash and cash equivalents:					
Beginning	**-**	**79,136**	**5,596**	**5,874**	**15,690**
Ending	**79,136**	**5,596**	**5,874**	**15,690**	**5,440**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(800,934)	(970,785)	(1,590,073)	(920,457)	(954,061)
Depreciation	109,525	245,108	193,710	193,710	193,710
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(5,719)	246	4,476	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	17,299	(18,200)	(10,133)	-	-
Increase (decrease) in accrued liabilities	8,695	21,221	(12,155)	10,700	-
Increase (decrease) in due to other governments	-	-	-	-	-
Unearned revenue	-	-	-	-	-
Net cash provided by (used in) operating activities	**(671,134)**	**(722,410)**	**(1,414,175)**	**(716,047)**	**(760,351)**

PROGRAM NAME: TRANSIT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: TRANSIT**

PROGRAM DESCRIPTION:

Provide prompt, on-time, properly operated transit services to the elderly, disabled and general public citizens of the City of Bettendorf.

ANALYSIS:

The Bettendorf Transit System works towards the Council goals of providing financially sound and quality city services to make Bettendorf a premier place to live in the Quad Cities. Management issues for FY 13/14 includes a route analysis.

The City will continue to utilize federal and state funds to offset the operations and capital costs of the transit system. The Transit system continues to enjoy an increase in ridership and the upward trend is expected to continue.

The transit staff will be focused on future transit hub location possibilities and starting to study the feasibility of a new bus storage facility.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
State Transit Assistance Grant	187,754	202,173	200,000	176,500
Federal Transit Administration Grant (Operating)/Capital/Pla	258,294	552,634	423,801	394,100
CASI Grant to Transit	1,800	0	0	0
Bus Sign Advertising & Miscellaneous	7,575	1,170	4,000	8,000
Transit Fares	87,822	109,321	117,000	118,500
General Fund - Transfer In	450,897	465,000	620,261	645,101
Employee Benefits Fund - Transfer In	114,705	119,702	0	0
Gaming Fund - Transfer In	78,129	57,273	89,402	85,000
Sales Tax & Interest Fund - Transfer In	20,500	0	0	9,000
Vehicle Replacement Fund / CIP LOT & Interest	91,714	0	0	0
Sale of Assets	3,494	2,700	16,200	20,000
Interest	0	0	0	0
Refunds & Reimbursements	128	221	0	0
Capital Grants (FTA)	510,904	0	0	36,000
TOTAL REVENUES	**1,813,716**	**1,510,194**	**1,470,664**	**1,492,201**
APPROPRIATION SUMMARY:				
Salaries & Wages	504,414	516,651	471,056	432,784
Employee Benefits & Costs	208,297	240,729	247,211	190,929
Staff Development	2,773	2,216	2,850	2,750
Services & Commodities	557,060	750,177	750,431	830,988
Depreciation	245,108	193,710	193,710	193,710
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**1,517,652**	**1,703,483**	**1,665,258**	**1,651,161**
Acquisition of Capital Assets/Equipment				
AUTHORIZED POSITIONS:				
Transit Manager	0.50	0.50	0.00	0.00
Operations Coordinator	1.20	1.20	1.25	0.25
Transit Driver	10.30	10.30	10.30	10.30
Public Works Coordinator	0.10	0.10	0.00	0.00
Admin./Finance	0.03	0.03	0.03	0.03
Deputy Director Public Works, Operations	0.06	0.06	0.06	0.03
Public Works Director	0.10	0.10	0.10	0.05
TOTAL POSITIONS	**12.29**	**12.29**	**11.74**	**10.66**

PROGRAM NAME: TRANSIT — **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS — **FUND: TRANSIT**

PERFORMANCE OBJECTIVES:

1. Maintain bus service on five routes from 6:00 a.m. - 6:00 p.m., Monday through Friday, averaging twelve passengers per hour.
2. Maintain Dial-A-Bus service by contract from 6:00 a.m. - 6:00 p.m. Monday through Friday and from 8:30 a.m. - 5:30 p.m. on Saturday, averaging two passengers per hour.
3. Maintain Saturday route service from 8:30 a.m. - 5:30 p.m. with three buses providing half-hour and hourly service on each route and averaging eleven passengers per hour.

For reporting to the Federal Transit Administration, the total transit budget is sub allocated to the following programs:

1. Administration and Support
2. Transit Operations and planning
3. Transit Vehicle Maintenance
4. Transit Equipment Maintenance
5. Planning

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
DEMAND:				
1. Scott Community College enrollment	3,908	3,908	3,908	3,908
2. Bettendorf High School enrollment	1,500	1,500	1,500	1,500
3. Estimated demand within two blocks of each route	245,000	245,000	245,000	245,000
WORKLOAD:				
1. Revenue miles/fixed route	325,000	328,193	244,755	260,000
2. Total elderly rides/fixed route	9,100	10,789	12,000	13,000
3. Total elderly rides/dial	4,000	3,022	3,000	32,000
4. Total disabled rides/fixed route	10,500	10,461	9,740	10,500
5. Total disabled rides/dial	2,450	950	2,100	2,400
6. General public rides/fixed route	170,000	191,811	197,738	205,000
7. General public rides/dial	350	801	1,300	1,500
8. Total ridership/dial	6,550	5,080	4,287	5,000
9. Total passengers /per route	179,000	38,362	39,548	41,000
10. Total ridership	188,000	191,811	197,733	205,000
PRODUCTIVITY:				
1. Cost per ride/ all transit modes	$5.74	$8.88	$7.91	$8.05
2. Cost per ride/dial	$22.32	$21.80	$16.79	$15.00
3. Cost per mile/route (City)	$3.42	$5.19	$6.39	$6.35
4. Cost per hour/dial	$23.25	$29.58	$29.58	$29.58
5. City cost per passenger (after STA & FTA participation)	$3.83	$2.86	$2.86	$2.86
6. Cost per hour/route (City)	$64.78	$61.39	$61.39	$61.39
EFFECTIVENESS:				
1. Passengers per hour/route	11.3	11.8	11.8	11.8
2. Passengers per hour/dial	2.2	1.93	1.93	1.93
3. % change in ridership/route	8%	5%	5%	5%
4. % change in ridership/dial	11%	-16%	2%	2%
5. % federal participation (operating only)	29%	39%	39%	39%
6. % state participation (operating only)	11%	9%	9%	9%
7. % of citizens surveyed rating transit services as "excellent" or "good" (72% in 2010)	***NA***	***79%***	***79%***	***79%***
8. % of citizens surveyed who have ridden a local bus within Bettendorf in the past 12 months (10% in 2010)	***NA***	***13%***	***13%***	***15%***

QC Waterfront Convention Center

This fund accounts for the construction, operations and maintenance of the QC Waterfront Convention Center (QCWCC) which is located downtown City of Bettendorf on State Street. The City of Bettendorf has entered into an agreement with the Isle of Capri, a local riverboat casino and hotel operator to manage the facility. Construction costs for the Center were funded partially by TIF Bonds issued by the City. Construction was completed and the QCWCC opened in February of 2009.

Financial Summary

The fund is targeting revenues of $4,175,629 and expenditures of $4,209,042 in FY 2013/14.

Debt Service

As of July 1, 2013, the City has $11,300,000 of general obligation notes outstanding in the QCWCC Fund. The notes are backed by the full faith and credit of the City of Bettendorf. The principal and interest payments of these notes will be funded by a combination of TIF revenues, grants from the Scott County Regional Authority and Scott County and contributions by the Isle of Capri.

The City currently has two general obligation notes outstanding as of July 1, 2013. The notes have interest rates of 5.0% and 7.50% and mature in varying annual amounts ranging from $35,000 to $1,175,000 per issue, with the final maturities due in the year ending June 30, 2026. A brief description of these issues are listed below.

- **AUGUST 29, 2008, $2,675,000 SUBORDINATE TAX EXEMPT URBAN RENEWAL TAX INCREMENT REVENUE CAPITAL LOAN NOTES, SERIES 2008A**

  Proceeds from these bonds will be used to finance the walkway and parking area of the QC Waterfront Convention Center.

  These bonds were not rated by Moody's Investors Service.

- **AUGUST 29, 2008, $11,140,000 SUBORDINATE TAX EXEMPT URBAN RENEWAL TAX INCREMENT REVENUE CAPITAL LOAN NOTES, SERIES 2008B**

  Proceeds from these bonds will be used to finance the building construction of the QC Waterfront Convention Center.

  These bonds were not rated by Moody's Investors Service.

General Obligation Notes outstanding as of July 1, 2012 consist of the following individual issues:

	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2013
QCWCC Notes	August 2008	2,675,000	Tax equivalent	2,390,000
QCWCC Notes	August 2008	11,140,000	T-Bill +4.75%	8,910,000
Total General Obligation Bonds				**$11,300,000**

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2013 are as follows:

Year ending June 30:	Principal	Interest
2014	270,000.00	1,178,335.00
2015	990,000.00	1,131,283.75
2016	1,100,000.00	1,021,625.00
2017	1,215,000.00	900,050.00
2018-2022	2,310,000.00	4,409,133.75
2023-2026	5,415,000.00	1,796,075.00
Total	**11,300,000.00**	**10,436,502.50**

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2009/10 through FY 2013/14.
- Cash Flow, FY 2009/10 through FY 2013/14.

QCWCC Expenditures by Function & Category

2013/14

QC Waterfront Convention Center — Fiscal Year 2013/14

Expenditures by Function	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
Events Center:							
Finance/Accounting/Payroll	1,608,151	1,550,872	1,538,655	1,482,519	1,825,470	342,951	23.13%
Building Maintenance	-	-	-	-	-	-	
Convention Center Operations	1,861,227	2,475,077	2,251,445	2,586,825	2,383,572	(203,253)	-7.86%
Isle Opening Budget	-	-	-			-	
Total Events Center	**3,469,378**	**4,025,949**	**3,790,100**	**4,069,344**	**4,209,042**	**139,698**	**3.43%**
Total Expenditures by Function	**3,469,378**	**4,025,949**	**3,790,100**	**4,069,344**	**4,209,042**	**139,698**	**3.43%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	11,110	22,717	24,828	23,222	23,569	347	1.49%
Isle Salaris & Benefits	655,554	710,924	673,262	680,000	693,600	13,600	2.00%
Contract help						-	
Overtime						-	
Retirement contributions	1,789	3,636	3,848	4,044	4,189	145	3.59%
Health, Dental, Life Insurance	1,370	2,535	2,898	2,820	3,060	240	8.51%
Other pay	221	-	-	-	-	-	
Total Salaries & Benefits	**670,044**	**739,812**	**704,836**	**710,086**	**724,418**	**14,332**	**2.02%**
Operating expenditures							
Staff development (Conferences, travel & training)	2,541	-	-	500	510	10	
Repair, maintenance & utilities	835,506	813,364	825,596	836,017	840,421	4,404	0.53%
Risk Management	50,652	50,641	50,790	52,000	53,040	1,040	2.00%
Contractual services	289,256	389,183	401,789	395,102	401,676	6,574	1.66%
Operating expenditures	382,943	431,713	427,481	440,500	449,310	8,810	2.00%
Minor equipment	3,351	2,766	-	-	-	-	
Total Operating expenditures	**1,564,249**	**1,687,667**	**1,705,656**	**1,724,119**	**1,744,957**	**20,838**	**1.21%**
Debt Service	**949,508**	**904,102**	**862,435**	**834,814**	**1,178,335**	**343,521**	**41.15%**
Capital Outlay (Entertainment)	**285,577**	**694,368**	**517,173**	**800,325**	**561,332**	**(238,993)**	**-29.86%**
Total Expenditures by Category	**3,469,378**	**4,025,949**	**3,790,100**	**4,069,344**	**4,209,042**	**139,698**	**3.43%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2009/10 THROUGH FY 2013/14
QC WATERFRONT CONVENTION CENTER

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	1,569,542	2,148,027	1,903,511	2,290,000	2,126,950	(163,050)	-7.12%
Other	674,212	702,368	736,036	658,663	644,273	(14,390)	-2.18%
Total operating revenue	**2,243,754**	**2,850,395**	**2,639,547**	**2,948,663**	**2,771,223**	**(177,440)**	-6.02%
Operating expenses:							
Salaries and benefits	670,044	739,812	704,836	710,086	724,418	14,332	2.02%
Supplies and services	1,245,087	1,770,250	1,607,496	1,908,627	1,690,472	(218,155)	-11.43%
Depreciation	604,740	611,785	615,388	615,817	615,817	-	0.00%
Total operating expenses	**2,519,871**	**3,121,847**	**2,927,720**	**3,234,530**	**3,030,707**	**(203,823)**	-6.30%
Operating income(loss)	(276,117)	(271,452)	(288,173)	(285,867)	(259,484)	26,383	-9.23%
Nonoperating income(expenses):							
Interest income	23,543	3,130	9,380	11,700	14,405	2,705	23.12%
Interest expense	(949,508)	(904,102)	(862,435)	(834,814)	(1,178,335)	(343,521)	41.15%
Gain / (Loss) on disposal of assets							
Other financing sources	125,100	225,048	200,908	200,908	200,000	(908)	-0.45%
Net Income(loss)	(1,076,982)	(947,376)	(940,320)	(908,073)	(1,223,414)	(315,341)	34.73%
Transfers in	1,224,984	1,317,944	1,318,442	1,201,480	1,190,001	(11,479)	-0.96%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**148,002**	**370,568**	**378,122**	**293,407**	**(33,413)**	(326,820)	-111.39%
Retained earnings, beginning	6,779,032	6,927,034	7,297,602	7,675,724	7,969,131	293,407	3.82%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**6,927,034**	**7,297,602**	**7,675,724**	**7,969,131**	**7,935,718**	**(33,413)**	**-0.42%**

Combining Statement of Cash Flows	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Projected	FY 2013/14 Projected
Cash Flows from Operating Activities:					
Cash received from services	1,569,542	2,042,074	1,936,130	2,290,000	2,126,950
Other operating revenue	608,094	1,355,716	656,714	658,663	644,273
Cash payments to suppliers for goods and services	(1,202,132)	(1,629,766)	(1,986,986)	(1,908,627)	(1,690,472)
Cash payments to employees for services	(669,022)	(739,842)	(703,491)	(710,086)	(724,418)
Net cash provided by (used in) operating activities	306,482	1,028,182	(97,633)	329,950	356,333
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	1,224,984	1,317,944	1,318,442	1,201,480	1,201,480
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	1,224,984	1,317,944	1,318,442	1,201,480	1,201,480
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(536,193)	(83,103)	(17,141)	(45,085)	(140,000)
Proceeds from sale of cpital assets					
Proceeds from notes	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	(510,000)	(545,000)	(585,000)	(625,000)	(270,000)
Interest paid on bonds	(952,635)	(906,230)	(866,258)	(834,814)	(1,178,335)
Capital grants	-	-	225,048	200,908	200,000
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(1,998,828)	(1,534,333)	(1,243,351)	(1,303,991)	(1,388,335)
Cash Flows from Investing Activities, interest received	24,876	4,718	9,380	11,700	14,405
Net increase in cash and cash equivalents	(442,486)	816,511	(13,162)	239,139	183,883
Cash and cash equivalents:					
Beginning	**1,065,099**	**622,613**	**1,439,124**	**1,425,962**	**1,665,101**
Ending	**622,613**	**1,439,124**	**1,425,962**	**1,665,101**	**1,848,984**
Restricted cash - Equipment Replacement Fund	**568,476**	**1,018,572**	**1,002,772**	**1,067,522**	**1,233,928**
Unrestricted cash	**54,137**	**420,552**	**423,190**	**597,579**	**615,056**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(276,117)	(271,452)	(288,173)	(285,867)	(259,484)
Depreciation	582,596	589,640	593,244	593,673	593,673
Amortization	22,144	22,145	22,144	22,144	22,144
(Gain) loss on disposal of assets					
Receivables and due from other governments	(66,118)	547,395	(46,703)	-	-
Prepaid items	-	61,688	(52,931)	-	-
Accounts payable and due to other governments	42,955	78,796	(326,559)	-	-
Compensated absences and accrued liabilities	1,022	(30)	1,345	-	-
Net cash provided by (used in) operating activities	**306,482**	**1,028,182**	**(97,633)**	**329,950**	**356,333**



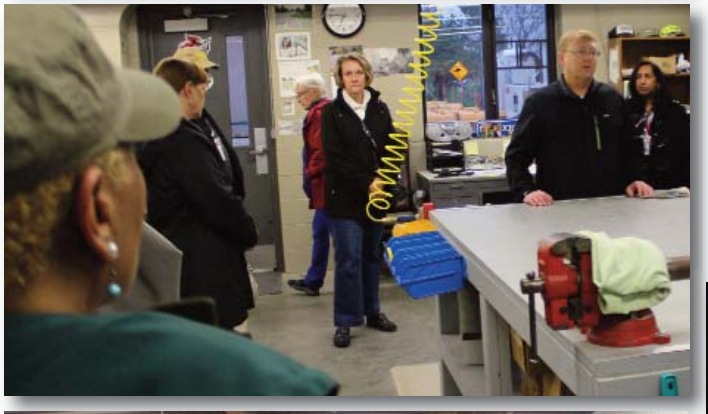
















Bettendorf 101: City Citizen Academy

The City Citizen Academy is a seven week informative, interactive program that looks into the internal values, philosophy, and operations of the City of Bettendorf. The Academy is designed to give Bettendorf residents an in-depth look at how their City government works. Participants will gain knowledge and insight through discussions, demonstrations and site visits.

Internal Service Funds

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees.

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures.

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City.

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2009/10 THROUGH FY 2013/14
INTERNAL SERVICE FUNDS

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amovnt	Inc (Dec) over FY 2012/13 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	5,415,180	5,572,901	6,390,872	6,585,542	7,253,983	668,441	10.15%
Other	51,191	67,710	62,497	33,806	46,000	12,194	36.07%
Total operating revenue	**5,466,371**	**5,640,611**	**6,453,369**	**6,619,348**	**7,299,983**	**680,635**	**10.28%**
Operating expenses:							
Salaries and benefits	3,202,701	3,111,845	3,746,138	962,196	1,040,270	78,074	8.11%
Supplies and services	2,305,341	2,657,390	2,755,861	5,649,699	6,307,782	658,083	11.65%
Depreciation	25,060	17,971	24,142	24,142	24,200	58	0.24%
Total operating expenses	**5,533,102**	**5,787,206**	**6,526,141**	**6,636,037**	**7,372,252**	**736,215**	**11.09%**
Operating income(loss)	(66,731)	(146,595)	(72,772)	(16,689)	(72,269)	(55,580)	333.03%
Nonoperating income(expenses):							
Interest income	101,014	39,466	50,973	39,500	39,400	(100)	-0.25%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	34,283	(107,129)	(21,799)	22,811	(32,869)	(55,680)	-244.09%
Transfers in	32,000	32,000	32,000	22,000	32,000	10,000	45.45%
Transfers out	(82,434)	-	-	-	-	-	
Net income	**(16,151)**	**(75,129)**	**10,201**	**44,811**	**(869)**	**(45,680)**	**-101.94%**
Retained earnings, beginning	2,554,496	2,538,345	2,463,216	2,473,417	2,518,228	44,811	1.81%
Adjustment for restatement & contribute	-	-	-	-	-		
Retained earnings, ending	**2,538,345**	**2,463,216**	**2,473,417**	**2,518,228**	**2,517,359**	**(869)**	**-0.03%**

	Employee Health Ins.	Risk Managemt.	Information Services	Municipal Garage	Total Internal Serv.
Revenues & Other Financing Sources:					
Property Taxes					
TIF Revenues					
Other City Taxes					
Licenses & Permits					
Use of Money & Property	15,000	10,000	6,200	8,200	39,400
Intergovernmental					0
Charges for Services	3,929,703	882,375	686,256	1,755,649	7,253,983
Special Assessments					0
Miscellaneous	5,000	25,000	16,000		46,000
Bond Proceeds					0
Other financing sources					
Transfers In			32,000		32,000
Total Revenues & Other Sources	**3,949,703**	**917,375**	**740,456**	**1,763,849**	**7,371,383**
Expenditures & Other Financing Uses:					
Public Safety					0
Public Works					0
Culture & Recreation					0
Community & Economic Development					0
General Government					0
Debt Service					0
Capital Projects					0
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	3,949,703	917,375	741,392	1,763,782	7,372,252
Total Gov Activities & Business Exp.	**3,949,703**	**917,375**	**741,392**	**1,763,782**	**7,372,252**
Transfers Out					0
Total ALL Expenditures/Transfers Out	**3,949,703**	**917,375**	**741,392**	**1,763,782**	**7,372,252**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	0	(936)	67	(869)
Estimated Beginning Fund Balance	**984,971**	**663,890**	**323,491**	**545,876**	**2,518,228**
Ending Fund Balance June 30	**984,971**	**663,890**	**322,555**	**545,943**	**2,517,359**

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees. Annually the fund undergoes an actuarial certification. The last review stated that, "the reserves held at the end of the plan year, February 2012, and the accrual rates established for use in the plan year beginning March 1, 2013 are in accordance with accepted actuarial standards consistently applied, are based on actuarial requirements of the State of Iowa, make good and sufficient provisions for all unpaid claims and other actuarial liabilities under the the terms of the plan and include appropriate provision for all actuarial items which ought to be established." The City plans to work with the City's independent claims administrator and to re-establish the Health Committee in hopes to find additional ways to save costs on future health insurance claims.

Financial Summary

The Employee Health Insurance fund is budgeted to breakeven in FY 2013/14 with revenues matching expenditures at $3,949,703.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2009/10 through FY 2013/14
- Health Insurance funding sources, FY 2009/10 – FY 2013/14
- Cash Flow, FY 2009/10 through FY 2013/14
- Program Performance Indicators

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2009/10 THROUGH FY 2013/14
EMPLOYEE INSURANCE FUND

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	2,786,716	2,722,762	3,350,313	3,328,991	3,929,703	600,712	18.04%
Other	3,263	1,427	1,222	1,000	5,000	4,000	400.00%
Total operating revenue	**2,789,979**	**2,724,189**	**3,351,535**	**3,329,991**	**3,934,703**	**604,712**	**18.16%**
Operating expenses:							
Salaries and benefits	2,357,243	2,244,322	2,840,133	-	-	-	
Supplies and services	469,527	537,238	498,338	3,347,491	3,949,703	602,212	17.99%
Depreciation							
Total operating expenses	**2,826,770**	**2,781,560**	**3,338,471**	**3,347,491**	**3,949,703**	**602,212**	**17.99%**
Operating income(loss)	(36,791)	(57,371)	13,064	(17,500)	(15,000)	2,500	-14.29%
Nonoperating income(expenses):							
Interest income	43,882	18,705	23,115	17,500	15,000	(2,500)	-14.29%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	7,091	(38,666)	36,179	-	-	-	0.00%
Transfers in							
Transfers out							
Net income	**7,091**	**(38,666)**	**36,179**	**-**	**-**	-	0.00%
Retained earnings, beginning	980,367	987,458	948,792	984,971	984,971	-	0.00%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**987,458**	**948,792**	**984,971**	**984,971**	**984,971**	-	0.00%

Employee Health Insurance – Statement of Cash Flows

2013/14

Combining Statement of Cash Flows	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Projected	FY 2013/14 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	2,783,353	2,722,688	3,354,632	3,328,991	3,929,703
Receipts from other operating revenue	1,098	3,592	1,222	1,000	5,000
Payments to suppliers	(462,703)	(537,238)	(498,338)	(477,861)	(499,739)
Payments to claimants	(2,260,924)	(2,337,918)	(2,682,641)	(2,869,630)	(3,449,964)
Payments to employees	-	-	-	-	-
Net cash provided by (used in) operating activities	60,824	(148,876)	174,875	(17,500)	(15,000)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts					
Payments of interfund accounts					
Operating transfers in	-				
Operating transfers (out)					
Net cash provided by noncapital financing activities	-	-	-	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment					
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	45,471	18,499	25,923	15,000	15,000
Net increase in cash and cash equivalents	106,295	(130,377)	200,798	(2,500)	-
Cash and cash equivalents:					
Beginning	**1,101,284**	**1,207,579**	**1,077,202**	**1,278,000**	**1,275,500**
Ending	**1,207,579**	**1,077,202**	**1,278,000**	**1,275,500**	**1,275,500**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(36,791)	(57,371)	13,064	(17,500)	(15,000)
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(5,528)	2,091	4,320	-	-
(Increase) in prepaid items	6,824	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable					
Increase (decrease) in claims payable	96,319	(93,596)	157,491		
Increase (decrease) in accrued liabilities					
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**60,824**	**(148,876)**	**174,875**	**(17,500)**	**(15,000)**

City of Bettendorf
Health Insurance Costs
FY 2013/14 Budget Review

Fiscal Year	Audit FY 2009/10	Audit FY 2010/11	Audit FY 2011/12	Estimate FY 2012/13	Bid FY 2013/14
Medical/Dental/Vision Claims **	2,549,095	2,368,280	3,066,062	3,267,113	3,649,964
Less specific/aggregate stop loss recoveries	(180,406)	(141,162)	(237,570)	(240,000)	(200,000)
Net Claims	2,368,689	2,227,118	2,828,492	3,027,113	3,449,964
Administration Fees	81,724	76,674	75,453	86,063	88,775
Broker fee	8,388	8,280	8,280	8,280	8,352
Stop Loss Service fees	-	-	-	-	-
Aggregate Premium	17,740	14,987	14,794	14,922	14,922
Specific Premium ($70k 3/1/12)	240,642	300,071	292,312	241,401	256,490
Reinsurance					
Other (run-out admin)					
Total Stop Loss Premium					
Lasered specific					
Projected stop loss premium					
Life/LTD/Accidental Death Premiums	93,418	95,791	106,304	126,000	130,000
Reinsurance Assessment	15,144	17,265	11,640		
Other (voluntary separation RHS pay-out)		40,324			
Bank charges	-	-	-	-	-
Supplies	-	-	-	-	-
Actuarial Fee	1,025	1,050	1,195	1,195	1,200
Total Expenses on Fiscal Year	2,826,770	2,781,560	3,338,470	3,504,974	3,949,703
	11.22%	-1.60%	20.02%	4.99%	12.69%
The City's projected MAXIMUM cost on medical, RX & dental claims is $4,018,503 for FY 13/14, up $400,724 or 11.07% from FY 12/13 . Ample reserves are available in the Health Insurance fund balance to cover claims up to the maximum.	Added 3 firefighters 7/1/09	Lost dispatchers 7/1/10		Added 1 firefighter 7/1/12	
Average annual increase over 8 years in health costs from FY 2005/06 to FY 2013/14 total 9.68%					

Funding sources, Health Insurance

Sources:	FY 09/10	FY 10/11	FY 11/12	FY 12/13 Budget	FY 13/14 Budget
Property tax levy & Utility Replacement Tax	1,504,189	1,589,596	1,874,812	1,848,195	2,058,345
Utility Replacement Tax	0	0	0	0	0
Additional charges for services, General Fund	-	-	-	-	-
Transfer in from Gaming	-	-	-	-	-
Transfer in from Risk Management	-	-	-	-	-
Charges for services, all other funds	1,153,118	1,014,946	1,276,983	1,424,279	1,658,858
Interest earnings	43,882	18,706	23,117	15,000	15,000
Payments from Employee premium share, part-time employees, retirees, & COBRA	132,672	196,978	199,737	217,500	217,500
Fund balance (increase) or decrease	(7,091)	(38,666)	(36,179)	-	-
Total sources of funding for expenditures	**2,826,770**	**2,781,560**	**3,338,470**	**3,504,974**	**3,949,703**

PROGRAM NAME: EMPLOYEE INSURANCE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: EMPLOYEE INSURANCE**

PROGRAM DESCRIPTION:

Maintain self insurance program and insure that cost containment is a priority. Establish a wellness committee to help our employees mak healthy lifestyle choices creating a healthier workplace.

ANALYSIS:

The Employee Health Insurance fund was established to meet the potential losses from medical and dental claims. Self insurance is in effect for all claims up to the aggregate stop loss, with a $50,000 per claim stop loss amount. All claim handling procedures are performed by a third party administrator and overseen by the Human Resources Director. Each year we bid the TPA and stop loss insurance services to guarantee competitive pricing. The level of health care benefits the City offers its employees is outstanding.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for Services	2,722,762	3,350,311	3,328,991	3,929,703
Interest	18,705	23,117	17,500	15,000
Reimbursements	1,427	1,222	1,000	5,000
Transfers In	0	0	0	0
TOTAL REVENUES	**2,742,894**	**3,374,650**	**3,347,491**	**3,949,703**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	2,781,560	3,338,470	3,347,491	3,949,703
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**2,781,560**	**3,338,470**	**3,347,491**	**3,949,703**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

Employee Health Insurance

2013/14

PROGRAM NAME: EMPLOYEE INSURANCE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: EMPLOYEE INSURANCE**

PERFORMANCE OBJECTIVES:

1. Administer Employee Benefit Programs which include health, dental, life and long-term disability insurance.
2. To provide wellness programs and education to decrease costs and ensure appropriate coverages to eligible employees.
3. Provide education and communication to employees to ensure thorough understanding of benefits available to them.
4. Continue labor health committee in surveying employee health care needed.
5. Continue wellness committee and programs.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. Medical/dental enrollment - employee	69	69	69	69
2. Medical/dental enrollment - family	160	160	160	161
3. Medical/dental enrollment - retirees	5	5	5	7
4. Medical/dental enrollment - COBRA	0	0	0	0
5. Life enrollment	228	228	228	230
6. Long-term disability enrollment	228	228	228	230
7. Flex enrollment	100	100	100	105
WORKLOAD:				
1. # of labor management health committee meetings	7	7	7	7
2. Total charges submitted - all benefits	$2,563,417	$2,563,417	$2,563,417	$3,216,733
3. Total specific reimbursements	$150,000	$150,000	$150,000	$150,000
4. Ineligible charges denied	$25,000	$25,000	$25,000	$25,000
PRODUCTIVITY:				
1. % of time spent as insurance liaison	25%	25%	25%	25%
2. Total claims paid - all benefits	$2,413,417	$2,413,417	$2,413,417	$3,066,733
3. % of total claims paid - employee	50%	50%	50%	50%
4. % of total claims paid - spouse	20%	20%	20%	20%
5. % of total claims paid - children	30%	30%	30%	30%
EFFECTIVENESS:				
1. Ratio - payments/charges - all benefits	94%	94%	94%	95%
2. Avg. claim frequency per month per employee (med & de	4	4	4	4
3. Average age of employee	45	45	45	47
4. Average family size	3.6	3.6	3.6	3.6
5. Claims in excess of specific	3	3	3	4

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures. Effective with the 2005/06 budget the City has contracted the Iowa Communities Assurance Pool (ICAP) to provide property and liability insurance coverage for the City and Iowa Municipalities Workers' Compensation Association (IMWCA) to provide workers' compensation insurance.

Financial Summary

The Risk Management Fund is projected to match expenditure with revenue sources in FY 2013/14. The projected ending fund balance is $663,890.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2009/10 through FY 2013/14
- Property, Casualty and Workers Compensation Premiums Five Year Premium Comparison
- Cash Flow, FY 2009/10 through FY 2013/14
- Program Performance Indicators

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2009/10 THROUGH FY 2013/14
RISK MANAGEMENT

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	800,472	713,084	766,919	852,767	882,375	29,608	3.47%
Other	30,827	38,022	52,213	15,000	25,000	10,000	66.67%
Total operating revenue	**831,299**	**751,106**	**819,132**	**867,767**	**907,375**	**39,608**	**4.56%**
Operating expenses:							
Salaries and benefits							
Supplies and services	760,745	757,177	815,288	861,082	917,375	56,293	6.54%
Depreciation							
Total operating expenses	**760,745**	**757,177**	**815,288**	**861,082**	**917,375**	**56,293**	**6.54%**
Operating income(loss)	70,554	(6,071)	3,844	6,685	(10,000)	(16,685)	-249.59%
Nonoperating income(expenses):							
Interest income	27,444	9,021	12,623	10,000	10,000	-	0.00%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	97,998	2,950	16,467	16,685	-	(16,685)	0.00%
Transfers in	-						
Transfers out	(82,434)						
Net income	**15,564**	**2,950**	**16,467**	**16,685**	**-**		
Retained earnings, beginning	612,224	627,788	630,738	647,205	663,890	16,685	2.58%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**627,788**	**630,738**	**647,205**	**663,890**	**663,890**	**-**	**0.00%**

Combining Statement of Cash Flows	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Projected	FY 2013/14 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	798,949	718,667	727,537	852,767	882,375
Receipts from other operating revenue	30,827	38,022	52,213	25,000	25,000
Payments to suppliers	(786,965)	(798,088)	(778,397)	(871,082)	(917,375)
Payments to claimants					
Payments to employees					
Net cash provided by (used in) operating activities	42,811	(41,399)	1,353	6,685	(10,000)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	11,866	4,190	-	-
Payments of interfund accounts	(10,984)	-	-	-	-
Operating transfers in	-	-	-	-	-
Operating transfers (out)	(82,434)	-	-	-	-
Net cash provided by noncapital financing activities	(93,418)	11,866	4,190	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	28,967	9,237	13,685	10,000	10,000
Net increase in cash and cash equivalents	(21,640)	(20,296)	19,228	16,685	-
Cash and cash equivalents:					
Beginning	**697,151**	**675,511**	**655,215**	**674,443**	**691,128**
Ending	**675,511**	**655,215**	**674,443**	**691,128**	**691,128**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	70,554	(6,070)	3,844	6,685	(10,000)
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(1,523)	5,583	(39,382)	-	-
(Increase) in prepaid items	5,060	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(31,280)	(40,912)	36,891		
Increase (decrease) in claims payable					
Increase (decrease) in accrued liabilities					
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**42,811**	**(41,399)**	**1,353**	**6,685**	**(10,000)**

City of Bettendorf
Property, Casualty and Workers Compensation Premiums
Five Year Premium Comparison

City-Wide Insurance	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Actual	FY 2013/14 Budget Estimate	FY 2013/14 Renewal	% Change from FY 12/13 Actual to FY 2013/14 Renewal	$ Change from FY 12/13 Actual to FY 2013/14 Renewal
Property including Contents	67,301	68,301	71,465	71,210	75,000	74,321	4.37%	3,111
General & Law Enforcement	76,036	78,441	75,957	77,380	83,000	77,804	0.55%	424
Auto (including physical damage) $1000/$2,500 deductible effective 7/1/10	78,079	74,271	74,577	79,147	83,000	81,566	3.06%	2,419
Public Official	16,363	16,825	17,002	16,358	17,000	16,330	-0.17%	-28
Excess	36,852	41,692	38,198	39,440	42,000	39,987	1.39%	547
Distribution from ICAP - Equity Refund or fund balance draw down	**(54,838)**	**(57,143)**	(53,430)	(15,334)	(15,000)	(18,513)	20.73%	-3,179
Total Property	219,793	222,387	223,769	268,201	285,000	271,495	1.23%	3,294
Employee Dishonesty	1,316	1,380	1,371	1,411	1,500	1,500	6.31%	89
Flood Insurance	2,530	2,537	2,547	2,547	2,547	2,878	13.00%	331
Liquor Liability/Dram	3,925	4,804	3,592	3,500	3,500	2,994	-14.46%	-506
Workers Compensation - ($50,000 deductible effective 7/1/10)	414,133	349,087	398,506	406,113	487,000	403,879	-0.55%	-2,234
Audit Premium (Workers Compensation)	24,955	15,439	2,117	4,582	-	5,000	9.12%	418
Sub-total Premium Renewal	666,652	595,634	631,902	686,354	779,547	687,746	0.20%	1,392
Underground Storage Tanks	1,400	1,290	1,268	1,278	1,342	1,409	10.25%	131
Total All Insurance	**668,052**	**596,924**	**633,169**	**687,632**	**780,889**	**689,155**	0.22%	1,523
Mod factor	**1.00**	**1.06**	**1.13**	**1.05**	**1.05**	**0.96**		
Quad-City Waterfront Convention Center								
Property including contents:	17,429	18,902	19,253	19,624	21,000	20,003	1.93%	379
General:	11,563	11,929	11,552	11,989	13,000	11,832	-1.31%	-157
Excess:	2,356	2,502	2,444	2,520	2,600	2,552	1.27%	32
Flood	2,530	2,537	2,547	2,547	2,547	2,878	13.00%	331
Total QC Waterfront Convention Center	33,878	35,870	35,796	36,680	39,147	37,265	1.59%	585

PROGRAM NAME: RISK MANAGEMENT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: RISK MANAGEMENT**

PROGRAM DESCRIPTION:

To minimize the loss of City resources and assets by properly administering the risk management and insurance functions of the City.

ANALYSIS:

The Risk Management fund reports premiums and deductibles for general liability and property claims. The City purchases commercial insurance for general liability and property claims. The primary limits for each line of coverage are protected by an excess liability policy. Claims for these lines of coverage are adjusted by the carrier's representative. Premiums for property and liability are handled under the Iowa Communities Assurance Pool; and workers compensation is handled by Iowa Municipalities Workers Compensation Association.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for services	713,084	766,919	852,767	882,375
Interest	9,020	12,623	10,000	10,000
Miscellaneous	38,022	52,213	15,000	25,000
Transfers In				
TOTAL REVENUES	**760,126**	**831,755**	**877,767**	**917,375**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	1,000	1,000
Services & Commodities	757,177	815,287	860,082	916,375
Capital Expenditures	0	0	0	0
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**757,177**	**815,287**	**861,082**	**917,375**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: RISK MANAGEMENT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: RISK MANAGEMENT**

PERFORMANCE OBJECTIVES:

1. Coordinate quarterly labor/management safety committee meetings.
2. Maintain an employee safety recognition program.
3. Through safety committee, provide information to departments on safety related matters.
4. Facilitate and/or coordinate safety orientation to new employees and ongoing mandatory training.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. Value of property insured		***$76,303,470***	***$80,000,000***	***$80,000,000***
2. Incidents reported: property, auto, general liability	25	25	25	25
3. Work related injuries	22	22	22	22
4. Expenditures for coverage and losses	***757,177***	***815,287***	***861,082***	***917,375***
WORKLOAD:				
1. # of property claims processed	15	15	15	19
2. # of liability claims processed	22	22	22	22
3. # of worker's comp claims processed	***22***	***23***	***22***	***22***
4. # of claims under deductibles	20	20	20	20
5. # of losses		***0***	***0***	***0***
6. # of accidents involving law enforcement vehicles		***1***	***0***	***0***
PRODUCTIVITY:				
1. $ of liability claims paid	$10,000	$10,000	$10,000	$10,000
2. Liability claims closed without payments	20	20	20	20
3. Worker's comp claims closed	22	23	22	20
EFFECTIVENESS:				
1. % of increase in insurance coverage cost from previous F	0.10%	0.10%	0.10%	0.10%
2. % of general liability claims closed without payment/aut	25%	25%	25%	25%
3. Total loss $ not covered, including deductibles (P1-E3)	$10,000	$10,000	$10,000	$10,000
4. $ of reimbursements for damages under deductibles	$100,000	$100,000	$100,000	$100,000
5. Worker days lost due to injury	***60***	***180***	***60***	***60***

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City. This fund is basically budgeted to break even. The goal of the fund is to charge back to the other City departments only the amount needed to cover operating expenses, including depreciaton and any capital equipment.

Financial Summary

Operating budgets for the Municipal Garage Fund are set at revenues of $1,763,849 and expenditures of $1,1763,782 for FY 2013/14. The ending fund balance is expected to be $545,943.

The following pages show:

- Expenditures by function and category
- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2009/10 through FY 2013/14
- Cash Flow, FY 2009/10 through FY 2013/14
- Program Performance Indicators

Municipal Garage Expenditures by Function & Category

2013/14

Municipal Garage — Fiscal Year 2013/14

Expenditures by Function	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
Public Works:							
Building Maintenance	4,209	2,141	-	3,000	2,500	(500)	-16.67%
Maintenance Garage	1,354,969	1,623,998	1,681,119	1,741,160	1,761,282	20,122	1.16%
Total Municipal Garage	**1,359,178**	**1,626,139**	**1,681,119**	**1,744,160**	**1,763,782**	**19,622**	**1.13%**
Total Expenditures by Function	**1,359,178**	**1,626,139**	**1,681,119**	**1,744,160**	**1,763,782**	**19,622**	**1.13%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	294,927	265,152	302,607	275,000	360,545	85,545	31.11%
Part-time/Temporary Employees	21,500	20,021	20,870	22,700	24,069	1,369	6.03%
Contract help	-	6,200	-	47,500	6,200	(41,300)	
Overtime	4,731	30,491	3,723	21,000	2,000	(19,000)	-90.48%
Retirement contributions	52,186	52,233	57,051	61,577	71,496	9,919	16.11%
Health, Dental, Life Insurance	63,231	53,910	72,457	68,734	94,083	25,349	36.88%
Other pay	1,755	9,216	6,681	6,800	6,900	100	1.47%
Total Salaries & Benefits	**438,330**	**437,223**	**463,389**	**503,311**	**565,293**	**61,982**	**12.31%**
Operating expenditures							
Staff development (Conferences, travel & training)	1,200	240	-	3,375	3,375	-	0.00%
Repair, maintenance & utilities	163,138	224,586	155,906	201,863	165,267	(36,596)	-18.13%
Risk Management	15,976	14,042	15,158	16,737	19,612	2,875	17.18%
Contractual services	17,415	14,360	16,792	16,424	17,335	911	5.55%
Operating expenditures	714,860	929,873	1,022,791	996,450	986,900	(9,550)	-0.96%
Minor equipment	8,259	5,815	7,083	6,000	6,000	-	0.00%
Total Operating expenditures	**920,848**	**1,188,916**	**1,217,730**	**1,240,849**	**1,198,489**	**(42,360)**	**-3.41%**
Total Expenditures by Category	**1,359,178**	**1,626,139**	**1,681,119**	**1,744,160**	**1,763,782**	**19,622**	**1.13%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2009/10 THROUGH FY 2013/14
MUNICIPAL GARAGE

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	1,289,403	1,553,043	1,632,576	1,761,923	1,755,649	(6,274)	-0.36%
Other	20	19,189	-	1,150	-	(1,150)	-100.00%
Total operating revenue	**1,289,423**	**1,572,232**	**1,632,576**	**1,763,073**	**1,755,649**	**(7,424)**	**-0.42%**
Operating expenses:							
Salaries and benefits	442,644	437,223	463,389	503,311	565,293	61,982	12.31%
Supplies and services	891,474	1,170,944	1,193,588	1,216,707	1,174,289	(42,418)	-3.49%
Depreciation	25,060	17,971	24,142	24,142	24,200	58	0.24%
Total operating expenses	**1,359,178**	**1,626,138**	**1,681,119**	**1,744,160**	**1,763,782**	**19,622**	**1.13%**
Operating income(loss)	(69,755)	(53,906)	(48,543)	18,913	(8,133)	(27,046)	-143.00%
Nonoperating income(expenses):							
Interest income	22,437	7,351	9,274	7,000	8,200	1,200	17.14%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(47,318)	(46,555)	(39,269)	25,913	67	(25,846)	-99.74%
Transfers in							
Transfers out							
Net income	**(47,318)**	**(46,555)**	**(39,269)**	**25,913**	**67**	**(25,846)**	**-99.74%**
Retained earnings, beginning	653,105	605,787	559,232	519,963	545,876	25,913	4.98%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**605,787**	**559,232**	**519,963**	**545,876**	**545,943**	**67**	**0.01%**

Combining Statement of Cash Flows	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Projected	FY 2013/14 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	1,289,403	1,553,043	1,632,576	1,761,923	1,755,649
Receipts from other operating revenue	20	19,189	-	1,150	-
Payments to suppliers	(842,889)	(1,165,166)	(1,195,690)	(1,216,707)	(1,174,289)
Payments to claimants	-	-	-	-	-
Payments to employees	(436,550)	(431,368)	(470,203)	(503,311)	(565,293)
Net cash provided by (used in) operating activities	9,984	(24,302)	(33,317)	43,055	16,067
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	-	-	-	-	-
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	-	-	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	(87,233)	-	-	-
Net cash provided by (used in) capital and related financing activities	-	(87,233)	-	-	-
Cash Flows from Investing Activities, interest received	23,073	7,537	10,414	8,500	8,200
Net increase in cash and cash equivalents	33,057	(103,998)	(22,903)	51,555	24,267
Cash and cash equivalents:					
Beginning	**536,193**	**569,250**	**465,252**	**442,349**	**493,904**
Ending	**569,250**	**465,252**	**442,349**	**493,904**	**518,171**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(69,755)	(53,906)	(48,543)	18,913	(8,133)
Depreciation	25,060	17,971	24,142	24,142	24,200
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	-	-	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	48,585	5,778	(2,102)		
Increase (decrease) in claims payable					
Increase (decrease) in accrued liabilities	6,094	5,855	(6,814)		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**9,984**	**(24,302)**	**(33,317)**	**43,055**	**16,067**

PROGRAM NAME: MUNICIPAL GARAGE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: MUNICIPAL GARAGE**

PROGRAM DESCRIPTION:

Maintain vehicles and equipment in a safe and useful condition at all times. Make use of the trend analysis capabilities of the computerized fleet system, monitor the work efficiencies of the garage, and continue to provide a preventive maintenance program for all departments.

ANALYSIS:

Under the direction of the Garage Manager, the Municipal Garage is a vital operation working directly and indirectly towards all city goals and objectives. Staff continues to provide timely preventive maintenance and repairs to city vehicles from all departments. Our proven preventive maintenance program continues to hold down the number of breakdowns compared to routine maintenance to below 40%. The hourly rate remains at $80.00 per hour.

The cost of fuel has continued to increase and is projected to fluctuate throughout the coming year. In addition, our combine d diesel fuel and gasoline usage has remained steady over last year with minor flucuations. The budget includes the projected increases for fuel usage and higher costs. Alternative fuel technology are continually being investigated to offset the rising costs

Staff has upgraded the Garage diagnostic equipment that will enable us to keep pace with the changing technology that is incorporated in the newer vehicles and equipment.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges For Services	1,553,043	1,632,576	1,761,923	1,755,649
Interest	7,351	9,277	7,000	8,200
Federal Grant	0	0	0	0
Refunds & Reimbursements	19,189	0	1,150	0
Transfer In from General	0	0	0	0
TOTAL REVENUES	**1,579,583**	**1,641,853**	**1,770,073**	**1,763,849**
APPROPRIATION SUMMARY:				
Salaries & Wages	321,864	327,200	366,200	392,814
Employee Benefits & Costs	115,359	136,189	137,111	172,479
Staff Development	240	0	3,375	3,375
Services & Commodities	1,170,704	1,193,588	1,213,332	1,170,914
Capital Expenditures	0	0	0	0
Depreciation	17,971	24,142	24,142	24,200
TOTAL APPROPRIATIONS	**1,626,138**	**1,681,119**	**1,744,160**	**1,763,782**
Acquisition of Capital Assets				
AUTHORIZED POSITIONS:				
Public Works Director	0.05	0.05	0.05	0.05
Deputy Public Works Director	0.06	0.06	0.06	0.06
Lead Mechanic	0.00	0.00	0.00	0.00
Mechanic	4.00	4.00	4.00	4.00
Parts Inventory Control Clerk	1.00	1.00	1.00	1.00
Public Works Coordinator	0.05	0.05	0.025	0.025
Laborer/Part-Time	0.50	0.50	0.75	0.75
Garage Supervisor	0.50	0.50	0.50	0.50
Admin./Finance	0.015	0.015	0.015	0.015
TOTAL POSITIONS	**6.175**	**6.175**	**6.400**	**6.400**

PROGRAM NAME: MUNICIPAL GARAGE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: MUNICIPAL GARAGE**

PERFORMANCE OBJECTIVES:

1. To keep percentage of call backs to total repairs at no more than 1%.
2. To increase PM checklist items completed by - 10%.
3. Continually adjust inventory to eliminate obsolete or unused parts.
4. Increase the ratio of scheduled maintenance vs. unscheduled maintenance to 60% or greater.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. Fleet size (vehicles and equipment)	450	450	450	450
2. Repair and maintenance requests	525	525	525	525
3. Gallons of fuel required	204,000	204,000	205,000	205,000
4. Hours available to billed for work orders		***8,320***	***8,320***	***8,320***
WORKLOAD:				
1. # of vehicles for unscheduled maintenance	300	300	300	300
2. # of fuel gallons dispensed	195,000	205,000	205,000	205,000
3. # of vehicle specs prepared	12	12	12	12
4. # of vehicles for scheduled maintenance	1,850	1,850	1,850	1,850
5. Hours billed to work orders		***7,228***	***7,300***	***7,300***
PRODUCTIVITY:				
1. Labor costs per hour	$80	$80	$80	$80
2. Cost per work order	$185.00	$185.00	$185.00	$185.00
3. Hours billed as % of hours available		***87%***	***88%***	***88%***
EFFECTIVENESS:				
1. % of call back to total vehicle repairs	1%	1%	1%	1%

Information Services

This fund was established to account for services provide by the Information Services department to the rest of the City.

Financial Summary

Operating budgets for the IS fund are set at revenues of $740,456 and expenditures of $741,392 for FY 2013/14. The ending fund equity balance is expected to be $322,555.

The following pages show:

- Expenditures by function and category
- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2009/10 through FY 2013/14
- Cash Flow, FY 2009/10 through FY 2013/14
- Program Performance Indicators

Information Services Expenditures by Function & Category

2013/14

Information Services — Fiscal Year 2013/14

Expenditures by Function	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	$ Inc (Dec) from 13	% Inc (Dec) from 13
Finance:							
Information Services	584,134	622,333	691,264	683,304	741,392	58,088	8.50%
GIS	-	-	-			-	
Total Information Services	**584,134**	**622,333**	**691,264**	**683,304**	**741,392**	**58,088**	**8.50%**
Total Expenditures by Function	**584,134**	**622,333**	**691,264**	**683,304**	**741,392**	**58,088**	**8.50%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	297,408	308,731	318,368	331,920	339,905	7,985	2.41%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	-	-	-	-	-	-	
Overtime	4,616	8,065	4,308	3,249	5,000	1,751	53.89%
Retirement contributions	48,489	51,995	56,814	61,328	64,580	3,252	5.30%
Health, Dental, Life Insurance	46,124	45,529	54,755	54,028	61,192	7,164	13.26%
Other pay	3,900	15,981	8,371	8,360	4,300	(4,060)	-48.56%
Total Salaries & Benefits	**400,537**	**430,301**	**442,616**	**458,885**	**474,977**	**16,092**	**3.51%**
Operating expenditures							
Staff development (Conferences, travel & training)	33	7,091	52	10,500	18,000	7,500	71.43%
Repair, maintenance & utilities	155,859	156,725	218,220	179,719	205,715	25,996	14.46%
Risk Management	-	-	-	-	-	-	
Contractual services	-	-	109	-	-	-	
Operating expenditures	27,705	26,834	29,577	32,200	40,700	8,500	26.40%
Minor equipment	-	1,381	690	2,000	2,000	-	0.00%
Total Operating expenditures	**183,597**	**192,031**	**248,648**	**224,419**	**266,415**	**41,996**	**18.71%**
Total Expenditures by Category	**584,134**	**622,332**	**691,264**	**683,304**	**741,392**	**58,088**	**8.50%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2009/10 THROUGH FY 2013/14
INFORMATION SERVICES / GIS

	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Amended	FY 2013/14 Budget	Inc (Dec) over FY 2012/13 Amount	Inc (Dec) over FY 2012/13 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	538,589	584,012	641,064	641,861	686,256	44,395	6.92%
Other	17,081	9,072	9,062	16,657	16,000		
Total operating revenue	**555,670**	**593,084**	**650,126**	**658,518**	**702,256**	**43,738**	**6.64%**
Operating expenses:							
Salaries and benefits	402,814	430,300	442,616	458,885	474,977	16,092	3.51%
Supplies and services	183,595	192,031	248,647	224,419	266,415	41,996	18.71%
Depreciation							
Total operating expenses	**586,409**	**622,331**	**691,263**	**683,304**	**741,392**	**58,088**	**8.50%**
Operating income(loss)	(30,739)	(29,247)	(41,137)	(24,786)	(39,136)	(14,350)	57.90%
Nonoperating income(expenses):							
Interest income	7,251	4,389	5,961	5,000	6,200	1,200	24.00%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(23,488)	(24,858)	(35,176)	(19,786)	(32,936)	(13,150)	66.46%
Transfers in	32,000	32,000	32,000	22,000	32,000	10,000	45.45%
Transfers out							
Net income	**8,512**	**7,142**	**(3,176)**	**2,214**	**(936)**	**(3,150)**	**-142.28%**
Retained earnings, beginning	308,799	317,311	324,453	321,277	323,491	2,214	0.69%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**317,311**	**324,453**	**321,277**	**323,491**	**322,555**	**(936)**	**-0.29%**

Combining Statement of Cash Flows	FY 2009/10 Actual	FY 2010/11 Actual	FY 2011/12 Actual	FY 2012/13 Projected	FY 2013/14 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	538,589	584,012	640,858	641,861	686,256
Receipts from other operating revenue	17,081	9,072	9,062	16,657	16,000
Payments to suppliers	(185,244)	(185,732)	(250,853)	(224,419)	(266,415)
Payments to claimants	-	-	-	-	-
Payments to employees	(368,086)	(346,377)	(382,482)	(458,885)	(474,977)
Net cash provided by (used in) operating activities	2,340	60,975	16,585	(24,786)	(39,136)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	32,000	32,000	32,000	32,000	32,000
Operating transfers (out)					
Net cash provided by noncapital financing activities	32,000	32,000	32,000	32,000	32,000
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	7,024	3,873	6,475	7,100	6,200
Net increase in cash and cash equivalents	41,364	96,848	55,060	14,314	(936)
Cash and cash equivalents:					
Beginning	**138,191**	**179,555**	**276,403**	**331,463**	**345,777**
Ending	**179,555**	**276,403**	**331,463**	**345,777**	**344,841**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(30,739)	(29,248)	(41,137)	(24,786)	(39,136)
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	-	-	(206)	-	-
(Increase) in prepaid items	28,407	75,943	66,094	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(1,649)	6,299	(2,206)		
Increase (decrease) in claims payable					
Increase (decrease) in accrued liabilities	6,321	7,981	(5,960)		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**2,340**	**60,975**	**16,585**	**(24,786)**	**(39,136)**

PROGRAM NAME: INFORMATION SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: INFORMATION SERVICES/GIS**

PROGRAM DESCRIPTION:

The Information Technology Department is responsible for providing information technology and communication to all departments. The major activities of this division include coordinating the use of computers and other information systems throughout the City, developing security measures to protect the City's information systems, providing ongoing user training and keeping abreast of current technology.

ANALYSIS:

The Information Technology Department continues to provide technical support in these major areas: Telecommunications, server and pc management, network management, security, database management, geographic information systems (GIS), midrange (AS 400) applications and document imaging. Our goal is to provide leadership in supporting and facilitating the effective use of technology as an every day tool for our end-users.

The Department is committed in maintaining a high level of availability and reliability of all technical resources. Accomplishments during the FY 12/13 include an upgrade to the Call Manager for our Cisco phone system, installation of an additional air conditioning unit and a fire suppression system in the server room.

Initiatives for the FY 2013/14 include:
- Upgrade 300 users to Microsoft Exchange Server 2012
- Fiber management software
- Replacement of approximately 50 outdated computers
- Implement new software packages for Business/Rental licensing, Building Permits and Code Compliance

It is imperative that budget dollars are allocated for continued training and development in order to provide continued support and maintenance of various software applications utilized by all City departments.The IT department's goal is to continue to work toward enhancing user productivity through in-house training and education.

PROGRAM FINANCIAL INFORMATION	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 AMENDED	2013/14 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for Services	584,012	641,064	641,861	686,256
Interest	4,390	5,961	5,000	6,200
Miscellaneous	9072	9061	16657	16000
Transfers In	32,000	32,000	22,000	32,000
TOTAL REVENUES	**629,474**	**688,086**	**685,518**	**740,456**
APPROPRIATION SUMMARY:				
Salaries & Wages	321,031	326,916	339,329	349,205
Employee Benefits & Costs	109,270	115,700	119,556	125,772
Staff Development	7,091	52	10,500	18,000
Services & Commodities	184,940	248,596	213,919	248,415
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**622,332**	**691,264**	**683,304**	**741,392**
AUTHORIZED POSITIONS:				
IT Manager	1.00	1.00	1.00	1.00
Information Systems Analysts	3.00	3.00	3.00	3.00
TOTAL POSITIONS	**4.00**	**4.00**	**4.00**	**4.00**

PROGRAM NAME: INFORMATION SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: INFORMATION SERVICES**

PERFORMANCE OBJECTIVES:

1. Reduce user support calls by offering (in-house) basic computer training sessions.
2. Standardize all city computer equipment and application software.
3. Provide a stable software, hardware, and voice environment to assist city staff in their daily jobs.
4. Help reduce paper storage through efficient usage of computerization and document imaging.
5. Assist city staff in providing more efficient service to the citizens of Bettendorf at a reasonable cost.
6. To manage the turnaround time for work orders to no more than five days.

PERFORMANCE INDICATORS	2010/11 ACTUAL	2011/12 ACTUAL	2012/13 TARGET	2013/14 TARGET
DEMAND:				
1. # of users supported	300	300	300	300
2. PC's/Printers supported	427	427	337	337
3. Servers supported	28	30	31	31
4. Phone support (Desktop/Cellular)	400	400	400	400
5. Percent of scheduled time systems are fully operational				
Email	100	100	100	100
Network	100	100	100	100
Internet	100	100	100	100
WORKLOAD:				
1. # of help desk requests per year	5,200	5,200	5,200	5,200
2. # of hours spent on system maintenance and upgrades	5,200	5,200	5,200	5,200
3. # of hours spent on user training	500	500	500	500
4. # of hours spent on end-user support/custom programming	4,400	4,400	4,400	4,400
PRODUCTIVITY:				
1. % of time spent on server management	15%	15%	15%	15%
2. % of time spent on network management	10%	10%	10%	10%
3. % of time spent on end-user support	50%	50%	50%	50%
4. % of time spent on GIS management	10%	5%	5%	5%
5. % of time spent on public safety	15%	20%	20%	20%
EFFECTIVENESS:				
1. % of resolved support/problem calls	100.00%	100.00%	100.00%	100.00%
2. % of "on-line" hours - Network	100.00%	100.00%	100.00%	100.00%
3. % of "on-line" hours - AS/400	98.60%	98.60%	98.60%	98.60%
4. Average # of days for work order turnaround, request to completion	<1	<1	<1	<1
5. Information Technology $/per user	$2,074	$2,304	$2,278	$2,471















Family Museum's New Exhibit

For active kids of all ages, the outdoor Kingdom for Kids Playground, has things to climb, slide down, swing across, go up and down and slither around.

Operate a crane, explore the bridges of the Quad Cities, and interact with a 28 foot waterplay table that resembles an actual stretch of the Mississippi River!

Pretend play house in the bilingual exhibit complete with Lullaby Bedroom, My Body Bathroom, Clean Clothes Corner, Play Porch, Number Yard, and even a doggie door for the family pet.

Bettendorf IOWA
a premier city

FY 2013/14 SUPPLEMENTAL

Supplemental Information:

Bettendorf Community Profile 333-345
Financial Management Policies 346-351
Investment Policy 352-355
Program Performance Budgeting System 356-358
Basis of Accounting 359-360
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2013/14 Budget 361-371
Budget Summaries by Department & Category 372-373
Salaries & Benefits, 5-year History 374
Operating Expenditures, 5-year History 375
Capital Expenditures, 5-year History 376
Debt Service Expenditures, 5-year History 377
Department Budgets, 5-year History 378
Glossary 379-385
Iowa State Budget Forms 386-393

Community Profile

HISTORY

Bettendorf, Iowa lies in the area of the original Wisconsin Territory and was purchased from the Sac and Fox Indians in the Black Hawk Purchase in 1832. The area was opened to homesteaders in 1840. The original town on the site was named Lillienthal, after an early tavern and dance hall owner. The city was renamed Gilbert in 1858, honoring Elias Gilbert, who plotted the original town. At that time, the predominately German residents were employed as farmers, skilled laborers, and small business operators.

At the turn of the century, William and Joseph Bettendorf proposed to the townspeople that they would move their iron wagon business from Davenport to Gilbert if the city would purchase the old Gilbert farm for them as a location for their factory. Donations were solicited from area residents and businesses to raise the $15,000 to purchase the property and the factory was moved to Gilbert. In January of 1903, the town of 440 citizens petitioned for incorporation, requesting a name change to Bettendorf in honor of the brothers whose factory was so important to the early development of the city.

GEOGRAPHY

Encompassing an area of 21.4 square miles, Bettendorf is located at latitude 41 degrees 32 minutes north, longitude 90 degrees 30 minutes west, at an elevation of 565 feet on the southeast border of Iowa on the Mississippi River. It is within 175 miles of Chicago and Des Moines, within 360 miles of Kansas City and Minneapolis, 300 miles from Omaha, and 250 miles from St. Louis.

Bettendorf has a temperate continental climate, with a wide temperature range throughout the year. The average winter temperature is 26.7 degrees and the average summer temperature is 70.9 degrees. The mean annual temperature is 50.1 degrees. Precipitation usually is well distributed throughout the year, with an average annual rainfall of 32.79 inches and an average annual snowfall of 30.6 inches. According to the National Climatic Data Center, substantial weather changes frequently occur at three- or four-day intervals, as a result of the area being in proximity to some of the most important storm tracks.

POPULATION CHARACTERISTICS

When the City of Bettendorf was incorporated in 1903, a year after the Bettendorf brothers moved their factory to the City, the population was 440. Growth was slow in the early years. At the time of World War II, there were still fewer than 4,000 residents. Rapid growth in manufacturing and general business activities caused an acceleration of population growth in the 1950s and 1960s. The opening of the Alcoa plant at the edge of the City in Riverdale in 1948 was particularly important to the City's growth. Bettendorf more than doubled its population between 1960 and 1980. Population growth has continued through the following decades. Bettendorf's population increased 2.8% from 1980 – 1990, 11.1% from 1990 – 2000 and 6.2% from 2000 - 2010.

POPULATION TRENDS, BETTENDORF, IOWA

1950	5,132
1960	10,534
1970	22,126
1980	27,381
1990	28,132
1996	30,976 (Special Census)
2000	31,275
2010	33,217

Source: U.S. Census

SEX & AGE

Bettendorf's population is 48.6% male and 51.4% female - similar to the averages for the State of Iowa as a whole. The median age in the City is 40.7 years - slightly higher than the state average of 38.1.

The chart below shows age breakdowns for the City and compares the percentage of the population in different age categories with Scott County and the State of Iowa. Bettendorf's figures don't vary much from the county and state norms. Bettendorf's population, along with the rest of the state and nation, aged considerably between 2000 and 2010. The following chart compares age breakdowns for the City in the last two censuses for which figures are available. This table shows that people 55 and older account for nearly all of the population growth between 2000 and 2010.

IOWA POPULATIONS AND PERCENTAGE CHANGES BY YEAR

Date:	1950	1960	1970	1980	1990	2000	2010
City of Bettendorf, Scott County, Iowa							
Population:	5,132	10,534	22,126	27,381	28,139	31,275	33,217
Absolute change:		5,402	11,592	5,255	758	3,136	1,942
Percent change:		105.26%	110.04%	23.75%	2.77%	11.14%	6.2%
City of Davenport, Scott County, Iowa							
Population:	74,549	88,981	98,469	103,264	95,333	98,359	99,685
Absolute change:		14,432	9,488	4,795	-7,931	3,026	1,326
Percent change:		19.36%	10.66%	4.87%	-7.68%	3.17%	1.3%
City of Eldridge, Scott County, Iowa							
Population:	376	583	1,535	3,279	3,378	4,159	5,651
Absolute change:		207	952	1,744	99	781	1,492
Percent change		55.05%	163.29%	113.62%	3.02%	23.12%	35.9%
City of LeClaire, Scott County, Iowa							
Population:	1,124	1,546	2,520	2,899	2,734	2,847	3,765
Absolute change:		422	974	379	-165	113	918
Percent change:		37.54%	63.00%	15.04%	-5.69%	4.13%	32.2%

Source: U.S. Census Bureau

POPULATION BY AGE: BETTENDORF, SCOTT COUNTY AND IOWA

	BETTENDORF		SCOTT COUNTY		IOWA	
Age	**Total Number**	**Percent of Total**	**Total Number**	**Percent of total**	**Total Number**	**Percent of Total**
- 5	1,997	6.0%	11,253	6.8%	202,123	6.6%
5 - 14	4,980	15.0%	22,530	13.6%	401,550	13.2%
15 - 19	2,114	6.4%	11,046	6.7%	216,837	7.1%
20 - 34	5,100	15.4%	32,592	19.8%	595,933	19.6%
35 - 54	9,555	28.7%	45,340	27.5%	804,274	26.4%
55 - 64	4,567	13.7%	20,858	12.6%	372,750	12.2%
65 - 74	2,532	7.6%	11,417	6.9%	224,656	7.4%
75 -	2,372	7.1%	10,188	6.1%	228,232	7.5%
	33,217		**165,224**		**3,046,355**	

Source: U. S. Census

BETTENDORF POPULATION BY AGE

	2000		2010	
AGE	NUMBER	PERCENT	NUMBER	PERCENT
-5	1,924	6.2%	1,997	6.0%
5-14	4,717	15.1%	4,980	15.0%
15-19	2,299	7.4%	2,114	6.4%
20-34	4,947	15.8%	5,100	15.4%
35-54	10,475	33.5%	9,555	28.7%
55-64	3,035	9.7%	4,567	13.7%
65-74	2,040	6.5%	2,532	7.6%
75-	1,838	5.8%	2,372	7.1%

RACE & LANGUAGE

Minorities comprise 8.1% of Bettendorf's population. This is in line with the statewide figure of 8.7% but considerably lower than the 13.9% minority population in Scott County. Bettendorf's population is 3.6% Hispanic compared to 5.6% in Scott County and 5.0% in the state as a whole. The percentage of persons five years and older speaking a language at home other than English was 6.2% according to the 2010 U.S. Census.

* Hispanic is an ethnicity, with its count being associated with any of the races.

EDUCATIONAL LEVEL

Bettendorf residents have a high level of educational attainment according to the 2010 U.S. Census. High school graduates comprise 95.6% of residents 25 years of age or older in Bettendorf. The comparable figure for Iowa as a whole is 89.9%. Bettendorf has a particularly high proportion of residents who are college graduates. Residents with four or more years of college represent 44.4% of the population in Bettendorf, compared to 29.7% in Scott County and 24.5% in the state of Iowa.

OCCUPATION

In the 2010 U.S. Census there were 17,078 people 16 years and over in Bettendorf who were listed as being in the labor force. Of these, 53% were male and 47% were female. The chart below shows occupation categories for the City. A substantially larger proportion of Bettendorf residents were employed in managerial, professional, administrative, technical, sales, and administrative support occupations than in the state as a whole in the 2010 U.S. Census.

EMPLOYED PERSONS BY OCCUPATION
(16 years of age and older)

Occupation	Bettendorf	Iowa
Management, business science, and arts	44.0%	31.3%
Service occupations	26.2%	25.9%
Sales and office occupations	12.4%	14.8%
Natural resources, construction, and maintenance	7.1%	1.1%
Production, transportation, and material moving	10.3%	18.1%

Source: 2010 U. S. Census

REPRESENTATIVE EMPLOYERS IN THE QUAD CITIES REGION

Employer	Business	# of employees
Rock Island Arsenal	Defense Manufacturing	7,950
Deere & Company	Agriculture OEM	7,300
Genesis Health System	Healthcare	4,900
Trinity Regional Health System	Healthcare	2,900
Tyson Fresh Meats	Food Processing	2,400
Alcoa, Inc.	Aerospace & Defense Aluminum	2,250
Kraft Foods/Oscar Mayer	Food Processing	1,500
XPAC	Supply Chain Management & Logistics	1,190
Isle of Capri	Casino, Hotel, Entertainment	1,050
MidAmerican Energy Co.	Utility/Energy Delivery	1,025
APAC Customer Service	Telecom/Customer Service	900
Group O Companies	Third Party Logistics	800
Exelon	Utility/Energy Delivery	720
AT&T	Telecom	600
Lee Enterprises	Newspaper Publishing	435

Source: Quad Cities First

INCOME LEVEL

Bettendorf has consistently had household incomes above state and national averages. Listed below are estimates for household and per capita income from the 2010 Census.

MEDIAN HOUSEHOLD INCOME (2006-2010)

Bettendorf	**$65,604**
Davenport	$42,261
Scott County	$49,964
Iowa	$48,872
U.S.A.	$51,914

PER CAPITA MONEY INCOME (2006-2010)

Bettendorf	**$35,932**
Davenport	$23,565
Scott County	$27,408
Iowa	$25,335
U.S.A.	$27,334

BETTENDORF HOUSEHOLD INCOME DISTRIBUTION

	1990 Census		2000 Census		2010 Census	
$ 0-9,999	757	6.9%	614	4.9%	600	4.5%
$10k-14,999	713	6.5%	565	4.5%	394	3%
$15k-24,999	1,576	14.4%	1,190	9.6%	1,151	8.7%
$25k-34,999	1,612	14.7%	1,211	9.7%	1,248	9.4%
$35k-49,999	2,353	21.5%	2,014	16.2%	1,489	11.2%
$50k-74,999	2,502	22.8%	2,908	23.3%	2,605	19.7%
$75k-99,999	850	7.8%	1,821	14.6%	1,959	14.8%
$100k-149,999	376	3.4%	1,377	11.1%	2,074	15.7%
$150,000+	217	2.0%	759	6.1%	1,731	13.1%

NATIVITY & MOBILITY

Bettendorf has a mobile population. Census data from 2010 shows that only 56.4% of Bettendorf residents five years and over were born in Iowa. The comparable figure for the state as a whole is 71.7%.

HOUSING

Census data shows a substantial increase in the number of housing units in the City from 2000 to 2010. In 2010 there were 14,437 housing units in the City - a 10.6% jump from the 2000 figure of 13,051. While not as dramatic as in the past, the figures show that residential growth continues to be steady in Bettendorf.

Of the total occupied housing units in the Census, 23% are renter-occupied.

NUMBER AND VALUATION OF PERMITS ISSUED FOR NEW SINGLE FAMILY DWELLINGS
Bettendorf 1999-2012

Year	Permits Issued	Valuation
1999	158	$26,947,091
2000	143	$24,158,546
2001	144	$26,184,082
2002	85	$19,495,481
2003	120	$25,087,080
2004	146	$30,265,151
2005	194	$41,928,319
2006	154	$34,873,928
2007	134	$37,831,573
2008	96	$24,200,996
2009	77	$21,057,198
2010	115	$28,361,980
2011	108	$34,107,943
2012	145	$36,595,105

Source: City of Bettendorf Building Department

COMMUNITY GOVERNMENT

Bettendorf has a Mayor-Council form of government. The Mayor and Council members serve four-year terms. It is the responsibility of the Mayor and Council to choose a City Administrator. The City Administrator is a full-time, salaried employee who manages the administrative functions of the City government, while the Council acts as the law-making, policy-forming body. There are seven Council members: one for each of the five wards in the City and two at-large members. Other municipal officials, such as the Director of Public Works, City Attorney, and the heads of the various

boards and commissions are appointed by the Mayor with the approval of the City Council. The Police Chief is appointed by and serves at the discretion of the Mayor as seen by the City organization chart below. The Library Board of Trustees hires the Library Director. (Source: City Code of Bettendorf Iowa)

For a directory of City Officials and Council Members as of April 2012, see the City's website at **www.bettendorf.org**. See also the brochure "How to Contact Your Elected Officials," available at the Bettendorf Public Library. It includes addresses, phone numbers, e-mail, and websites for the people representing Bettendorf in Washington and Des Moines, at the Scott County Court House and Bettendorf City Hall, and on the Bettendorf and Pleasant Valley School Boards.

BUSINESS & ECONOMY

There are signs of steady economic growth in Bettendorf, including a strong housing market and good retail sales. Bettendorf saw a significant increase in commercial and residential construction beginning in 2003. There are active residential growth areas in the northern and northeastern portions of the City. The average price of a new home in Bettendorf is above $300,000. In Bettendorf, 82% of the tax base is residential. In order to diversify, the City has been focusing on increasing its commercial, retail and industrial base.

RESIDENTIAL REAL ESTATE ACTIVITY
Average Sale Price

	2012	2011	2010
Iowa Quad Cities	**$177,500**	**$162,600**	**$165,700**
Davenport	$131,900	$119,600	$126,800
Bettendorf & Riverdale	$274,000	$245,200	$251,600
Blue Grass, Buffalo & Walcott	$168,200	$148,100	$174,100
Pleasant Valley, LeClaire & Princeton	$254,400	$246,100	$205,500
North Scott	$221,300	$203,700	$210,700
Muscatine area:	**$127,300**	**$118,600**	**$118,500**
Muscatine	$123,400	$123,000	$117,600
Illinois Quad Cities:	**$110,700**	**$107,400**	**$111,200**
Rock Island	$89,800	$95,800	$85,700
Milan & rural Rock Island	$137,100	$121,000	$121,400
Moline	$106,300	$102,800	$110,000
Coal Valley, Rural Moline, Misc.	$165,900	$155,700	$152,700
East Moline & Silvis	$94,500	$96,500	$97,400
Colona, Port Byron, Upper Rock Island	$179,900	$139,800	$180,800
Henry County	$116,000	$114,800	$100,900
Mercer County	$93,700	$79,300	$106,800

Source: Ruhl & Ruhl Realtors, Inc. & Realtor Associations.

The Quad-City area is a major retail center in western Illinois and eastern Iowa. According to 2001 Editor & Publisher Market Guide estimates, retail sales in the Quad-Cities were $4.5 billion in 2001 compared to $4.1 billion in 1997. As reported by the Iowa Department of Revenue, for the 12 months ending June 30, 2012 retail sales for the City of Bettendorf were $315,660,424, up from $296,041,275 in 2011 and $259,609,311 10 years ago.

Tourism is one of the area's fastest-growing industries. According to the Quad Cities Convention & Visitors Bureau, the number of visitors to the Quad-Cities in fiscal year 2003 was over one million. In 1989 the passage of a bill allowing gambling on riverboats in Iowa enhanced interest in the Quad-Cities as a tourist destination. The Isle of Capri riverboat on the Bettendorf riverfront employs approximately 900 people and is one of the county's largest employers. The property includes a hotel and convention center. Since its opening, the Isle of Capri and its forerunner, the Lady Luck, have contributed more than $30 million to the Scott County Regional Authority, which holds the gaming license for the boat. The Authority allocates grants to local nonprofit groups.

In Bettendorf, 82% of the tax base is residential. In order to diversify, the City has been focusing on increasing its commercial, retail, and industrial base. For a detailed comparison of tax structures in local communities, see http://www.quadcities.org/.

Major economic development initiatives within the City limits over the last five years include:

Riverfront-Downtown: Recent developments in the Rivers Edge area include the construction of the second Isle of Capri Casino Hotel, accompanying parking area expansion and the completion of the 50,000 square foot QC Waterfront Convention Center. The two Isle hotels now total 514 rooms, the largest hotel complex in the state of Iowa. Total for all development is estimated at $100 million. Other recent developments in this area include four office buildings of $6 million in value and a new fast food restaurant for another $526,000.

I-80 and Middle Road: In the spring of 2009 the City of Bettendorf acquired 22 acres on the northeast quadrant of the interchange for approximately $1.43 million. This parcel will work in partnership with a private sector owner to add another 95 acres for the creation of a technology business park. Two years ago the city hired an engineering firm using federal grant funds to develop an Interchange Justification Report (IJR) to research and redesign the interchange from a rural interchange to an urban interchange. The Bettendorf Development Corporation re-graded portions of the interchange to improve appearance, safety and visibility. Water main improvements and a sanitary sewer extension are now under design to enhance the fiber optic cabling installed by C.S. Technologies which will ultimately enhance the marketability of the community and the region.

TEN PRINCIPAL PROPERTY TAXPAYERS

Taxpayer	Taxable Assessed Value
Mid American Energy Co.	$85,766,833
Isle of Capri Bettendorf, LC	$85,002,320
Inland Western Bettendorf Duck Creek	$13,772,290
CMS/Chateau Knoll	$13,327,650
Haversian Canal Systems, LLP	$13,173,640
First Equity Management, LC	$11,434,230
Olympic Steel Iowa, Inc.	$9,227,420
Bettendorf Regency Apartments, LC	$8,701,290
Green Bridge Co.	$8,071,900
Art Mortgage Borrower PropCo	$7,927,580

COMMUNICATIONS

Bettendorf is part of a single telephone dialing area that includes the communities on both sides of the Mississippi River that make up the Quad-Cities.

Newspapers serving Bettendorf residents are: the Bettendorf News, a weekly founded in 1927 with a circulation of 10,000, and the Quad-City Times, a daily with a circulation of 61,000 (Sundays 78,000). Other daily newspapers in the area are the Rock Island Argus (13,000, Sundays 14,000) and the Daily Dispatch (29,000, Sundays 34,000). A free weekly community newspaper called The Leader has a distribution of 50,000. Another free weekly newspaper is the River Cities Reader, which features investigative articles on current events and a comprehensive arts and entertainment calendar, with a distribution of 15,000.

The Bettendorf area is served by the three major television networks WHBF-TV 4 (CBS), KWQC-TV 6 (NBC), WQAD NewsChannel 8 (ABC), as well as independent station KLJB Channel 18 (Fox). Public television programming is available from stations WQPT Channel 24 in Moline and KIIN Channel 12 in Iowa City.

The City's contract with Mediacom, a cable television provider, opens many other options to Bettendorf subscribers. Bettendorf residents who subscribe to Mediacom have access to two locally produced information channels. Channel 9 is the Bettendorf Municipal Channel. It broadcasts City Council meetings, as well as general information about City services. The Bettendorf Educational Channel is broadcast on Channel 13. This channel provides character-generated information about the services, programs, and activities available at Bettendorf Community Schools, Pleasant Valley Community Schools, Scott Community College, the Mississippi Bend Area Education Agency, and the Bettendorf Public Library. Educational videos and original programming from member agencies are also broadcast on Channel 13.

TRANSPORTATION

Since 1980 the City has operated the Bettendorf Transit System which consists of seven buses on five fixed routes which radiate from a central major transfer point at the Duck Creek Plaza shopping center every thirty minutes. Two Davenport bus routes have connections at Duck Creek Plaza as well. One Bettendorf route provides a cross-river connection to the MetroLINK system in Moline, Illinois. Activity centers along the Bettendorf routes include the City Hall, the Public Library, one junior and two senior high schools, the Senior Citizen Congregate Meal site, three high-rises for the elderly, most local shopping areas, the Family Museum, the Life Fitness Center, the Middle Park Splash Landing, the Palmer Hills Golf Course, ALCOA Industrial Plant, Isle of Capri Riverboat Casino, Scott Community College, three medical centers, and a nursing home. Service is provided from 5:45 a.m. to 6:10 p.m. Monday through Friday. Saturday service is contracted and reduced to four routes every sixty minutes running between 8:30 a.m. and 5:30 p.m. Service is not provided on Sunday or on major holidays. Bettendorf Transit is in compliance with the Americans with Disabilities Act. The general public cash fare is $1.00. Reduced fares are available for

the elderly, disabled, and small children. Bettendorf buses transport around 200,000 riders annually. Bettendorf is a leading participant in the new Quad Cities Riverfront Circulator bus route that will began in 2010. The circulator is the result of collaboration with three Quad Cities transit systems. Each retro style bus will travel a 14-mile route with stops at downtown attractions and destinations in Bettendorf, Davenport, Moline and Rock Island. Burlington Trailways Bus System and Greyhound Bus Lines also serve the area.

The City of Bettendorf and the Quad-City area are served by three interstate highways, three United States primary highways, and an excellent secondary highway system which combine into a 1400-mile transportation web providing efficient movement of goods, services, and people within the area and on to other markets.

The greater Quad-City area is defined as a single commercial trucking zone by the Interstate Commerce Commission, making shipments in the area exempt from Interstate rate regulation. There are approximately 66 motor carriers which maintain offices and/or terminals in the Quad-Cities, providing overnight access to other major distributors, suppliers, and consumers.

The Mississippi River is also an important feature of transportation in the area as it provides the Quad-Cities with a link to Mississippi tributaries, the Gulf of Mexico, the Great Lakes, and connections to foreign ports. The Mississippi has a nine-foot channel depth in this area and is usually navigable at least ten months of the year. It runs approximately 41 miles along the eastern border of Scott County and provides a navigation channel for the transporting of bulk commodities. Grain accounts for 65 percent of the commodities shipped on the Upper Mississippi in the Rock Island District from Dubuque, Iowa, to New London, Missouri. According to the Army Corps of Engineers, more than 580 manufacturing facilities, terminals, and docks ship and receive tonnage in the Upper Mississippi River basin. In 2005, the system moved more than 160 million tons of cargo worth roughly $28.5 billion. Grains (corn and soybean) dominate traffic on the system. Annually, the project generates an estimated $1 billion of transportation cost savings compared with the operation and maintenance costs of approximately $115 million.

Related to Mississippi River transportation is the recreational Channel Cat Water Taxi which operates from May to September, 11 a.m. - 8 p.m. Monday through Friday, 9 a.m. - 10 p.m. Saturday, 9 a.m. - 8 p.m. Sunday. There is a water taxi docking facility in Leach Park in Bettendorf. Other stops in the Quad-Cities include the Ben Butterworth Parkway and the John Deere Commons in Moline, Illinois, and the East Village in Davenport, Iowa.

The Bettendorf Park Board maintains two public boat access sites at Leach Park and 62nd Street that may be used by both motorized and non-motorized vehicles. The City of Bettendorf is also interested in creating a marina as part of the downtown riverfront redevelopment plans.

One of the most important transportation issues facing the Quad-Cities is Mississippi River bridges. In a 1998 Mississippi River Crossing Study, top recommendations for expediting traffic back and forth across the river were: removal of tolls on Centennial Bridge between Davenport and Rock Island; widening of the I-74 Bridge between Bettendorf and Moline; and construction of a new bridge between Bettendorf and East Moline.

The Iowa Department of Transportation estimates that more than 70,000 vehicles cross the I-74 Bridge daily making it the busiest in the Quad-Cities. It is more than a mile long and has two identical spans, the east span having been built in 1935 and the west span in 1960. Once known as the Iowa-Illinois Memorial Bridge, it was upgraded and made part of the Interstate Highway System in the early 1970s

A study examining the I-74 corridor from 23rd Avenue in Moline to 53rd Street in Davenport can be accessed on an Internet website at http://www.i74corridorstudy.org/. This study is a joint collaboration of the Iowa and Illinois Departments of Transportation along with consultants CH2M Hill, Sverdrup Civil, and Beling Professional Group. The site provides an overview of the study, updates on design concepts, and opportunities to comment on any aspect of the work.

The Quad City International Airport in Moline, Illinois is the Federal Aviation Administration "certified air carrier" for Bettendorf and the Quad-Cities. It is a small hub air carrier serving 400,000 passengers annuallyand is served by the following air carriers: Allegiant, Delta Connection, United Express, and American Eagle. There are over 30 departures daily to ten major national hubs, with connecting service to all national and international destinations. It is a U.S. Customs Port of Entry and is located in Foreign Trade Zone 133.

The Davenport Municipal Airport, located north of the Iowa Quad-Cities in Mount Joy, is a 750-acre general aviation airport opened in 1948. It has two runways and is used by smaller single-engine general aviation, corporate aircraft, and as a reliever airport for the Quad City International Airport.

Three rail companies service the Quad-City area. The I&M Rail Link (formerly the Canadian Pacific Railway), the Burlington Northern Santa Fe Railroad, and the Iowa Interstate Railroad all provide connections with other markets. The I&M Rail Link specifically travels through the City of Bettendorf along the Mississippi River and serves the freight needs of commercial and

industrial businesses. Approximately 20 - 24 trains per day use this rail line. The nearest Amtrak station is 45 miles away in Galesburg, Illinois. There are current efforts to establish passenger rail service between Chicago and Des Moines via the Quad-Cities.

Excellent sources for further information are the 2025 Quad-City Area Long Range Transportation Plan and the City of Bettendorf Iowa Comprehensive Plan 2000 to 2020 which can be viewed at the Bettendorf Public Library.

EDUCATION

There are two public school systems serving the City of Bettendorf, both of which are highly regarded for the quality of their programs, staff, and facilities. The Bettendorf Community School District has six elementary schools, one middle school, and a four-year senior high school. The high school is a five-building complex located on a 60-acre site. The eastern part of the City is served by the Pleasant Valley Community School District that includes a four-year senior high, a junior high, and four elementary schools. There are also two private schools in Bettendorf. Lourdes Catholic elementary school has a pre-kindergarten through grade eight enrollment of 391. Rivermont Collegiate, a college preparatory day school, has a preschool through grade 12 enrollment of 260.

PUBLIC SCHOOL SYSTEMS SERVING BETTENDORF

	Bettendorf C.S.D	Pleasant Valley C.S.D
High School Enrollment	1,432	1,250
Middle School Enrollment	1,068	660
Elementary School Enrollment	1,986	2,282
Total Enrollment (12/13)	4,486	4,192
Graduation Rate	93.7%	92.4%
Graduates who intend to pursue post-secondary education	87.1%	90.0%
General Fund Expenditures per Pupil (11/12)	$8,977	$8,787
School Levy Rate (12/13)	$15.00 per $1,000 assessed	$14.74 per $1,000 assessed

Scott Community College's main campus on Belmont Road is physically located in Riverdale but with a Bettendorf mailing address. Scott's Career Assistance Center and Urban Center are both located in downtown Davenport. Scott offers courses in both the arts and sciences and vocational/technical programs and enrolls around 4,000 students.

The Eastern Iowa Community College District also provides a comprehensive adult educational program throughout the district. In cooperation with local school districts and other organizations and businesses, the three colleges in the EICCD (Clinton Community College, Muscatine Community College, and Scott Community College) enroll approximately 55,000 citizens each year in community education programming. Adult basic education, high school completion programs, and career assessment and counseling programs are offered at all three EICCD campuses. The Eastern Iowa Business and Industry Center promotes business and industry in the area with over 200 programs, seminars, and services offered through the three community colleges in the district.

Other organizations in the community offering courses of interest to adults are the Bettendorf Public Library and the Family Museum of Arts & Science.

Institutions of higher education in the immediate area include Black Hawk College in Moline, Augustana College in Rock Island, and Marycrest International University, Kaplan College, and St. Ambrose University in Davenport. Western Illinois University offers junior and senior level courses leading to ten undergraduate degrees at its Quad Cities Center in Moline, Illinois. In addition, 15 graduate programs and the post-master's education specialist degree in educational administration are available through WIU in the Quad-Cities. Also available to Quad-Cities residents are Palmer College of Chiropractic in Davenport and the Quad Cities Graduate Studies Center, which is located on the Augustana College campus in Rock Island, Illinois. The Quad Cities Graduate Studies Center offers course work toward advanced degrees in over seventy program areas, including education, business, and engineering. Bettendorf is just 60 miles away from the University of Iowa in Iowa City, making it easily accessible to area residents who wish to commute.

Another agency serving the educational needs of the community is the Mississippi Bend Area Education Agency. The agency, which is located in Bettendorf, provides special and general education services to local school districts and approved non-public schools in Cedar, Clinton, Jackson, Louisa, Muscatine, and Scott counties. Administrative services include assistance with the strategic planning process, administrator searches, personnel and business matters as well as communication workshops. The General Education Division includes departments of instruction, media, printing and data processing. The division provides special education support services to all disabled children from birth to age 21.

RECREATION

Recreational facilities available in the City of Bettendorf include a municipal golf course and a bicycle trail. Splash Landing Family Aquatic Center, an update of the municipal swimming pool, opened in June 2000. It features a zero-depth-entry pool, playground, and four slides. The Life Fitness Center is part of the Parks and Recreation Department. It includes tennis courts, a jogging track, weight and exercise equipment, indoor batting cage, and basketball courts. Renovations completed in 1997 added 14,000 square feet and included a 1/8-mile indoor track, additional gym, new cardiovascular workout room, weight room, nursery, restrooms, and parking lot. In December 2000, a lap pool and 4,800 square foot addition opened. The Parks and Recreation Department sponsors a variety of sports leagues and fitness programs. Disc golf courses are open at Devil's Glen Park and Middle Park. A skate park, located at the north entrance to Crow Creek Park, opened in late 2001.

In the fall of 2004 the Northeast Branch of the Scott County YMCA opened a new facility on the corner of Devils Glen Road and Tanglefoot Lane. Built in cooperation with Genesis Health System, the new facility includes an indoor pool, weight room, gymnasium and cardiac rehab center. The YMCA will continue to provide administration of activities such as soccer, floor hockey, basketball, softball, Indian Guides and Indian Princesses and summer child care programs.

There are several private recreational and fitness clubs in Bettendorf. Bettendorf has two public nine-hole golf courses in addition to the municipal golf course.

Recreational facilities that can be used by the general public during certain hours are also available at the local schools. There are tennis courts on the grounds of Middle School, Bettendorf High School, and Pleasant Valley High School that are free to the public when not being used by physical education classes. There is a pool at Pleasant Valley High School that the public may use through classes offered by Scott Community College.

Since about 80% of Bettendorf was developed after World War II and the City has been diligent about obtaining park lands during development, the community is well served with public recreational facilities.

The Quad-City area as a whole offers many opportunities for the sports lover as both participant and spectator. The Mississippi River provides recreational opportunities for boaters, hunters and anglers. Bicyclists, walkers, and joggers have a number of local paths to choose from, including the Duck Creek Parkway in Iowa and the Great River Trail in Illinois. Quad-Cities has a minor league baseball franchise, a minor league hockey franchise, a ski area, and a professional golf tournament.

In July 2000, the Professional Golfers Association (PGA) Tour played its John Deere Classic Tournament for the first time at the new $10 million "Tournament Players Club at Deere Run" golf course near John Deere's headquarters in Moline, Illinois. The course was completed in the summer of 2000.

CULTURAL FACILITIES & ACTIVITIES

As part of an urban community of over 400,000, Bettendorf residents have a wide range of cultural facilities and activities from which to choose. One of mid-America's finest metropolitan orchestras, the Quad City Symphony, presents an annual series of concerts with guest artists from around the world. Quad City Arts, an umbrella organization formed by the merger of four local arts groups, promotes cultural life in the Quad-Cities through dozens of programs designed to introduce residents of the area to the arts. Its Visiting Artist Series brings artists of international stature into the area. Each season, Visiting Artists go into schools, colleges, work places, and hospitals to make the arts more immediate and accessible to the general public throughout eastern Iowa and western Illinois. Quad City Arts also sponsors the annual Festival of Trees in November.

The I-Wireless Center, a 10,500-seat civic center in Moline, is one of the nation's top concert venues. Opened as the MARK of the Quad Cities in 1993, the I-Wireless Center has brought big name entertainment to the Quad-City area.

The Adler Theatre series, Genesius Guild, Ghostlight Theatre, Playcrafters Barn Theatre, Davenport Junior Theatre, Circa '21 Dinner Playhouse, Countryside Community Theatre, and Quad City Music Guild assure those with a taste for the performing arts plenty of opportunity to enjoy themselves. A wide variety of lectures, films, musicals, dramas, and exhibits are also available through Augustana College, Marycrest International University, Black Hawk College, and St. Ambrose University.

There are many museums in the Quad-Cities. The Putnam Museum in Davenport features large collections on American Indians and ancient cultures, a regional history exhibit, and a natural history gallery. The Putnam offers Sunday afternoon lectures, films, and performances. As part of the Putnam complex, a 270-seat "stadium" deck IMAX Theater opened in 2003. It features a five-story-high screen, a multi-speaker digital sound system, and presents educational and entertaining large-format films appealing to all audiences.

The Figge Arts Center, on the corner of 2nd and Harrison Streets in downtown Davenport, contains works by local, regional, national and international artists, with special emphasis on the artist Grant Wood, Mexican Colonial art and Haitian contemporary art.

For a community its size, Bettendorf offers many cultural activities within its borders. In November 1994 a $10.5 million bond referendum was passed to create a "Learning Campus" in Bettendorf. This project included a new Museum to be built adjacent to a renovated and expanded Library. Dedicated on May 17, 1997, The Learning Campus is an innovative partnership between the Bettendorf Public Library Information Center and the Family Museum of Arts & Science. Through cooperative programming and shared staff expertise, the Museum and Library work together to enhance the educational and cultural life of the community. The Family Museum earned the highest recognition for a museum, accreditation from the American Association of Museums (AAM). AAM Accreditation signifies excellence within the museum community. It is a seal of approval and strengthens individual museums and the entire field by promoting ethical and professional practices. There are approximately 16,000 museums nationwide and 750 of those have earned this accreditation.

The Family Museum of Arts & Science includes a 9,600-square-foot exhibit hall, three multipurpose rooms for dance instruction and performances, two preschool classrooms, two art studios, a science studio, a party room, a great hall, a museum store, a welcome theater for school groups, and an outdoor science discovery park "Kingdom for Kids" playground. Permanent and traveling exhibits are designed for all ages and are usually "hands-on."

The Bettendorf Public Library Information Center serves the informational, educational, and recreational needs of the community. Services encompass all types of communication from traditional printed books and magazines to the electronic frontier of the Internet, interactive video teleconferencing, cable television broadcasting, and personal computer access. Children's storytimes, summer and winter reading programs, contemporary and mystery book discussion groups, and monthly senior citizen day activities are particularly popular among the variety of programs offered.

The Bettendorf Park Band, which is an all-volunteer adult community band, offers eight to ten concerts a year. Summer concerts are held on Friday evenings in the bandshell in Middle Park.

COMMUNITY GROUPS

The Bettendorf Chamber of Commerce maintains a file of Bettendorf organizations.

The Information Desk staff at the Bettendorf Public Library keeps a file of contact persons for local groups based on listings appearing in the Quad-City Times and the Bettendorf News, as well as for groups using the Library's public meeting rooms. Currently there are over 350 entries in the file for Quad-Cities groups, ranging from the Alzheimer's Disease Association to the Valley Weavers and Spinners Guild.

Quad-Citians are proud of and interested in their cultural heritage. There are many ethnic organizations in the area such as the League of United Latin American Citizens and the Muslim Community of the Quad-Cities. Some organizations maintain public facilities like the Center for Belgian Culture in Moline, the Swenson Swedish Immigration Research Center in Rock Island, and the German American Heritage Center under restoration in Davenport.

A check of the telephone directory shows that religious diversity is a fact of life in Bettendorf. There are 25 churches representing 23 denominations in the City. According to the executive director of Churches United of Scott and Rock Island Counties, at least 60% of area residents claim a religious affiliation.

HEALTH & SOCIAL SERVICE AGENCIES

Trinity at Terrace Park, Bettendorf's first hospital, opened in February, 2004. Trinity Regional Health System announced in April 2001 that it would build a $58.5 million hospital at Utica Ridge and Crow Creek Roads. The new Terrace Park Professional Center, a state-of-the-art outpatient medical office building, will open adjacent to the hospital. There currently are six hospitals serving the Quad-Cities metropolitan area, with a total of 1,046 beds.

There are 201 dentists, 751 medical and osteopathic doctors, and 321 doctors of chiropractic in the Quad-City area. The 2000 - 2001 Iowa Business Directory lists 24 dentists and 72 physicians and surgeons in Bettendorf.

In December 1997, River Valley Healthcare opened a Bettendorf facility that provides primary care services in the specialties of family practice, internal medicine, obstetrics and gynecology, and pediatrics. Genesis Health System operates an urgent care center in Bettendorf, and Genesis Bettendorf Plaza has physicians' offices, a mammography suite, a pain management center, and outpatient diagnostic and rehabilitation services. A ground breaking ceremony was held in June, 2003, for a building to be shared by Gastroenterology Associates and an outpatient endoscopy facility, the first building of Genesis at Crow Valley Campus, located at 18th Street and 43rd Avenue in Bettendorf. The campus will house variety of health care services.

A Veteran's Administration outpatient clinic serving veterans in eastern Iowa and western Illinois is also located in Bettendorf. The clinic provides pharmacy, radiology, laboratory, and administrative services to the almost 100,000 veterans who live in the 15 counties surrounding the Quad-Cities.

There are two nursing homes in Bettendorf: Bettendorf Health Care, and Iowa Masonic Nursing Home. Subsidized housing for seniors includes Spruce Hills Village, Luther Manor/Luther Heights, Luther Knoll, and Cumberland House. There are two retirement communities: Masonic Village and Palmer Hills Retirement Center.

United Way's InfoLINK is an information and referral service for the Quad-Cities and publishes an extensive Guide to Community Resources. This Guide lists nearly 300 nonprofit, health, educational, recreational, cultural, and welfare services available to residents of the Quad-City area. Several of these (e.g., The Work Fitness Center, a vocational rehabilitation and evaluation program) are located in Bettendorf and all are accessible to City residents.

Three major agencies are headquartered in Bettendorf. Family Resources provides direct casework services to individuals and families. Services include marriage counseling, unwed parent services, adoption services, and foster care. The Maternal Health Center is a nonprofit agency providing public maternal health care, patient education, and family life education for the community. Planned Parenthood of Greater Iowa Education and Resource Center opened in October 1996. It provides responsible sex education and reproductive health information.

The Life & Family Coalition opened a Women's Choice Center in July, 2002, in Bettendorf. They offer comprehensive care and assistance, including free pregnancy tests, ultrasounds, counseling, guidance and referrals.

COMMUNITY INFORMATION SOURCES

The Bettendorf Public Library is a full-service public library housing approximately 201,699 items. In fiscal year 2010/11 the Library had 22,608 registered borrowers and a circulation of 602,521 items. Services provided include children's programs, young adult services, information services, outreach to the elderly and homebound, and services to the deaf community. The Library is open 64 hours a week.

In November of 1994 Bettendorf voters approved a bond referendum that included a 25,000-square-foot expansion of the Library. The addition doubled the seating for library users, provided more meeting room space for community groups, and enlarged the children's area.

Other public libraries in the area include the Davenport Public Library and the Scott County Library System, which serves the smaller communities and unincorporated areas of the county. Bettendorf is also "joined by a river" to libraries in the Illinois Quad-Cities. The largest libraries are in Moline and Rock Island and they, along with libraries in East Moline, Silvis, and many other small towns, are part of the River Bend Library System. Bettendorf Public Library is one of 70 public, academic, school, and special libraries who have contracted with River Bend Library System to become part of a shared automated library system called Quad-LINC. Computer terminals at each of the member libraries are connected to a central computer at the River Bend headquarters in Coal Valley, Illinois. The Quad-LINC system keeps track of the nearly one million items owned by the member libraries. Cardholders of a Quad-LINC library are free to use their library cards to borrow materials from other Quad-LINC libraries (except for restrictions on borrowing from some special and academic libraries). Items owned by other libraries can also be delivered to the patron's library of choice via interlibrary loan.

The academic library located nearest to Bettendorf is at Scott Community College in Riverdale. There are four academic libraries in Davenport: at St. Ambrose University, Kaplan College, and Palmer College of Chiropractic. Across the river in Illinois are libraries at Augustana College in Rock Island (a four-year liberal arts college) and Black Hawk College in Moline (a two-year community college).

Several industrial, governmental, professional, and cultural organizations maintain libraries for the use of their staffs and members. Examples of these special libraries include: the technical and agricultural library at Deere and Company in Moline; the Grant Law Library housed in the Scott County Court House; libraries maintained in the hospitals, such as Trinity Medical Center and Illini on the Illinois side of the river, and Genesis Medical Center in Davenport; holdings of the Scott County Genealogical Society housed in the Special Collections area of the Davenport Public Library; and the libraries in the Davenport Museum of Art and the Putnam Museum.

The Bi-State Regional Commission in Rock Island, Illinois, is the regional assembler and disseminator of detailed data and information on the Quad-Cities and the Bi-State Region. The Commission's Data and Information Services Center is an official repository for U.S. Census Bureau data, and it is affiliated with both the Iowa and Illinois State Data Centers.

The Scott County Extension Service can answer questions having to do with gardening, household management, farming, and consumer finance. A large collection of federal and Iowa State University (ISU)-prepared pamphlets is available from the Extension Service, usually free in limited quantities. The Extension Service also conducts training sessions, workshops and seminars on topics such as babysitting, sewing, money management, gardening and many other topics.

General Policy:

The following financial policies have been developed to provide guidance to the City's financial management system, in addition to, Chapter 384 of the Code of Iowa.

Scope:

This policy is applicable to all offices and departments within the City of Bettendorf government.

Purpose:

The City's intent is to support a sound and efficient financial management system which best utilizes available resources and provides an acceptable service level to the citizens of Bettendorf. The following statements are not intended to restrict the City Council's authority in determining service needs and/or activities of the City. These financial policies do not limit the City Council's ability and responsibility to respond to service delivery needs above or beyond these policies. The City Council as a policy making group is still accountable for the efficient and responsive operation of the City.

Specific Policy Provisions:

Revenue Policy

1. The City will initiate efforts to maintain a diversified and stable revenue stream to minimize short run fluctuations in any one revenue source.

2. Annual revenues will be estimated by an objective and whenever possible, analytical process.

3. Existing revenue sources will be re-examined annually and new revenue sources investigated during the annual budget preparation process.

4. Revenues will be estimated at a level to fund estimated expenditures on an annual basis, whenever prudently possible. However, revenues may exceed expenditures if the fund balance of any fund needs to be increased to meet minimum balance requirements, or if bond proceeds were received for projects to be constructed in more than one fiscal year. Additionally, surplus fund balances may supplement revenues in order to fund estimated expenditure levels, one time planned draw downs, or capital project expenditures that were bonded for in previous fiscal years.

5. Property tax levy rates will not exceed the limits as established by the State of Iowa. Property tax revenue collections will be established through a tax levy rate for general operations which will not generally exceed the cost of living of the previous year. This increase will not include increased levy collections resulting from the natural growth of the City requiring basic city services or the need to collect additional tax dollars to fund new city services or programs adopted by the City Council.

6. All City Enterprise Funds shall attempt to pay for the full cost of providing its service to the public, out of user fees and other charges. Costs of providing service will include all operating, capital outlay, principal and interest payments on bonds and depreciation expense.

   Balancing the mission of the Family Museum of Arts and Science with this policy will be difficult. Nonetheless, the FMAS shall likewise use fees and charges to offset its costs, to the extent practicable, in an effort to minimize its reliance on property tax revenue.

7. User fees in other governmental areas such as recreational services will be established at a level which will not inhibit participation by all.

8. All user fees and charges will be re-evaluated on an annual basis during the budget preparation process.

9. One-time or special purpose revenues, such as grant funds, will be utilized to fund capital expenditures or expenditures required by that revenue source. Such revenues will generally not be used to subsidize reoccurring personnel, operating, and maintenance costs. If receipt of special purpose revenues are approved,

they will be qualified by stating that the program may be ended once grant funds or other revenue sources cease to exist.

10. The City will on a continuous basis seek methods to reduce the City's reliance on the property tax through seeking legislative support for local option taxes, investigating additional non-property tax revenue sources, and encouraging the expansion and diversification of the City's tax base with commercial and industrial development.

Operating Budget/Expenditure Policy

1. The City Administrator and Finance Director will compile and submit to the City Council a balanced budget by the first of February of each year. Future year trending/forecasts of revenues and expenditures will be presented when possible. Future forecasting will help facilitate annual budget decisions from a five-year planning perspective.

2. The balanced budget will pay for all current expenditures with current revenues whenever possible and existing fund balance as needed and approved by the City Council. Routine expenditures will generally not be greater than the previous year's expenditure level by more than the estimated annual percentage increase in the cost of living.

3. The City will encourage citizen involvement in the annual budget decision-making process through public hearings, informal meeting, budget briefs and related informational efforts.

4. The operating budget for the City will be developed and established to deliver service levels which are consistent with the citizens' willingness to pay and the City's available resources. Budget decisions to reduce service levels or eliminate programs will be based on citywide priorities established by the Mayor and City Council.

5. The operating budget will emphasize productivity of human resources in providing services, efficient use of available revenue sources, and quality of services to be provided. Employees are one of the City's most valuable resources and are essential to the delivery of high quality, efficient services.

6. New service levels will be considered when additional revenues or offsetting reductions of expenditures are identified, the new services fall within the broad framework of the City operation, or when such services are mandated by the State of Iowa or the federal government. Budget decisions to add new service levels will be based on citywide priorities established by the Mayor and City Council.

7. Current City expenditures will be funded by current revenues unless specifically approved by the City Council.

8. The City will avoid the postponement of current expenditures to future years, accruing future year's revenues, or utilization of short-term debt to fund operating expenditures.

9. The operating budget will provide funding for the ongoing maintenance and replacement of fixed assets and equipment. These expenditures will be funded from current revenues transferred to the Vehicle Replacement Fund or Electronic Equipment Fund, or from user fees generated in the Enterprise Funds. New capital equipment requests under $25,000 will also be funded out of current revenues for all funds. Capital leases will be kept to a minimum, especially if subject to referendum.

10. Gaming Revenue will generally be appropriated towards the funding of "one-time" capital projects or the funding of capital equipment verses "on-going" operating expenses of the City. The City does not want to become reliant on gaming revenue to support the general operations of the City in case the revenue stream is reduced at some future date. The exact appropriation of gaming revenue will annually be determined through the budget process.

11. Each year the City will revise current year expenditure projections during the succeeding year's budget preparation process. All operating costs associated with capital improvement projects will be included with the annual operating budget submissions.

Adopted 11/18/2003

12. The City will maintain a risk management program to minimize losses and reduce costs. This program will also protect the City against catastrophic losses through the combination of insurance and various federal and state programs.

13. The City will maintain a budgetary control system to monitor its adherence to the approved operating budget.

14. All departments will have access to on-line monthly expense and revenue reports comparing actual revenues and expenditures to budgeted amounts.

15. The capitalization threshold for all fixed assets will be established at a minimum of $5,000 in accordance with federal requirements for governments that are recipients of federal awards.

16. The city will compile an annual Budget Plan document that will be made available to the general public, bonding and financial consultants, and any other interested citizens and organizations. The Budget document will be submitted to GFOA for their consideration in their "Distinguished Budget Presentation Award" program.

Reserve Policies

1. Operating Fund Balances, Retained Earnings and Cash Reserves at fiscal year-end will be maintained at a level to ensure sufficient cash flow throughout the upcoming fiscal year for all fund types within the City. As a goal, minimum year end balances for selected governmental and proprietary funds are as follows:

Fund Type	Minimum Year End Balances
General Fund	Fund Balance 20-25% of annual operating expenses
Road Use Fund	Fund Balance 20-25% of annual operating expenses
Employee Health Insurance Fund	Cash Reserves 20-25% of annual operating expenses
Risk Management Fund	Cash Reserves 20-25% of annual operating expenses
Municipal Garage	Cash Reserves 20-25% of annual operating expenses
All Enterprise Funds	Cash Reserves, excluding bond proceeds, 30% of annual operating expenses, excluding depreciation, plus "up to" 100% of accumulated depreciation if practical.
Debt Service Fund	$500,000 maximum balance, unless additional cash reserves are needed to subsidize the levy rate for future "peak" years of principal and interest payments.

(*) Accumulating Cash Reserves of 30% of annual operating expenses is expected to take several years to achieve when establishing a new enterprise fund, and the FMAS which is subsidized with property tax dollars should expect an even longer time frame to achieve that goal. Additionally, planned management decisions to draw down cash reserves below the 30% level for one-time occurrences is acceptable, if the intent is made to return to the minimum 30% cash reserve level as quickly as possible.

2. Restricted Cash Reserves will be maintained in accordance with all Bond Provisions.

3. Reserves will be maintained for all scheduled and unexpected vehicle and electronic equipment replacements based on average replacement/life cycles. These reserves will be properly maintained in the Vehicle Replacement Fund and Electronic Equipment Fund. (Please refer to the Vehicle Replacement and Electronic Equipment Policies for more information).

Capital Improvement Budget Policy

1. The City will construct/purchase all capital improvements in accordance with the adopted 5-Year Capital Improvement Program except for emergency capital improvements which are deemed necessary by the City staff and approved individually by the City Council.

2. Capital improvements will be identified on the basis of long-range projected needs rather than on immediate needs in order to minimize future maintenance, replacement and capital costs.

3. A capital improvement program will be developed for a five-year period and updated annually.

4. Estimated costs of each capital improvement project for each of the five years will be included in the plan.

Adopted 11/18/2003

5. Revenue sources for each capital improvement will be identified in the plan whenever possible.

6. Alternative revenue sources will actively be sought and used as available to assist in financing capital improvement projects and reduce reliance on issuing general obligation bonds. Alternative revenue sources include, but are not limited to: local option sales tax, intergovernmental revenue, state and federal grants, riverboat gaming revenue, investment earnings and other miscellaneous revenue sources.

7. Annual operating costs associated with the capital improvement will be projected and included as a part of the budget submission in the capital Improvement budget.

8. A "Capital Improvement Project Worksheet" will be completed and attached to the final resolution adopted by Council for every CIP project to be completed within the City. The worksheet will identify estimated total project costs including, but are not limited to: the contract bid amount, % of retainage, outside engineering costs, in-house engineering fees, and any contingency amounts. Total budgeted dollars allocated for the project will then be amended to properly reflect this new projected project cost. Purchase Orders must be issued for all Capital Improvement Projects. (See Attachment 1 at the end of this policy).

Debt Administration Policy

1. The City will limit its long-term borrowing to capital improvements or projects which cannot be financed from current revenues or for which current revenues are not adequate.

2. Long-term borrowing will only be utilized to fund capital improvements and not operating expenditures.

3. The payback period of the bonds issued to fund a particular capital project will not exceed the expected useful life of the project.

4. The City recognizes that statutory authority allows debt to be issued with up to 20 years maturity. Nonetheless, the City shall attempt to minimize the maturities of general obligation and revenue debt, while balancing Capital Improvement Project requirements with current cash flow needs. The City shall attempt to keep the average term of T.I.F. general obligation and revenue debt at or below twelve years, with a maximum of ten years of principal and interest payments. The City Council reserves the right to vary from this policy and extend maturities up to the statutory limit, upon Administrative recommendation that is in the best interest of the City.

5. The City will maintain its debt limitation at five percent of actual property valuation as mandated by the State of Iowa.

6. Whenever possible, special assessment, revenue bonds and/or general obligation bonds abated by enterprise fund revenues will be issued instead of general obligation bonds funded by property tax.

7. For those general obligation bonds issued and funded by property taxes, debt service and interest payment schedules shall be established whenever possible in such a manner to provide equalization of debt and interest payments each year for the life of the total outstanding general obligation bonds.

8. The City shall encourage and maintain good relations with the financial and bond rating agencies and prepare any reports so requested by these agencies. Full and open disclosure on every financial report and bond prospectus will be maintained. The City shall apply for a bond rating review with every bond issuance.

Financial Reporting Policy

1. The City will establish and maintain a high standard of accounting practices and procedures which adhere to the concept of full and open public disclosure of all financial activity.

2. The accounting system will be maintained on a basis consistent with Generally Accepted Accounting Principles (GAAP).

3. Monthly financial statements reported on a modified accrual basis of accounting will be presented to the City Council on a regular basis. Quarterly financial updates will be presented to the Mayor and City Council.

4. The City's independent public accounting firm will issue an audit opinion regarding the financial statements of the City. This annual audit will be made available to the general public, bonding and financial consultants, and any other interested citizens and organizations.

5. The Comprehensive Annual Financial Report and accompanying audit opinion will be completed and submitted to the City Council by December 31st following the close of the preceding fiscal year. The City's Comprehensive Annual Financial Report will be submitted annually to GFOA for their consideration in the "Certificate of Achievement for Excellence in Financial Reporting" program.

Purchasing Policy:

1. The City's Account Clerk acting in the capacity of Public Buyer, will assist in coordinating the purchasing function of the City throughout all departments. The Public Buyer will promote competitive purchasing and participation in cooperative and bulk purchasing with other organizations or governmental entities. The Public Buyer will assist departments with planning, preparation of specifications, requests for information, invitations to bid, requests for proposals, and bid openings. The Public Buyer will make bid recommendations and award bids, if requested.

2. The Public Buyer will assist in negotiating and administering purchase agreements, lease contracts and maintenance contracts in conjunction with the City's Legal Department. The City belongs to the following joint purchasing groups and can "piggyback" on to any of the products that these groups have already bid on without going through a separate bid process:

   The Cooperative Purchasing Network, www.tcpn.org
   National Joint Purchasing Alliance, www.njpacoop.org
   US Communities, www.uscommunities.org
   State of Iowa Bids, www.das.iowa.gov/gse
   Bi-State Regional Purchasing Council, www.bistateonline.org

3. Purchase Orders are required for all budgeted purchases and contracts in excess of $5,000. Purchase orders are strongly encouraged for all budgeted purchases and contracts in excess of $400. Purchase Orders are required for all unbudgeted purchases and contracts, regardless of the amount. Purchase orders must be approved, with authorized signatures, prior to placing the order for purchases. The authority levels for approving purchase orders are designated in Resolution #136-95.

4. Competitive sealed bidding shall be used for Public Improvement Contracts of $25,000 or greater as stated in the Code of Iowa, Chapter 384.95, 384.96 and 384.102. This process shall consist of: Invitation for bids, public notice, bid opening, bid acceptance and bid evaluation, and bid award by Council resolution. Purchase orders are required for all contract purchases of $25,000 or greater. A copy of the final resolution must be filed with the Public Buyer prior to approving and issuing a purchase order.

5. Contracted Professional Services. Departments are authorized to select vendors of professional services based upon expertise, as well as, price. While Request for Proposals are encouraged, a Department Head may recommend a particular professional service vendor to the Council without seeking multiple proposals, when the Department Head believes it is in the best interest of the City.

6. A minimum of two requests for proposal or quotes are required for all purchases in excess of $5,000, unless otherwise required by law. Copies of the request for proposals or quotes must be filed with the Public Buyer prior to approving and issuing a purchase order. In the case of a sole source vendor for the Quad-City region, a "Sole Source Procurement Request" must be completed and filed with the Public Buyer prior to approving and issuing a purchase order.

7. In the event of a natural emergency; supplies, services or construction may be purchased without regard to normal purchasing procedures to protect the health and welfare of the public. The City Administrator shall keep the City Council informed of the extent of the emergency.

Adopted 11/18/2003

8. State of Iowa Contracts. City departments *may* make budgeted purchases directly from the State of Iowa Contracts. To utilize State contracts: (1) Departments must reference the State of Iowa contract number on the purchase order; (2) No further bids are required. A state contract should be used in conjunction with any terms, conditions and insurance language to meet standard City requirements.

9. A City officer or employee shall conduct themselves in accordance with the Code of Iowa: Chapters 68B.22 Gifts, 68B.2A Conflict of Interest and 362.5 Interest in Public Contract.

Contracted Financial Services:

The Finance Department periodically enters into contractual agreements/arrangements for financial services, as adopted by City Council. The Finance Department should bid or seek requests for proposals for the various financial services in accordance with the policies outlined below:

1. Financial Advisors: Currently Springsted, Public Financial Advisors. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

2. Bond Counsel: Currently Ahlers, Cooney, Dorweiler, Haynie, Smith & Allbee, P.C. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

3. Bond Rating Agencies: Currently Moody's Investor Services. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

4. Public Auditors: Currently McGladrey & Pullen, LLP, Certified Pubic Accountants. Services are typically contracted for five-year periods. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended without bidding for services, if an acceptable request for proposal for an extended contract is received/negotiated by the Finance Director and City Administrator.

5. Banking Services: Currently THE National Bank Services are typically contracted for five-year periods. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended without bidding for services, if an acceptable request for proposal for an extended contract is received/negotiated by the Finance Director and City Administrator.

6. Lock Box Services: Currently THE National Bank. Services should be bid at least once every five years, or sooner, if services provided, and corresponding fees charged, do not meet the expectations of the Mayor, City Council, Finance Director and staff.

Scope

The Investment Policy of the City of Bettendorf shall apply to all operating funds, bond proceeds and other funds; and all investment transactions involving operating funds, bond proceeds and other funds accounted for in the financial statements of the City. Each investment made pursuant to this Investment Policy must be authorized by applicable law and this written Investment Policy.

The investment of bond funds or sinking funds shall comply not only with this Investment Policy, but also be consistent with any applicable bond resolution.

This Investment Policy is intended to comply with Iowa Code Chapter 452.

Upon passage and upon future amendment, if any, copies of this Investment Policy shall be delivered to all of the following:

1. The Mayor, Council Members and all City Officials to which the Investment Policy applies.
2. All depository institutions or fiduciaries for public funds of the City.
3. The auditor engaged to audit any fund of the City.

In addition, a copy of this Investment Policy shall be delivered to every fiduciary or third party assisting with or facilitating investment of the funds of the City.

Delegation of Authority

The Finance Director shall be deemed Treasurer of the City for the purpose of this document. Only the Finance Director may invest public funds for the City of Bettendorf. The Finance Director may authorize the Manager of Accounting to conduct daily investment transactions under his/her direction and control.

All contracts or agreements with outside persons investing public funds, advising on the investment of public funds, directing the deposit or investment of public funds or acting in a fiduciary capacity for the City shall require the outside person to notify the City in writing within thirty days of receipt of all communications from the Auditor of the outside person or any regulatory authority of the existence of a material weakness in internal control structure of the outside person or regulatory orders or sanctions regarding the type of services being provided to the City by the outside person.

The records of investment transactions made by or on behalf of the City are public records and are the property of the City whether in the custody of the City or in the custody of a fiduciary or other third party.

The Finance Director shall establish a written system of internal controls and investment practices. The controls shall be designed to prevent losses of public funds, to document those officers and employees of the City responsible for elements of the investment process and to address the capability of investment management. The controls shall provide for receipt and review of the audited financial statement and related report on internal control structure of all outside persons performing any of the following for the City of Bettendorf:

1. Investing public funds.
2. Advising on the investment of public funds.
3. Directing the deposit or investment of public funds.
4. Acting in a fiduciary capacity for this public body.
5. A Bank, Savings and Loan Association or Credit Union providing only depository services shall not be required to provide an audited financial statement and related report on internal control structure.
6. The Finance Director is covered under the Public Employee Dishonesty Bond of the City.

Adopted 11/18/2003

Objectives

The primary objectives, in order of priority, of all investment activities involving the financial assets of the City shall be the following:

1. **Safety:** Safety and preservation of principal in the overall portfolio is the foremost investment objective.
2. **Liquidity:** Maintaining the necessary liquidity to match expected liabilities is the second investment objective.
3. **Return:** Obtaining a reasonable return is the third investment objective.

Prudence

The Finance Director of the City, when investing or depositing public funds, shall exercise the care, skill, prudence and diligence under the circumstances then prevailing that a person acting in a like capacity and familiar with such matters would use to attain the above investment objectives. This standard requires that when making investment decisions, the Finance Director shall consider the role that the investment or deposit plays within the portfolio of assets of the City and the investment objectives stated above. Short-term trading gains and losses may be realized to restructure the City's portfolio of assets if it is in the best interest of the City to do so.

The Finance Director shall request competitive investment proposals for comparable credit and term investments from investment providers.

Instruments Eligible for Investment

Assets of the City may be invested in the following:

- Interest bearing savings accounts, interest bearing money market accounts, and interest bearing checking accounts at any bank, savings and loan association or credit union in Scott County or an adjoining Iowa county. Each bank must be on the most recent Approved Bank List as distributed by the Treasurer of the State of Iowa or as amended as necessary by notice inserted in the monthly mailing by the Rate Setting Committee. Each financial institution shall be properly declared as a depository by resolution of the Council of the City of Bettendorf. Deposits in any financial institution shall not exceed the limit approved by the City Council.

- Obligations of the United States government, its agencies and instrumentality's.

- Certificates of deposit and other evidences of deposit at federally insured Iowa depository institutions approved and secured pursuant to Chapter 453.

- Iowa Public Agency Investment Trust (IPAIT).

- Prime bankers' acceptances that mature within 270 days of purchase and that are eligible for purchase by a Federal Reserve Bank.

- Commercial paper or other short-term corporate debt that matures within 270 days of purchase and is rated within the two highest classifications as established by at least one of the standard rating services approved by the superintendent of banking.

- Repurchase agreements, provided that the underlying collateral consists of obligations of the United States government, its agencies and instrumentality's and the City takes delivery of the collateral either directly or through an authorized custodian.

Adopted 11/18/2003

- An open-end management investment company registered with the Securities & Exchange Commission under the Federal Investment Company Act of 1940, 15 U.S.C. Section 80 (a) and operated in accordance with 17 C.F.R. Section 270.2a-7, *whose portfolio investments are limited to those instruments individually authorized in this Investment Policy*.

All instruments eligible for investment are further qualified by all other provisions of this Investment Policy, including investment maturity limitations and diversification requirements.

Prohibited Investments and Investment Practices

Assets of the City shall not be invested in the following:

1. Reverse repurchase agreements.
2. Futures and options contracts.
3. Zero-Coupon Bonds.

Assets of the City shall not be invested pursuant to the following investment practices:

1. Trading of securities for speculation.
2. Pursuant to a contract providing for the compensation of an agent or fiduciary based upon the performance of the invested assets.
3. If a fiduciary or other third party with custody of public investment transaction records of the City fails to produce requested records when requested by this public body within a reasonable time, the City shall make no new investment with or through the fiduciary or third party and shall not renew maturing investments with or through the fiduciary or third party.

Investment Maturity Limitations

Operating Funds must be identified and distinguished from all other funds available for investment. Operating Funds are defined as those funds which are reasonably expected to be expended during a current budget year or within fifteen months of receipt.
All Investments authorized in this policy are further subject to the following investment maturity limitations:

1. Operating Funds may only be invested in instruments authorized in this Investment Policy that mature within three hundred ninety-seven (397) days.
2. The Finance Director may invest funds of the City that are not identified as Operating Funds in investments with maturities longer than three hundred ninety-seven (397) days. However, all investments of the City shall have maturities that are consistent with the needs and use of the City.

Diversification

Investments of the City are subject to the following diversification requirements:

Prime bankers' acceptances:

1. At the time of purchase, no more than ten percent (10%) of the investment portfolio of the City shall be invested in prime bankers' acceptances, and

2. At the time of purchase, no more than five percent (5%) of the investment portfolio of the City shall be invested in the securities of a single issuer.

Commercial paper or other short-term corporate debt:

1. At the time of purchase, no more than ten percent (10%) of the investment portfolio of the City shall be in commercial paper or other short-term corporate debt;

2. At the time of purchase, no more than five percent (5%) of the investment portfolio of the City shall be invested in the securities of a single issuer, and

3. At the time of purchase, no more than five percent (5%) of all amounts invested in commercial paper and other short-term debt shall be invested in paper and debt rated in the second highest classification.

Where possible, it is the policy of the City to diversify its investment portfolio. Assets shall be diversified to eliminate the risk of loss resulting from over concentration of assets in a specific maturity, a specific issuer, or a specific class of securities. In establishing specific diversification strategies, the following general policies and constraints shall apply:

1. Portfolio maturities shall be staggered in a way that avoids undue concentration of assets in a specific maturity sector. Maturities shall be selected which provide stability of income and reasonable liquidity.

2. Liquidity practices to ensure that the next disbursement date and payroll date are covered through maturing investments, marketable U.S. Treasury bills or cash on hand shall be used at all times.

3. Risks of market price volatility shall be controlled through maturity diversification so that aggregate price losses on Instruments with maturities approaching one year shall not be greater than coupon interest and investment income received from the balance of the portfolio.

Safekeeping and Custody

All invested assets of the City involving the use of a public funds custodial agreement, as defined in Section 452.10, shall comply with all rules adopted pursuant to Section 452.10C. All custodial agreements shall be in writing and shall contain a provision that all custodial services be provided in accordance with the laws of the State of Iowa.
All invested assets of the City eligible for physical delivery shall be secured by having them held at a third party custodian. All purchased investments shall be held pursuant to a written third party custodial agreement requiring delivery versus payment and compliance with all rules set out elsewhere in this section of this Investment Policy.

Ethics and Conflict of Interest

The Finance Director and all officers and employees of the City involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions.

Reporting

The Finance Director will submit periodic investment reports to the City Council that reflect the current portfolio in terms of maturity, rates of return and summarizes all investment revenue that was earned during the reporting period and compare the investment results with the budgetary expectations. Market value adjustments on the portfolio will be recorded quarterly in compliance with GASB #31.

Investment Policy Review and Amendment

This Investment Policy shall be reviewed periodically. Notice of amendments to the Investment Policy shall be promptly given to all parties noted in The Scope Section of this policy.

Adopted 11/18/2003

Progam Performance Budgeting System

The City of Bettendorf has been accustomed to budgeting for departments for many years. Effective with fiscal year 1993/94, the City continues to budget for departments, but each department will also divide its budget into cost centers or services, known as "programs". These programs will be the basis for implementing a new budget structure called *Program Performance Budgeting*, which has been a target issue of the City Council and Mayor for the last several years.

What Are Programs?

Programs are cost centers and service centers which highlight the past performance and future plans of a function of City Government. Programs summarize the key statistics involving the revenue, expenditures, and personnel needed to perform a given task. A program is a single service or function that is provided by an operating department. A program can also be a group of closely related services or functions, as long as they are provided by the same organizational unit within a department.

The Purpose of Program Budgeting

The Program Performance Budget enables its users to isolate the purpose and specific outputs of a governmental unit. The format is designed to facilitate comparison between programs, thus enhancing rational decision making. The framework is helpful when difficult choices must be made due to fiscal restraint or reduction. Rather than focusing on organizational structure or on how individual services are provided, program budgeting is designed to focus on the results of organizational decisions. The questions being asked are "Why are we doing this?" and "Should we be doing more or less of this?". Decisions are based on the effectiveness of the programs by determining whether they meet the priorities and objectives established by the City Council and the community.

There are several reasons for dividing organizational budgets into program budgets:

- First and foremost, program budgets emphasize the services the City provides, instead of the expenses the City incurs. Budget justifications are based upon citizen needs, the City's response to those needs, and the resources required to support the response that is proposed. The program performance budget provides a positive focus on the services that are provided, instead of only on the money that is spent.

- Second, program budgets will improve management capabilities. With the City's current budgeting system, the emphasis has been on reviewing line item expenditures. If funds were expended within the limits of the budgeted line items, the department head was a good manager. With this new system, the emphasis will be on managing services, and department heads will need some flexibility to control their expenditures in order to produce the results expected of their programs.

- Third, program budgets will improve leadership, delegation of authority, and follow-up responsibility for assuring that services are provided at the programmed level. The "results oriented" budget will contain specific plans for output, efficiency, and effectiveness. The plans, which are called "performance objectives", will be the guidelines used to monitor an individual program's performance on a regular basis.

- Finally, program budgeting will enable large departments to divide their operations into more manageable sub-departmental cost centers. This allows directors of large departments to place more responsibility on division heads, foremen and first-line supervisors, and to train them in management skills required for budgeting, planning, and leadership.

What are Performance Indicators?

Performance indicators are statistical measurements that permit program evaluation to be conducted in a budgetary context. Four categories of program evaluation inputs are required to support a truly comprehensive evaluation of programs and municipal services.

- Demand
- Workload
- Productivity
- Effectiveness

Key decision makers usually ask a variety of questions in the evaluation of a program. These questions usually fit into one of the four categories listed previously as the following examples illustrate:

Demand:

Is this program necessary? How much service is required, or requested? Demand is the external factor that demonstrates the "need" for the program. Demand data enables decision-makers to adjust services and costs to respond to changes in direction and/or magnitude of the demand for the service.

Workload:

How much service is being provided? How do service outputs (workload) compare to service needs (demands)? Facts about workload enable decision-makers to relate budget expenditures to personnel outputs, and to relate outputs to demand. Workload data is also the basis, along with total expenditures, for unit cost or productivity indicators.

Productivity:

Is the program being run efficiently? What is the average cost of one unit of service? Unit cost (productivity) data enables decision-makers to measure efficiency, as opposed to total expenditures. Productivity unit costs also can be used to quickly estimate the cost of adding more service or the savings to be realized from reductions in service.

Effectiveness:

How well is the program doing? What is its impact and/or quality? Effectiveness data enables decision-makers to see that quality does not suffer as productivity increases, and that constituents are satisfies with services.

Program Performance Budgeting also allows decision-makers to focus on the output of programs, but the question always being asked is "How efficiently are we doing the programs?" Instead of looking at the inputs, decision-makers are provided with performance indicators which measure the unit cost of providing the program. By quantifying levels of service and their associated cost it is possible to analyze how a specific activity can be done with fewer resources. It also becomes possible to weigh the trade-offs between programs which may be necessary in times of fiscal restraint or when revenue sources are lost. By reducing the funding levels for one program, it may allow several others to be funded.

Conclusion

The integration of Program Budgeting and Performance Budgeting allows the City Council to more accurately compare programs, examine the efficiency and effectiveness of those programs, and to decide which programs should receive priority funding. If the technique is properly developed and understood it can serve the budget making process and, perhaps more importantly, it can serve the needs of management. The success of Program Performance Budgeting depends on the commitment, skill and perseverance of the Mayor, City Council, City Treasurer, the City's professional staff, and the residents of the community in which it is implemented.

The City of Bettendorf's accounting system generally records revenues when earned and expenses when incurred. Budget appropriations for the City of Bettendorf are, accordingly, also projected on this basis of accounting.

The City also recognizes encumbrances for budgetary purposes. For the City, encumbrances include supplies ordered but not yet received, and services contracted but not yet expended by the City. Encumbrances are charges against a budget or appropriation for accounting purposes. Accordingly, expenditures/expenses in this document include encumbered expenditures/expenses. Encumbrances do not lapse at year-end and provide authorization for expenditures/expenses for the following year.

The accounting system and the budget appropriation process are also structured in accordance with generally accepted accounting principals (GAAP). The accounts of the City of Bettendorf are organized and operated on the basis of funds and account groups. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance related legal and contractual provisions. The minimum number of funds are maintained consistent with legal and managerial requirements. Account groups are a reporting device to account for certain assets and liabilities of the governmental funds not recorded directly in those funds. The format includes basic fund types as follows:

Government Funds are used to account for the City's general government activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual, i.e., when they are "measurable and available." "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers all revenues available if they are collected within 60 days after year-end. Expenditures are recognized when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences and claims and judgements which are recognized when the obligations are expected to be liquidated with expendable available financial resources.

Property taxes, interest and special assessments are susceptible to accrual. Sales taxes collected and held by the state at year-end on behalf of the City are also recognized as revenue. Licenses and permits, fines and forfeitures, fees and refunds and other receipts become measurable and available when cash is received by the City and are recognized as revenue at that time.

Entitlements and shared revenues are recognized at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

Governmental Funds include the following fund types:

General Fund: This is the City's primary operating fund. It accounts for all financial resources of the City, except for those required to be accounted for in another fund.

Special Revenue Funds: These funds account for the proceeds of specific revenue sources (other than certain capital projects that are legally restricted to expenditures for specific projects).

Debt Service Fund: To account for the servicing of general long-term debt not being financed by a specific source.

Capital Projects Funds: are used to account for all resources used in the acquisition and construction of capital facilities and other capital assets, with the exception of those that are financed through proprietary funds.

Proprietary Funds are used to account for a government's ongoing organizations and activities which are similar to those often found in the private sector (business-type activities). The measurement focus is upon

income determination, financial position and cash flows. In accordance with Governmental Accounting Standards Board (GASB), the City has elected to apply all applicable Financial Accounting Standards Board (FASB) pronouncements.

Enterprise Funds are used to account for those operations that are financed and operated in a manner similar to private business or where the board has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

Internal Service Funds are used to Finance and account for services an commodities provided by designated departments or agencies to other departments and agencies of the City.

Fiduciary Funds account for assets held by the City in a trustee capacity or as and agent on behalf of others. Trust funds account for assets held by the City under the terms of a formal trust agreement.

Expenditures are classified by function. The term function refers to the major program areas by the Iowa Administrative Code. Classification provides information on the purposes or objectives of expenditures. Follows are the areas of classification and samples of expenditures to include:

Public Safety: This program's objective is to reduce the amount and effects of external harm to individuals and damage to property, and in general to promote an atmosphere of personal security from external events. Police, fire, and traffic signals are included in this program.

Public Works: This program provides satisfactory opportunities for a productive and enjoyable living for the citizens of Bettendorf both as individuals and as a community. Activities included in this program are Roads, Bridges, sidewalks, street lighting, traffic control, snow removal, highway engineering, street cleaning and other public works.

Culture & Recreation: This program promotes the general well being of the City and encourages the fullest development of cultural and educational potentials of the citizens in the community. This program includes the activities of the Bettendorf Library, Community Center and the Parks and Recreation operations.

Community & Economic Development: This program provides for community and economic development and also includes city beautification, planning and zoning and housing & urban renewal.

General Government: This program provides for the functioning of the government and assures the general administration of the municipality. Activities included in this program are Mayor and Council, general administration of the City, finance, risk management, health insurance, and building and grounds.

Business Type Activities: This program includes all enterprise funds and internal service funds. These programs include Sewer Enterprise, Family Museum, Garbage Collection & Recycling, Palmer Hills Golf Course, Life Fitness Center, Aquatic Center, Storm Water Enterprise, Transit, Employee Health Insurance, Risk Management and City Garage.

The City is required by the State of Iowa to appropriate funds for capital projects on a fiscal year basis. The Capital Projects section of this document includes descriptive information on each project with estimated costs and financing sources.

Statement of Revenue, Expenditures & Changes in Fund Balances 2013/14

	General	Riverboat Gaming	Downtown Improvements	Total General Fund	TIF Olympic	TIF Trinity	TIF Greystone
Revenues & Other Financing Sources:							
Property Taxes	13,603,464			13,603,464			
TIF Revenues				0	39,208	122,125	12,042
Other City Taxes	6,449,891	1,624,000		8,073,891			
Licenses & Permits	605,710			605,710			
Use of Money & Property	220,100	5,000	1,000	226,100			
Intergovernmental	408,036			408,036			11,200
Charges for Services	450,900			450,900			
Special Assessments	18,167			18,167			
Miscellaneous	598,900			598,900			
Bond Proceeds			700,000	700,000			
Other financing sources				0			
Transfers In	677,218		250,000	927,218			
Total Revenues & Other Sources	**23,032,386**	**1,629,000**	**951,000**	**25,612,386**	**39,208**	**122,125**	**23,242**
Expenditures & Other Financing Uses:							
Public Safety	10,757,394			10,757,394			
Public Works	21,626			21,626			
Culture & Recreation	4,390,278			4,390,278			
Community & Economic Development	930,195			930,195	39,208		
General Government	3,787,301			3,787,301			
Debt Service	100,000			100,000		124,325	
Capital Projects	433,721		850,000	1,283,721			
Total Government Activities Exp.	**20,420,515**	**0**	**850,000**	**21,270,515**	**39,208**	**124,325**	**0**
Business Type/Enterprises				0			
Total Gov Activities & Business Exp.	**20,420,515**	**0**	**850,000**	**21,270,515**	**39,208**	**124,325**	**0**
Transfers Out	2,611,871	1,565,368	0	4,177,239			
Total ALL Expenditures/Transfers Out	**23,032,386**	**1,565,368**	**850,000**	**25,447,754**	**39,208**	**124,325**	**0**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	63,632	101,000	164,632	0	(2,200)	23,242
Estimated Beginning Fund Balance	**5,514,282**	**60,287**	**77,000**	**5,651,569**	**(4,233)**	**8,994**	**(62,581)**
Ending Fund Balance June 30	**5,514,282**	**123,919**	**178,000**	**5,816,201**	**(4,233)**	**6,794**	**(39,339)**
Fund Balance as a % of expenditures & transfers out	23.94%						

Statement of Revenue, Expenditures & Changes in Fund Balances 2013/14

	TIF Home Depot	TIF Rivers Edge	TIF Eyesurgeons	TIF Daly Group	TIF/State St. Windmiller	TIF/QC Realtor Assoc	TIF Fields Dev
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues	150,352	1,090,001		289,824	155,934		65,522
Other City Taxes							
Licenses & Permits							
Use of Money & Property							
Intergovernmental							
Charges for Services							
Special Assessments							
Miscellaneous							
Bond Proceeds							
Other financing sources							
Transfers In							
Total Revenues & Other Sources	**150,352**	**1,090,001**	**0**	**289,824**	**155,934**	**0**	**65,522**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	150,352			289,824	155,934		65,522
General Government							
Debt Service							
Capital Projects							
Total Government Activities Exp.	**150,352**	**0**	**0**	**289,824**	**155,934**	**0**	**65,522**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**150,352**	**0**	**0**	**289,824**	**155,934**	**0**	**65,522**
Transfers Out		1,090,001					
Total ALL Expenditures/Transfers Out	**150,352**	**1,090,001**	**0**	**289,824**	**155,934**	**0**	**65,522**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	0	0	0	0	0	0
Estimated Beginning Fund Balance	**594**	**18,641**	**0**	**(158,406)**	**38,059**	**277**	**958**
Ending Fund Balance June 30	**594**	**18,641**	**0**	**(158,406)**	**38,059**	**277**	**958**
Fund Balance as a % of expenditures & transfers out							

Statement of Revenue, Expenditures & Changes in Fund Balances 2013/14

	TIF Vizient II	TIF/Home-town Harbor	TIF Burlington	TIF Bowe	TIF Funds	Road Use Tax
Revenues & Other Financing Sources:						
Property Taxes						
TIF Revenues	21,878	59,680	59,238	12,500	2,078,304	
Other City Taxes					0	
Licenses & Permits					0	
Use of Money & Property					0	8,000
Intergovernmental					11,200	3,307,619
Charges for Services					0	
Special Assessments					0	
Miscellaneous					0	31,000
Bond Proceeds					0	
Other financing sources					0	
Transfers In					0	3,000
Total Revenues & Other Sources	**21,878**	**59,680**	**59,238**	**12,500**	**2,089,504**	**3,349,619**
Expenditures & Other Financing Uses:						
Public Safety					0	
Public Works					0	3,249,624
Culture & Recreation					0	
Community & Economic Development	21,878	59,680	59,238	12,500	854,136	45,100
General Government					0	
Debt Service					124,325	
Capital Projects					0	
Total Government Activities Exp.	**21,878**	**59,680**	**59,238**	**12,500**	**978,461**	**3,294,724**
Business Type/Enterprises					0	
Total Gov Activities & Business Exp.	**21,878**	**59,680**	**59,238**	**12,500**	**978,461**	**3,294,724**
Transfers Out					1,090,001	
Total ALL Expenditures/Transfers Out	**21,878**	**59,680**	**59,238**	**12,500**	**2,068,462**	**3,294,724**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	0	0	0	21,042	54,895
Estimated Beginning Fund Balance	**(36)**	**16**	**0**	**0**	**(157,717)**	**674,091**
Ending Fund Balance June 30	**(36)**	**16**	**0**	**0**	**(136,675)**	**728,986**
Fund Balance as a % of expenditures & transfers out						22.43%

Statement of Revenue, Expenditures & Changes in Fund Balances 2013/14

	HUD Section 8	Bettendorf Fund/Bechtel	Chaplain's Petty Cash	Drug/ Seizure	Federal Drug/Seizure	Drug/Seizure Justice Funds
Revenues & Other Financing Sources:						
Property Taxes						
TIF Revenues						
Other City Taxes						
Licenses & Permits						
Use of Money & Property		300	300	600	200	
Intergovernmental						
Charges for Services						
Special Assessments						
Miscellaneous			8,000	5,000	2,000	
Bond Proceeds						
Other financing sources						
Transfers In						
Total Revenues & Other Sources	**0**	**300**	**8,300**	**5,600**	**2,200**	**0**
Expenditures & Other Financing Uses:						
Public Safety			7,500	3,500		
Public Works						
Culture & Recreation						
Community & Economic Development						
General Government						
Debt Service						
Capital Projects					5,000	
Total Government Activities Exp.	**0**	**0**	**7,500**	**3,500**	**5,000**	**0**
Business Type/Enterprises						
Total Gov Activities & Business Exp.	**0**	**0**	**7,500**	**3,500**	**5,000**	**0**
Transfers Out						
Total ALL Expenditures/Transfers Out	**0**	**0**	**7,500**	**3,500**	**5,000**	**0**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	300	800	2,100	(2,800)	0
Estimated Beginning Fund Balance	**0**	**38,606**	**31,488**	**55,931**	**21,235**	**23,245**
Ending Fund Balance June 30	**0**	**38,906**	**32,288**	**58,031**	**18,435**	**23,245**
Fund Balance as a % of expenditures & transfers out						

Statement of Revenue, Expenditures & Changes in Fund Balances 2013/14

	Police Funds	Library Open Access	Interlibrary Loan	Enrich Iowa	Kakert Estate	Library Gift
Revenues & Other Financing Sources:						
Property Taxes						
TIF Revenues						
Other City Taxes						
Licenses & Permits						
Use of Money & Property	1,100	4,000	400	1,000	1,000	2,000
Intergovernmental						
Charges for Services						
Special Assessments						
Miscellaneous	15,000					56,500
Bond Proceeds						
Other financing sources						
Transfers In						
Total Revenues & Other Sources	**16,100**	**4,000**	**400**	**1,000**	**1,000**	**58,500**
Expenditures & Other Financing Uses:						
Public Safety	11,000					
Public Works						
Culture & Recreation		4,000		1,000	1,000	28,500
Community & Economic Development						
General Government						
Debt Service						
Capital Projects	5,000					30,000
Total Government Activities Exp.	**16,000**	**4,000**	**0**	**1,000**	**1,000**	**58,500**
Business Type/Enterprises						
Total Gov Activities & Business Exp.	**16,000**	**4,000**	**0**	**1,000**	**1,000**	**58,500**
Transfers Out	0					
Total ALL Expenditures/Transfers Out	**16,000**	**4,000**	**0**	**1,000**	**1,000**	**58,500**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	100	0	400	0	0	0
Estimated Beginning Fund Balance	**131,899**	**246,838**	**44,637**	**50,144**	**91,837**	**222,894**
Ending Fund Balance June 30	**131,999**	**246,838**	**45,037**	**50,144**	**91,837**	**222,894**
Fund Balance as a % of expenditures & transfers out						

Statement of Revenue, Expenditures & Changes in Fund Balances 2013/14

	Library Funds	Park Donations	Hendricks Gift	Peterson Gift	Parks Funds	Total Spec. Rev.
Revenues & Other Financing Sources:						
Property Taxes						0
TIF Revenues						2,078,304
Other City Taxes						0
Licenses & Permits						0
Use of Money & Property	8,400	200	1,000		1,200	19,000
Intergovernmental	0					3,318,819
Charges for Services						0
Special Assessments						0
Miscellaneous	56,500		5,000		5,000	107,500
Bond Proceeds						0
Other financing sources						0
Transfers In					0	3,000
Total Revenues & Other Sources	**64,900**	**200**	**6,000**	**0**	**6,200**	**5,526,623**
Expenditures & Other Financing Uses:						0
Public Safety						11,000
Public Works						3,249,624
Culture & Recreation	34,500					34,500
Community & Economic Development					0	899,236
General Government						0
Debt Service						124,325
Capital Projects	30,000					35,000
Total Government Activities Exp.	**64,500**	**0**	**0**	**0**	**0**	**4,353,685**
Business Type/Enterprises						0
Total Gov Activities & Business Exp.	**64,500**	**0**	**0**	**0**	**0**	**4,353,685**
Transfers Out		3,000			3,000	1,093,001
Total ALL Expenditures/Transfers Out	**64,500**	**3,000**	**0**	**0**	**3,000**	**5,446,686**
Excess of Revenues & Other Sources over						0
(under) Expenditures & Other Uses	400	(2,800)	6,000	0	3,200	79,937
Estimated Beginning Fund Balance	**656,350**	**17,178**	**58,889**	**54,947**	**131,014**	**1,374,245**
Ending Fund Balance June 30	**656,750**	**14,378**	**64,889**	**54,947**	**134,214**	**1,454,182**
Fund Balance as a % of expenditures & transfers out						

Statement of Revenue, Expenditures & Changes in Fund Balances 2013/14

	Debt Service	Capital Projects	Vehicle Replacemt	Electronic Equipment	CIP/LOT & Interest	Geo Thuenen Overpass	Future Projects
Revenues & Other Financing Sources:							
Property Taxes	9,394,154						
TIF Revenues							
Other City Taxes	296,901						
Licenses & Permits							
Use of Money & Property	57,814	113,245	8,500	5,155	5,000	15,000	
Intergovernmental	4,032	1,176,802					
Charges for Services							
Special Assessments							
Miscellaneous		332,378				50,000	
Bond Proceeds		9,820,000					
Other financing sources			40,000				
Transfers In		551,198	750,000	100,000	1,928,770		
Total Revenues & Other Sources	**9,752,901**	**11,993,623**	**798,500**	**105,155**	**1,933,770**	**65,000**	**0**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt Service	12,235,652	160,000					
Capital Projects		14,422,752	703,246	78,400			
Total Government Activities Exp.	**12,235,652**	**14,582,752**	**703,246**	**78,400**	**0**	**0**	**0**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**12,235,652**	**14,582,752**	**703,246**	**78,400**	**0**	**0**	**0**
Transfers Out	405,902	500,000	0	60,800	2,083,998	0	0
Total ALL Expenditures/Transfers Out	**12,641,554**	**15,082,752**	**703,246**	**139,200**	**2,083,998**	**0**	**0**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(2,888,653)	(3,089,129)	95,254	(34,045)	(150,228)	65,000	0
Estimated Beginning Fund Balance	**2,933,852**	**5,980,885**	**1,332,937**	**416,801**	**421,951**	**654,673**	**275,318**
Ending Fund Balance June 30	**45,199**	**2,891,756**	**1,428,191**	**382,756**	**271,723**	**719,673**	**275,318**
Fund Balance as a % of expenditures & transfers out							

Statement of Revenue, Expenditures & Changes in Fund Balances 2013/14

	Total Capital Funds	Total Governmental	Sewer Utility	Solid Waste Mgmt.	Family Museum	Palmer Hills Golf Course	LFC Enterprise
Revenues & Other Financing Sources:							
Property Taxes	0	22,997,618					
TIF Revenues	0	2,078,304					
Other City Taxes	0	8,370,792					
Licenses & Permits	0	605,710	70,600				
Use of Money & Property	146,900	449,814	27,000	15,000	1,200	3,000	
Intergovernmental	1,176,802	4,907,689					
Charges for Services	0	450,900	3,220,181	1,974,000	892,030	757,700	682,391
Special Assessments	0	18,167					
Miscellaneous	382,378	1,088,778		2,000	7,000	369,000	
Bond Proceeds	9,820,000	10,520,000	.				
Other financing sources	40,000	40,000	250,000			10,000	
Transfers In	3,329,968	4,260,186		139,100	954,333	31,000	169,947
Total Revenues & Other Sources	**14,896,048**	**55,787,958**	**3,567,781**	**2,130,100**	**1,854,563**	**1,170,700**	**852,338**
Expenditures & Other Financing Uses:							
Public Safety	0	10,768,394					
Public Works	0	3,271,250					
Culture & Recreation	0	4,424,778					
Community & Economic Development	0	1,829,431					
General Government	0	3,787,301					
Debt Service	160,000	12,619,977					
Capital Projects	15,204,398	16,523,119					
Total Government Activities Exp.	**15,364,398**	**53,224,250**	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	0	0	4,019,107	2,104,067	1,978,668	1,352,412	869,138
Total Gov Activities & Business Exp.	**15,364,398**	**53,224,250**	**4,019,107**	**2,104,067**	**1,978,668**	**1,352,412**	**869,138**
Transfers Out	2,644,798	8,320,940					
Total ALL Expenditures/Transfers Out	**18,009,196**	**61,545,190**	**4,019,107**	**2,104,067**	**1,978,668**	**1,352,412**	**869,138**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(3,113,148)	(5,757,232)	(451,326)	26,033	(124,105)	(181,712)	(16,800)
Estimated Beginning Fund Balance	**9,082,565**	**19,042,231**	**15,955,048**	**1,974,549**	**4,457,004**	**3,737,842**	**2,481,334**
Ending Fund Balance June 30	**5,969,417**	**13,284,999**	**15,503,722**	**2,000,582**	**4,332,899**	**3,556,130**	**2,464,534**
Fund Balance as a % of expenditures & transfers out							

Statement of Revenue, Expenditures & Changes in Fund Balances 2013/14

	Aquatic Enterprise	Stormwater Utility	Transit	Transit Riverfront	QCWCC	Total Enterprise
Revenues & Other Financing Sources:						
Property Taxes						0
TIF Revenues						0
Other City Taxes						0
Licenses & Permits		8,000				78,600
Use of Money & Property		10,000			14,405	70,605
Intergovernmental			570,600			570,600
Charges for Services	264,000	1,067,572	118,500		2,126,950	11,103,324
Special Assessments						0
Miscellaneous	7,500		8,000		644,273	1,037,773
Bond Proceeds						0
Other financing sources		175,000	56,000		200,000	691,000
Transfers In	104,803	700,469	739,101		1,190,001	4,028,754
Total Revenues & Other Sources	**376,303**	**1,961,041**	**1,492,201**	**0**	**4,175,629**	**17,580,656**
Expenditures & Other Financing Uses:						
Public Safety						0
Public Works						0
Culture & Recreation						0
Community & Economic Development						0
General Government						0
Debt Service						0
Capital Projects						0
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	530,378	1,268,533	1,651,161		4,209,042	17,982,506
Total Gov Activities & Business Exp.	**530,378**	**1,268,533**	**1,651,161**	**0**	**4,209,042**	**17,982,506**
Transfers Out						0
Total ALL Expenditures/Transfers Out	**530,378**	**1,268,533**	**1,651,161**	**0**	**4,209,042**	**17,982,506**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(154,075)	692,508	(158,960)	0	(33,413)	(401,850)
Estimated Beginning Fund Balance	**2,364,885**	**3,397,508**	**1,243,965**	**4,311**	**7,969,131**	**43,585,577**
Ending Fund Balance June 30	**2,210,810**	**4,090,016**	**1,085,005**	**4,311**	**7,935,718**	**43,183,727**
Fund Balance as a % of expenditures & transfers out						

Statement of Revenue, Expenditures & Changes in Fund Balances 2013/14

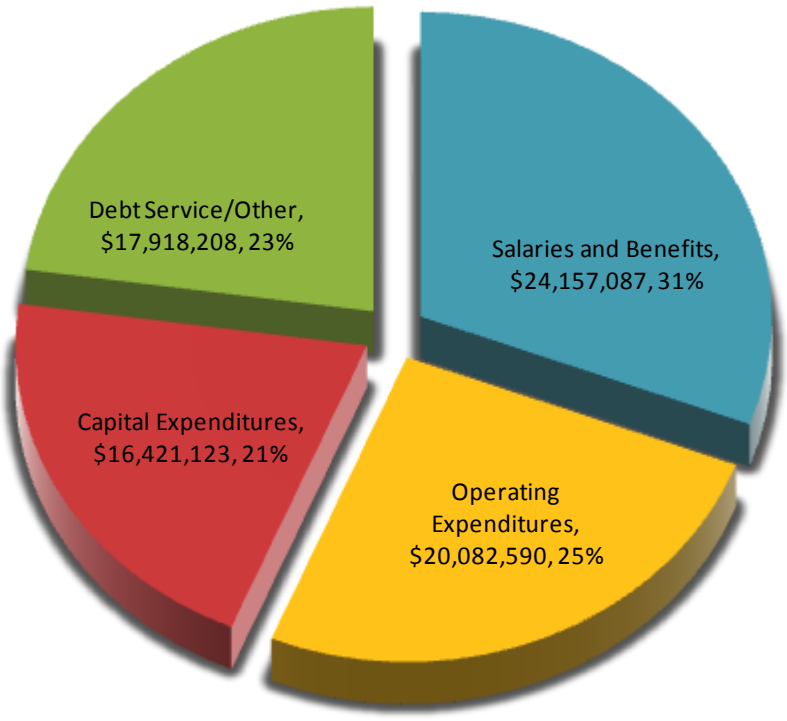
	Employee Health Ins.	Risk Managemt.	Information Services	Municipal Garage	Total Internal Serv.	Total All Funds
Revenues & Other Financing Sources:						
Property Taxes						22,997,618
TIF Revenues						2,078,304
Other City Taxes						8,370,792
Licenses & Permits						684,310
Use of Money & Property	15,000	10,000	6,200	8,200	39,400	559,819
Intergovernmental					0	5,478,289
Charges for Services	3,929,703	882,375	686,256	1,755,649	7,253,983	18,808,207
Special Assessments					0	18,167
Miscellaneous	5,000	25,000	16,000		46,000	2,172,551
Bond Proceeds					0	10,520,000
Other financing sources						731,000
Transfers In			32,000		32,000	8,320,940
Total Revenues & Other Sources	**3,949,703**	**917,375**	**740,456**	**1,763,849**	**7,371,383**	**80,739,997**
Expenditures & Other Financing Uses:						0
Public Safety					0	10,768,394
Public Works					0	3,271,250
Culture & Recreation					0	4,424,778
Community & Economic Development					0	1,829,431
General Government					0	3,787,301
Debt Service					0	12,619,977
Capital Projects					0	16,523,119
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**	**53,224,250**
Business Type/Enterprises	3,949,703	917,375	741,392	1,763,782	7,372,252	25,354,758
Total Gov Activities & Business Exp.	**3,949,703**	**917,375**	**741,392**	**1,763,782**	**7,372,252**	**78,579,008**
Transfers Out					0	8,320,940
Total ALL Expenditures/Transfers Out	**3,949,703**	**917,375**	**741,392**	**1,763,782**	**7,372,252**	**86,899,948**
Excess of Revenues & Other Sources over						0
(under) Expenditures & Other Uses	0	0	(936)	67	(869)	(6,159,951)
Estimated Beginning Fund Balance	**984,971**	**663,890**	**323,491**	**545,876**	**2,518,228**	**65,146,036**
Ending Fund Balance June 30	**984,971**	**663,890**	**322,555**	**545,943**	**2,517,359**	**58,986,085**
Fund Balance as a % of expenditures & transfers out						



City of Bettendorf, Iowa
FY 2013/14 Budget Net of Transfers
Department Summaries by Category

Department	Salaries and Benefits	Operating Expenditures	Capital Expenditures	Debt Service/Other	Total
Mayor & Council	83,744	435,111	0	0	518,855
City Administration	278,800	78,104	0	0	356,904
Capital Projects	101,996	0	15,170,756	160,000	15,432,752
QC Waterfront Convention Center	724,418	1,690,472	0	1,794,152	4,209,042
Family Museum of Arts & Science	1,299,446	476,984	0	202,238	1,978,668
Community Development	951,956	96,681	0	0	1,048,637
Community Development Special Revenue	0	0	0	0	0
Debt Service	0	0	0	12,335,652	12,335,652
Economic Development	180,829	888,925	0	124,325	1,194,079
Electronic Equipment	0	0	78,400	0	78,400
Employee Health Insurance	0	3,949,703	0	0	3,949,703
Finance	641,138	179,385	0	0	820,523
Human Resources	222,559	148,989	0	0	371,548
Information Services	474,977	266,415	0	0	741,392
Fire	3,059,318	459,400	0	0	3,518,718
Legal	197,805	37,427	0	0	235,232
Library	2,205,004	287,483	351,721	0	2,844,208
Library Special Revenues	0	34,500	30,000	0	64,500
Municipal Garage	565,293	1,174,289	0	24,200	1,763,782
Non-Departmental	0	511,718	0	0	511,718
Parks	2,576,353	1,706,366	82,000	462,000	4,826,719
Police	6,036,406	721,683	0	0	6,758,089
Police Special Revenue	0	11,000	5,000	0	16,000
Public Works	523,476	522,198	0	0	1,045,674
Solid Waste/Recycling	940,867	931,057	0	232,143	2,104,067
Risk Management	0	917,375	0	0	917,375
Road Use Operations	1,518,698	1,776,026	0	0	3,294,724
Sewer Utility	523,746	1,760,987	0	1,734,374	4,019,107
Stormwater Utility	426,545	186,574	0	655,414	1,268,533
Transit Enterprise	623,713	833,738	0	193,710	1,651,161
Vehicle Replacement	0	0	703,246	0	703,246
TOTAL	**24,157,087**	**20,082,590**	**16,421,123**	**17,918,208**	**78,579,008**

City of Bettendorf
Expenditures by Category
FY 2013/14 Budget
$78,579,008



City of Bettendorf
FY 2013/14 Budget
Salaries & Benefits 5 year history

Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Amended	FY 2014 Budget	Percent Inc(Dec)
Mayor & Council	77,489	78,368	81,651	91,188	83,744	(8.16%)
City Administration	251,287	255,384	272,928	285,325	278,800	(2.55%)
Capital Projects(Engineering)	706,208	853,774	918,103	176,033	101,996	(8.67%)
QC Waterfront Convention Center	670,044	739,812	704,836	710,086	724,418	1.94%
Family Museum for Arts & Science	1,221,111	1,293,994	1,175,381	1,252,082	1,299,446	3.66%
Community Development	849,068	853,264	857,502	873,537	951,956	9.19%
Community Development Special Revenue Funds	70,479	73,044	72,856	27,036	0	(37.01%)
Debt Service	0	0	0	0	0	
Economic Development	157,974	160,594	169,338	169,809	180,829	6.86%
Electronic Equipment	0	0	0	0	0	
Employee Health Insurance	0	0	0	0	0	
Finance	536,673	549,345	586,577	617,612	641,138	4.28%
Human Resources	173,222	182,218	197,517	208,064	222,559	7.95%
Information Services	400,537	430,301	442,616	458,885	474,977	3.74%
Fire	2,444,901	2,519,691	2,656,499	2,895,406	3,059,318	6.51%
Flood	0	0	0	0	0	
Legal	203,697	211,201	225,444	258,789	197,805	(28.87%)
Library	1,785,548	1,851,044	1,948,940	1,964,900	2,205,004	12.97%
Library Special Revenue Funds	0	0	0	0	0	
Municipal Garage	438,330	437,223	463,389	503,311	565,293	14.18%
Non-Departmental	0	0	0	0	0	
Parks & Recreation	2,430,112	2,383,483	2,406,810	2,458,148	2,576,353	4.96%
Police	5,661,486	5,185,157	5,480,091	5,865,228	6,036,406	3.30%
Police Special Revenue Funds	0	0	0	0	0	
Public Works	425,206	523,752	482,698	476,961	523,476	8.88%
Solid Waste Management/Recycling Enterprise	765,697	809,964	785,715	795,655	940,867	17.93%
Risk Management	0	0	0	0	0	
Road Use Operations	1,490,897	1,415,298	1,547,023	1,598,787	1,518,698	(5.66%)
Sewer Utility	493,859	523,810	586,892	529,086	523,746	(1.02%)
Stormwater Utility	326,708	333,204	333,828	273,340	426,545	45.98%
Transit & Riverfront Circulator (beginning 09/10)	761,663	886,513	941,641	875,513	623,713	(28.40%)
Vehicle Replacement	0	0	0	0	0	
TOTAL	**22,342,196**	**22,550,438**	**23,338,275**	**23,364,781**	**24,157,087**	**3.51%**

City of Bettendorf
FY 2013/14 Budget
Operating Expenditures 5 year history

Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Amended	FY 2014 Budget	Percent Inc (Dec)
Mayor & Council	411,107	390,681	396,245	429,629	435,111	1.28%
City Administration	75,875	69,030	80,567	67,034	78,104	16.51%
Capital Projects	0	0	0	0	0	
QC Waterfront Convention Center	1,245,087	1,770,250	1,607,441	1,908,627	1,690,472	(11.43%)
Family Museum for Arts & Science	522,442	502,123	547,061	512,062	476,984	(6.85%)
Community Development	90,041	190,846	92,955	96,810	96,681	(0.13%)
Community Development Special Revenue Funds	396,186	348,276	412,252	434,507	0	(100.00%)
Debt Service	0	0	0	0	0	
Economic Development	822,027	1,312,504	850,437	891,358	888,925	(0.27%)
Electronic Equipment	0	0	0	0	0	
Employee Health Insurance	2,826,768	2,781,560	3,338,470	3,347,491	3,949,703	17.99%
Finance	154,763	157,597	153,125	174,747	179,385	2.65%
Human Resources	99,276	88,575	116,750	150,555	148,989	(1.04%)
Information Services	183,597	192,031	248,648	224,419	266,415	18.71%
Fire	492,054	436,265	400,280	461,663	459,400	(0.49%)
Flood	43,525	104,927	0	100,000	0	(100.00%)
Legal	34,018	47,364	17,915	28,136	37,427	33.02%
Library	248,107	257,630	269,024	285,249	287,483	0.78%
Library Special Revenue Funds	109,699	78,833	79,052	47,500	34,500	(27.37%)
Municipal Garage	891,474	1,170,945	1,193,588	1,216,707	1,174,289	(3.49%)
Non-Departmental	463,004	416,216	446,848	498,830	511,718	2.58%
Parks & Recreation	1,422,688	1,484,907	1,607,629	1,674,967	1,706,366	1.87%
Police	774,730	755,350	605,180	682,700	721,683	5.71%
Police Special Revenue Funds	5,633	1,306	41,164	13,000	11,000	(15.38%)
Public Works	539,545	516,436	512,734	568,998	522,198	(8.22%)
Solid Waste Management/Recycling Enterprise	772,121	773,945	830,330	966,239	931,057	(3.64%)
Risk Management	760,746	757,176	815,287	861,082	917,375	6.54%
Road Use Operations	1,868,242	2,083,279	1,619,949	1,551,421	1,776,026	14.48%
Sewer Utility	1,504,496	1,487,771	1,440,310	1,555,394	1,760,987	13.22%
Stormwater Utility	211,786	158,079	183,715	175,996	186,574	6.01%
Transit & Riverfront Circulator (beginning 09/10)	551,511	686,189	892,574	937,974	833,738	(11.11%)
Vehicle Replacement	0	0	0	0	0	
TOTAL	**17,520,548**	**19,020,091**	**18,799,530**	**19,863,095**	**20,082,590**	**1.11%**

City of Bettendorf
FY 2013/14 Budget
Capital Expenditures 5 year history

Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Amended	FY 2014 Budget	Percent Inc (Dec)
Mayor & Council	0	0	0	0	0	
City Administration	0	0	0	0	0	
Capital Projects	21,291,590	16,260,015	11,881,559	12,851,414	15,170,756	18.05%
QC Waterfront Convention Center	0	0	0	0	0	
Family Museum for Arts & Science	0	0	0	0	0	
Community Development	0	0	0	0	0	
Community Development Special Revenue Funds	0	0	0	0	0	
Debt Service	0	0	0	0	0	
Economic Development	0	0	0	0	0	
Electronic Equipment	39,034	49,689	170,811	142,000	78,400	(44.79%)
Employee Health Insurance	0	0	0	0	0	
Finance	0	0	0	0	0	
Human Resources	0	0	0	0	0	
Information Services	0	0	0	0	0	
Fire	0	15,588	4,569	276,000	0	(100.00%)
Legal	0	0	0	0	0	
Library	296,834	312,312	319,022	350,975	351,721	0.21%
Library Special Revenue Funds	40,212	58,947	21,073	30,000	30,000	0.00%
Municipal Garage	0	0	0	0	0	
Non-Departmental	0	0	0	0	0	
Parks & Recreation	10,769	0	16,240	20,578	82,000	298.48%
Police	0	28,042	0	0	0	
Police Special Revenue Funds	6,192	13,870	0	5,000	5,000	0.00%
Public Works	34,652	50,559	0	0	0	
Solid Waste Management/Recycling Enterprise	0	0	0	0	0	
Risk Management	0	0	0	0	0	
Road Use Operations	0	0	88,630	166,848	0	(100.00%)
Sewer Utility	0	0	0	0	0	
Stormwater Utility	0	0	0	0	0	
Transit & Riverfront Circulator (beginning 09/10)	0	0	0	0	0	
Vehicle Replacement	776,210	490,284	434,677	566,667	703,246	24.10%
TOTAL	**22,495,493**	**17,279,306**	**12,936,581**	**14,409,482**	**16,421,123**	**13.96%**

City of Bettendorf
FY 2013/14 Budget
Debt Service/Other 5 year history

Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Amended	FY 2014 Budget	Percent Inc (Dec)
Debt Service Funds	7,038,759	15,429,545	9,025,228	13,645,122	12,335,652	(9.60%)
Economic Development Special Revenue Funds	1,306,586	2,209,449	125,177	126,525	124,325	(1.74%)
Capital Projects Fund	117,504	162,862	167,725	175,000	160,000	(8.57%)
QC Waterfront Convention Center	1,554,248	1,515,886	1,477,823	1,450,631	1,794,152	23.68%
Family Museum for Arts & Science	224,339	214,880	199,317	185,905	202,238	8.79%
Municipal Garage	25,060	17,971	24,142	24,142	24,200	0.24%
Parks & Recreation	396,508	403,536	406,557	462,000	462,000	0.00%
Solid Waste Management/Recycling Enterprise	245,226	298,495	271,956	233,207	232,143	(0.46%)
Stormwater Utility	218,170	243,132	344,137	630,792	655,414	3.90%
Sewer Utility	1,189,154	1,314,365	1,400,940	1,685,162	1,734,374	2.92%
Transit & Riverfront Circulator (beginning 09/10)	169,347	365,258	314,088	316,603	193,710	(38.82%)
TOTAL	**12,484,901**	**22,175,379**	**13,757,090**	**18,935,089**	**17,918,208**	**(5.37%)**

City of Bettendorf
Department Budgets 5 Year History

Department	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Amended	FY 2014 Budget	Percent Inc (Dec)
Mayor & Council	488,596	469,049	477,896	520,817	518,855	(0.38%)
City Administration	327,162	324,414	353,495	352,359	356,904	1.29%
Capital Projects	22,115,302	17,276,651	12,967,387	13,202,447	15,432,752	16.89%
QC Waterfront Convention Center	3,469,379	4,025,948	3,790,100	4,069,344	4,209,042	3.43%
Educational Center	0	0	0	0	0	0.00%
Family Museum for Arts & Science	1,967,892	2,010,997	1,921,759	1,950,049	1,978,668	1.47%
Community Development	939,109	1,044,110	950,457	970,347	1,048,637	8.07%
Community Development Special Revenue Funds	466,665	421,320	485,108	461,543	0	(100.00%)
Debt Service	7,038,759	15,429,545	9,025,228	13,645,122	12,335,652	(9.60%)
Economic Development	2,286,587	3,682,547	1,144,952	1,187,692	1,194,079	0.54%
Electronic Equipment	39,034	49,689	170,811	142,000	78,400	(44.79%)
Employee Health Insurance	2,826,768	2,781,560	3,338,470	3,347,491	3,949,703	17.99%
Finance	691,436	706,942	739,702	792,359	820,523	3.55%
Human Resources	272,498	270,793	314,267	358,619	371,548	3.61%
Information Services	584,134	622,332	691,264	683,304	741,392	8.50%
Fire	2,936,955	2,971,544	3,061,348	3,633,069	3,518,718	(3.15%)
Flood	43,525	104,927	0	100,000	0	0.00%
Legal	237,715	258,565	243,359	286,925	235,232	(18.02%)
Library	2,330,489	2,420,986	2,536,986	2,601,124	2,844,208	9.35%
Library Special Revenue Funds	149,911	137,780	100,125	77,500	64,500	(16.77%)
Municipal Garage	1,354,864	1,626,139	1,681,119	1,744,160	1,763,782	1.13%
Non-Departmental	463,004	416,216	446,848	498,830	511,718	2.58%
Parks & Recreation	4,260,077	4,271,926	4,437,236	4,615,693	4,826,719	4.57%
Police	6,436,216	5,968,549	6,085,271	6,547,928	6,758,089	3.21%
Police Special Revenue Funds	11,825	15,176	41,164	18,000	16,000	(11.11%)
Public Works	999,403	1,090,747	995,432	1,045,959	1,045,674	(0.03%)
Solid Waste Management/Recycling Enterprise	1,783,044	1,882,404	1,888,001	1,995,101	2,104,067	5.46%
Risk Management	760,746	757,176	815,287	861,082	917,375	6.54%
Road Use Operations	3,359,139	3,498,577	3,255,602	3,317,056	3,294,724	(0.67%)
Sewer Utility	3,187,509	3,325,946	3,428,142	3,769,642	4,019,107	6.62%
Stormwater Utility	756,664	734,415	861,680	1,080,128	1,268,533	17.44%
Transit & Riverfront Circulator (beginning 09/10)	1,482,521	1,937,960	2,148,303	2,130,090	1,651,161	(22.48%)
Vehicle Replacement	776,210	490,284	434,677	566,667	703,246	24.10%
TOTAL	**74,843,138**	**81,025,214**	**68,831,476**	**76,572,447**	**78,579,008**	**2.62%**

28 E Agreement---A formal agreement between two or more governmental entities to jointly provide a service or to establish a new governmental entity to accomplish a purpose.

Account Number---The 14-digit number assigned to a budget line item account identifying the fund, department, program, function and expenditure object. For example: The account number 001-0301-410.11-01 identifies the fund 001 (general fund), the department and program 0301 (police administration), the function 410 (public safety), and the object 11-01 (full time salaries and wages).

Accrual Basis---A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

ACH---Automated Clearing House, a network for processing electronic financial transactions.

Activity---Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

AFSCME---American Federation of State, County and Municipal Employees; the union representing many of the City's employees.

Annualize---Using revenues or expenditures that occurred during the year and calculation their effect for a full year. As an example, a $25 cost that occurs quarterly will have an annual cost of $100.

Appropriation---A legal authorization to incur obligations and to make expenditures for specific purposes.

AS/400---The City's accounting software package.

Assessed Valuation---The valuation set upon real estate, utilities and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio---The ratio at which the tax rate is applied to the tax base.

Asset---Resources owned or held by a government which have monetary value.

Authorized Positions---Employee positions, which are authorized in the adopted budget, to be filled during the year.

Available(Undesignated) Fund Balance---This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Balanced Budget--- pays for all current expenditures with current revenues whenever possible and existing fund balance as needed and approved by the City Council.

Bi-State Regional Commission---The local agency offering a forum for intergovernmental cooperation, delivery of regional programs and assistance in planning and project development.

Bond---A long term IOU or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date(the maturity date). Bonds are primarily used to finance capital projects.

> **General Obligation (GO) Bond**---This type of bond is backed by the full faith, credit and taxing power of the government.
>
> **Revenue Bond**---This type of bond is backed only by the revenues from a specific enterprise or project, such as a sewer utility.

Bond Refunding---When new bonds are issued to buy back outstanding bonds in order to save money due to a decrease in interest rates. *Current* refunding is for bonds that are callable or may be bought back by the City. *Advanced* refunding is issuing debt and investing that money into escrow in order to buy back bonds when they do become callable to realize debt savings due to lower interest rates.

Budget---A plan of financial activity for a specified period of time (fiscal year) indicating all planned revenues and expenses for the budget period.

Budget Amendment---A change from the original budget. Also, the forms filed by departments with the Finance Department to request and justify such changes.

Budget Calendar---The schedule of key dates which the City of Bettendorf follows in the preparation and adoption of the budget.

Budget Message---The letter of transmittal from the City Administrator to the Mayor, City Council and Citizens of the City of Bettendorf which summarizes the most important aspects of the budget and any changes from previous fiscal years

Budgetary Basis---This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash or modified accrual.

Budgetary Control---The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

CAFR---Comprehensive Annual Financial Report is the report summarizing the City's financial operations as of the fiscal year end. The report is issued in accordance with GAAP, which prescribes a basis of accounting that differs from the budget basis of accounting (cash basis).

Capital Budget---A plan of revenues and expenditures to improve facilities, equipment and other infrastructure of the City's for a defined period of time.

Capital Expenditures—Payments of cash used acquire assets or improve the useful life of existing fixed assets.

Capital Improvements---Expenditures related the to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvements Program(CIP)---A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

Capital Outlay---Fixed assets which have a value of $5,000 or more and have a useful economic lifetime of more than one year; or assets of any value if the nature of the item is such that is must be controlled for custody purposes as a fixed asset.

Capital Project---Major construction, acquisition or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

Cash Basis---A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Channel 9---The public information cable TV channel serving the citizens of Bettendorf.

Charges for Services---A collection of accounts used to capture revenue related to services provided by the City, such as, sewer usage, solid waste pick-up and public transit.

Collective Bargaining Agreement---A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits and matters affecting health and safety of employees).

Community Protection Program---This program's objective is to provide for the safety and welfare of the community through response to calls for service, enforcement of laws and preventive education.

Contingency---A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contracted Part Time---Part time employees contracted and paid through an employment agency.

Contractual Services---Services rendered to a government by private firms, individuals or other governmental agencies. Examples include professional consulting services and construction contracts.

Core Beliefs---Value based principles which define specific performance standards and guide behavior and actions. Core beliefs tell how the City conducts business.

Cost-of-living-adjustment(COLA)---An Increase in salaries to offset the adverse effect of inflation on compensation.

Credit Rating---A formal evaluation of credit history and capability of repaying obligations. The bond ratings assigned by Moody's Investors Service, Standard & Poor's and Fitch Ratings.

Debt Limitation---By state constitution, requires that no city may become indebted in an amount exceeding 5% of the actual value of taxable property within its jurisdiction. This applies to general obligation debt, which is backed by the full taxing power of the city. The limit does not apply to debt of revenue or special assessment bonds.

Debt Margin---The difference between the debt limit and the applicable outstanding debt.

Debt Service---The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Deferred Compensation---Income deferred until retirement age.

Deficit---The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department---The basis organizational unit of government which is functionally unique in its delivery of services.

Depreciation---Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Disbursement---The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program---A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

E-governance---A term applied the ability of governments to deliver services and information to the public via technology driven tools such as the Internet and electronic banking.

Employee(or Fringe) Benefits---Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pension, medical and life insurance plans.

Encumbrance---The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Enterprise Fund---A fund established to finance and account for the acquisition, operation and maintenance of governmental operations, which are predominantly self-supporting by user fees.

Excise---A tax applying to a specific industry or good. An example would be the Hotel/Motel tax.

Expenditure---The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense---Charges incurred(whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Policy---A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year---A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. For the City of Bettendorf the fiscal year begins July 1st and ends June 30th.

Fixed Assets---Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

FMAS---Family Museum of Arts and Sciences

FTE---Full Time Equivalent

Full Faith and Credit---A pledge of a government's taxing power to repay debt obligations.

Full-Time Equivalent Position(FTE)---A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function---A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Fund---A fiscal entity with revenues and expense, which are segregated for the purpose of carrying out a specific purpose or activity.

Fund Balance---The excess of the assets of a fund over its liabilities, reserves and carryover.

FY---Fiscal Year

GAAP---Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GASB---Government Accounting Standards Board is the authoritative body that establishes the accounting principles and rules for governmental entities.

GASB 34---The GASB statement establishing new financial reporting requirements. When implemented it created new information and restructured information that governments present. The new requirements make annual reports more comprehensive and to understand and use.

GFOA---Government Finance Officers Association of the United States and Canada.

GIS---Graphical Information System.

Goal---A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Governmental Fund Types---Are the following:

General Fund---the chief operating fund and is used to account for all tax receipts and other receipts that do not have to be reported by law or contractual agreement in some other fund. The General Fund provides for all the general operating disbursements and the fixed charges and capital improvement costs that are not paid through other funds.

Special Revenue Funds---funds utilized to account for receipts derived from specific sources that are usually required by law or regulation to be accounted for in separate funds, such as the road use fund, tax increment financing fund and drug seizure/forfeiture fund.

Debt Service Fund---used to report accumulations of resources to meet current and future long-term debt service requirements such as capital lease obligations, bond principal, interest and related costs.

Capital Projects Fund---are utilized to record resources for the acquisition and construction of major capital facilities, except those financed through enterprise funds.

Grants---A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Human Development---Program to promote the general well being of the City and to encourage the fullest development of cultural and educational potentials of the citizens and the community.

IDNR---Iowa Department of Natural Resources

Infrastructure---The physical assets of a government such as streets, water, sewer, public buildings and parks.

Interest---Compensation paid or to be paid for the use of money.

Inter-fund Transfers---The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue---Funds received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes.

Internal Services Charges---The charges to user departments or funds for internal services provided by another government agency, such as the City garage, or insurance funded from a central pool.

IPERS---Iowa Public Employees Retirement System is the pension system the covers all full-time, part-time, and most temporary employees except for full-time firefighters and police officers.

IS---Information Services

IT---Information Technology

LAN---Local Area Network

Levy---To impose taxes for the support of government activities.

LFC---Life Fitness Center

Licenses and Permits---A collection of accounts used to capture revenue related to liquor licenses, electrical permits, mechanical permits or building permits, etc. issued by the City.

Line Item---See Account Number.

Line item Budget---A budget prepared along departmental lines that focuses on what is to be purchased.

Long-term Debt---Debt with a maturity of more than one year after the date of issuance.

Mill---The property tax rate, which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of assessed property valuation.

Mission Statement---The Mission for the City of Bettendorf defines the purpose of the organization

Modified Accrual---The accrual basis of accounting adapted to the governmental fund-type measurement focus. Revenues are recognized in the period in which they became available and measurable. Some expenditures are recognized on a accrual basis; others on a cash basis.

Moody's Investors Service---One of several national investor services that independently rate the creditworthiness of issuer's bonds. Their rating opinion is an assessment of the ability and willingness of an issuer of debt to make full and timely payments of principal and interest on the debt security over the course of its maturity schedule. The rating influences the interest rates bid for the bonds, thus having an economic impact on a project's ultimate cost.

Net Budget---The legally adopted budget less all inter-fund transfers and interdepartmental charges.

NPDES---National Pollutant Discharge Elimination System

Object of Expenditure---An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt and furniture.

Objective---Something to be accomplished in specific, well-defined and measurable terms and that is achievable within a specific time frame.

Obligations---Amounts which a government may be legally required to need out of its resources. They include no

Operating Expenses---The cost for personnel, materials and equipment required for a department to function.

Operating Revenue---Funds received as income to pay for ongoing operations.

Output Indicators---A unit of work accomplished, without reference to the resources required to do the work, for example, number of permits issued, number of trash collections made or number of burglary arrests made. Output Indicators do not reflect the effectiveness or efficiency of the work performed.

Performance Indicators---Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Personal Services---Expenditures for salaries, wages and fringe benefits of a government's employees.

Policy & Administration---Program to provide for the functioning of the government and to assure the general administration of the City.

PPB---See Program Performance Budget.

Principal---The face amount of a bond, exclusive of interest.

Proceeds from Sale of Assets---A collection of accounts used to capture revenue received from the sale of the City's assets, such as, buildings and/or equipment.

Program---A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Performance Budget---A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Proprietary Funds---are the following:

> **Enterprise Funds---**are utilized to finance and account for all resources used in the acquisition, operation and maintenance of governmental facilities and services that are supported by user charges, such as a golf course or wastewater utility.
>
> **Internal Service Funds-**--are used to account for the financing of goods and services provided by one department or agency to other departments or agencies within the government, on a cost reimbursement basis; for example, the Municipal Garage operation, the Employee Health Insurance fund, and the Vehicle Replacement Fund.

Purpose---A broad statement of the goals, in terms of meeting public service needs, that a department is organized to meet.

QCWCC---Quad Cities Waterfront Convention Center

Referendum---The principal or practice of referring measures passed upon or proposed by, the legislative body to the body of voters, or electorate, for approval or rejection.

Reserve---An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution---A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources---Total amounts available for appropriation including estimated revenues, fund transfers and beginning balances.

Retained Earnings---Earnings retained by the City for reinvestment in operations.

Revaluation---Every odd year the state reviews residential and commercial property values to determine if assessed values should be changed from those submitted from the assessor.

Revenue---Sources of income financing the operations of government.

Revenue Bonds---Issued to finance municipal enterprises such as parking facilities, utility operations, stadiums and solid waste facilities; that is, revenue generating operations with incomes sufficient to retire indebtedness.

RFP---Request For Bid

Rollback---is a mechanism in the state law, which limits the state growth of taxable valuation by class (residential, commercial, industrial and agricultural) to 4% per year. Assessed valuations are "rolled back" to reflect no more than a 4% increase.

RUT---Road Use Tax

SMART21---distinction given to 21 communities world wide by the Intelligent Community Forum, an information technology think tank. Smart21 communities are honored for implementing broadband and information technology based strategies to attract leading-edge businesses, spur job creation and economic growth, and improve the delivery of government services.

Special Revenue Fund---A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specific purposes.

Tax Increment---the amount of taxable value in excess of the base or beginning value of the property located within a defined district. The consolidated tax rate applied to the excess is remitted to the City for urban renewal and economic development purposes with the exception of the debt service and property, plant and equipment levies of all the jurisdictions with taxing authority in the district.

Tax Levy---The resultant product when the tax rate per one thousand dollars is multiplied by the tax base. The amount of revenue from taxes required to fund the government.

Tax Rate---The dollar per thousand rate determined by the City, through the budget process, that is applied to the taxable value. The result of the tax levy revenue necessary to run the City.

Taxable Valuation---The percentage of assessed valuation cities my collect taxes on. Determined by the process of property tax equalization and rollback.

Taxes---Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charge made against particular persons or property for current or permanent benefit, such as special assessments.

TIF---Tax Increment Financing.

TIF District---A defined area of development in which property is eligible to be taxed in excess of the base value of the property. The excess taxable value is known as a tax increment as defined previously.

Transfers In/Out---Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unencumbered Balance---The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance---The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charges (Fees)---The payment of a fee for direct receipt of a public service by the party whom benefits from the service.

Use of Money---A collection of accounts used to capture revenue received from interest/dividends.

Vision Statement---The Vision Statement for the City of Bettendorf outlines what Bettendorf wants in the future. Our preferred future is defined in value based principles that can guide policies, decisions and operations

WOW Project—A dynamic, stimulating and inspiring project that builds the brand and creates a buzz among citizens, visitors, elected-officials and employees.

Aug-10 Form 635.1 Department of Management

82-770

Adoption of Budget and Certification of City Taxes

FISCAL YEAR BEGINNING JULY 1, 2013 - ENDING JUNE 30, 2014

The City of: Bettendorf **County Name:** SCOTT **Date Budget Adopted:** 03/05/13 *(Date) xx/xx/xx*

At a meeting of the City Council, held after the public hearing as required by law, as specified above, the proposed budget was adopted as summarized and attached hereto, and tax levies, as itemized below, were approved for all taxable property of this City. There is attached a Long Term Debt Schedule Form 703 for the debt service needs, if any.

563-344-4000 *Telephone Number* *Signature*

County Auditor Date Stamp

January 1, 2012 Property Valuations

		With Gas & Electric		Without Gas & Electric	Last Official Census
Regular	2a	1,858,056,843	2b	1,799,286,503	33,217
Debt Service Value	3a	1,936,401,048	3b	1,877,630,708	
Ag Land	4a	4,278,200			

TAXES LEVIED

Code Sec.	Dollar Limit	Purpose		(A) Request with Utility Replacement		(B) Property Taxes Levied		(C) Rate
384.1	8.10000	Regular General levy	5	14,028,329		13,584,613	43	7.55000
(384)		Non-Voted Other Permissible Levies						
12(8)	0.67500	Contract for use of Bridge	6			0	44	0
12(10)	0.95000	Opr & Maint publicly owned Transit	7			0	45	0
12(11)	Amt Nec	Rent, Ins. Maint of Civic Center	8			0	46	0
12(12)	0.13500	Opr & Maint of City owned Civic Center	9			0	47	0
12(13)	0.06750	Planning a Sanitary Disposal Project	10			0	48	0
12(14)	0.27000	Aviation Authority (under sec.330A.15)	11			0	49	0
12(16)	0.06750	Levee Impr. fund in special charter city	13			0	51	0
12(18)	Amt Nec	Liability, property & self insurance costs	14			0	52	0
12(22)	Amt Nec	Support of a Local Emerg.Mgmt.Comm.	462			0	465	0
(384)		Voted Other Permissible Levies						
12(1)	0.13500	Instrumental/Vocal Music Groups	15			0	53	0
12(2)	0.81000	Memorial Building	16			0	54	0
12(3)	0.13500	Symphony Orchestra	17			0	55	0
12(4)	0.27000	Cultural & Scientific Facilities	18			0	56	0
12(5)	As Voted	County Bridge	19			0	57	0
12(6)	1.35000	Missi or Missouri River Bridge Const.	20			0	58	0
12(9)	0.03375	Aid to a Transit Company	21			0	59	0
12(17)	0.20500	Maintain Institution received by gift/devise	22			0	60	0
12(19)	1.00000	City Emergency Medical District	463			0	466	0
12(21)	0.27000	Support Public Library	23			0	61	0
28E.22	1.50000	Unified Law Enforcement	24			0	62	0
		Total General Fund Regular Levies (5 thru 24)	25	14,028,329		13,584,613		
384.1	3.00375	Ag Land	26	12,851		12,851	63	3.00375
		Total General Fund Tax Levies (25 + 26)	27	14,041,180		13,597,464		Do Not Add
		Special Revenue Levies						
384.8	0.27000	Emergency (if general fund at levy limit)	28			0	64	0
384.6	Amt Nec	Police & Fire Retirement	29			0		0
	Amt Nec	FICA & IPERS (if general fund at levy limit)	30			0		0
Rules	Amt Nec	Other Employee Benefits	31			0		0
		Total Employee Benefit Levies (29,30,31)	32	0		0	65	0
		Sub Total Special Revenue Levies (28+32)	33	0		0		
		Valuation						
386	As Req	*With Gas & Elec* *Without Gas & Elec*						
	SSMID 1	(A) (B)	34			0	66	0
	SSMID 2	(A) (B)	35			0	67	0
	SSMID 3	(A) (B)	36			0	68	0
	SSMID 4	(A) (B)	37			0	69	0
	SSMID 5	(A) (B)	555			0	565	0
	SSMID 6	(A) (B)	556			0	566	0
	SSMID 7	(A) (B)	1177			0	###	0
	Total SSMID		38	0		0		Do Not Add
		Total Special Revenue Levies	39	0		0		
384.4	Amt Nec	**Debt Service Levy 76.10(6)**	40	9,682,005	40	9,388,154	70	5.00000
384.7	0.67500	**Capital Projects (Capital Improv. Reserve)**	41		41	0	71	0
		Total Property Taxes (27+39+40+41)	42	23,723,185	42	22,985,618	72	12.55000

COUNTY AUDITOR - I certify the budget is in compliance with ALL the following:

Budgets that **DO NOT** meet **ALL** the criteria below are not statutorily compliant & must be returned to the city for correction.

1) The prescribed Notice of Public Hearing Budget Estimate (Form 631.1) was lawfully published, or posted if applicable, and notarized, filed proof was evidenced.
2) Budget hearing notices were published or posted not less than 10 days, nor more than 20 days, prior to the budget hearing.
3) Adopted property taxes do not exceed published or posted amounts.
4) Adopted expenditures do not exceed published or posted amounts in each of the nine program areas, or in total.
5) The budget file uploaded to the SUBMIT Area matched the paper copy certified by the city to this office.

(County Auditor)

Form FBW

Department of Management

Fund Balance Worksheet for City of Bettendorf

(1) *Annual Report FY 2012		General (A)	Special Rev (B)	TIF Special Rev (C)	Debt Serv (D)	Capt Proj (E)	Permanent (G)	Total Government (H)	Proprietary (I)	Grand Total (J)
Beginning Fund Balance July 1 **(pg 5, line 134) ***	1	5,444,323	1,862,042	-310,898	607,182	8,221,621		15,824,270	43,532,235	59,356,505
Actual Revenues Except Beg Bal **(pg 5, line 132) ***	2	22,898,529	6,894,659	2,329,650	16,222,642	16,904,534		65,250,014	25,776,148	91,026,162
Actual Expenditures Except End Bal **(pg 12, line 259) ***	3	22,730,356	6,900,781	2,160,377	9,523,688	16,523,245		57,838,447	23,301,304	81,139,751
Ending Fund Balance June 30 **(pg 12, line 270) ***	4	5,612,496	1,855,920	-141,625	7,306,136	8,602,910	0	23,235,837	46,007,079	69,242,916
(2) ** Re-Estimated FY 2013		**General**	**Spec Rev**	**TIF Special Rev**	**Debt Serv**	**Capt Proj**	**Permanent**	**Tot Govt**	**Proprietary**	**Grand Total**
Beginning Fund Balance	5	5,612,496	1,855,920	-141,625	7,306,136	8,602,910	0	23,235,837	46,007,079	69,242,916
Re-Est Revenues	6	24,283,430	3,881,325	2,116,810	9,397,156	16,070,235	0	55,748,956	24,319,426	80,068,382
Re-Est Expenditures	7	24,223,168	4,251,988	2,132,952	13,769,441	18,113,671	0	62,491,220	24,580,400	87,071,620
Ending Fund Balance	8	5,672,758	1,485,257	-157,767	2,933,851	6,559,474	0	16,493,573	45,746,105	62,239,678
(3) ** Budget FY 2014		**General**	**Spec Rev**	**TIF Special Rev**	**Debt Serv**	**Capt Proj**	**Permanent**	**Tot Govt**	**Proprietary**	**Grand Total**
Beginning Fund Balance	9	5,672,758	1,485,257	-157,767	2,933,851	6,559,474	0	16,493,573	45,746,105	62,239,678
Revenues	10	25,612,386	3,437,119	2,089,504	9,752,901	14,896,048	0	55,787,958	24,952,039	80,739,997
Expenditures	11	25,447,754	3,378,224	2,068,462	12,641,554	18,009,196	0	61,545,190	25,354,758	86,899,948
Ending Fund Balance	12	5,837,390	1,544,152	-136,725	45,198	3,446,326	0	10,736,341	45,343,386	56,079,727

* The figures in section (1) are taken from FORM F-66(IA-2) STATE OF IOWA FINANCIAL REPORT FOR FISCAL YEAR ENDED JUNE 30, 2012

** The remaining two sections are filled in by the software once ALL worksheets are completed.

Form 631 A P1

CITY OF Bettendorf

Department of Management

EXPENDITURES SCHEDULE PAGE 1

Fiscal Year Ending 2014

Fiscal Years

GOVERNMENT ACTIVITIES (A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2014 (J)	RE-ESTIMATED 2013 (K)	ACTUAL 2012 (L)
PUBLIC SAFETY											
Police Department/Crime Prevention	1	6,758,089	11,000						6,769,089	6,410,718	6,126,435
Jail	2								0	0	0
Emergency Management	3								0	0	0
Flood Control	4	51,527							51,527	40,291	45,070
Fire Department	5	3,518,718							3,518,718	3,325,238	3,056,779
Ambulance	6								0	0	0
Building Inspections	7	429,060							429,060	356,951	327,500
Miscellaneous Protective Services	8								0	0	0
Animal Control	9								0	0	0
Other Public Safety	10								0	0	0
TOTAL *(lines 1 - 10)*	11	10,757,394	11,000	0			0		10,768,394	10,133,198	9,555,784
PUBLIC WORKS											
Roads, Bridges, & Sidewalks	12		1,040,729						1,040,729	969,469	915,370
Parking - Meter and Off-Street	13								0	0	0
Street Lighting	14		235,000						235,000	235,000	229,807
Traffic Control and Safety	15		489,992						489,992	465,780	359,123
Snow Removal	16		860,037						860,037	854,310	862,806
Highway Engineering	17		185,655						185,655	315,281	237,036
Street Cleaning	18		30,005						30,005	29,488	110,729
Airport ***(if not Enterprise)***	19								0	0	0
Garbage ***(if not Enterprise)***	20								0	0	0
Other Public Works	21	21,626	408,206						429,832	406,076	421,083
TOTAL *(lines 12 - 21)*	22	21,626	3,249,624	0			0		3,271,250	3,275,404	3,135,954
HEALTH & SOCIAL SERVICES											
Welfare Assistance	23								0	0	0
City Hospital	24								0	0	0
Payments to Private Hospitals	25								0	0	0
Health Regulation and Inspection	26								0	0	0
Water, Air, and Mosquito Control	27								0	0	0
Community Mental Health	28								0	0	0
Other Health and Social Services	29								0	0	0
TOTAL *(lines 23 - 29)*	30	0	0	0			0		0	0	0
CULTURE & RECREATION											
Library Services	31	2,492,487	34,500						2,526,987	2,371,112	2,297,016
Museum, Band and Theater	32								0	0	0
Parks	33	1,341,909							1,341,909	1,311,191	1,216,526
Recreation	34	382,200							382,200	370,058	358,608
Cemetery	35								0	0	0
Community Center, Zoo, & Marina	36	101,682							101,682	100,271	92,318
Other Culture and Recreation	37	72,000							72,000	72,000	70,983
TOTAL *(lines 31 - 37)*	38	4,390,278	34,500	0			0		4,424,778	4,224,632	4,035,451

Form 631 A P2

CITY OF Bettendorf

Department of Management

EXPENDITURES SCHEDULE PAGE 2

Fiscal Year Ending 2014

GOVERNMENT ACTIVITIES CONT. (A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	Fiscal Years BUDGET 2014 (J)	RE-ESTIMATED 2013 (K)	ACTUAL 2012 (L)
COMMUNITY & ECONOMIC DEVELOPMENT											
Community Beautification	39	95,000							95,000	94,875	91,863
Economic Development	40	215,618		854,136					1,069,754	1,071,883	1,019,775
Housing and Urban Renewal	41								0	478,819	485,108
Planning & Zoning	42	335,642							335,642	313,434	325,231
Other Com & Econ Development	43	283,935	45,100						329,035	308,366	351,393
	44										
TOTAL *(lines 39 - 44)*	45	930,195	45,100	854,136			0		1,829,431	2,267,377	2,273,370
GENERAL GOVERNMENT											
Mayor, Council, & City Manager	46	785,019							785,019	774,972	734,901
Clerk, Treasurer, & Finance Adm.	47	901,263							901,263	871,641	816,708
Elections	48	10,000							10,000	20,000	19,484
Legal Services & City Attorney	49	235,232							235,232	277,769	243,359
City Hall & General Buildings	50	972,521							972,521	951,022	927,713
Tort Liability	51	511,718							511,718	498,830	446,848
Other General Government	52	371,548							371,548	358,318	314,267
TOTAL *(lines 46 - 52)*	53	3,787,301	0	0			0		3,787,301	3,752,552	3,503,280
DEBT SERVICE	54	100,000		124,325	12,235,652				12,459,977	13,796,647	9,318,130
Gov Capital Projects	55	1,283,721	35,000			15,364,398			16,683,119	16,861,268	13,854,684
TIF Capital Projects	56								0	0	0
TOTAL CAPITAL PROJECTS	57	1,283,721	35,000	0		15,364,398	0		16,683,119	16,861,268	13,854,684
TOTAL Government Activities Expenditures *(lines 11+22+30+38+45+53+54+57)*	58	21,270,515	3,375,224	978,461	12,235,652	15,364,398	0		53,224,250	54,311,078	45,676,653
BUSINESS TYPE ACTIVITIES **Proprietary: Enterprise & Budgeted ISF**											
Water Utility	59								0	0	0
Sewer Utility	60							3,638,609	3,638,609	3,516,377	3,255,575
Electric Utility	61								0	0	0
Gas Utility	62								0	0	0
Airport	63								0	0	0
Landfill/Garbage	64							2,094,967	2,094,967	2,052,620	1,874,109
Transit	65							1,651,161	1,651,161	1,990,904	2,148,303
Cable TV, Internet & Telephone	66								0	0	0
Housing Authority	67								0	0	0
Storm Water Utility	68							991,407	991,407	952,913	691,868
Other Business Type (city hosp., ISF, parking, etc.)	69							15,117,222	15,117,222	14,390,262	13,948,862
Enterprise DEBT SERVICE	70							1,861,392	1,861,392	1,488,165	1,232,740
Enterprise CAPITAL PROJECTS	71								0	0	0
Enterprise **TIF** CAPITAL PROJECTS	72								0	0	0
TOTAL Business Type Expenditures *(lines 59 - 73)*	73							25,354,758	25,354,758	24,391,241	23,151,457
TOTAL ALL EXPENDITURES *(lines 58+74)*	74	21,270,515	3,375,224	978,461	12,235,652	15,364,398	0	25,354,758	78,579,008	78,702,319	68,828,110
Regular Transfers Out	75	4,177,239	3,000		405,902	2,644,798			7,230,939	7,226,542	11,104,068
Internal **TIF** Loan / Repayment Transfers Out	76			1,090,001					1,090,001	1,142,759	1,207,573
Total ALL Transfers Out	77	4,177,239	3,000	1,090,001	405,902	2,644,798	0	0	8,320,940	8,369,301	12,311,641
Total Expenditures & Fund Transfers Out (lines 75+78)	78	25,447,754	3,378,224	2,068,462	12,641,554	18,009,196	0	25,354,758	86,899,948	87,071,620	81,139,751
Ending Fund Balance June 30	79	5,837,390	1,544,152	-136,725	45,198	3,446,326	0	45,343,386	56,079,727	62,239,678	69,242,916

Form 631 B

CITY OF **Bettendorf**

Department of Management

The last two columns will fill in once the Re-Est forms are completed

REVENUES DETAIL

Fiscal Year Ending 2014

Fiscal Years

(A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2014 (J)	RE-ESTIMATED 2013 (K)	ACTUAL 2012 (L)
REVENUES & OTHER FINANCING SOURCES											
Taxes Levied on Property	1	13,597,464	0		9,388,154	0			22,985,618	22,095,379	20,772,796
Less: Uncollected Property Taxes - Levy Year	2								0	0	0
Net Current Property Taxes *(line 1 minus line 2)*	3	13,597,464	0		9,388,154	0			22,985,618	22,095,379	20,772,796
Delinquent Property Taxes	4	6,000			6,000				12,000	12,000	13,936
TIF Revenues	5			2,078,304					2,078,304	2,105,610	2,318,400
Other City Taxes:											
Utility Tax Replacement Excise Taxes	6	443,716	0		293,851	0			737,567	741,083	748,281
Utility franchise tax ***(Iowa Code Chapter 364.2)***	7	375,000							375,000	375,000	374,108
Parimutuel wager tax	8								0	0	0
Gaming wager tax	9	1,624,000							1,624,000	1,600,000	1,608,845
Mobile Home Taxes	10	4,250			3,050				7,300	7,300	8,337
Hotel/Motel Taxes	11	805,000							805,000	805,000	738,376
Other ***Local Option Taxes***	12	4,821,925							4,821,925	4,636,467	4,584,684
Subtotal - Other City Taxes *(lines 6 thru 12)*	13	8,073,891	0		296,901	0			8,370,792	8,164,850	8,062,631
Licenses & Permits	***14***	605,710						78,600	684,310	737,310	659,084
Use of Money & Property	***15***	226,100	19,000		57,814	146,900		110,005	559,819	576,924	604,853
Intergovernmental:											
Federal Grants & Reimbursements	***16***	120,500				1,051,802		394,100	1,566,402	2,063,025	2,365,282
Road Use Taxes	***17***		3,290,000						3,290,000	3,209,000	3,124,925
Other State Grants & Reimbursements	***18***	128,834	17,619		4,032	125,000		176,500	451,985	452,064	445,304
Local Grants & Reimbursements	***19***	158,702		11,200					169,902	169,902	155,836
Subtotal - Intergovernmental *(lines 16 thru 19)*	20	408,036	3,307,619	11,200	4,032	1,176,802		570,600	5,478,289	5,893,991	6,091,347
Charges for Fees & Service:											
Water Utility	21								0	0	0
Sewer Utility	22							3,220,181	3,220,181	3,122,040	2,760,404
Electric Utility	23								0	0	0
Gas Utility	24								0	0	0
Parking	25								0	0	0
Airport	26								0	0	0
Landfill/Garbage	27							1,974,000	1,974,000	1,920,000	1,851,851
Hospital	28								0	0	0
Transit	29								0	0	0
Cable TV, Internet & Telephone	30								0	0	0
Housing Authority	31								0	0	0
Storm Water Utility	32							1,067,572	1,067,572	934,658	833,878
Other Fees & Charges for Service	33	450,900						12,095,554	12,546,454	11,783,835	11,076,076
Subtotal - Charges for Service *(lines 21 thru 33)*	34	450,900	0		0	0	0	18,357,307	18,808,207	17,760,533	16,522,209
Special Assessments	35	18,167							18,167	22,667	17,128
Miscellaneous	***36***	598,900	107,500			382,378		1,744,773	2,833,551	3,506,382	5,021,597
Other Financing Sources:											
Regular Operating Transfers In	37	927,218	3,000			3,329,968		2,970,753	7,230,939	7,226,542	11,104,068
Internal **TIF** Loan Transfers In	38							1,090,001	1,090,001	1,142,759	1,207,573
Subtotal ALL Operating Transfers In	39	927,218	3,000	0	0	3,329,968	0	4,060,754	8,320,940	8,369,301	12,311,641
Proceeds of Debt *(Excluding TIF Internal Borrowing)*	40	700,000				9,820,000			10,520,000	10,750,000	18,570,000
Proceeds of Capital Asset Sales	41					40,000		30,000	70,000	73,435	60,540
Subtotal-Other Financing Sources *(lines 38 thru 40)*	42	1,627,218	3,000	0	0	13,189,968	0	4,090,754	18,910,940	19,192,736	30,942,181
Total Revenues except for beginning fund balance ***(lines 3, 4, 5, 13, 14, 15, 20, 34, 35, 36, & 42)***	43	25,612,386	3,437,119	2,089,504	9,752,901	14,896,048	0	24,952,039	80,739,997	80,068,382	91,026,162
Beginning Fund Balance July 1	44	5,672,758	1,485,257	-157,767	2,933,851	6,559,474	0	45,746,105	62,239,678	69,242,916	59,356,505
TOTAL REVENUES & BEGIN BALANCE *(lines 42+43)*	45	31,285,144	4,922,376	1,931,737	12,686,752	21,455,522	0	70,698,144	142,979,675	149,311,298	150,382,667

Form 635.2A

CITY OF Bettendorf

Department of Management

ADOPTED BUDGET SUMMARY

YEAR ENDED JUNE 30, 2014

Fiscal Years

(A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2014 (J)	RE-ESTIMATED 2013 (K)	ACTUAL 2012 (L)
Revenues & Other Financing Sources											
Taxes Levied on Property	1	13,597,464	0		9,388,154	0			22,985,618	22,095,379	20,772,796
Less: Uncollected Property Taxes-Levy Year	2	0	0		0	0			0	0	0
Net Current Property Taxes	3	13,597,464	0		9,388,154	0			22,985,618	22,095,379	20,772,796
Delinquent Property Taxes	4	6,000	0		6,000	0			12,000	12,000	13,936
TIF Revenues	5			2,078,304					2,078,304	2,105,610	2,318,400
Other City Taxes	6	8,073,891	0		296,901	0			8,370,792	8,164,850	8,062,631
Licenses & Permits	7	605,710	0					78,600	684,310	737,310	659,084
Use of Money and Property	8	226,100	19,000	0	57,814	146,900	0	110,005	559,819	576,924	604,853
Intergovernmental	9	408,036	3,307,619	11,200	4,032	1,176,802		570,600	5,478,289	5,893,991	6,091,347
Charges for Fees & Service	10	450,900	0		0	0	0	18,357,307	18,808,207	17,760,533	16,522,209
Special Assessments	11	18,167	0		0	0	0	0	18,167	22,667	17,128
Miscellaneous	12	598,900	107,500		0	382,378	0	1,744,773	2,833,551	3,506,382	5,021,597
Sub-Total Revenues	13	23,985,168	3,434,119	2,089,504	9,752,901	1,706,080	0	20,861,285	61,829,057	60,875,646	60,083,981
Other Financing Sources:											
Total Transfers In	14	927,218	3,000	0	0	3,329,968	0	4,060,754	8,320,940	8,369,301	12,311,641
Proceeds of Debt	15	700,000	0	0	0	9,820,000		0	10,520,000	10,750,000	18,570,000
Proceeds of Capital Asset Sales	16	0	0	0	0	40,000	0	30,000	70,000	73,435	60,540
Total Revenues and Other Sources	17	25,612,386	3,437,119	2,089,504	9,752,901	14,896,048	0	24,952,039	80,739,997	80,068,382	91,026,162
Expenditures & Other Financing Uses											
Public Safety	18	10,757,394	11,000	0			0		10,768,394	10,133,198	9,555,784
Public Works	19	21,626	3,249,624	0			0		3,271,250	3,275,404	3,135,954
Health and Social Services	20	0	0	0			0		0	0	0
Culture and Recreation	21	4,390,278	34,500	0			0		4,424,778	4,224,632	4,035,451
Community and Economic Development	22	930,195	45,100	854,136			0		1,829,431	2,267,377	2,273,370
General Government	23	3,787,301	0	0			0		3,787,301	3,752,552	3,503,280
Debt Service	24	100,000	0	124,325	12,235,652		0		12,459,977	13,796,647	9,318,130
Capital Projects	25	1,283,721	35,000	0		15,364,398	0		16,683,119	16,861,268	13,854,684
Total Government Activities Expenditures	26	21,270,515	3,375,224	978,461	12,235,652	15,364,398	0		53,224,250	54,311,078	45,676,653
Business Type Proprietray: Enterprise & ISF	27							25,354,758	25,354,758	24,391,241	23,151,457
Total Gov & Bus Type Expenditures	28	21,270,515	3,375,224	978,461	12,235,652	15,364,398	0	25,354,758	78,579,008	78,702,319	68,828,110
Total Transfers Out	29	4,177,239	3,000	1,090,001	405,902	2,644,798	0	0	8,320,940	8,369,301	12,311,641
Total ALL Expenditures/Fund Transfers Out	30	25,447,754	3,378,224	2,068,462	12,641,554	18,009,196	0	25,354,758	86,899,948	87,071,620	81,139,751
Excess Revenues & Other Sources Over	31										
(Under) Expenditures/Transfers Out	32	164,632	58,895	21,042	-2,888,653	-3,113,148	0	-402,719	-6,159,951	-7,003,238	9,886,411
Beginning Fund Balance July 1	33	5,672,758	1,485,257	-157,767	2,933,851	6,559,474	0	45,746,105	62,239,678	69,242,916	59,356,505
Ending Fund Balance June 30	34	5,837,390	1,544,152	-136,725	45,198	3,446,326	0	45,343,386	56,079,727	62,239,678	69,242,916

Form 703

Department of Management

LONG TERM DEBT SCHEDULE
GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS

City Name: **Bettendorf**

Fiscal Year
2014

	Project Name (A)	Amount of Issue (B)	Date Certified to County Auditor (C)	Principal Due FY 2014 (D)	Interest Due FY 2014 +(E)	Bond Reg/Other Fees Due FY 2014 +(F)	Total Obligation Due FY 2014 =(G)	Paid from Funds OTHER THAN Current Year Property Taxes -(H)	Amount Paid by Current Year Debt Service Levy =(I)
(1)	$4.59 GO Bonds	4,590,000	6/1/2005	2,910,000	121,378		3,031,378	2,959,451	71,927
(2)	$4.58 GO Bonds	4,580,000	6/1/2006	230,000	135,872		365,872		365,872
(3)	$4.58 GO Sewer Bonds	4,580,000	6/1/2006	130,000	75,503		205,503	205,503	0
(4)	$6.3 GO Refunding	6,300,000	7/1/2006	795,000	64,808		859,808		859,808
(5)	$3.76 GO Refunding	3,760,000	2/1/2007	570,000	46,020		616,020		616,020
(6)	$5.095 GO Bonds	5,095,000	5/15/2007	235,000	160,037		395,037		395,037
(7)	$10.54 GO Bonds	10,540,000	6/1/2008	435,000	321,431		756,431		756,431
(8)	$2.505 Sewer GO Bonds	2,505,000	6/1/2008	115,000	85,269		200,269	200,269	0
(9)	$2,51 Storm Water GO Bonds	2,510,000	6/1/2008	115,000	85,469		200,469		200,469
(10)	$2.675 TIF Notes	2,675,000	8/29/2008	80,000	202,635		282,635	282,635	0
(11)	$11.14 TIF Notes	11,140,000	8/29/2008	190,000	975,700		1,165,700	1,165,700	0
(12)	$12.3 GO Bonds	12,300,000	3/15/2009	495,000	329,906		824,906		824,906
(13)	$700 GO Bonds	700,000	3/15/2009	35,000	22,581		57,581		57,581
(14)	$700 GO Bonds	700,000	3/15/2009	35,000	22,581		57,581		57,581
(15)	$765 GO Solid Waste Bonds	765,000	6/1/2010	130,000	9,100		139,100		139,100
(16)	$690 GO Bonds	690,000	6/1/2010	30,000	21,020		51,020		51,020
(17)	$13.71 GO Bonds	13,710,000	6/1/2010	600,000	412,125		1,012,125		1,012,125
(18)	$2.54 Storm Water GO Bonds	2,540,000	6/1/2010	110,000	76,320		186,320	186,320	0
(19)	$7.18 GO Refunding	7,180,000	6/1/2010	630,000	178,933		808,933		808,933
(20)	$15.235 GO Bonds	15,235,000	6/1/2011	510,000	575,363		1,085,363		1,085,363
(21)	$2.035 Sewer GO Bonds	2,035,000	6/1/2011	85,000	76,162		161,162	161,162	0
(22)	$795 TIF Refunding	795,000	6/1/2011	110,000	14,325		124,325	124,325	0
(23)	$11.34 GO Bonds	11,340,000	6/1/2012	525,000	377,313		902,313		902,313
(24)	$505 GO Bonds	505,000	6/1/2012	50,000	16,400		66,400		66,400
(25)	$2.145 GO Refunding	2,145,000	6/1/2012	205,000	69,650		274,650		274,650
(26)	$1.96 GO Refunding	1,960,000	6/1/2012	215,000	54,500		269,500		269,500
(27)	$2.62 GO Refunding	2,620,000	6/1/2012	0	75,700		75,700		75,700
(28)	$1.13 Sewer Refunding	1,130,000	6/1/2012	120,000	31,400		151,400	151,400	0
(29)	$1.125 Storm Water Refunding	1,125,000	6/1/2012	125,000	31,250		156,250	156,250	0
(30)	$10.05 GO Bonds	10,050,000	6/1/13	395,000	280,423		675,423		675,423
			SUB-TOTAL	10,210,000	4,949,174	0	15,159,174	5,593,015	9,566,159

Form 703

Department of Management

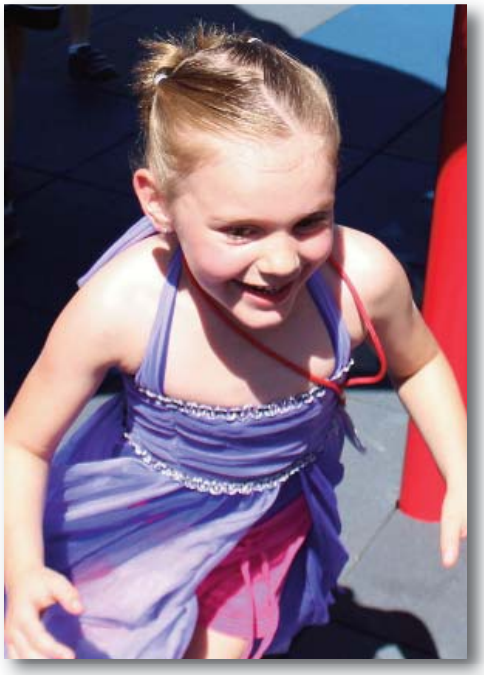
LONG TERM DEBT SCHEDULE
GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS
PAGE 2

Fiscal Year 2014

City Name: Bettendorf

	Project Name (A)	Amount of Issue (B)	Date Certified to County Auditor (C)	Principal Due FY 2014 (D)	Interest Due FY 2014 +(E)	Bond Reg/Other Fees Due FY 2014 +(F)	Total Obligation Due FY 2014 =(G)	Paid from Funds OTHER THAN Current Year Property Taxes -(H)	Amount Paid by Current Year Debt Service Levy =(I)
(31)	$700 GO Bonds	700,000	6/1/2013	30,000	19,513		49,513		49,513
(32)	$3.015 Storm Water Bonds	3,015,000	6/1/2013	120,000	84,088		204,088	204,088	0
(33)	$700 Museum Bonds	700,000	6/1/2013	50,000	16,333		66,333		66,333
(34)	$4.02 Sewer Bonds	4,020,200	6/1/2013	160,000	112,163		272,163	272,163	0
(35)							0		0
(36)							0		0
(37)							0		0
(38)							0		0
(39)							0		0
(40)							0		0
(41)							0		0
(42)							0		0
(43)							0		0
(44)							0		0
(45)							0		0
(46)							0		0
(47)							0		0
(48)							0		0
(49)							0		0
(50)							0		0
(51)							0		0
(52)							0		0
(53)							0		0
(54)							0		0
(55)							0		0
(56)							0		0
(57)							0		0
(58)							0		0
(59)							0		0
(60)							0		0
			TOTALS	10,570,000	5,181,271	0	15,751,271	6,069,266	9,682,005






Dedication Ceremony for Veterans' Memorial Park Playground - Thursday, June 13

The new playground features a full accessible rubberized safety surface and play areas for ages 2 to 12. The construction of the playground was made possible with funding assistance from the Scott County Regional Authority and the Friends of Bettendorf Parks Foundation.